DRAFT

Annual Budget
2021/2022

Macedon Ranges
Shire Council

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Acknowledgement of Country

We acknowledge that Macedon Ranges Shire is located on Dja Dja Wurrung, Taungurung and Wurundjeri Woi Wurrung Country, whose ancestors and their descendants are the Traditional Owners of this Country. We acknowledge that they have been custodians for many centuries and continue to perform age-old ceremonies of celebration, initiation and renewal. We acknowledge their living culture and their unique role in the life of this region.

Front cover: Exercising in Gisborne Botanic Gardens

Mayor’s introduction

Figure 1. Mayor Jennifer Anderson.

In this budget document you will see how we plan to allocate the money from your rates and other sources to the projects and services provided by Council in 2021/22.

We’ve worked hard to prioritise initiatives that support current and future community needs, in an environmentally and economically sustainable way.

The last 12 months were a challenging time for our community due to COVID-19. Council continues to redirect resources to support residents and businesses impacted by the pandemic; this includes a $200,000 business recovery package, and additional funds for our network of neighbourhood houses to assist with their ongoing community work.

Developing a budget that is designed to deliver more than 100 services for the community is never easy, and with limited funds, some projects have not been possible to include this year. These are outlined in section four and will be considered in future years, or earlier if other funding opportunities become available.

Council recently declared a Climate emergency, where we will continue to consider the impact of climate change in all our deliberations.

Some of the initiatives of this budget include:

- funds for the development and delivery of several master plans
- investigate upgrading the Gisborne Skate Park
- eleven new employee positions to improve service delivery and create local employment opportunities
- funding to improve the health of our many waterways
- facility and playground upgrades at various kindergartens
- car parking and woodland ramble additions at Romsey Ecotherapy Park
- energy efficient upgrades for several Council facilities and buildings
- continued facilitation of community climate change action plans (Cool Changes program).

Funding continues to be allocated for maintaining our assets, as well as building new infrastructure such as the Macedon Ranges Regional Sports Precinct and the Macedon Ranges Shared Trails Project.

This Budget, along with the Revenue and Rating Plan, have been prepared in line with the new Local Government Act 2020. Work is also underway on the development of a 10-year Community Vision, the Council Plan 2021-25 and a Financial Plan. These have been shaped by a Deliberative Citizens Assembly of around 25 people selected at random to represent the diversity of our shire, and we’ll be inviting your feedback on each of these important documents in the coming months.

I would like to thank all staff, Councillors and the community, who have contributed to the development of this budget and I encourage everyone to find out more about what is being planned for 2021/22 by reading on. We look forward to receiving your comments, ideas and suggestions.

Mayor Jennifer Anderson

May 2021

CEO’s introduction

Figure 2. Acting CEO Angela Hughes.

Along with the Mayor and Councillors, I am pleased to present this draft Budget to the Macedon Ranges community.

Every year, we prepare and adopt a budget for the following financial year. It is our objective to prepare a balanced budget where income from all sources equals expenditure.

In these unprecedented times, this draft budget aims to strike the balance between providing essential services, maintaining service delivery and supporting our communities to recover from the impacts of the COVID-19 pandemic.

This is also the first budget prepared since the introduction of the Local Government Act 2020. It incorporates four years of financial information that was previously contained in the Strategic Resource Plan and sits alongside a suite of key strategic documents that are linked to an Integrated Planning and Reporting Framework to ensure our strategies are aligned to achieve our vision.

As a Council, we are responsible for many services and an extensive infrastructure network which includes a 1,600km network of roads, 331km of kerb and channel, more than 10,000 stormwater pits, 149 bridges and culverts, 209km of footpaths, 38 parks and reserves, 24 sports grounds, 61 playgrounds, four pools, six indoor stadiums and more.

The proposed rate rise of 1.5 per cent is in line with the Victorian Government’s rate cap. It will support our efforts to maintain much of this critical community infrastructure while continuing to provide quality services.

You can provide feedback on the budget from May to June 2021.

You may also like to speak before Council about your budget submission. Submitters may choose to be heard by Council at a Submitters Committee Meeting, which will be held on 16 June 2021.

To find out more about how you can have your say, visit mrsc.vic.gov.au/yoursay, call our customer service team on (03) 5422 0333 or visit one of our customer service centres in Gisborne, Kyneton, Romsey and Woodend.

We look forward to hearing from you.

Acting CEO Angela Hughes

May 2021

Executive summary

Macedon Ranges Shire Council's 2021/22 budget is $103 million. The budget aims to provide a high level of works and services to our community while keeping rates as low as possible.

We are focused on improving our overall customer experience and quality of service delivery. We work closely with the community to deliver best value services within limited resources.

Council remains in a strong financial position. Operating income (excluding capital grants and contributions) is consistent with the 2020/21 Budget increasing by $30,000, with the increase in rates revenue offset by a decrease in operating grants.

The budget includes new loans, resulting in an increase in the overall level of debt. Loans are proposed for the Macedon Ranges Shared Trail Project and the Gisborne Aquatic Centre modular change rooms, which will provide long term community benefits.

Operating income

Summary

The total revenue that will be generated from rates, municipal charge and waste service charges in the 2021/22 Budget is $55.4 million, which is about 4.7% ($2.5 million) more than 2020/21.

Rates and charges are significant sources of revenue for Council. Our Revenue and Rating Plan provides information on our Rating Strategy.

We forecast approximately 1.5% growth each year in total revenue. This is due to new subdivisions and new building constructions. The increased population causes greater demand for services and growth in operating costs.

The latest official population for the Macedon Ranges Shire is 50,971 as at 2020[1]. Population growth has been steady at approximately 1.47% per annum.

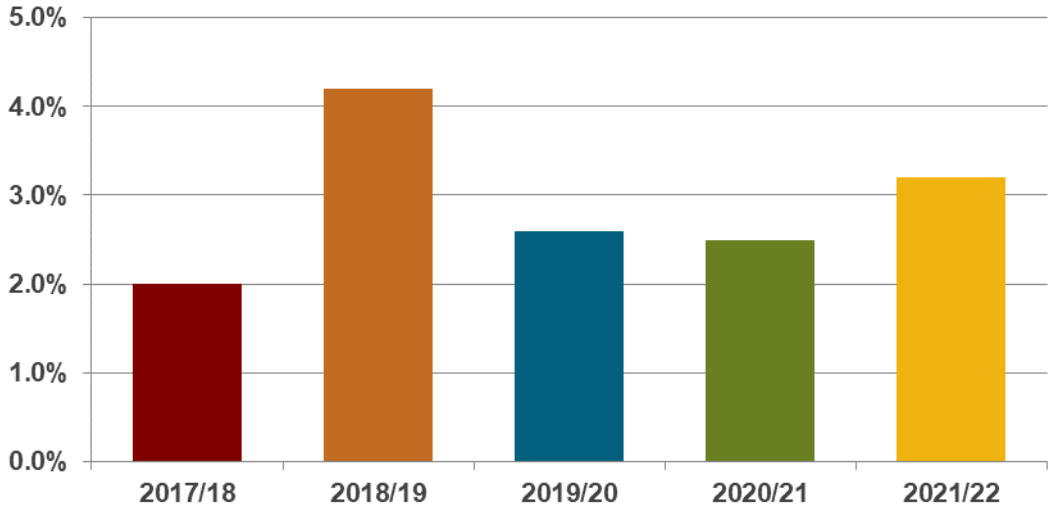
Our objective when using operating income is to fund ongoing service delivery to the appropriate standard. This means:

Respond to greater service needs from residents

- Respond to the growing population within the shire
- Fund renewal of infrastructure and community assets
- Comply with the Victorian Government rating policy

[1] Source: Australian Bureau of Statistics Estimated Resident Population 2019.

Table 1. Increase in operating income between 2017/18 and 2021/22



Waste and kerbside collection

Figure 3. Kerby, our bin mascot, and roadside waste collection in Woodend North.

Kerbside collection charges are calculated to recover the full cost of the collection and disposal of refuse, recycling and food organics garden organics (FOGO) in the shire, and are not subject to the rate cap.

In 2021/22, kerbside collection charges increase by approximately 10.7% per property. This is due to three main factors:

- Environmental Protection Authority (EPA) levy[2] on landfill increased by $42 per tonne
- recycling costs greater when impacted by contamination
- higher cost to deliver kerbside collection service for rural properties.

For property owners, rates and charges (including waste) will increase on average by around 3.2% for 2021/22.

Council has taken a consistent and responsible approach to increases in rates and charges in the past and in 2021/22 will deliver a budget within the imposed rate cap (which excludes the increase in waste charges).

[2] EPA Levy is a compulsory State Government charge.

Operating expenditure

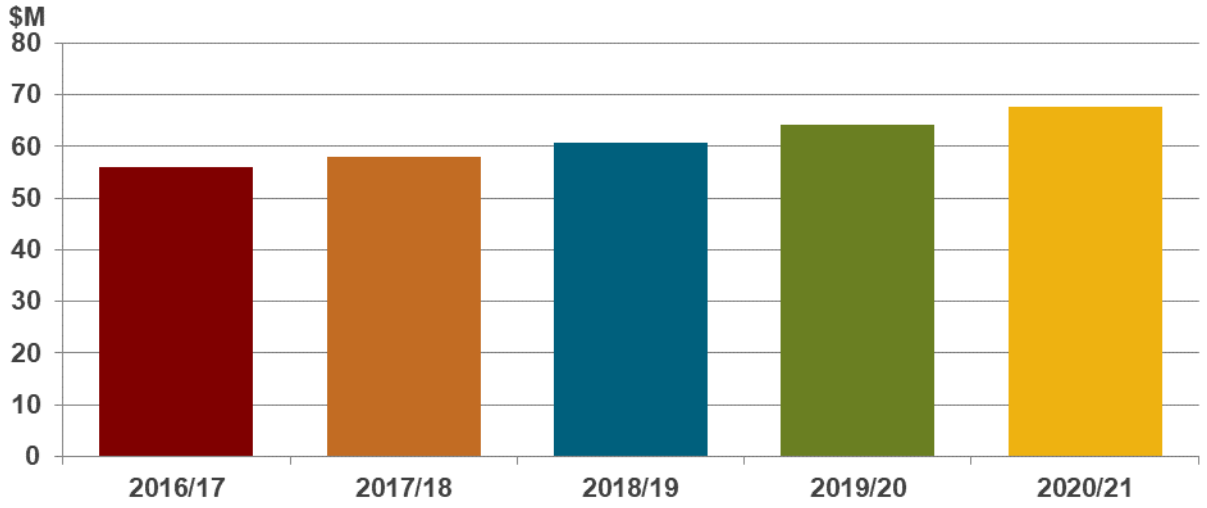
Summary

As our shire continues to grow, we need to assign our funds to maintain open spaces and infrastructure (such as facilities and footpaths), and deliver services.

New subdivisions increase costs of maintenance and cleaning of public open spaces, stormwater drainage, footpaths and street sweeping.

The average growth in operating expenses during this period is 4.3%. Part of this growth is offset by higher user fees and operating grants.

Table 2. Increase in operating expenditure between 2017/18 and 2021/22 (excluding depreciation)



Our objective to deliver quality services and find operational efficiencies helps us to continue to deliver value for money to our customers. Part 2 of the Budget Report 2021/22 provides a description of our services to the community.

Capital expenditure

Capital expenditure is an investment in assets, such as land, buildings, infrastructure and major plant and equipment. Our long-term Capital Works Plan guides planning and decision-making into capital investment.

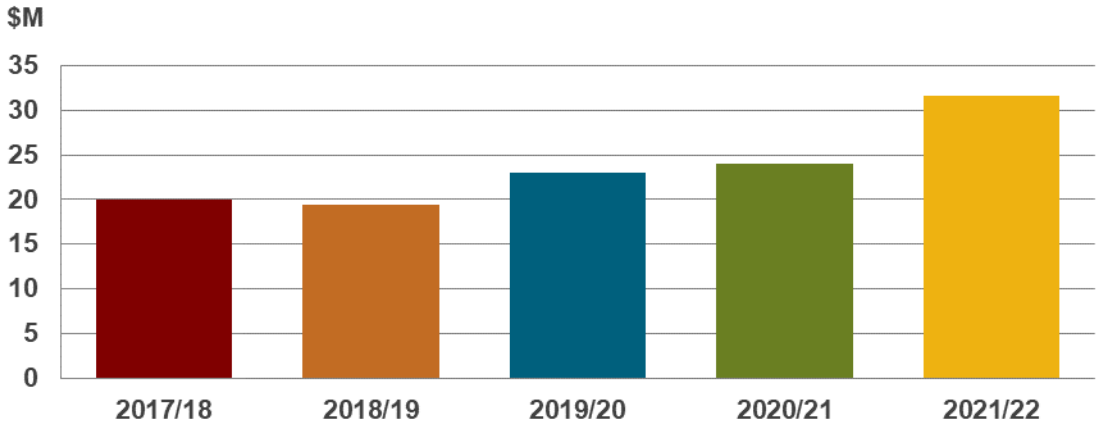
Capital investment is primarily on the construction of buildings, roads, drains, footpaths and bridges. It also includes the purchase of land, major plant and equipment, vehicles, information technology (IT) systems and playgrounds.

We are developing a 10-year financial plan, supported by a deliberative engagement process[3]. The plan ensures that we will be able to afford to do what we need to in the future. This will replace our existing long-term capital works plan.

Our capital expenditure changes from year to year, mainly due to varying availability of government grants. The total planned capital expenditure during 2021/22 is $31.54m, an increase of $7.998m on the 2020/21 budget.

[3] Requirement of the Local Government Act 2020.

Table 3. Capital expenditure between 2017/18 and 2021/22[4]



Funding sources for capital expenditure

Analysis of capital works is in section 4.6. It shows new capital expenditure of $31.5 million in 2021/22, which will be funded as follows.

Grants

We will apply for (or have been allocated) government grants of $13.4 million for projects in 2021/22.

New loans

The budget forecasts new loans totalling $1.7 million will be required in 2021/22. These loans will assist in funding for the Macedon Ranges Shared Trail Project ($1.5m) and the Gisborne Aquatic Centre modular change rooms ($225k).

Contributions

A number of contributions have been outlined within the 2021/22 Budget, including $300,000 for capital works projects.

Rates and charges

We will allocate $11.3 million of 2021/22 rates revenue to new capital expenditure. This is an increase ($800,000) from 2020/21.

Other funding

The remainder of funding for our capital program will come from our financial reserves ($5.01 million) and proceeds from the sale of plant and equipment ($740,000).

[4] 2020/21 and 2021/22 totals are budgeted new works.

Victorian Government's rating policy

Councils are limited in the increases they can apply to rates and municipal charge under the Fair Go Rates System. Councils can apply to the Essential Services Commission for a variation, but in 2021/2022, we have chosen not to do so.

The Victorian Government sets the average rate cap on the change in the consumer price index over the financial year to which the rate cap relates, plus or minus any adjustment, which may take into account factors such as wage pressures or efficiency dividends. In 2021/22, the average ratepayer's rates and municipal charge must not increase by more than 1.5%[5]. This does not mean that an individual's rates and municipal charges cannot increase by more than 1.5%.

Waste charges are not included in the 1.5% cap.

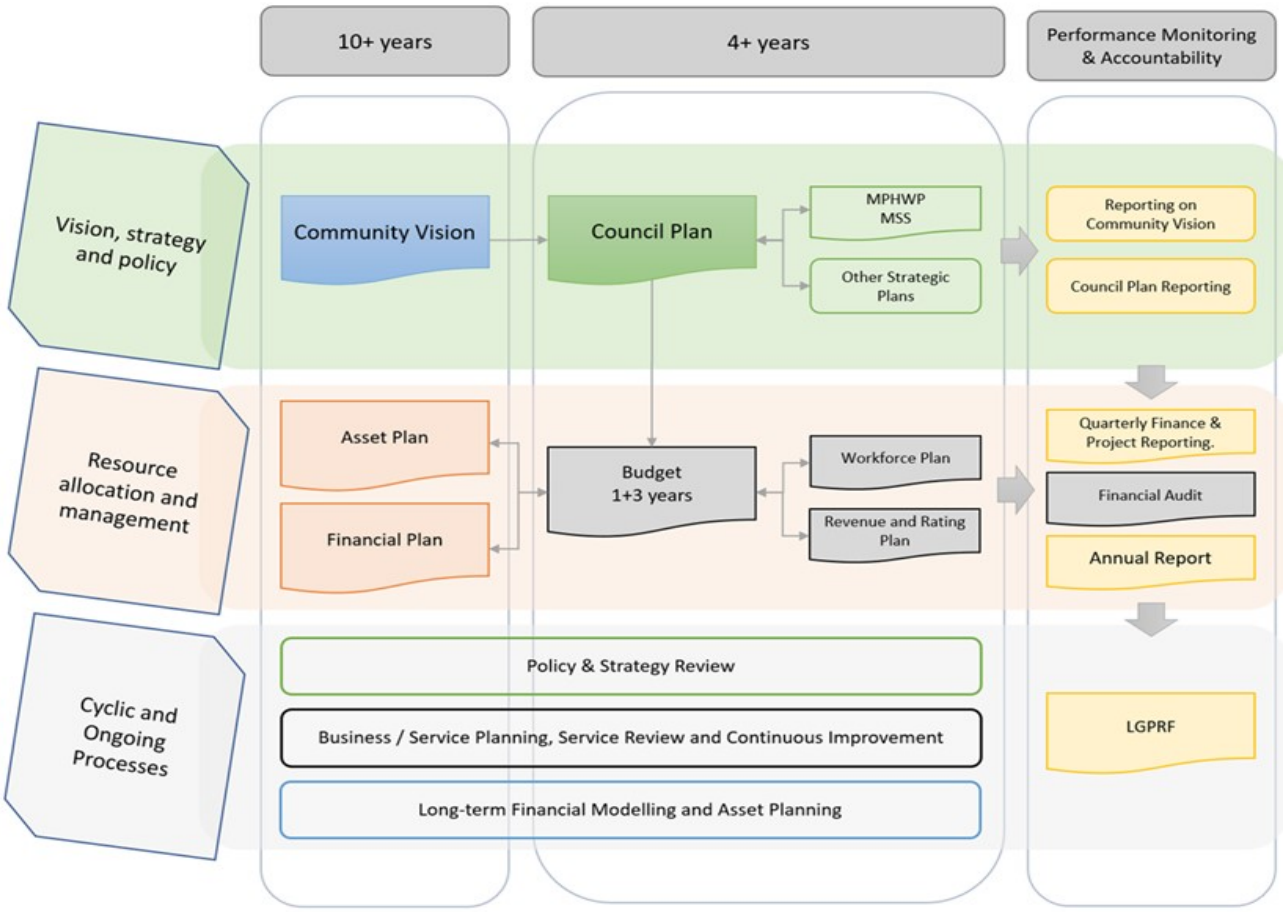
[5] Each rates notice will be impacted by property value movements specific to their location.

1. Integrated Planning and Reporting Framework

This section describes how the budget fits into our Integrated Planning and Reporting Framework, which applies to Local Government in Victoria. This framework guides Council in identifying community needs and aspirations over the long term (the Community Vision and Financial Plan), medium term (the Council Plan, Workforce Plan, and Revenue and Rating Plan), and short term (Annual Budget 2021/22), and then reporting on our performance against these documents (the Annual Report).

1.1 Legislative planning and accountability framework

The Budget is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The diagram below shows the Integrated Planning and Reporting Framework. At each stage of the framework, there are opportunities for community and stakeholder input. This ensures transparency and accountability to our customers.



Source: Department of Jobs, Precincts and Regions.

For the purposes of the development of the 2021/22 Budget, Council is using the 2017–2027 Council Plan (Year Four).

1.2. Key planning considerations

Service-level planning

Councils have a legal obligation to provide some services – such as animal management, local roads, food safety and statutory planning. Many council services are not legally mandated, such as libraries and sporting facilities.

As the needs and expectations of communities change over time, councils need processes to review and plan their services. This ensures services continue to provide value for money and are in line with community expectations. This process ensures continuous improvement and review of services, and assists us to determine how to prioritise resources.

Our purpose

At the time of preparing this Budget, development of the Community Vision and the Council Plan is under way. Many of the strategies and ideas from the Community Vision Assembly held during March and April 2021 are in line with the existing Council Plan. Changes to the existing vision, strategic priorities and strategies that result from the new Community Vision and Council Plan, will be updated in future budgets, once those documents have been adopted by Council.

Our vision

In partnership with the community, to protect and enhance life across the Macedon Ranges.

Our strategic priorities

- Promote health and wellbeing
- Protect the natural environment
- Improve the built environment
- Enhance the social and economic environment
- Deliver strong and reliable government

Our values

We are committed to the core values of:

- Respect
- Honesty
- Accountability
- Working together
- Innovation

1.3. Strategic priorities

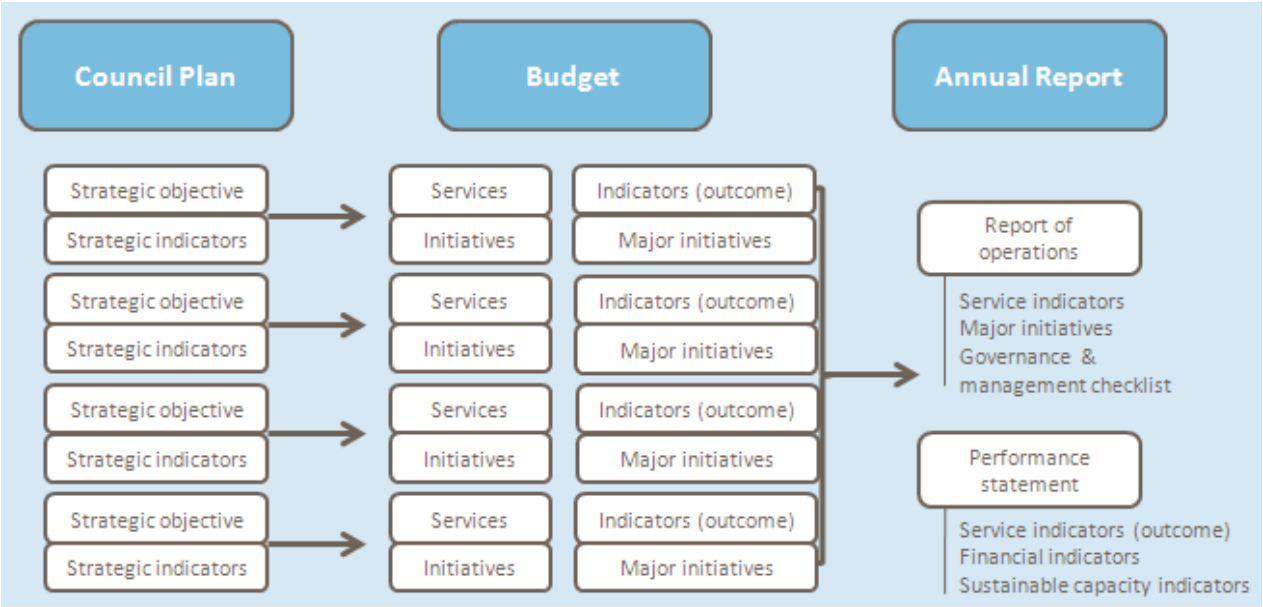
Strategic priority	Description
1. Promote health and wellbeing	We will contribute to positive health and wellbeing in our community by proactively supporting mental health, the prevention of violence against women, healthy lifestyles for all ages and abilities, social connection and inclusion, volunteers, community safety, and arts and culture.
2. Protect the natural environment	We will protect our natural environment through proactive environmental planning, advocacy and policy to address climate change, support biodiversity, enhance water catchment quality, and manage waste as a resource.
3. Improve the built environment	We will maintain our built environment – including roads, paths, buildings, open space and other assets – in a fiscally, environmentally and socially sustainable way. This includes effective land-use planning, which has a direct impact on the liveability of our shire.
4. Enhance the social and economic environment	We will foster economic vitality in a way that promotes positive individual and community health outcomes, including business diversity, housing, transport and employment options. Investment attracted to the shire will be consistent with Council's vision.
5. Deliver strong and reliable government	We will demonstrate the qualities of good governance, including a clear vision and culture, transparency, respect, consistency, accountability and responsiveness.

2. Services and service performance indicators

This section provides a description of the services and initiatives funded in the 2021/22 budget that contribute to achieving the strategic objectives outlined in the Council Plan. It includes service performance indicators for various initiatives and services across key areas of Council's operations. These indicators are State Government statutory indicators that are required to be reported in the Performance Statement.

Council is required to develop a new Council Plan by 31 October 2021. This plan will consider more indicators to measure how Council is performing in the future.

Council is required by legislation to identify major initiatives and service performance outcome indicators in the Annual Budget. For transparency and accountability, we report against these indicators within the Annual Report. The relationship between accountability requirements in the Council Plan, the Annual Budget and the Annual Report is shown below.



Source: Department of Jobs, Precincts and Regions.

Service Area Reporting

At the beginning of the 2020/21 Financial year, Council completed an organisational restructure. The financial information presented in this section includes 2019/20 Actual information, reflecting the financial cost of those service area before the restructure. As such comparison between the 2019/20 Actual, 2020/21 Forecast and 2021/22 Budget may not be possible for some service areas due to realignment of the organisation.

Service areas and initiatives will often fit across multiple different strategic priorities. A single strategic priority has been selected for each of Councils service areas and initiatives for the purposes of presenting the information in the following tables. Initiatives will also fit across multiple different strategic priorities. A single strategic priority has been selected for each of Councils initiatives.

Council generates most of its income (inc) from rates and charges. This income funds the expenditure (exp) for many service areas. As rates and charges are not included in the tables against each service area's income, many service areas will present a deficit.

2.1. Strategic Priority 1. Promote health and wellbeing

We will contribute to positive health and wellbeing in our community by proactively supporting mental health, the prevention of violence against women, healthy lifestyles for all ages and abilities, social connection and inclusion, volunteers, community safety, and arts and culture.

Services

Service area	Description of services provided		2019/20 Actual $'000	2020/21 Forecast $'000	2021/22 Budget $'000
Children, Youth and Families	Provides Early Years services including management of eight kindergartens, which provide programs to approximately 800 children. Provide Maternal and Child Health support for up to 600 babies and their families each year. Our nurses conduct approximately 4,700 key age-and-stage consultations each year for infants and children aged 0–6 years. Provide a variety of programs, such as Youth Spaces, Live4Life, Youth Leadership and Music in the Sticks, to over 3,000 young people each year.	*Inc*	4,485	4,481	5,482
		Exp	5,414	5,437	6,429
		Surplus / (deficit)	(929)	(956)	(947)
Community Care[1]	Healthy Ageing and Engagement, Regional Assessment Service and Home Support Services to support older people to remain living at home and in their community.	*Inc*	3,940	1,826	1,782
		Exp	4,052	2,836	2,626
		Surplus / (deficit)	(112)	(1,010)	(844)
Recreation	Manage Hanging Rock for conservation, picnicking, sightseeing, local sport and recreational activities plus a small number of major events including the annual car club picnic and internationally recognised concerts. Manage 20 sporting reserves, which are made available to 47 seasonal user groups and we provide assistance to 133 sporting clubs. We manage numerous facilities, including 81 tennis courts, 40 playgrounds, nine lawn bowling rinks, seven equestrian areas, five skate parks, and three BMX tracks. Deliver events and other activities that promote our public spaces and facilities and encourage more people to get more active more often.	*Inc*	2,677	3,896	3,924
		Exp	5,450	5,316	5,200
		Surplus / (deficit)	(2,773)	(1,420)	(1,276)
Library Services	Through the Goldfields Library Corporation and provide libraries in Gisborne, Kyneton, Woodend and Romsey.	*Inc*	34	-	-
		Exp	1,395	1,401	1,421
		Surplus / (deficit)	(1,361)	*(1,401)*	*(1,421)*

Service area	Description of services provided		2019/20 Actual $'000	2020/21 Forecast $'000	2021/22 Budget $'000
Regulatory Compliance	Deliver immunisation program including preschool sessions in Gisborne, Kyneton, Woodend, Riddells Creek and Romsey. The school program involves three visits to seven secondary colleges. Respond to matters relating to domestic pets, livestock, local law issues, littering and parking offences to enhance and protect community safety. We register and record over 13,400 dogs and cats. Provide services that assist in keeping our community safe through providing 21 school crossing services, wastewater management and compliance with food legislation via over 385 class 1 and class 2 food safety assessments annually. Conduct fire hazard inspections on private property within the township areas to identify fire risks to community safety. We slash 1000 kilometres of roadsides for fire prevention purposes to reduce the risk of a fire starting and spreading.	*Inc*	1,756	1,853	1,802
		Exp	3,715	3,582	4,054
		Surplus / (deficit)	(1959)	(1,729)	(2,252)

[1] During 2020/21, Council exited a number of aged care services in line with a Council resolution in August 2019, due to changes in Federal Government policy, which has reduced revenue and expenditure in 2021/22.

Initiatives in the 2021/22 Budget that align directly to the key actions of the Council Plan for the priority Promote health and wellbeing including the following:

Figure 4. Outdoor play at Romsey Kindergarten.

- Continue site investigations, design and progress construction of the Macedon Ranges Shared Trails Project
- Manna Gum Family and Children's Centre playground upgrade to improve the facility
- Romsey Ecotherapy Park – car parking and woodland ramble additions in line with the existing masterplan
- The introduction of a designated modular change room at the Gisborne Aquatics Centre, which will enable Council to meet Child Safe requirements, and improve service provision and accessibility
- Undertake design and due diligence work for the construction of a modular building at the Riddells Creek Tennis Club
- Kindergarten security upgrade to reduce risk during parent drop-off and pick-up times
- Kindergarten information technology (IT) equipment upgrade to improve electronic communication with parents
- Riddells Creek Kindergarten and Maternal and Child Health (MCH) – automatic door, acoustic panels and cleaners' cupboard to ensure safety and reduce risk
- Woodend Kindergarten – cleaners' sink, shed shelving and flyscreens installation to reduce occupational health and safety (OHS) risks
- Lancefield Kindergarten – office and children's toilet refurbishment to ensure privacy
- Administration Officer Local Laws – required to meet customer service needs and effectively support Local Laws Officers, will offset current high levels of casual staff usage

Service Performance Outcome Indicators

Service	Indicator	Performance Measure
Maternal and Child Health	Participation	Participation in MCH key ages and stages visits (Percentage of children attending the MCH key ages and stages visits)
		Participation in MCH key ages and stages visits by Aboriginal children (Percentage of Aboriginal children attending the MCH key ages and stages visits)
Libraries	Participation	Active library members (Percentage of the municipal population that are active library members)
Pool facilities	Utilisation	Utilisation of pool facilities (The number of visits to pool facilities per head of municipal population)
Animal management	Health and safety	Animal management prosecutions (Number of successful animal management prosecutions)
Food safety	Health and safety	Critical and major non-compliance notifications (Percentage of critical and major non-compliance notifications that are followed up by Council)

2.2. Strategic Priority 2. Protect the natural environment

We want to lead by example and improve environmental outcomes in all aspects of life.

Services

Service area	Description of services provided		2019/20 Actual $'000	2020/21 Forecast $'000	2021/22 Budget $'000
Environment	Guide and support Council and the community to develop policies, strategies and plans to achieve innovative sustainable practices that ensure the preservation of limited resources.	*Inc*	127	49	49
		Exp	1,459	1,374	1,432
		Surplus / (deficit)	(1,332)	(1,325)	(1,383)
Open space	Maintain our iconic street trees, recreation reserves, sporting fields, botanic gardens, playgrounds, public open spaces and bushland reserves for social and environmental values	*Inc*	64	203	23
		Exp	4,578	4,577	4,839
		Surplus / (deficit)	(4,514)	(4,374)	(4,816)
Resource recovery	Deliver high-quality kerbside waste and recycling collection services, and general waste management, which includes transfer stations, public place bins, disposing of waste, street cleaning, management of former landfill sites and other waste management services.	*Inc*	1,522	1,081	1,326
		Exp	8,931	7,885	9,515
		Surplus / (deficit)	(7,409)	(6,804)	(8,189)

Initiatives in the 2021/22 budget that align directly to the key actions of the Council Plan for the Protect the Natural Environment priority include the following:

Figure 5. John Aitken Reserve, Gisborne.

- A bushland reserve hydraulic tipper box trailer to enable Council to efficiently transport plants and equipment between reserves, and remove debris from woody weed control and maintenance works
- Facilitate preparation of community climate change action plans in two towns in the shire as a part of Council's Cool Changes program
- Stage Four works on the Gisborne Fields Landscape Plan:
    - development and planting of garden beds
    - car exclusion fencing
    - park seating
    - park signage
    - casual use football goals
    - tree planting
    - turf reinstatement
- Implementation of environmental building upgrade initiatives across multiple buildings, resulting in a reduction in emissions, Council's energy consumption and financial savings
- Waterway Conservation Works Program to restore the ecological values of our waterways by undertaking weed control, revegetation and maintenance works

Service Performance Outcome Indicators

Service	Indicator	Performance Measure
Waste collection	Waste diversion	Kerbside collection waste diverted from landfill. (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)

2.3. Strategic Priority 3. Improve the built environment

We want to manage infrastructure in a sustainable and efficient way that supports the delivery of services to our residents and visitors, now and into the future.

Services

Service area	Description of services provided		2019/20 Actual $'000	2020/21 Forecast $'000	2021/22 Budget $'000
Director Assets and Operations	Provide guidance to the business across the Built Environment and other priorities of Council.	*Inc*	-	-	-
		Exp	466	469	442
		Surplus / (deficit)	(466)	(469)	(442)
Director Planning and Environment	Provide guidance to the business across the Built Environment and other priorities of Council.	*Inc*	31	-	-
		Exp	453	504	458
		Surplus / (deficit)	(422)	(504)	(458)
Engineering, Roads and Asset Maintenance	Investigate the best possible solution for our roads, storm water drainage, footpaths, bridges, buildings and street lighting and prepare designs that provide value for money, while conforming to the latest standards and industry best practice, and ensure a focus on environmentally responsible procurement in our tendering process. Provide accurate, up-to-date data on our infrastructure assets to ensure informed decision-making and improve the efficiency with which we manage our infrastructure. Revalue the infrastructure assets in accordance with relevant Australian Accounting Standards and other Victorian Government requirements to ensure a direct link with our financial position . Develop appropriate processes and procedures in asset management and financial sustainability in accordance with the defined national and state frameworks. Assess developments and projects proposed by developers and ensure they comply with relevant Australian Standards, manuals and our engineering guidelines, and we supervise the delivery of those works ensuring future generations inherit good-quality infrastructure.	*Inc*	566	690	720
		Exp	6,371	6,851	7,284
		Surplus / (deficit)	(5,805)	(6,161)	(6,564)

Statutory Planning and Building	Provide statutory planning information, advice and assessment. We process approximately 900 planning applications per annum as well as responding to requests for information and advice from the community, businesses and developers. We also maintain and manage the relationships with over 25 statutory and advisory agencies directly involved in the planning permit application process. Control the building regulation and advice to residents and builders. We are also responsible for statutory building compliance and building safety matters for both residents and visitors.	*Inc*	2,446	2,071	2,096
		Exp	1,907	3,237	3,153
		Surplus / (deficit)	539	(1,166)	1,057)
Strategic Planning	Develop policies, strategies and plans to manage growth and development in suitable locations and to achieve sustainable environmental, economic and social outcomes. Provide a Heritage Advisory Service, which assists the community and staff in assessing heritage value. Convert policies into the formal decision making framework such as planning scheme amendments.	*Inc*	9	46	46
		Exp	1,341	1,381	1,238
		Surplus / (deficit)	(1,332)	(1,335)	(1,192)
Project Management Office	Provide project management for capital works projects related to our buildings and open-space infrastructure.	*Inc*	-	-	-
		Exp	452	400	134
		Surplus / (deficit)	(452)	(400)	(134)
Facilities and Operations	Inspect, maintain and repair over 490 buildings and structures. Each week, we deliver 50 fitness and aquatic classes. We provide learn to swim classes for over 2,400 children. There are approximately 150,000 participations in indoor leisure centres every year and over 10,000 visits to the outdoor pools over summer. In total, we cater for over 500,000 visits to our aquatic and leisure facilities per annum.	*Inc*	672	3,963	3,952
		Exp	1,969	7,004	7,551
		Surplus / (deficit)	(1,297)	(3,041)	(3,599)

Initiatives in the 2021/22 Budget that align directly to the key actions of the Council Plan for the priority Improve the Built Environment include the following:

Figure 6. Gisborne Skate Park.

- Gisborne Skate Park concept plan – initial scope to investigate upgrading and extending the skate park and pump track to increase the elements and level of challenge
- Riddells Creek Street Tree Planter Boxes – Determine a solution to retain the existing trees while providing new planter boxes developed with a different construction methodology
- Undertake design and plan works at the Malmsbury Recreation Reserve change rooms to enable Council to progress works to rectify the structural and compliance issues identified through a condition audit conducted in 2020
- Malmsbury Mechanics Institute – Plan and design future works that are required to determine the scope of works required to make the building safe for longer term use, fit for purpose and compliant with the current codes and standards
- Continue to improve continuous accessible paths of travel to key destinations such as recreation and community facilities through the funding of the Footpath Construction Program
- Progress with the design/plan program for Kyneton Museum
- Undertake detailed design scoping for the Kyneton Town Hall theatre and meeting room refurbishment
- Templeton and Brooke Streets Woodend intersection upgrade for pedestrians
- Riddells Creek picket fences – monitor the condition of these assets and replace with a sustainable option when required
- Macedon Ranges Regional Sports Precinct – complete design and commence Stage 1 construction of the Macedon Ranges Regional Sports Precinct project
- Dixon Field Pavilion Sewer Upgrade to ensure the facilities are able to cope with the level of events held at the facility
- Undertake scoping of architectural input/drawings, site survey, planning and other regulatory permits and quantity surveying for proposed Woodend Community Centre redevelopment to be carried out during 2021/22. This will ensure the project is funding ready for future year's budgets
- Gisborne Tennis Courts Lighting Replacement – remove the remaining light towers and replace the lighting on courts 1, 2, 3 & 4 and upgrade the main switchboard
- The Romsey Park – Main Oval project will assist to remove water from the playing surface through improved ground drainage, as well as preventing the flow of water onto the playing surface from the surrounding hard surfaces such as asphalt car parks
- The Gilbert Gordon Oval project is to landscape the area immediately in front of the pavilion and provide spectator terracing between the pavilion and the scoreboard. The old cricket nets at the reserve entry will be removed and the area landscaped
- Gardiner Reserve carpark and landscaping works is the final stage of the Gardiner Reserve Pavilion project
- Lancefield Park Oval Lighting upgrade in line with Council's Sport and Active Recreation Strategy in continuing to upgrade senior sporting lights to Australian Standards
- Commence the implementation of recommended Masterplan actions at the Gisborne, Kyneton and Malmsbury Botanic Gardens, including the delivery of an entry garden (western entrance) at the Gisborne Botanic Gardens
- Ash Wednesday Park Landscape Plan Implementation Stage 2 – includes installation of a granitic gravel path network; Partial playground upgrade; and Revegetation of a swale drain to improve landscape amenity

- Stanley Park Reserve Infrastructure Master Plan and Detailed Design
- Romsey Sport Master Plan – conduct a high level review of the existing masterplan confirming completed actions and undertake an issues and opportunities exercise with the Romsey Sports Association and local community to determine if a complete review of the master plan is warranted
- Macedon Ranges Shire Thematic Environmental History – will guide Council's strategic approach to identifying and protecting the shire's heritage, done systematically, within a contextual understanding of land-use development over time
- Asset Inspector – this new position will provide more accurate data and allow management to make more informed decisions in relation to providing maintenance or renewing individual infrastructure assets. Auditing has uncovered inconsistent data collection and this position will improve our data and knowledge required to schedule works and prepare associated budgets
- Transfer Stations and Street-Sweeper Operator – this new position will work between transfer stations and street-sweeping. It has been created due to increased demand for both services across the municipality, largely due to growth impacting the current service (transfer station customer numbers have increased by 20% over the last two years, and street-sweeping requirements have increased by 37% over the last 10 years)
- Project Management Office Support Officer – this new position will provide support required to administer the project management framework and project lifecycle management platform. The role will also support monitoring and reporting on capital works delivery
- Statutory Planning Officer – this new position is to assist with the existing level of applications that Council is currently processing and support achievement of planning performance indicators
- Reach Mower Operator – this new position will enable works to be better scheduled and proactive, as opposed to intermittent and reactive. It will also reduce the pressure on the tree crew, who are currently having to fulfil this function
- Heritage Planner – this new position will enable the provision of a holistic service to review, evaluate, identify and protect heritage assets, and provide advice and guidance to staff and the public. It is offset by savings from using a consultant

Service Performance Outcome Indicators

Service	Indicator	Performance Measure
Statutory planning	Decision making	Council planning decisions upheld at VCAT. (Percentage of planning application decisions subject to review by VCAT and that were upheld in favour of the Council)
Roads	Satisfaction	Satisfaction with sealed local roads. (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)

2.4. Strategic Priority 4. Enhance the social and economic environment

We want to encourage and support the social and economic development of the shire.

Services

Service area	Description of services provided		2019/20 Actual $'000	2020/21 Forecast $'000	2021/22 Budget $'000
Economic Development, Arts and Events	To guide and support Council and the community to develop policies, strategies and plans to achieve innovative sustainable practices that ensure the preservation of limited resources.	Inc	1,158	1,077	1,087
		Exp	4,083	3,712	4,130
		Surplus / (deficit)	(2,925)	(2,655)	(3,043)
	Manage and deliver Council's annual Community Funding Scheme to enable community groups to access up to $160,000 of funding for community health and wellbeing projects.				
	Present a program of performance, visual arts, cultural and heritage events, in five venues, which are attended by over 45,000 residents and visitors each year.				
	Support local community driven events in our Community Halls.				
	Curate a creative kids school holiday program – KTH Kids – local artists presenting local content for local kids.				
	Foster historical interest, preserve and collect social history items, and present contemporary exhibitions and public programs at Kyneton Museum.				

Initiatives in the 2021/22 Budget that align directly to the key actions of the Council Plan for the priority Enhance the Social and Economic Environment include the following:

Figure 7. Scene from 'Museum UNDONE'.

- Funding for the Autumn Festival is a key action of Council's newly adopted Events Strategy 2021-2025. The funding will enable the Festival to continue into its second year. It will allow the tourism team to develop promotional materials, hire resources, and deliver elements of support necessary to engage more businesses and community groups to encourage participation and put the Autumn Festival on the map
- As the COVID-19 pandemic continues, this business support funding will enable further support to be provided to local businesses as they recover. This will be in the form of an extension of the Business Continuity and Resilience Program, targeted business training and workshops, increased business-to-business networking and interaction opportunities among other support initiatives. In order to deliver these additional programs, a resource will need to be employed in 2021/22. This position is not ongoing once the programs are delivered
- Provide additional funding for the next 12 months to assist the six Neighbourhood Houses
- Finalise the preparation of a new Public Open Space Strategy to guide the provision of improvements to the open space network required to service the existing and future needs of the Shire's community
- Use our allocated resources to build connections that support the creative economy through professional development and networking opportunities for artists and craftspeople
- Use our allocated resources to support the development of and participation in Business and Tourism Associations across the shire

2.5. Strategic Priority 5. Deliver strong and reliable government

We want our community to have confidence in the way we govern and make decisions.

Services

Service area	Description of services provided		2019/20 Actual $'000	2020/21 Forecast $'000	2021/22 Budget $'000
CEO Office	Lead the organisation to deliver all the outcomes in the Council Plan.	*Inc*	34	-	-
		Exp	775	1,812	636
		Surplus/ (deficit)	(741)	*(1,812)*	*(636)*
Customers, Communications and Engagement	Provide first point of contact to our customers at our four service centres and manage in excess of 65,000 telephone calls each year. We also receipt payments, sell Kyneton Town Hall performance tickets, register Planning and Building applications. Provide in excess of 250 media releases, produce and distribute four printed ShireLife newsletters, and manage the website and social media channels.	*Inc*	19	25	17
		Exp	1,599	1,648	1,751
		Surplus/ (deficit)	(1,580)	(1,623)	(1,734)
Director Corporate and Community	Provide guidance to the business across strong and reliable Government and other priorities of Council.	*Inc*	4	-	-
		Exp	526	581	389
		Surplus/ (deficit)	(522)	(581)	(389)
Legal and Corporate Governance	Support our elected Councillors in performing their role and the decision making process including Council Meetings, Assemblies of Councillors, Australia Day events and Citizenship Ceremonies.	*Inc*	15	93	98
		Exp	1,612	1,964	1,950
		Surplus/ (deficit)	(1,597)	(1,871)	(1,852)
Information Services	Provide and support an information technology (IT) environment, which consists of over 80 servers plus several hundred desktop and portable computers across more than 30 facilities within the shire. Internally hosted and cloud-based applications are continually reviewed for adherence to industry best practice, system reliability and value for money. Classify and register about 70,000 items of incoming mail each year in accordance with the Public Records Act 1973. Maintain a Geographic Information System that provides thousands of layers of spatial data covering more than 100 different themes. The system is accessible by all staff and a simplified version is available through our website.	Inc	-	2	-
		Exp	2,470	2,618	3,104
		Surplus/ (deficit)	(2,470)	(2,616)	(3,104)

Service area	Description of services provided		2019/20 Actual $'000	2020/21 Forecast $'000	2021/22 Budget $'000
People and Wellbeing	Provide advice and leadership across the organisation to support staff and management in their effort to deliver excellent service to our community.	*Inc*	627	3,670	213
		Exp	1,601	4,953	2,116
		Surplus / (deficit)	(974)	(1,283)	(2,003)
Executive Manager People, Culture and Performance	Drive performance and customer focused culture, ethical standards and organisational capability, gender equality, and diversity and inclusion. Deliver business process mapping, service reviews transformation projects to improve performance.	Inc	-	-	-
		Exp	-	-	329
		Surplus / (deficit)	-	-	(329)
Finance and Reporting	Pay more than 15,000 supplier invoices annually. The purchasing of goods and services are governed by our Procurement Policy, which aims for our purchasing processes to be open and transparent and deliver value for money. We also manage payroll and process more than 15,000 pays to our staff per annum. Produce the financial information for the Budget Report, Financial Plan, Quarterly Reports and Annual Report according to the requirements of Accounting Standards, the Local Government Act and best practice reporting. We also provide commentary to help our community understand our financial performance and position. Issue more than 84,000 rate instalments notices and 10,000 debtor invoices to users of Council services annually. We have provided our ratepayers with the option to receive email notices and around 11% of our rate payers now receive their notices electronically. We work with the Valuer-General Victoria to manage valuations for over 23,000 properties annually and approximately 1,500 supplementary valuations each year. Lease over 100 properties to tenants for a variety of purposes, predominantly for community and recreational activities and a small amount of commercial arrangements. We manage Council's money in accordance with our Investment Policy and through internal policies and procedures in regard to cash handling and credit card usage. Manage Council's money in accordance with our Investment Policy and through internal policies and procedures, in regard to cash handling and credit card usage.	*Inc*	7,175	7,054	6,848
		Exp	3,576	4,221	4,335
		Surplus / (deficit)	3,599	2,833	2,513

[1] *2020/21 includes Working for Victoria revenue.*

Initiatives in the 2021/22 budget that align directly to the key actions of the Council Plan for the priority Strong and Reliable Government include the following:

Figure 8. Girl on scooter, Campaspe River Walk, Kyneton.

- Adopt a new 10-year Community Vision to apply to the period 1 July 2021 to 30 June 2030 (for adoption by 31 October 2021)
- Adopt a new four-year Council Plan to apply to the period 1 July 2021 to 30 June 2025 (for adoption by 31 October 2021)
- Adopt a new 10-year Financial Plan to apply to the period 1 July 2021 to 30 June 2030 (for adoption by 31 October 2021)
- Undertake a deliberative engagement process to develop a new ten-year Asset Management Plan to apply to the period 1 July 2022 to 30 June 2031 (for adoption by 30 June 2022)
- To deliver additional benefits to the Macedon Ranges Shire through leadership and collaboration, we will continue to work with Victorian and Australian Government representatives to advocate for and advance projects and partnerships for community benefit
- We will advocate to government bodies and community stakeholders about current and future transport needs across the whole of our shire, and look for and promote regional solutions
- Upgrade our email filtering capabilities and security software to ensure our information technology security is best practice
- Information Services (IS) Projects and Change Coordinator – This new position links to the long-term solution of an ongoing role that oversees and supports Information Systems (IS) projects in line with an IS Governance Framework. This position acts as the central coordination point for all IS projects and changes. It has been identified as a role that can assist with the existing backlog of IS projects and lack of an IS governance framework
- Information Systems Officer x2 – These new positions are driven by consistent growth in demand for services reflecting organisational growth, increasing service complexity, uptake of more technology solutions and flexible working. One position reflects the move from an existing trainee model to an ongoing employee, given the sustained levels of demand for support. There are savings associated with this change, as the cost of the trainee will no longer be incurred. The second new role is to match the increased service demand that now exists following major changes to how Council uses information technology to conduct its business
- Facilities Essential Services and Maintenance Planner – This new position ensures compliance with our buildings and other asset structure items to ensure that Council's buildings and facilities are safe for staff and the community to utilise. These compliance functions are not currently being met effectively
- Accountant – This new position is required to ensure our technical accounting capability is able to provide effective financial and management accounting services. It reflects both an increase in responsibility for the Financial and Reporting Team, and the changing complexity of Council's requirement under the Local Government Act 2020
- To ensure our financial resources are sustainable and managed responsibly, we will complete the 2020/21 Financial Statements by 30 September 2021

Overall Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Governance	Satisfaction	Satisfaction with Council decisions. (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interest of the community)	Community satisfaction rating out of 100 with the performance of Council in making decisions in the interest of the community
Statutory planning	Decision making	Council planning decisions upheld at VCAT. (Percentage of planning application decisions subject to review by VCAT and that were not set aside)	[Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100
Roads	Satisfaction	Satisfaction with sealed local roads. (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.
Libraries	Participation	Active library borrowers. (Percentage of the population that are active library borrowers)	[The sum of the number of active library borrowers in the last three financial years / The sum of the population in the last three financial years] x100
Waste collection	Waste diversion	Kerbside collection waste diverted from landfill. (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities. (Number of visits to aquatic facilities per head of population)	Number of visits to aquatic facilities / Population
Animal Management	Health and safety	Animal management prosecutions. (Percentage of animal management prosecutions which are successful)	Number of successful animal management prosecutions / Total number of animal management prosecutions
Food safety	Health and safety	Critical and major non-compliance outcome notifications. (Percentage of critical and major non-compliance outcome notifications that are followed up by Council)	[Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about food premises] x100
Maternal and Child Health	Participation	Participation in the MCH service. (Percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the financial year) / Number of children enrolled in the MCH service] x100
		Participation in the MCH service by Aboriginal children. (Percentage of Aboriginal children enrolled who participate in the MCH service)	[Number of Aboriginal children who attend the MCH service at least once (in the financial year) / Number of Aboriginal children enrolled in the MCH service] x100

2.6 Reconciliation with Budgeted Operating Result

	Surplus/ (Deficit)	Expenditure	Revenue
	$'000	$'000	$'000
Promote health and wellbeing	(6,740)	19,730	12,990
Protect the natural environment	(14,442)	16,040	1,598
Improve the built environment	(13,446)	20,260	6,814
Enhance the social and economic environment	(3,043)	4,130	1,087
Deliver strong and reliable government	(7,434)	14,610	7,176
Total	**(45,105)**	**74,770**	**29,665**
Expenses added in:			
Depreciation and amortisation	14,916		
Borrowing costs	150		
Reserve transfers included in operating budgets	(3,670)		
Surplus/(deficit) before funding sources	**(56,439)**		
Funding sources added in:			
Rates and charges revenue	45,300		
Waste charge revenue	10,142		
Capital project income	13,545		
Non-monetary asset contributions	7,920		
Total funding sources	**76,907**		
Operating surplus/(deficit) for the year	**20,468**		

3. Financial Statements

This section presents information in regard to the Financial Statements and Statement of Human Resources. The Budget information for the year 2021/22 has been supplemented with projections to 2024/25.

This section includes the following financial statements, prepared in accordance with the Local Government Act 2020 and the Local Government (Planning and Reporting) Regulations 2020.

- Comprehensive Income Statement
- Balance Sheet
- Statement of Changes in Equity
- Statement of Cash Flows
- Statement of Capital Works
- Summary of Planned Human Resources Expenditure

Comprehensive Income Statement

For the four years ending 30 June 2025

		Forecast	Budget	Projections		
		2020/21	2021/22	2022/23	2023/24	2024/25
	NOTES	$'000	$'000	$'000	$'000	$'000
Income						
Rates and charges	4.1.1	52,915	**55,442**	55,723	57,164	58,649
Statutory fees and fines	4.1.2	4,133	**4,270**	4,470	4,649	4,742
User fees	4.1.3	7,295	**7,238**	7,871	8,186	8,350
Grants – operating	4.1.4	15,035	**12,741**	12,052	12,411	12,659
Grants – capital	4.1.4	12,458	**13,464**	15,371	6,559	9,090
Contributions – monetary	4.1.5	186	**313**	635	567	600
Contributions – non-monetary	4.1.5	7,920	**7,920**	8,078	8,240	8,405
Other income	4.1.6	2,063	**1,678**	2,351	2,417	2,477
Total income		102,005	**103,066**	106,551	100,193	104,972
Expenses						
Employee costs	4.1.7	39,727	**38,023**	39,338	40,213	41,423
Materials and services	4.1.8	24,764	**26,521**	27,407	27,681	27,958
Depreciation	4.1.9	14,242	**14,239**	14,992	15,191	15,392
Amortisation – intangible assets	4.1.10	318	**314**	70	70	70
Amortisation – right-of-use assets	4.1.11	357	**363**	331	251	-
Bad and doubtful debts		10	**10**	10	10	10
Borrowing costs		187	**150**	149	210	395
Finance costs – leases		-	**28**	-	-	-
Other expenses	4.1.12	3,176	**2,950**	4,143	4,226	4,500
Total expenses		82,781	**82,598**	86,440	87,852	89,748
Surplus/(deficit) for the year		19,224	**20,468**	20,111	12,341	15,224
Other comprehensive income						
Items that will not be reclassified to surplus or deficit in future periods						
Net asset revaluation increment /(decrement)	4.1.13	1,500	**25**	1,467	14,650	24,010
Total comprehensive result		20,724	**20,493**	21,578	26,991	39,234

Balance Sheet

For the four years ending 30 June 2025

	NOTES	Forecast 2020/21 $'000	Budget 2021/22 $'000	Projections 2022/23 $'000	2023/24 $'000	2024/25 $'000
Assets						
Current assets						
Cash and cash equivalents		19,691	**19,912**	20,223	14,544	13,243
Trade and other receivables		6,333	**6,821**	8,120	7,101	7,834
Other financial assets		11,656	**11,656**	11,656	9,656	4,656
Other assets		807	**869**	869	869	869
Total current assets	4.2.1	38,487	**39,258**	40,868	32,170	26,602
Non-current assets						
Other financial assets		21	**979**	999	1,019	1,019
Investments in associates, joint arrangement and subsidiaries		1,223	**1,280**	1,280	1,280	1,280
Property, infrastructure, plant and equipment		1,148,880	**1,168,069**	1,198,069	1,233,517	1,277,494
Right-of-use assets	4.2.4	612	**582**	251	-	-
Investment property		2,854	**2,584**	2,584	2,584	2,584
Intangible assets		140	**120**	100	80	60
Total non-current assets	4.2.1	1,153,730	**1,173,614**	1,203,283	1,238,480	1,282,437
Total assets		1,192,217	**1,212,872**	1,244,151	1,270,650	1,309,039
Liabilities						
Current liabilities						
Trade and other payables		8,312	**8,345**	8,557	8,631	8,804
Trust funds and deposits		3,735	**3,133**	3,196	3,260	3,325
Provisions		6,288	**6,650**	6,767	7,064	7,108
Interest-bearing liabilities	4.2.3	535	**507**	580	610	710
Lease liabilities	4.2.4	357	**394**	253	-	-
Total current liabilities	4.2.2	19,227	**19,029**	19,353	19,565	19,947
Non-current liabilities						
Provisions		5,042	**4,736**	5,058	5,060	5,062
Interest-bearing liabilities	4.2.3	6,064	**7,059**	16,367	15,661	14,432
Lease liabilities	4.2.4	582	**253**	-	-	-
Total non-current liabilities	4.2.2	11,688	**12,048**	21,425	20,721	19,494
Total liabilities		30,915	**31,077**	40,778	40,286	39,441
Net assets		1,161,302	**1,181,795**	1,203,373	1,230,364	1,269,598
Equity						
Accumulated surplus		679,761	**702,103**	721,472	735,217	750,780
Reserves		481,541	**479,692**	481,901	495,147	518,818
Total equity		1,161,302	**1,181,795**	1,203,373	1,230,364	1,269,598

Statement of Changes in Equity

For the four years ending 30 June 2025

	NOTES	Total $'000	Accumulated Surplus $'000	Revaluation Reserve $'000	Other Reserves $'000
2021 Forecast actual					
Balance at beginning of the financial year		1,148,873	659,891	468,343	12,344
Impact of adoption of new accounting standards		-		-	-
Adjusted opening balance		1,140,578	659,891	468,343	12,344
Surplus/(deficit) for the year		19,224	19,224	-	-
Net asset revaluation increment/(decrement)		1,500		1,500	-
Transfers to other reserves		-	(3,028)	-	3,028
Transfers from other reserves		-	3,674	-	(3,674)
Balance at end of the financial year		**1,161,302**	**679,761**	**469,843**	**11,698**
2022 Budget					
Balance at beginning of the financial year		1,161,302	679,761	469,843	11,698
Surplus/(deficit) for the year		20,468	20,468	-	-
Net asset revaluation increment/(decrement)		25	-	25	-
Transfers to other reserves	4.3.1	-	(3,141)	-	3,141
Transfers from other reserves	4.3.1	-	5,015	-	(5,015)
Balance at end of the financial year	**4.3.2**	**1,181,795**	**702,103**	**469,868**	**9,824**
2023					
Balance at beginning of the financial year		1,181,795	702,103	469,868	9,824
Surplus/(deficit) for the year		20,111	20,111	-	-
Net asset revaluation increment/(decrement)		1,467	-	1,467	-
Transfers to other reserves		-	(3,256)	-	3,256
Transfers from other reserves		-	2,514	-	(2,514)
Balance at end of the financial year		**1,203,373**	**721,472**	**471,335**	**10,566**
2024					
Balance at beginning of the financial year		1,203,373	721,472	471,335	10,566
Surplus/(deficit) for the year		12,341	12,341	-	-
Net asset revaluation increment/(decrement)		14,650	-	14,650	-
Transfers to other reserves		-	(3,378)	-	3,378
Transfers from other reserves		-	4,782	-	(4,782)
Balance at end of the financial year		**1,230,364**	**735,217**	**485,985**	**9,162**
2025					
Balance at beginning of the financial year		1,230,364	735,217	485,985	9,162
Surplus/(deficit) for the year		15,224	15,224	-	-
Net asset revaluation increment/(decrement)		24,010	-	24,010	-
Transfers to other reserves		-	(3,312)	-	3,312
Transfers from other reserves		-	3,651	-	(3,651)
Balance at end of the financial year		**1,269,598**	**750,780**	**509,995**	**8,823**

Statement of Cash Flows

For the four years ending 30 June 2025

	Notes	Forecast 2020/21 $'000	Budget 2021/22 $'000	Projections 2022/23 $'000	2023/24 $'000	2024/25 $'000
		Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)
Cash flows from operating activities						
Rates and charges		53,478	54,795	55,252	57,042	58,508
Statutory fees and fines		4,133	4,515	4,875	5,097	5,206
User fees		7,576	7,654	8,585	8,976	9,167
Grants - operating		15,036	12,246	11,950	12,381	12,635
Grants - capital		12,459	13,423	15,439	6,559	9,090
Contributions - monetary		186	313	635	567	600
Interest received		503	510	520	531	544
Trust funds and deposits taken			61	63	64	65
Other receipts		2,135	1,252	2,690	2,132	2,179
Net GST refund / payment		3,591	4,466	5,358	4,181	4,275
Employee costs		(39,169)	(37,850)	(40,632)	(40,136)	(41,322)
Materials and services		(25,368)	(29,137)	(30,627)	(30,445)	(30,746)
Trust funds and deposits repaid		(150)	-	-	-	-
Other payments		(7,292)	(3,197)	(4,630)	(4,647)	(4,944)
Net cash provided by/(used in) operating activities	4.4.1	**27,118**	**29,051**	**29,478**	**22,302**	**25,257**
Cash flows from investing activities						
Payments for property, infrastructure, plant and equipment		(30,706)	(29,644)	(38,789)	(29,485)	(30,424)
Proceeds from sale of property, infrastructure, plant and equipment		400	440	440	440	440
Payments for investments		(1,145)	-	-	-	-
Proceeds from sale of investments		4,344	-	-	2,000	5,000
Payments of intangibles		-	(50)	(50)	(50)	(50)
Net cash provided by/ (used in) investing activities	4.4.2	**(27,107)**	**(29,254)**	**(38,399)**	**(27,095)**	**(25,034)**
Cash flows from financing activities						
Finance costs		(187)	(148)	(149)	(210)	(395)
Proceeds from borrowings		2,820	1,715	10,000	950	600
Repayment of borrowings		(520)	(747)	(619)	(1,626)	(1,729)
Interest paid - lease liability		-	(28)	-	-	-
Repayment of lease liabilities		-	(368)	-	-	-
Net cash provided by/(used in) financing activities	4.4.3	**2,113**	**424**	**9,232**	**(886)**	**(1,524)**
Net increase/(decrease) in cash & cash equivalents		2,124	221	311	(5,679)	(1,301)
Cash and cash equivalents at the beginning of the financial year		17,567	19,691	19,912	20,223	14,544
Cash and cash equivalents at the end of the financial year		**19,691**	**19,912**	**20,223**	**14,544**	**13,243**

Statement of Capital Works

For the four years ending 30 June 2025

	NOTES	Forecast 2020/21 $'000	Budget 2021/22 $'000	Projections 2022/23 $'000	2023/24 $'000	2024/25 $'000
Property						
Buildings		9,425	4,965	5,185	4,985	5,985
Total buildings		**9,425**	**4,965**	**5,185**	**4,985**	**5,985**
Total property		**9,425**	**4,965**	**5,185**	**4,985**	**5,985**
Plant and equipment						
Plant, machinery and equipment		1,600	2,377	2,163	2,228	2,295
Computers and telecommunications		730	202	315	211	234
Total plant and equipment		**2,330**	**2,579**	**2,478**	**2,439**	**2,529**
Infrastructure						
Roads		9,786	7,068	10,675	9,036	9,226
Bridges		857	1,005	265	232	2,430
Footpaths and cycleways		2,371	7,689	1,550	2,351	2,053
Drainage		753	581	601	627	659
Recreational, leisure and community facilities		10,262	6,701	19,826	3,427	3,114
Parks, open space and streetscapes		1,929	693	1,126	580	450
Other infrastructure		2,291	264	400	400	100
Total infrastructure		**28,249**	**24,001**	**34,443**	**16,653**	**18,032**
Total capital works expenditure	4.5.1	**40,004**	**31,545**	**42,106**	**24,077**	**26,546**
Represented by:						
New asset expenditure		14,571	13,156	20,381	2,646	11,667
Asset renewal expenditure		23,533	16,829	19,014	18,166	11,383
Asset upgrade expenditure		1,900	1,560	2,711	3,265	3,495
Total capital works expenditure	4.5.1	**40,004**	**31,545**	**42,106**	**24,077**	**26,546**
Funding sources represented by:						
Grants		17,959	13,464	15,371	6,559	9,090
Contributions		60	81	635	567	600
Council cash		19,165	16,285	15,875	16,001	16,256
Borrowings		2,820	1,715	10,225	950	600
Total capital works expenditure	4.5.1	**40,004**	**31,545**	**42,106**	**24,077**	**26,546**

Summary of Planned Human Resources Expenditure

For the four years ending 30 June 2025

	Budget	Projection		
	2021/22	2022/23	2023/24	2024/25
	$'000	$'000	$'000	$'000
CEO Office				
Permanent – full time	1,157	1,183	1,209	1,236
Permanent – part time	177	181	185	189
Total CEO Office	**1,334**	**1,364**	**1,394**	**1,425**
Assets and Operations				
Permanent – full time	10,505	10,936	11,218	11,465
Permanent – part time	2,343	2,395	2,447	2,501
Total Assets and Operation	**12,848**	**13,331**	**13,665**	**13,966**
Corporate and Community				
Permanent – full time	5,394	5,712	5,837	6,161
Permanent – part time	5,321	5,477	5,637	5,802
Total Corporate and Community	**10,715**	**11,189**	**11,474**	**11,963**
Planning and Environment				
Permanent – full time	6,341	6,626	6,720	6,968
Permanent – part time	1,899	1,941	1,984	2,027
Total Planning and Environment	**8,240**	**8,567**	**8,704**	**8,995**
People Culture and Performance				
Permanent – full time	2,273	2,322	2,373	2,425
Permanent – part time	582	595	608	621
Total People Culture and Performance	**2,855**	**2,917**	**2,981**	**3,046**
Casuals, temporary and other expenditure	**3,961**	**3,981**	**4,090**	**4,210**
Capitalised labour costs	**(1,930)**	**(1,972)**	**(2,016)**	**(2,060)**
Total staff expenditure	**38,023**	**39,338**	**40,213**	**41,423**

	Budget	Projection		
	2021/22 FTE	2022/23 FTE	2023/24 FTE	2024/25 FTE
CEO Office				
Permanent – full time	8.0	8.0	8.0	8.0
Permanent – part time	1.9	1.9	1.9	1.9
Total CEO Office	**9.9**	**9.9**	**9.9**	**9.9**
Assets and Operations				
Permanent – full time	107.0	109.0	111.0	113.0
Permanent – part time	28.4	28.4	28.4	28.4
Total Assets and Operation	**135.4**	**137.4**	**139.4**	**141.4**
Corporate and Community				
Permanent – full time	48.0	50.0	52.0	54.0
Permanent – part time	63.7	63.7	63.7	63.7
Total Corporate and Community	**111.7**	**113.7**	**115.7**	**117.7**
Planning and Environment				
Permanent – full time	56.0	57.0	58.0	59.0
Permanent – part time	22.0	22.0	22.0	22.0
Total Planning and Environment	**78.0**	**79.0**	**80.0**	**81.0**
People Culture and Performance				
Permanent – full time	23.0	23.0	23.0	23.0
Permanent – part time	6.7	6.7	6.7	6.7
Total People Culture and Performance	**29.7**	**29.7**	**29.7**	**29.7**
Casuals and temporary staff	**39.4**	**39.4**	**39.4**	**39.4**
Capitalised labour	**18.0**	**18.0**	**18.0**	**18.0**
Total staff numbers	**404.1**	**409.1**	**414.1**	**419.1**

4. Notes to the Financial Statements

This section presents detailed information on material components of the financial statements. Council needs to assess which components are material, considering the dollar amounts and nature of these components.

4.1 Comprehensive Income Statement

4.1.1 Rates and charges

Rates and charges are required by the Act and the Regulations to be disclosed in Council's budget.

As per the Local Government Act 2020, Council is required to have a Revenue and Rating Plan, which is a four-year plan for how Council will generate income to deliver the Council Plan, program and services, and capital works commitments over a four-year period.

In developing the Budget, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the financial planning process. The Fair Go Rates System (FGRS) sets out the maximum amount that councils may increase rates in a year. For 2021/22, the FGRS cap has been set at 1.5%. The cap applies to both general rates and municipal charges, and is calculated on the basis of Council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income, and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives, while maintaining service levels and a strong capital expenditure program, the average general rate and the municipal charge will increase by 1.5% in line with the rate cap.

4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

Type of Charge	2020/21 Forecast Actual $'000	2021/22 Budget $'000	Change $'000	Change %
General charge	38,774	**39,906**	1,132	**2.92%***
Municipal charge	4,830	**4,977**	147	**3.04%**
Kerbside collection and recycling	8,673	**10,142**	1,469	**16.94%**
Supplementary rates and charges	434	**337**	(97)	**(22.35%)**
Interest on rates and charges	220	**98**	(122)	**(55.45%)**
Less trust for nature rebate	(17)	**(18)**	(1)	**5.88%**
Total rates and charges	**52,915**	**55,442**	**2,529**	**4.78%**

* The percentage change to the general charge is greater than the rate cap of 1.5% because Council receives additional revenue through supplementary valuations throughout the year.

4.1.1(b) The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year

Type or class of land	2020/21 cents/$CIV	2021/22 cents/$CIV	Change
General rate for rateable residential properties	0.23814	**0.23310**	**(2.12%)**
Agricultural land rate	0.19052	**0.18648**	**(2.12%)**
Commercial/industrial rate	0.28577	**0.27972**	**(2.12%)**
Recreational land rate	0.11907	**0.11655**	**(2.12%)**
Not-for-profit housing rate	0.11907	**0.11655**	**(2.12%)**

Note: Rates in the dollar for 2021/22 have decreased due to the higher property values determined in the 2021 General Valuation of properties.

4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year

Type or class of land	2020/21 $'000	2021/22 $'000	Change $'000	Change %
Residential	34,220	**35,327**	1,107	**3.23%**
Agricultural	2,259	**2,289**	30	**1.33%**
Commercial/industrial	2,224	**2,219**	(5)	**(0.22%)**
Recreational land	22	**23**	1	**4.55%**
Not-for-profit housing	49	**48**	(1)	**(2.04%)**
Total amount to be raised by general rates	**38,774**	**39,906**	**1,132**	**2.92%**

4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year

Type or class of land	2020/21 Number	2021/22 Number	Change Number	Change %
Residential	20,789	**21,123**	334	**1.61%**
Agricultural	1,020	**1,028**	8	**0.78%**
Commercial/industrial	1,140	**1,162**	22	**1.93%**
Recreational land	10	**10**	-	**0.00%**
Not-for-profit housing	154	**152**	(2)	**(1.30%)**
Total number of assessments	**23,113**	**23,475**	**362**	**1.57%**

4.1.1(e) The basis of valuation to be used is the Capital Improved Value (CIV)

4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

Type or class of land	2020/21 $'000	2021/22 $'000	Change $'000	Change %
Residential	14,369,514	**15,155,470**	785,956	**5.47%**
Agricultural	1,185,678	**1,227,486**	41,808	**3.53%**
Commercial/Industrial	778,413	**793,405**	14,992	**1.93%**
Recreational Land	18,695	**19,395**	700	**3.74%**
Not for Profit Housing	41,280	**41,075**	(205)	**(0.50%)**
Total value of land	**16,393,580**	**17,236,831**	**843,251**	**5.14%**

4.1.1(g) The municipal charge under Section 159 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2020/21 $	Per Rateable Property 2021/22 $	Change $	Change %
Municipal	212	**212**	-	**0.00%**

4.1.1(h) The estimated total amount to be raised by municipal charges compared with the previous financial year

Type of Charge	2020/21 $'000	2021/22 $'000	Change $'000	Change %
Municipal	4,830	**4,977**	147	**3.04%**

4.1.1(i) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2020/21 $	Per Rateable Property 2021/22 $	Change $	Change %
Kerbside Waste and Recycling Collection with FOGO	420	**465**	45	**10.71%**
Kerbside Waste and Recycling Collection without FOGO (1)	346	**n/a**	-	**0.00%**
EPA Levy	29	**33**	4	**13.79%**
Total	**449**	**498**	**49**	**10.91%**

(1) Not applicable in 2021/22, as all properties will have a food organics waste organics (FOGO) bin, in addition to their refuse and recycling bins (four bins in total) from the start of 2021/22.

4.1.1(j) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

Type of Charge	2020/21	2021/22	Change	
	$'000	$'000	$'000	%
Kerbside Waste and Recycling Collection	8,080	**9,482**	1,402	**17.35%**
EPA Levy	593	**660**	67	**11.30%**
Total	**8,673**	**10,142**	**1,469**	**16.94%**

4.1.1(k) The estimated total amount to be raised by all rates and charges compared with the previous financial year

	2020/21	2021/22	Change	
	$'000	$'000	$'000	%
General Rates	38,774	**39,906**	1,132	**2.92%**
Municipal Charge	4,830	**4,977**	147	**3.04%**
Kerbside Collection and Recycling	8,673	**10,142**	1,469	**16.94%**
Total Rates and charges	**52,277**	**55,025**	2,748	**5.26%**

4.1.1(l) Fair Go Rates System Compliance

The Macedon Ranges Shire Council is fully compliant with the State Government's Fair Go Rates System. The table below details the budget assumptions consistent with the requirements of the Fair Go Rates System.

	2020/21	2021/22
Total Rates	$43,604,815	$44,882,905
Number of rateable properties	23,113	23,475
Base Average Rate	$ 1,887	$ 1,884
Maximum Rate Increase (set by the State Government)	**2.00%**	**1.50%**
Capped Average Rate	$ 1,887	$ 1,912
Maximum General Rates and Municipal Charges Revenue	$ 43,606,253	$ 44,882,905
Budgeted General Rates and Municipal Charges Revenue	$ 43,604,815	$ 44,882,905
Budgeted Supplementary Rates	$ 434,000	$ 337,000
Budgeted Total Rates and Municipal Charges Revenue	$ 44,038,815	$ 45,219,905

4.1.2 Statutory fees and fines

	Forecast Actual 2020/21 $'000	Budget 2021/22 $'000	Change $'000	Change %
Animal Control Fees	739	**729**	(10)	**(1.35%)**
Infringement and Costs	161	**257**	96	**59.63%**
Permits	1,215	**1,175**	(40)	**(3.29%)**
Roads and Infrastructure Fees	1,540	**1,630**	90	**5.84%**
Town Planning Fees	230	**238**	8	**3.48%**
Other Statutory Fees	24	**241**	(7)	**(2.82%)**
Total statutory fees and fines	**4,133**	**4,270**	**137**	**3.31%**

This income category includes fees and fines levied in accordance with legislation and includes animal registrations, Health Act registrations, building and planning application fees, as well as monies received for development contributions.

4.1.3 User fees

	Forecast Actual 2020/21 $'000	Budget 2021/22 $'000	Change $'000	Change %
Aged and Health Services	147	**155**	**8**	**5.44%**
Childcare/Children's Programs	1,008	**710**	**(298)**	**(29.56%)**
Cultural Activities	199	**212**	**13**	**6.53%**
Gravel Pit Sales	63	**63**	**0**	**0.00%**
Hanging Rock Reserve Fees	688	**706**	**18**	**2.62%**
Leisure Centre and Recreation	3,707	**3,644**	**(63)**	**(1.70%)**
Saleyards	318	**319**	**1**	**0.31%**
Waste Management Services	736	**978**	**242**	**32.88%**
Other	429	**451**	**22**	**5.13%**
Total user fees	**7,295**	**7,238**	**(79)**	**(1.08%)**

User fees relate mainly to the charging of fees to users of Council's services. These include fees from leisure and aquatic facilities, arts performances, resource recovery centres, kindergartens and home care services. Refer to Appendix 2 for a complete list of all fees and charges. In 2021/22, the amount received for childcare/children's programs is significantly lower due to additional offsetting funding received from the State Government.

4.1.4 Grants

Grants are required by the Act and the Regulations to be disclosed in Council's budget.

	Forecast Actual 2020/21 $'000	Budget 2021/22 $'000	Change $'000	Change %
Grants were received in respect of the following:				
Summary of grants				
Commonwealth funded grants	11,188	11,511	323	2.89%
State funded grants	16,305	14,694	(1,611)	(9.88%)
Total grants received	**27,493**	**26,205**	(1,288)	(4.68%)
(a) Operating Grants				
Recurrent – Commonwealth Government				
Aged Services	1,649	1,627	(22)	(1.33%)
Victorian Grants Commission	5,738	5,853	115	2.00%
Recurrent – State Government				
Aged Services	3	-	(3)	(100.00%)
Family and children	2,784	3,260	476	17.10%
Maternal and child health	570	589	19	3.33%
School crossing supervisors	120	117	(3)	(2.50%)
Youth and culture	117	117	-	0.00%
Other	100	101	1	1.00%
Total recurrent grants	**11,081**	**11,664**	**583**	5.26%
Non-recurrent – State Government				
Emergency management	120	146	26	21.67%
Family and children	76	856	780	1026.32%
Other	3,758	75	(3,683)	(98.00%)
Total non-recurrent grants	**3,954**	**1,077**	(2,877)	(72.76%)
Total operating grants	**15,035**	**12,741**	(2,294)	(15.26%)
(b) Capital Grants				
Recurrent – Commonwealth Government				
Roads to Recovery	1,441	1,441	-	0.00%
Victorian Grants Commission	2,360	2,237	(123)	(5.21%)
Total recurrent grants	**3,801**	**3,678**	(123)	(3.24%)
Non-recurrent – Commonwealth Government				
Roads and Bridges	-	353	353	100.00%
Parks, Open Space and streetscapes	-	-	-	100.00%
Non-recurrent – State Government				
Buildings	1,136	-	(1,136)	(100.00%)
Footpaths and cycleways	5,445	3,810	(1,635)	(30.03%)
Recreational, leisure and community facilities	1,008	5,428	4,420	438.49%
Parks, open space and streetscapes	310			
Other	758	195	(563)	(74.27%)
Total non-recurrent grants	**8,657**	**9,786**	1,129	13.04%
Total capital grants	**12,458**	**13,464**	1,006	8.08%
Total grants	**27,493**	**26,205**	**(1,288)**	**(4.68%)**

4.1.5 Contributions

	Forecast Actual 2020/21 $'000	Budget 2021/22 $'000	Change $'000	Change %
Monetary	186	**313**	**127**	**68.28%**
Non-monetary	7,920	**7,920**	**-**	**0.00%**
Total contributions	**8,106**	**8,233**	**127**	**1.57%**

Monetary contributions relate to income from community groups and clubs to Council projects. The income varies from year to year depending on budgeted projects.

Non-monetary contributions are mainly related to new roads contributed to Council by developers when new subdivisions are completed. The non-monetary assets can also be identified as part of an asset revaluation, which is completed on a cyclical basis in line with accounting standards. The level of non-monetary contributions varies from year to year depending on the number of subdivisions completed and the timing of their completion.

4.1.6 Other Income

	Forecast Actual 2020/21 $'000	Budget 2021/22 $'000	Change $'000	Change %
Interest	502	**180**	(322)	**(64.14%)**
Investment property rental	547	**531**	(16)	**(2.93%)**
Sale of goods and materials	489	**485**	(4)	**(0.82%)**
Other	525	**482**	(43)	**(8.19%)**
Total other income	**2,063**	**1,678**	**(385)**	**(18.66%)**

Other income includes revenue streams from term deposit investments, property rentals, insurance recoveries and the sale of goods and materials. We are anticipating an overall decrease in the 2021/22 year due to forecast decreasing interest rates. Income listed as 'Other' above, includes an amalgamation of smaller income streams, such as fuel rebates and insurance receipts.

4.1.7 Employee costs

	Forecast Actual 2020/21 $'000	Budget 2021/22 $'000	Change $'000	Change %
Salaries and wages	36,172	**34,281**	(1,891)	**(5.23%)**
WorkCover	250	**300**	50	**20.00%**
Superannuation	2,997	**3,129**	132	**4.40%**
Fringe Benefits Tax	308	**313**	5	**1.62%**
Total employee costs	**39,727**	**38,023**	**(1,704)**	**(4.29%)**

Employee costs include all employee-related expenditure paid by the employer, including wages, allowances, leave, superannuation and fringe benefits tax.

Employee costs for 2020/21 include salaries and wages relating to Work for Victoria staff who were engaged throughout the COVID-19 pandemic. This arrangement ends at 30 June 2021.

A summary of human resources expenditure and full-time equivalent (FTE), categorised according to the organisational structure of Council, is included in the Budgeted Statement of Human Resources in section 3. The decrease to the budget for 2021/22 is due to the Working for Victoria program from 2020/21 ($3m) ending.

4.1.8 Materials and services

	Forecast Actual 2020/21 $'000	Budget 2021/22 $'000	Change $'000	Change %
Administration	2,525	**2,090**	(435)	**(17.23%)**
Building maintenance	220	**262**	42	**19.09%**
Consultants	1,885	**1,450**	(435)	**(23.08%)**
Contract payments – parks maintenance	1,640	**1,723**	83	**5.06%**
Contract payments – resource recovery	6,971	**8,270**	1,299	**18.63%**
Contract payments – other	4,811	**5,794**	983	**20.43%**
General maintenance	782	**753**	(29)	**(3.71%)**
Information technology	909	**1,160**	251	**27.61%**
Insurance	597	**656**	59	**9.88%**
Materials and supplies	2,170	**2,074**	(96)	**(4.42%)**
Utilities	2,254	**2,289**	35	**1.55%**
Total materials and services	**24,764**	**26,521**	**1,757**	**7.09%**

Materials and services include the purchase of consumables, payments to contractors and consultants for the provision of services and utility costs. The level of contractor and consultancy expenditure can vary from year to year depending on the operating projects undertaken and changes to key contracts. Administration includes expenditure on items such as fuel, training and conferences, rates and charges, and printing, postage and stationery.

4.1.9 Depreciation

	Forecast Actual 2020/21 $'000	Budget 2021/22 $'000	Change $'000	Change %
Property	1,785	**1,883**	98	**5.49%**
Plant and equipment	1,575	**1,575**	-	**0.00%**
Infrastructure	10,882	**10,781**	(101)	**(0.93%)**
Total depreciation	**14,242**	**14,239**	**(3)**	**(0.02%)**

Depreciation is an accounting measure that attempts to allocate the value of an asset over its useful life. Increases in depreciation is generally a result of increasing asset values through capital works. Increases are also due to asset revaluations, which are conducted on a rolling program in line with accounting standards for Council's property, plant and equipment including infrastructure assets, such as roads and drains.

4.1.10 Amortisation – Intangible assets

	Forecast Actual 2020/21 $'000	Budget 2021/22 $'000	Change $'000	Change %
Landfill	172	172	-	**0.00%**
Software	146	142	(4)	**(2.74%)**
Total amortisation – intangible assets	**318**	**314**	**(4)**	**(1.26%)**

Amortisation is an accounting measure that attempts to allocate the value of an intangible asset over its useful life.

4.1.11 Amortisation – Right-of-use assets

	Forecast Actual 2020/21 $'000	Budget 2021/22 $'000	Change $'000	Change %
Right-of-use assets	357	**363**	6	**1.68%**
Total amortisation – right-of-use assets	**357**	**363**	**6**	**1.68%**

Amortisation is an accounting measure that attempts to allocate the value of an intangible asset over its useful life.

Right-of-use assets are assets that are not owned by Council, but are utilised by Council under a lease arrangement. The only right-of-use asset that Council has recorded is the Woodend Depot land and buildings, which is under a long-term lease.

4.1.12 Other expenses

	Forecast Actual 2020/21 $'000	Budget 2021/22 $'000	Change $'000	Change %
Auditors	101	**110**	9	**8.91%**
Councillors' allowances	322	**326**	4	**1.24%**
Contributions and donations	2,057	**1,894**	(163)	**(7.92%)**
Other	696	**620**	(76)	**(10.92%)**
Total other expenses	**3,176**	**2,950**	**(226)**	**(7.12%)**

4.1.13 Net asset revaluation increment/decrement

Net asset revaluation increment/decrement is variable each year, depending on the asset classes that are revalued. In 2023/24 and 2024/25, significant asset classes are planned to be revalued, which directly impacts the projections in those years.

4.2 Balance Sheet

4.2.1 Assets

Current assets include receivables, assets held for resale, cash held in the bank, and the value of investments with short-term maturities of three months or less. The current asset balance is projected to increase due to incomplete capital projects in the forecast closing balance for 2020/21. Section 4.5 contains our analysis of capital works and includes further information on incomplete capital projects that are indicated as being required to be carried forward to 2021/22.

Non-current assets include property, infrastructure, plant and equipment. Non-current assets are the largest component of Council's worth, and represents the value of all the land, buildings, roads, plant and equipment, which have been accumulated over many years.

The asset balance will increase in 2021/22 due to capital works and purchases that increase the total value of Council's assets. A contribution of assets, such as roads and footpaths, from developers as part of their subdivisions, also increases the asset value. Partly offsetting these increases is asset depreciation, which reduces asset values as the assets age.

4.2.2 Liabilities

Liabilities are classed as current or non-current, depending on when they are expected to be repaid. The non-current provisions include discounted accrued long-service leave for employees with less than five years of service, and monitoring and remediation works for three closed landfill sites.

4.2.3 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	Forecast Actual	Budget	Projections		
	2020/21	2021/22	2022/23	2023/24	2024/25
	$'000	$'000	$'000	$'000	$'000
Amount borrowed as at 30 June of the prior year	4,299	6,599	7,566	16,947	16,271
Amount proposed to be borrowed	2,820	1,715	10,000	950	600
Amount projected to be redeemed	(520)	(748)	(619)	(1,626)	(1,729)
Amount of borrowings as at 30 June	**6,599**	**7,566**	**16,947**	**16,271**	**15,142**

Borrowings are an important funding source, which enables funding for capital works or other items as identified without adversely affecting Council's liquidity position. Council has committed to borrowing an additional $1,715,000 to fund the Macedon Ranges Shared Trail and Gisborne Aquatic Centre modular change rooms during 2021/22, while repaying $748,000 of previously committed borrowings.

4.2.4 Leases by category

As a result of the introduction of *AASB 16 Leases*, right-of-use assets and lease liabilities have been recognised as outlined in the table below.

	Forecast Actual 2020/21 $'000	Budget 2021/22 $'000
Right-of-use assets		
Property	876	486
Other, etc.	132	96
Total right-of-use assets	**1,008**	**582**
Lease liabilities		
Current lease Liabilities		
Land and buildings	323	358
Other, etc.	34	36
Total current lease liabilities	**357**	**394**
Non-current lease liabilities		
Land and buildings	487	189
Other, etc.	95	64
Total non-current lease liabilities	**582**	**253**
Total lease liabilities	**939**	**647**

Where the interest rate applicable to a lease is not expressed in the lease agreement, Council applies the average incremental borrowing rate in the calculation of lease liabilities. The current incremental borrowing rate is 4%.

4.3 Statement of Changes in Equity

4.3.1 Reserves

Council has allocated funds to reserves for specific purposes. These reserves are either statutory or discretionary reserves. Statutory reserve funds must be applied for specified statutory purposes, in accordance with various legislative requirements. Discretionary reserves have been established by Council, regarding the future use of these funds. Net reserve movements for 2021/2022 are forecast to be a net transfer from reserve of $1.874m. Amounts to be used from reserves in 2021/22 are shown below.

Capital project reserve funding	Total	Hanging Rock Reserve	Open Space Reserve - Central	Open Space Reserve - West	Open Space Reserve - East	Open Space Reserve - South	Plant Replacement Reserve	Seniors Housing Reserve
Macedon Ranges Shared Trail Project	$ 1,000,000		$ 300,000		$ 350,000	$ 350,000		
Dixon Field Pavilion sewer upgrade	$ 60,000					$ 60,000		
Gisborne Tennis Courts lighting replacement	$ 280,000					$ 280,000		
Romsey Park main oval sports field playing surface drainage	$ 221,300				$ 221,300			
Gilbert Gordon Oval spectator terrace and pavilion landscaping	$ 300,000		$ 300,000					
Buffalo Stadium Woodend – change rooms upgrade	$ 280,000		$ 280,000					
Romsey Ecotherapy Park – car parking and woodland ramble	$ 70,000				$ 70,000			
Gardiner Reserve carpark and landscaping works	$ 264,000					$ 264,000		
Lancefield Park Oval lighting upgrade	$ 72,000				$ 72,000			
Kyneton and Malmsbury Botanic Gardens – implement masterplan actions	$ 60,000			$ 60,000				
Ash Wednesday Park Landscape Plan Implementation Stage 2	$ 100,000					$ 100,000		
Gisborne Botanic Gardens new entrance landscaping	$ 97,680					$ 97,680		
Gisborne Fields Landscape Plan Implementation Stage 4	$ 250,000					$ 250,000		
Gisborne Skate Park concept design	$ 30,000					$ 30,000		
Seniors housing units renewal program	$ 80,000							$ 80,000
Fleet and plant replacement program	$ 1,600,000						$ 1,600,000	
Council building renewal program – Hanging Rock	$ 250,000	$ 250,000						
Total reserve transfers	**$ 5,014,980**	**$ 250,000**	**$ 880,000**	**$ 60,000**	**$ 713,300**	**$ 1,431,680**	**$ 1,600,000**	**$ 80,000**

Brief summary of the purpose of each reserve

Reserve	Description
Plant replacement	Funding from plant operations for capital replacements
Asset conversion	Net proceeds of property sales for capitals works projects
Commercial development	Net proceeds from the sale of industrial/commercial land for furthering local employment, and the purchase and development of land to be used for industrial/commercial purposes
Gravel pit operations	Surplus from gravel pit operations for capital works
Hanging rock	Surplus funding from Hanging Rock operations directed towards works at the reserve
Maintenance of senior citizens accommodation	Contributions towards maintenance of seniors' units
Debt repayment	Annual budget allocation to accumulate the required amount of funds to repay the borrowed money when it is due to be repaid
Public open space	Contributions from subdivisional works for funding of open-space projects
Community facilities	Developer contributions for community infrastructure facilities
Car parking	Developer contributions for car parking projects
Planning roadworks	Developer contributions for roadworks
Drainage	Comprises developer contributions for drainage works
Gisborne Development Contribution Plan	Includes developer contributions for development works within Gisborne
Romsey Development Contribution Plan	Includes developer contributions for development works within Romsey
Planning footpath works	Developer contributions for footpath works

4.3.2 Equity

Total equity equals net assets, and is made up of the following components:

- Accumulated surplus, which is the value of all net assets, less reserves that have accumulated over time
- Reserves, which are made up of two types:
  1. The asset revaluation reserve, which represents the difference between the previously recorded value of assets and their current valuations
  2. Other reserves (statutory and discretionary), which are funds that Council wishes to separately identify as being set aside to meet a specific purpose in the future, and to which there is no existing liability.

4.4 Statement of Cash Flows

4.4.1 Net cash flows provided by/used in operating activities

Net cash from operating activities in 2021/22 has increased by $1.9m, due to a decrease in employee costs and operating grants, and an increase in materials and services.

4.4.2 Net cash flows provided by/used in investing activities

Overall, the level of investing activities is expected to increase by $7.6m in 2021/22, due to two large projects; the Macedon Regional Sports Precinct and Macedon Ranges Shared Trail. The $0.4m budgeted proceeds from the sale of property, infrastructure, plant and equipment are the sale proceeds from the turnover of plant and vehicle assets.

4.4.3 Net cash flows provided by/used in financing activities

Net cash flow from finance activity is expected to increase by $0.4m, with a new loan of $1.7m to fund capital works projects. Cash outflows are $1.29m, which is made up of finance costs, repayments of borrowings and leave liabilities. See section 4.2.3 for more detail on movements in borrowings.

4.5 Capital Works Program

This section presents a listing of the capital works projects that will be undertaken for the 2021/2022 year, classified by expenditure type and funding source.

4.5.1 Summary

	Forecast Actual 2020/21 $'000	Budget 2021/22 $'000	Change $'000	Change %
Property	9,425	**4,965**	(4,460)	**(47%)**
Plant and equipment	2,330	**2,579**	249	**11%**
Infrastructure	28,249	**24,001**	(4,248)	**(15%)**
Total	**40,004**	**31,545**	**(8,459)**	**(21%)**

	Project Cost	Asset expenditure types				Summary of funding sources			
		New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000
Property	**4,965**	265	4,614	86	-	-	-	4,740	225
Plant and equipment	**2,579**	-	2,579	-	-	-	-	2,579	-
Infrastructure	**24,001**	12,891	9,636	1,474	-	13,464	81	8,966	1,490
Total	**31,545**	**13,156**	**16,829**	**1,560**	-	**13,464**	**81**	**16,285**	**1,715**

4.5.2 Current Budget

2021/22 Works

Capital Works Area	Project Cost	Asset expenditure types				Summary of Funding Sources			
		New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000
PROPERTY									
Buildings									
Council building renewal program	**3,355**	-	3,355	-	-	-	-	3,355	-
Minor Building Projects program	**266**	-	266	-	-	-	-	266	-
Seniors housing units renewal program	**80**	-	80	-	-	-	-	80	-
Woodend Kindergarten cleaners sink, shed shelving, fly screens	**22**	-	22	-	-	-	-	22	-
Kyneton Town Hall – theatre and meeting room refurbishment	**50**	-	50	-	-	-	-	50	-
Buffalo Stadium Woodend – change rooms upgrade	**280**	-	280	-	-	-	-	280	-
Riddells Creek Kindergarten and MCH automatic door, acoustic panels and cleaners' cupboard	**19**	-	19	-	-	-	-	19	-
Lancefield Kindergarten office and children's toilet refurbishment	**19**	-	19	-	-	-	-	19	-
Kindergarten security upgrade	**26**	-	-	26	-	-	-	26	-
Malmsbury Recreation Reserve change rooms design/plan	**20**	-	20	-	-	-	-	20	-
Gisborne Aquatic Centre modular change rooms	**225**	225	-	-	-	-	-	-	225
Malmsbury Mechanics Institute – cost plan and concept design	**30**	-	30	-	-	-	-	30	-
Kyneton Museum – urgent roof works	**348**	-	348	-	-	-	-	348	-
Dixon Field Pavilion sewer upgrades	**60**	-	-	60	-	-	-	60	-
Riddells Creek tennis modular pavilion design	**40**	40	-	-	-	-	-	40	-
Council building energy and water efficiency upgrades	**125**	-	125	-	-	-	-	125	-
TOTAL PROPERTY	**4,965**	**265**	**4,614**	**86**	**-**	**-**	**-**	**4,740**	**225**

Capital Works Area	Project Cost	Asset expenditure types				Summary of Funding Sources			
		New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000
PLANT AND EQUIPMENT									
Plant, Machinery and Equipment									
Fleet and plant replacement program	**2,312**	-	2,312	-	-	-	-	2,312	-
Outdoor pool / aquatic and leisure equipment renewal program	**40**		40			-	-	40	-
Kyneton Town Hall equipment renewal	**25**		25			-	-	25	-
Computers and Telecommunications									
Network and computer replacement program	**141**	-	141	-	-	-	-	141	-
Kindergarten IT equipment	**7**	-	7	-	-	-	-	7	-
Server replacement program	**54**	-	54	-	-	-	-	54	-
TOTAL PLANT AND EQUIPMENT	**2,579**	-	**2,579**	-	-	-	-	**2,579**	-

Capital Works Area	Project Cost	Asset expenditure types				Summary of Funding Sources			
		New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000
INFRASTRUCTURE									
Roads									
Road Construction Program	**3,113**	-	1,868	1,245	-	-	-	3,113	-
Bitumen resurfacing program	**1,884**	-	1,884	-	-	-	-	1,884	-
Financial assistance grants – roads	**-**	-	-	-	-	2,237	-	(2,237)	-
Roads to Recovery grant (2nd year)	**-**	-	-	-	-	1,441	-	(1,441)	-
Gravel road renewal program	**925**	-	925	-	-	-	-	925	-
Minor road stabilisation program	**262**	-	262	-	-	-	-	262	-
Kerb and channel program	**173**	-	173	-	-	-	-	173	-
Minor traffic management works	**48**	-	48	-	-	-	-	48	-
Intersection upgrade and renewal program	**126**	-	67	59	-	-	-	126	-
Minor roadworks unplanned	**70**	-	70	-	-	-	-	70	-
Guardrail program	**88**	-	36	52	-	-	-	88	-
Road design and planning	**50**	-	50	-	-	-	-	50	-
Gardiner Reserve carpark and landscaping works	**264**	-	264	-	-	-	-	264	-
Templeton and Brooke Streets Woodend intersection pedestrian upgrade	**65**	-	65	-	-	-	-	65	-
Bridges									
Bridge Renewal	**1,005**	-	1,005	-	-	353	81	571	-
Footpaths and cycleways									
Footpath renewal program	**333**	-	333	-	-	-	-	333	-
Footpath construction program	**956**	956	-	-	-	-	-	956	-
Pram Ramp Compliance / Safety Improvements	**100**	-	100	-	-	-	-	100	-
Macedon Ranges Shared Trail	**6,300**	6,300	-	-	-	3,810	-	1,000	1,490
Drainage									
Drainage works planned	**528**	105	318	105	-	-	-	528	-
Minor drainage works unplanned program	**53**	10	30	13	-	-	-	53	-

Capital Works Area	Project Cost	Asset expenditure types				Summary of Funding Sources			
		New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000
Recreational, Leisure and Community Facilities									
Macedon Ranges Regional Sports Precinct	**5,200**	5,200	-	-	-	5,200	-	-	-
Playground renewal	**45**	-	45	-	-	-	-	45	-
Manna Gum Family and Children's Centre playground upgrade	**195**	-	195	-	-	195	-	-	-
Kindergarten playground equipment program	**30**	-	30	-	-	-	-	30	-
Recreation facilities replacement program	**50**	-	50	-	-	-	-	50	-
Lancefield Park Oval Lighting Upgrade	**350**	-	350	-	-	228	-	122	-
Gilbert Gordon Oval spectator terrace and pavilion landscaping	**300**	-	300	-	-	-	-	300	-
Gisborne Tennis Courts Lighting Replacement	**280**	-	280	-	-	-	-	280	-
Romsey Park main oval sports field playing surface drainage	**221**	-	221	-	-	-	-	221	-
Gisborne Skate Park – concept design	**30**	-	30	-	-	-	-	30	-
Parks, Open Space and Streetscapes									
Parks infrastructure renewal program	**80**	-	80	-	-	-	-	80	-
Romsey Ecotherapy Park – Car Parking and Woodland Ramble	**70**	70	-	-	-	-	-	70	-
Gisborne Fields Landscape Plan Implementation Stage 4	**250**	250	-	-	-	-	-	250	-
Ash Wednesday Park Landscape Plan Implementation Stage 2	**100**	-	100	-	-	-	-	100	-
Gisborne Botanic Gardens new entrance landscaping	**98**	-	98	-	-	-	-	98	-
Kyneton and Malmsbury Botanic Gardens implement Master Plan actions	**60**	-	60	-	-	-	-	60	-
Riddells Creek Street Tree Planter Boxes	**25**	-	25	-	-	-	-	25	-
Riddells Creek picket fence works	**10**	-	10	-	-	-	-	10	-
Parks and street bin renewal	**34**	-	34	-	-	-	-	34	-
Kerbside bin replacement program	**230**	-	230	-	-	-	-	230	-
TOTAL INFRASTRUCTURE	**24,001**	12,891	9,636	1,474	-	13,464	81	8,966	1,490
TOTAL NEW CAPITAL WORKS	**31,545**	**13,156**	**16,829**	**1,560**	**-**	**13,464**	**81**	**16,285**	**1,715**

Carried forward[1]

Capital Works Area	Project Cost	Asset expenditure types				Summary of Funding Sources			
		New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000
PROPERTY									
Buildings									
Kyneton Early Learning centre	**1,600**	1,600	-	-	-	1,600	-	-	-
TOTAL PROPERTY	**1,600**	1,600	-	-	-	1,600	-	-	-
INFRASTRUCTURE									
Roads									
Chintin Rd Monegeetta	**594**	-	594	-	-	594	-	-	-
Bridges									
Margaret St Macedon footbridge	**381**	-	381	-	-	381	-	-	-
Footpaths and cycleways									
Macedon Ranges shared trail	**4,000**	4,000	-	-	-	4,000	-	-	-
Baynton St Kyneton footpath	**297**	-	297	-	-	297	-	-	-
Recreational, Leisure and Community Facilities									
Macedon Ranges Regional Sports Precinct	**1,500**	1,500	-	-	-	1,500	-	-	-
Kyneton Barkly Square Field	**750**	-	750	-	-	500	-	250	-
Parks, Open Space and Streetscapes									
Healthy Heart of Victoria	**250**	250	-	-	-	250	-	-	-
Gisborne Fields open space	**250**	250	-	-	-	-	-	250	-
Other Infrastructure									
LED streetlight replacements	1,094	-	-	1,094	-	1,094	-	-	-
Kyneton saleyards gantry	450	450	-	-	-	-	-	450	-
Kyneton livestock exchange	1,000	-	1,000	-	-	515	-	-	485
TOTAL INFRASTRUCTURE	**10,416**	6,300	3,022	1,094	-	9,131	-	800	485
TOTAL CARRIED FORWARD CAPITAL WORKS 2020/21	**12,016**	**7,900**	**3,022**	**1,094**	**-**	**10,731**	**-**	**800**	**485**

(1) Reflects material projects identified for carry forward from the 2020/21 financial year. All final amounts of project carry forwards will be identified post-June 30 2021, when all expenditure has been determined for the financial year. Formal approval will then be sought to carry forward these amounts.

4.6 Summary of Planned Capital Works Expenditure

For the three years ended 30 June 2025

2022/23	Asset Expenditure Types					Funding Sources				
	Total	New	Renewal	Expansion	Upgrade	Total	Grants	Contributions	Council cash	Borrowings
	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000
Property										
Buildings	5,185	-	5,185	-	-	5,185	1,020	-	4,165	-
Total Buildings	5,185	-	5,185	-	-	5,185	1,020	-	4,165	-
Total Property	**5,185**	**-**	**5,185**	**-**	**-**	**5,185**	**1,020**	**-**	**4,165**	**-**
Plant and Equipment										
Plant, machinery and equipment	2,163	-	2,163	-	-	2,163	-	-	2,163	-
Computers and telecommunications	315	-	315	-	-	315	-	-	315	-
Total Plant and Equipment	**2,478**	**-**	**2,478**	**-**	**-**	**2,478**	**-**	**-**	**2,478**	**-**
Infrastructure										
Roads	10,675	1,085	7,814	-	1,776	10,675	4,628	635	5,412	-
Bridges	265	-	265	-	-	265	-	-	265	-
Footpaths and cycleways	1,550	970	470	-	110	1,550	346	-	1,204	-
Drainage	601	60	431	-	110	601	-	-	601	-
Recreational, leisure and community facilities*	19,826	17,500	1,726	-	600	19,826	8,701	-	1,125	10,000
Parks, open space and streetscapes	1,126	766	245	-	115	1,126	676	-	450	-
Other infrastructure	400	-	400	-	-	400	-	-	400	-
Total Infrastructure	**34,443**	**20,381**	**11,351**	**-**	**2,711**	**34,443**	**14,351**	**635**	**9,457**	**10,000**
Total Capital Works Expenditure	**42,106**	**20,381**	**19,014**	**-**	**2,711**	**42,106**	**15,371**	**635**	**16,100**	**10,000**

*Recreation, leisure and community facilities capital works expenditure is expected to peak in 2022/23, when works related to the Macedon Ranges Regional Sports Precinct will incur significant expenditure.

2023/24	Asset Expenditure Types					Funding Sources				
	Total	New	Renewal	Expansion	Upgrade	Total	Grants	Contributions	Council Cash	Borrowings
	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000
Property										
Buildings	4,985	-	4,985	-	-	4,985	980	-	4,005	-
Total Buildings	4,985	-	4,985	-	-	4,985	980	-	4,005	-
Total Property	**4,985**	**-**	**4,985**	**-**	**-**	**4,985**	**980**	**-**	**4,005**	**-**
Plant and Equipment										
Plant, machinery and equipment	2,228	-	2,228	-	-	2,228	-	-	2,228	-
Computers and telecommunications	211	-	211	-	-	211	-	-	211	-
Total Plant and Equipment	**2,439**	**-**	**2,439**	**-**	**-**	**2,439**	**-**	**-**	**2,439**	**-**
Infrastructure										
Roads	9,036	5	6,851	-	2,180	9,036	3,630	315	5,091	-
Bridges	232	-	232	-	-	232	-	-	232	-
Footpaths and cycleways	2,351	1,631	420	-	300	2,351	534	252	1,565	-
Drainage	627	60	457	-	110	627	-	-	627	-
Recreational, leisure and community facilities	3,427	900	2,027	-	500	3,427	1,290	-	1,187	950
Parks, open space and streetscapes	580	50	355	-	175	580	125	-	455	-
Other infrastructure	400	-	400	-	-	400	-	-	400	
Total Infrastructure	**16,653**	**2,646**	**10,742**	**-**	**3,265**	**16,653**	**5,579**	**567**	**9,557**	**950**
Total Capital Works Expenditure	**24,077**	**2,646**	**18,166**	**-**	**3,265**	**24,077**	**6,559**	**567**	**16,001**	**950**

2024/25	Asset Expenditure Types					Funding Sources				
	Total	New	Renewal	Expansion	Upgrade	Total	Grants	Contributions	Council Cash	Borrowings
	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000
Property										
Buildings	5,985	5,985	-	-		5,985	1,180	-	4,805	-
Total Buildings	5,985	5,985	-	-	-	5,985	1,180	-	4,805	-
Total Property	**5,985**	**5,985**	**-**	**-**	**-**	**5,985**	**1,180**	**-**	**4,805**	**-**
Plant and Equipment										
Plant, machinery and equipment	2,295	2,295	-	-		2,295	-	-	2,295	-
Computers and telecommunications	234	234	-	-		234	-	-	234	-
Library books	-	-	-	-	-	-	-	-	-	-
Total Plant and Equipment	**2,529**	**2,529**	**-**	**-**	**-**	**-**	**-**	**-**	**2,529**	**-**
Infrastructure										
Roads	9,226	45	7,071	-	2,110	9,226	3,820	200	5,206	-
Bridges	2,430	2,000	430	-	-	2,430	1,600	400	430	-
Footpaths and cycleways	2,053	968	425	-	660	2,053	722	-	1,331	-
Drainage	659	50	449	-	160	659	-	-	659	-
Recreational, leisure and community facilities	3,114	-	2,664	-	450	3,114	1,768	-	746	600
Parks, open space and streetscapes	450	90	245	-	115	450	-	-	450	-
Other infrastructure	100	-	100	-	-	100	-	-	100	-
Total Infrastructure	**18,032**	**3,153**	**11,383**	**-**	**3,495**	**18,032**	**7,910**	**600**	**8,922**	**600**
Total Capital Works Expenditure	**26,546**	**11,667**	**11,383**	**-**	**3,495**	**26,546**	**9,090**	**600**	**16,256**	**600**

4.7 Capital Recurring Programs and Projects

Building renewal program 2021/22			Total $3,150,000
Locality	**Ward**	**Building / program**	**Details and comments**
BOLINDA	East	Bolinda Hall toilets	Renewal fitout
GISBORNE	South	Gisborne Court House stables	Floor structure failure
GISBORNE	South	Sankey Reserve toilets	Renewal fitout
KYNETON	West	Barkly Square small bore range	Small-bore range renewal
KYNETON	West	Kyneton Bowls Club	Window replacement, roof and fittings
KYNETON	West	Kyneton IT server room	Security data brick upgrade
KYNETON	West	Kyneton Mechanics Institute	Roof and fitout renewal
KYNETON	West	Kyneton Rifle Range	Toilets renewal
KYNETON	West	Kyneton Rifle Range	Clubrooms renewal
KYNETON	West	Kyneton Transfer Station	Waste bins structure replacement
MACEDON	South	Jubilee Hall	Veranda posts, eaves and fascia
MACEDON	South	Tony Clarke Reserve Tennis clubrooms	Fitout renewal
MACEDON	South	Tony Clarke Reserve toilets	Renewal fitout
MALMSBURY	West	Malmsbury Hall	Stage 1 design and plan renewal
RIDDELLS CREEK	East	Riddells Creek Montessori Kindergarten	Chimney, external renewal, review of services
WOODEND	West	Hanging Rock Café	Roof and fitout renewal
WOODEND	West	Woodend Museum (Court House)	Stage 1 services and façade
WOODEND	West	Woodend Playgroup	Veranda and fittings
KYNETON	West	Barkly Square Kennel Club building	Replacement with modular
KYNETON	West	Kyneton Airfields toilets	Replacement with Modular
KYNETON	West	Kyneton Shire Office	Roof repairs, windows, structural blade walls
WOODEND	West	Gilbert Gordon Oval toilets	Renewal fitout
WOODEND	West	Woodend Pool	Fence renewal
WOODEND, LANCEFIELD and GISBORNE	West, East, South	Woodend Pool, Lancefield Pool and Gisborne Aquatic Centre	Woodend Pool toddler pool repainting and filtration system upgrade, Lancefield Pool toddler and 25m pool repainting, Gisborne Aquatic Centre sand filter replacement

Locality	Ward	Building / program	Details and comments
Region	Region	Asbestos removal	Ongoing renewal program
Region	Region	Backflow prevention device installs and compliance upgrades	Ongoing renewal program
Region	Region	CCTV camera installs and renewals	Ongoing renewal program
Region	Region	Certificate of occupancy and Evacuation Plans	Ongoing renewal program
Region	Region	Emergency and Exit Lighting renewals	Ongoing renewal program
Region	Region	Essential safety measure inspections and renewals	Ongoing renewal program
Region	Region	Floor finishing	Cyclical stadium floor finishing
Region	Region	HVAC Renewal Program	Ongoing renewal program
Region	Region	LED Lighting renewals	Ongoing renewal program
Region	Region	Painting Program	Ongoing renewal program
Region	Region	Roof Safe Access installs	Ongoing renewal program
Region	Region	Solar cleaning and audits	Ongoing renewal program
Region	Region	Solar panels installs and renewals	Solar panel installs and renewals
Region	Region	Switchboard Thermal Imaging and Earth Audit Program	Ongoing renewal program
Region	Region	Timber Pest Inspection	Ongoing renewal program
Region	Region	Thermostatic mixing valve audits and upgrades	Ongoing renewal program
Region	Region	Emergency items	

Design projects 2021/22			Total $90,000
Locality	**Ward**	**Building / program**	**Details and comments**
Gisborne	South	Gisborne Fitness Centre	Gisborne Fitness floor, office, sauna, toilets, shower
Region	Region	Region	Rotunda and gazebo audits, design and cost plans
Region	Region	Region	Organisational security assessment and strategy

Demolition projects 2021/22			Total $115,000
Locality	**Ward**	**Building / program**	**Details and comments**
Kyneton	West	Barkly Square Kennel Club building	Kennel Club demolition
Kyneton	West	Kyneton Town Hall coolroom	Remove and renew space
Kyneton	West	Kyneton Airfields toilets	Kyneton Airfields toilet demolition (beyond repair – dilapidated)
Kyneton	West	Kyneton Former Caravan Park –yellow brick toilets	Remove

Road program 2021/22			Total $3,112,923
Locality	**Ward**	**Building / program**	**Details and comments**
Kyneton	West	Edgecombe Street	From end of RRV (Sturt Street) to Jacobs Avenue
Kyneton	West	Jennings Street	From Mollison Street to Ebden Street
Kyneton	West	Kyneton-Springhill Road	From Trentham Road to Chainage 1130
Kyneton	West	Lauriston Reservoir Road	From culvert to beyond Harts Lane
New Gisborne	South	Chessy Park Drive	From Station Road to Dalray Crescent
Woodend	West	East Street	From Buckland Street to Romsey Road
Woodend	West	Anslow Street (West)	Between Forest Street and Schaw Street design
Gisborne	South	Fisher Street	Between Stephen Street and Turanga Road
Gisborne	South	Mount Gisborne Road	From Willowbank Road to Stirling Way
Romsey	East	Barry Street	Between Park Entrance and Tickawarra Road
Romsey	East	Romsey Road	Between Lauder Place and Portingales Lane

Bridge program 2021/22			Total $1,005,000
Locality	**Ward**	**Building / program**	**Details and comments**
Darraweit Guim	East	Darraweit Valley Road	Deck and road pavement need reconstruction design
Kyneton	East	Mission Hill Road	Complete replacement of culvert bridge structure
Sidonia	East	Sidonia Road	Complete replacement of structure, new guard fence, widening of structure and reconstruction of pavement
Edgecombe	West	Boundary Road	Concern is the stability of the embankment and erosion of the abutment
Springhill	West	Kyneton Bayton Road	Requires pavement reconstruction and sealing design
Tyden	West	James Lane	Bridge deck is eroded. Guard fence is non-compliant and poor quality

Footpath program 2021/22			Total $955,680
Locality	**Ward**	**Building / program**	**Details and comments**
Lancefield	East	High Street	High Street from Foy Street to Raglan Street
Lancefield	East	The Crescent	The Crescent from Chauncey Street to High Street
Gisborne	South	Fersfield Road	Fersfield Road between Sansom Street and Worcester Road (north side)
Riddells Creek	East	Melvins Road	From Main Road to Mahoneys Road
Riddells Creek	East	Richardson Street	Richardson Street from Main Road to Racecourse Road
Romsey	East	Main Street, Romsey	From Lomandra Estate to Reynolds Grove
Gisborne	South	Bloomfield Road	From Willowbank Road to Fersfield Road
Macedon	South	Carrington Street	Carrington Street from footbridge to Bent Street
Macedon	South	Victoria Street	Victoria Street from Bruce Street to Bent Street
Newham	East	Rochford Road	Rochford Road from Jim Road to Robertson Drive design
Kyneton	West	Pohlman Street	From Mollison Street to Ebden Street
Kyneton	West	Pohlman Street	From Ebden Street to Powlett Street

Multi-Year Budgeting

The list below highlights new initiatives, new positions and capital works projects that have been considered as part of the budget submission process during the 2021/22 Budget preparation. Consistent with there not being enough funds each year to complete all of the projects, we have created this list as it provides guidance to potential initiatives for future years' budgets.

While priorities change from year to year, this list maintains initiatives and projects that will be considered for future funding allocation processes. Note that if a grant funding opportunity becomes available to 100% fund an initiative or project on this list, grant applications will be made.

Potential Future Positions/Employees
Business Analyst
Climate emergency – 1.0 FTE Sustainability Officer
Climate emergency – 0.8 FTE Climate Emergency Response Officer
Corporate Systems Trainer
Emergency Management Officer – 'Additional Emergency Management Officer'
Extending current Engineering Liaison Officer Role to full-time Band 5 Role
Graduate Engineer – Asset Protection Officer
Landscape Subdivision Officer (or Landscape Development Officer)
Maintenance Officer Turf and Mowing
Senior Statutory Planning Officer
Speech and Events Officer
Team Leader Botanic Gardens

Potential Future Operating Initiatives
Bushland Reserve Maintenance of Infrastructure
Clarkefield Heritage study
Feasibility study of a possible site to accommodate a Regional Athletics Facility, including an all-weather athletics track within the shire
Feasibility study of a possible site to accommodate a criterium circuit within the shire
Malmsbury Town Structure Plan
Private Land Conservation Officer and Program
Recreation Project Pre-Planning
Review of Playground Strategy
Review of Shire-wide Skate parks
Romsey to Clarkefield Shared Trail Feasibility Study
Social Housing Strategy
Woodend Racecourse Reserve Master Plan

Potential Future Capital Projects
Gisborne Skate Park – construction
Kyneton Museum Roof Works – construction
Kyneton Showgrounds Master Plan Implementation – Asphalt Works
Kyneton Town Hall – Theatre and Meeting Room Refurbishment construction
Malmsbury Mechanics Institute – construction
Malmsbury Recreation Reserve Change rooms – construction
New flagpoles & planning for flagpole illumination
Red Brick Hall – On-street Disability Discrimination Act Car Space and Building Renewal Works
Riddells Creek Exercise Equipment
Riddells Creek Leisure Centre multipurpose room extension – construction
Riddells Creek Lions Park Pavilion – upgrade
Riddells Creek Tennis Club modular change rooms – construction
Recreational Vehicle Dump Point – construction
Secure Electronic Key Cabinet
Woodend Community Centre – construction
Woodend Golf Club – new clubhouse building – construction

As these projects may occur in the future and costs change over time, no amounts have been quoted at this time. Analysis of likely costs will be considered when the initiative or project is to progress further in a budget allocation process.

5. Financial Performance Indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance, and should be interpreted in the context of the organisation's objectives.

The financial performance indicators below are the prescribed financial performance indicators contained in Part 3 of Schedule 3 of the Local Government (Planning and Reporting) Regulations 2020. Results against these indicators will be reported in Council's Performance Statement included in the Annual Report.

Indicator	Measure	Notes	Actual	Forecast	Budget	Projections			Trend
			2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	+/o/-
Operating position									
Adjusted underlying result*	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	3.9%	(1.6%)	12.9%	(4.8%)	(3.5%)	(3.3%)	+
Liquidity									
Working capital*	Current assets / current liabilities	2	223.0%	200.2%	206.3%	211.2%	164.4%	133.4%	o
Unrestricted cash	Unrestricted cash / current liabilities	3	n/a	54.8%	69.5%	69.6%	39.5%	31.9%	o
Obligations									
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	4	9.0%	12.6%	13.6%	30.8%	28.8%	26.2%	+
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings / rate revenue		10.0%	1.7%	1.6%	1.4%	3.3%	3.7%	+
Indebtedness*	Non-current liabilities / own source revenue		15.7%	17.6%	17.6%	30.4%	8.6%	26.3%	+
Asset renewal	Asset renewal and upgrade expense / Asset depreciation	5	154.8%	155.4%	129.1%	144.9%	141.1%	152.0%	-
Stability									
Rates concentration	Rate revenue / adjusted underlying revenue	6	61.4%	64.3%	58.5%	66.8%	66.5%	66.6%	-
Efficiency									
Expenditure level	Total expenses / no. of property assessments		n/a	$3.58	$3.52	$3.63	$3.63	$3.66	+
Revenue level	Total rate revenue / no. of property assessments		n/a	$2.29	$2.36	$2.34	$2.36	$2.39	+

Key to forecast trend:

+ Forecasts improvement in Council's financial performance/financial position indicator

o Forecasts that Council's financial performance/financial position indicator will be steady

- Forecasts deterioration in Council's financial performance/financial position indicator

* Identifies those financial performance indicators that are also included in the financial sustainability indicators for councils as per the Victorian Auditor-General's Office (VAGO). In addition to the three indicators above, VAGO also uses a further three indicators, namely Self-financing, Capital replacement and Renewal gap.

1. Adjusted underlying result

This is an indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives.

2. Working capital

This is the proportion of current liabilities represented by current assets.

3. Unrestricted cash

Similar to working capital, this indicator represents Council's ability to meet its short-term commitments without the need to use funds that are earmarked for other purposes.

4. Debt compared to rates

This indicator measures the level of Council's total debt as a percentage of rate revenue. Future years percentage does increase, but remains in the low-risk level of VAGO indicators. The balance reflects that Council’s borrowing is not projected to exceed $17m.

5. Asset renewal

This percentage indicates the extent of Council's renewals against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed, and future capital expenditure will be required to renew assets.

6. Rates concentration

This reflects the extent of reliance on rate revenues to fund all of Council's ongoing services.

Appendices

Appendix 1. Summary of New Initiatives

No.	Department	New Initiative Description	Category (1)	Ongoing
1	Information Services	New email filtering and security software	NP	Yes
2	Engineering and Resource Recovery	Asset inspector – one position	NS	Yes
3	Engineering and Resource Recovery	Transfer stations and Street Sweeper Operator (one position)	NS	Yes
4	Project Management Office	Project Management Office Support Officer	NS	Yes
5	Economic Development	Autumn Festival 2022	NP	Yes
6	Economic Development	Business support for COVID	NP/NS	1 year
7	Finance	Accountant	NS	Yes
8	Information Services	Information Services Projects and Change Coordinator	NS	Yes
9	Information Services	Information Systems Officer (x2 = 2.0 FTE)	NS	Yes
10	Facilities and Operations	Facilities Essential Services and Maintenance Planner	NS	Yes
11	Regulatory Compliance	Administration Officer Local Laws	NS	2 years
12	Open Space and Recreation	Reach Mower Operator	NS	Yes
13	Regulatory Compliance	Roadside slashing	NP	Yes
14	Statutory Planning	Heritage Planner	NS	Yes
15	Strategic Planning and Environment	Macedon Ranges Shire Thematic Environmental History	NP	No
16	Environment	Stanley Park Reserve Infrastructure Master Plan and Detailed Design	NP	No
17	Economic Development	Neighbourhood house funding for each of the six Neighbourhood houses	NP	No
18	Strategic Planning and Environment	Water conservation works program	NP	Yes
19	Economic Development	Provision for Woodend Community Centre Master Plan to be funding ready	NP	No
20	Statutory Planning	Statutory Planning Officer	NS	Yes
21	Recreation	Romsey Sport Master plan	NP	No
22	Strategic Planning and Environment	Climate Emergency Operating expenses	NP	Yes
		Total net cost of new initiatives ($,000)	**$1,224**	

Note: Category: New Project (NP) and new staff position or additional staff hours (NS).

Appendix 2. Customer Fees and Charges 2021/22

Customer Fees and Charges 2021/22

Id No	Description of charge	Unit	Unit of Measure	2020/21 Charge (GST inc)	2021/22 Charge (GST inc)	Fee Increase or Decrease	Fee 2021/22 to 2020/21 % Change	Pricing Method
	General							
1	Cake Stall Hire	Customer Services	Per Stall	$ 12.00	$ 12.30	$ 0.30	2.5%	Partial cost pricing
	Photocopying - Private per copy:							
2	A4 (per side)	Customer Services	Per Copy	$ 0.80	$ 0.80	$ -	0.0%	Direct cost pricing
3	A3 (per side)	Customer Services	Per Copy	$ 1.25	$ 1.30	$ 0.05	4.0%	Direct cost pricing
4	Colour (per side)	Customer Services	Per copy	$ 5.85	$ 6.00	$ 0.15	2.6%	Direct cost pricing
	Activities on Roads (Not for Profit)							
5	Activities on Roads (Sporting)	Engineering & Resource Recovery	Per Activity	$ 176.00	$ 180.00	$ 4.00	2.3%	Direct cost pricing
	Activities on Roads (Commercial)							
6	Activities on Roads	Engineering & Resource Recovery	Per Activity	$ 660.00	$ 675.00	$ 15.00	2.3%	Direct cost pricing
	Woodend Community Hub							
	Hall Hire (Category 4 HH)							
7	Not for Profit - Full Day (8hrs)	Customer Services	Per Day	$ 227.50	$ 233.00	$ 5.50	2.4%	Partial cost pricing
8	Not for Profit - Hourly	Customer Services	Per Hour	$ 40.50	$ 41.40	$ 0.90	2.2%	Partial cost pricing
9	Commercial - Full Day (8hrs)	Customer Services	Per Day	$ 325.00	$ 332.00	$ 7.00	2.2%	Market based pricing
10	Commercial - Hourly	Customer Services	Per Hour	$ 58.00	$ 59.30	$ 1.30	2.2%	Market based pricing
	Multipurpose Room (Category 2 MP)							
11	Not for Profit - Full Day (8hrs)	Customer Services	Per Day	$ 164.00	$ 168.00	$ 4.00	2.4%	Partial cost pricing
12	Not for Profit - Hourly	Customer Services	Per Hour	$ 29.40	$ 30.00	$ 0.60	2.0%	Partial cost pricing
13	Commercial - Full Day (8hrs)	Customer Services	Per Day	$ 235.00	$ 240.00	$ 5.00	2.1%	Market based pricing
14	Commercial - Hourly	Customer Services	Per Hour	$ 42.00	$ 42.90	$ 0.90	2.1%	Market based pricing
	Hall and Multipurpose Room							
15	Not for Profit - Full Day (8hrs)	Customer Services	Per Day	$ 276.50	$ 283.00	$ 6.50	2.4%	Partial cost pricing
16	Not for Profit - Hourly	Customer Services	Per Hour	$ 49.00	$ 50.10	$ 1.10	2.2%	Partial cost pricing
17	Commercial - Full Day (8hrs)	Customer Services	Per Day	$ 395.00	$ 404.00	$ 9.00	2.3%	Market based pricing
18	Commercial - Hourly	Customer Services	Per Hour	$ 70.00	$ 71.50	$ 1.50	2.1%	Market based pricing
	Romsey Hub							
	Mt William Room							
19	Not for Profit - Full Day (8hrs)	Customer Services	Per Day	$ 123.00	$ 126.00	$ 3.00	2.4%	Partial cost pricing
20	Not for Profit - Hourly	Customer Services	Per Hour	$ 22.40	$ 22.90	$ 0.50	2.2%	Partial cost pricing
21	Commercial - Full Day (8hrs)	Customer Services	Per Day	$ 176.00	$ 180.00	$ 4.00	2.3%	Market based pricing
22	Commercial - Hourly	Customer Services	Per Hour	$ 32.00	$ 32.70	$ 0.70	2.2%	Market based pricing
	Monegeetta Room							
23	Not for Profit - Full Day (8hrs)	Customer Services	Per Day	$ 103.60	$ 106.00	$ 2.40	2.3%	Partial cost pricing
24	Not for Profit - Hourly	Customer Services	Per Hour	$ 18.20	$ 18.60	$ 0.40	2.2%	Partial cost pricing
25	Commercial - Full Day (8hrs)	Customer Services	Per Day	$ 148.00	$ 151.00	$ 3.00	2.0%	Market based pricing
26	Commercial - Hourly	Customer Services	Per Hour	$ 26.00	$ 26.60	$ 0.60	2.3%	Market based pricing
	Mt William Room & Monegeetta Room Combined							
27	Not for Profit - Full Day (8hrs)	Customer Services	Per Day	$ 158.20	$ 162.00	$ 3.80	2.4%	Partial cost pricing
28	Not for Profit - Hourly	Customer Services	Per Hour	$ 28.00	$ 28.60	$ 0.60	2.1%	Partial cost pricing
29	Commercial - Full Day (8hrs)	Customer Services	Per Day	$ 226.00	$ 231.00	$ 5.00	2.2%	Market based pricing
30	Commercial - Hourly	Customer Services	Per Hour	$ 40.00	$ 40.90	$ 0.90	2.3%	Market based pricing
	Small meeting room							

Customer Fees and Charges 2021/22

Id No	Description of charge	Unit	Unit of Measure	2020/21 Charge (GST inc)	2021/22 Charge (GST inc)	Fee Increase or Decrease	Fee 2021/22 to 2020/21 % Change	Pricing Method
31	Not for Profit - Full Day (8hrs)	Customer Services	Per Day	$ 82.60	$ 84.40	$ 1.80	2.2%	Partial cost pricing
32	Not for Profit - Hourly	Customer Services	Per Hour	$ 14.70	$ 15.00	$ 0.30	2.0%	Partial cost pricing
33	Commercial - Full Day (8hrs)	Customer Services	Per Day	$ 118.00	$ 121.00	$ 3.00	2.5%	Market based pricing
34	Commercial - Hourly	Customer Services	Per Hour	$ 21.00	$ 21.50	$ 0.50	2.4%	Market based pricing
	Note - there is some availability of free meeting room hire for Not for Profit Groups (see details below after line 551)							
	Residential Permits							
35	Permit to enter a building site by means of a motor vehicle having a gross weight exceeding two tonnes.	Engineering & Resource Recovery	Per Permit	$ 492.00	$ 503.00	$ 11.00	2.2%	Direct cost pricing
36	Permit to occupy a road for works	Engineering & Resource Recovery	Per Permit	$ 492.00	$ 503.00	$ 11.00	2.2%	Direct cost pricing
37	Permit to install/connect to stormwater drain	Engineering & Resource Recovery	Per Permit	$ 364.00	$ 372.00	$ 8.00	2.2%	Direct cost pricing
38	Permit to alter or open the road (including Vehicle Crossing)	Engineering & Resource Recovery	Per Permit	$ 364.00	$ 372.00	$ 8.00	2.2%	Direct cost pricing
39	Permit to access a building site from a point other than a vehicle crossing	Engineering & Resource Recovery	Per Permit	$ 492.00	$ 503.00	$ 11.00	2.2%	Direct cost pricing
40	Temporary Storage of material	Engineering & Resource Recovery	Per Permit	$ 492.00	$ 503.00	$ 11.00	2.2%	Direct cost pricing
41	Nature strip landscaping application	Engineering & Resource Recovery	Per Permit	$ 205.30	$ 210.00	$ 4.70	2.3%	Direct cost pricing
	Rural Permits							
42	Permit to enter a building site by means of a motor vehicle having a gross weight exceeding two tonnes (Vehicle Crossing).	Engineering & Resource Recovery	Per Permit	$ 120.00	$ 123.00	$ 3.00	2.5%	Direct cost pricing
43	Permit to occupy a road for works	Engineering & Resource Recovery	Per Permit	$ 120.00	$ 123.00	$ 3.00	2.5%	Direct cost pricing
44	Permit to install/connect to stormwater drain	Engineering & Resource Recovery	Per Permit	$ 120.00	$ 123.00	$ 3.00	2.5%	Direct cost pricing
45	Permit to alter or open road (including Driveway Construction)	Engineering & Resource Recovery	Per Permit	$ 120.00	$ 123.00	$ 3.00	2.5%	Direct cost pricing
46	Permit to access a building site from a point other than a vehicle crossing	Engineering & Resource Recovery	Per Permit	$ 120.00	$ 123.00	$ 3.00	2.5%	Direct cost pricing
47	Temporary Storage of material	Engineering & Resource Recovery	Per Permit	$ 120.00	$ 123.00	$ 3.00	2.5%	Direct cost pricing
	Recycling Materials - Commercial							
48	Commercial quantities Per m3	Engineering & Resource Recovery	Per m3	$ 21.00	$ 21.50	$ 0.50	2.4%	Market based pricing
49	Ute/Station Wagon Per m3	Engineering & Resource Recovery	Per m3	$ 21.00	$ 21.50	$ 0.50	2.4%	Market based pricing
50	Trailer (6x4Single) Per m3	Engineering & Resource Recovery	Per m3	$ 21.00	$ 21.50	$ 0.50	2.4%	Market based pricing
51	Heaped trailer(6x4) Per m3	Engineering & Resource Recovery	Per m3	$ 21.00	$ 21.50	$ 0.50	2.4%	Market based pricing
52	Trailer (10x6 single) Per m3	Engineering & Resource Recovery	Per m3	$ 21.00	$ 21.50	$ 0.50	2.4%	Market based pricing
53	Heaped Trailer (10x6) Per m3	Engineering & Resource Recovery	Per m3	$ 21.00	$ 21.50	$ 0.50	2.4%	Market based pricing
54	Gas Bottles - Small	Engineering & Resource Recovery	Per Bottle	$ 7.00	$ 7.20	$ 0.20	2.9%	Market based pricing
55	Gas Bottles - Large	Engineering & Resource Recovery	Per Bottle	$ 9.00	$ 9.20	$ 0.20	2.2%	Market based pricing
56	Mattress - all sizes	Engineering & Resource Recovery	Per Mattress	$ 28.00	$ 28.60	$ 0.60	2.1%	Market based pricing
	Note: Residents and ratepayers of the shire are able to take their sorted recycled waste to Council Transfer Stations free of charge; they will need proof of address. Non-residents will pay applicable fees.							
	General Waste							
57	Per Bag (120 litres)	Engineering & Resource Recovery	Per Bag	$ 7.00	$ 7.20	$ 0.20	2.9%	Partial Cost Pricing
58	Drum (200 litres)	Engineering & Resource Recovery	Per Drum	$ 15.50	$ 15.80	$ 0.30	1.9%	Partial cost pricing
59	Wheelie Bin (240 litres)	Engineering & Resource Recovery	Per Bin	$ 15.50	$ 15.80	$ 0.30	1.9%	Partial cost pricing

Customer Fees and Charges 2021/22

Id No	Description of charge		Unit	Unit of Measure	2020/21 Charge (GST inc)	2021/22 Charge (GST inc)	Fee Increase or Decrease	Fee 2021/22 to 2020/21 % Change	Pricing Method
60	Small Boot	Engineering & Resource Recovery		Per Boot load	$ 17.50	$ 17.80	$ 0.30	1.7%	Partial cost pricing
61	Small Ute/Station Wagon	Engineering & Resource Recovery		Per load	$ 33.00	$ 33.50	$ 0.50	1.5%	Partial cost pricing
62	Small Tray Ute	Engineering & Resource Recovery		Per load	$ 51.00	$ 52.00	$ 1.00	2.0%	Partial cost pricing
63	Trailer (6x4x1 foot)	Engineering & Resource Recovery		Per Trailer	$ 33.50	$ 34.00	$ 0.50	1.5%	Partial cost pricing
64	Heaped trailer(6x4x2 foot)	Engineering & Resource Recovery		Per Trailer	$ 66.50	$ 68.00	$ 1.50	2.3%	Partial cost pricing
65	Vehicle/Trailer (6x4x3 foot)	Engineering & Resource Recovery		Per Trailer	$ 99.50	$ 102.00	$ 2.50	2.5%	Partial cost pricing
66	Vehicle/Trailer (6x4x4 foot)	Engineering & Resource Recovery		Per Trailer	$ 133.50	$ 136.00	$ 2.50	1.9%	Partial cost pricing
67	Vehicle/Trailer (8x5x1 foot)	Engineering & Resource Recovery		Per Trailer	$ 62.50	$ 63.50	$ 1.00	1.6%	Partial cost pricing
68	Vehicle/Trailer (8x5x2 foot)	Engineering & Resource Recovery		Per Trailer	$ 125.00	$ 127.00	$ 2.00	1.6%	Partial cost pricing
69	Vehicle/Trailer (8x5x3 foot)	Engineering & Resource Recovery		Per Trailer	$ 186.50	$ 190.50	$ 4.00	2.1%	Partial cost pricing
70	Vehicle/Trailer (8x5x4 foot)	Engineering & Resource Recovery		Per Trailer	$ 249.00	$ 254.00	$ 5.00	2.0%	Partial cost pricing
71	Vehicle/Trailer (10x6x1 foot)	Engineering & Resource Recovery		Per Trailer	$ 82.00	$ 83.50	$ 1.50	1.8%	Partial cost pricing
72	Vehicle/Trailer (10x6x2 foot)	Engineering & Resource Recovery		Per Trailer	$ 164.00	$ 167.00	$ 3.00	1.8%	Partial cost pricing
73	Vehicle/Trailer (10x6x3 foot)	Engineering & Resource Recovery		Per Trailer	$ 246.00	$ 250.50	$ 4.50	1.8%	Partial cost pricing
74	Vehicle/Trailer (10x6x4 foot)	Engineering & Resource Recovery		Per Trailer	$ 327.00	$ 334.00	$ 7.00	2.1%	Partial cost pricing
75	Vehicle/Trailer (12x7x1 foot)	Engineering & Resource Recovery		Per Trailer	$ 110.00	$ 112.00	$ 2.00	1.8%	Partial cost pricing
76	Vehicle/Trailer (12x7x2 foot)	Engineering & Resource Recovery		Per Trailer	$ 219.50	$ 224.00	$ 4.50	2.1%	Partial cost pricing
77	Vehicle/Trailer (12x7x3 foot)	Engineering & Resource Recovery		Per Trailer	$ 329.00	$ 336.00	$ 7.00	2.1%	Partial cost pricing
78	Vehicle/Trailer (12x7x4 foot)	Engineering & Resource Recovery		Per Trailer	$ 439.50	$ 448.00	$ 8.50	1.9%	Partial cost pricing
79	Engine Oil over 20 litres- per litre	Engineering & Resource Recovery		Per Litre	$ 0.60	$ 0.60	$ -	0.0%	Market based pricing
	Green Waste - Commercial (non residential quantities)								
80	Per Bag	Engineering & Resource Recovery		Per Bag	$ 6.50	$ 6.60	$ 0.10	1.5%	Incentive pricing
81	Drum (200 litres)	Engineering & Resource Recovery		Per Drum	$ 13.50	$ 13.80	$ 0.30	2.2%	Incentive pricing
82	Wheelie Bin (240 litres)	Engineering & Resource Recovery		Per Bin	$ 14.00	$ 14.20	$ 0.20	1.4%	Incentive pricing
83	Small Boot	Engineering & Resource Recovery		Per Boot load	$ 17.50	$ 17.80	$ 0.30	1.7%	Incentive pricing
84	Small Tray Ute	Engineering & Resource Recovery		Per Load	$ 38.00	$ 38.80	$ 0.80	2.1%	Incentive pricing
85	Small Ute/Station Wagon	Engineering & Resource Recovery		Per Load	$ 30.00	$ 30.50	$ 0.50	1.7%	Incentive pricing
86	Trailer (6x4x1 foot)	Engineering & Resource Recovery		Per Trailer	$ 30.00	$ 30.50	$ 0.50	1.7%	Incentive pricing
87	Heaped trailer(6x4x2 foot)	Engineering & Resource Recovery		Per Trailer	$ 60.50	$ 61.00	$ 0.50	0.8%	Incentive pricing
88	Vehicle/Trailer (6x4x3 foot)	Engineering & Resource Recovery		Per Trailer	$ 90.00	$ 91.50	$ 1.50	1.7%	Incentive pricing
89	Vehicle/Trailer (6x4x4 foot)	Engineering & Resource Recovery		Per Trailer	$ 121.00	$ 122.00	$ 1.00	0.8%	Incentive pricing
90	Vehicle/Trailer (8x5x1 foot)	Engineering & Resource Recovery		Per Trailer	$ 51.50	$ 52.50	$ 1.00	1.9%	Incentive pricing
91	Vehicle/Trailer (8x5x2 foot)	Engineering & Resource Recovery		Per Trailer	$ 103.50	$ 105.00	$ 1.50	1.4%	Incentive pricing
92	Vehicle/Trailer (8x5x3 foot)	Engineering & Resource Recovery		Per Trailer	$ 155.00	$ 157.50	$ 2.50	1.6%	Incentive pricing
93	Vehicle/Trailer (8x5x4 foot)	Engineering & Resource Recovery		Per Trailer	$ 206.00	$ 210.00	$ 4.00	1.9%	Incentive pricing
94	Vehicle/Trailer (10x6x1 foot)	Engineering & Resource Recovery		Per Trailer	$ 72.50	$ 74.00	$ 1.50	2.1%	Incentive pricing
95	Vehicle/Trailer (10x6x2 foot)	Engineering & Resource Recovery		Per Trailer	$ 144.50	$ 148.00	$ 3.50	2.4%	Incentive pricing
96	Vehicle/Trailer (10x6x3 foot)	Engineering & Resource Recovery		Per Trailer	$ 216.50	$ 222.00	$ 5.50	2.5%	Incentive pricing
97	Vehicle/Trailer (10x6x4 foot)	Engineering & Resource Recovery		Per Trailer	$ 289.00	$ 296.00	$ 7.00	2.4%	Incentive pricing

Customer Fees and Charges 2021/22

Id No	Description of charge	Unit	Unit of Measure	2020/21 Charge (GST inc)	2021/22 Charge (GST inc)	Fee Increase or Decrease	Fee 2021/22 to 2020/21 % Change	Pricing Method
98	Vehicle/Trailer (12x7x1 foot)	Engineering & Resource Recovery	Per Trailer	$ 99.00	$ 101.00	$ 2.00	2.0%	Incentive pricing
99	Vehicle/Trailer (12x7x2 foot)	Engineering & Resource Recovery	Per Trailer	$ 198.00	$ 202.00	$ 4.00	2.0%	Incentive pricing
100	Vehicle/Trailer (12x7x3 foot)	Engineering & Resource Recovery	Per Trailer	$ 297.50	$ 303.00	$ 5.50	1.8%	Incentive pricing
101	Vehicle/Trailer (12x7x4 foot)	Engineering & Resource Recovery	Per Trailer	$ 396.50	$ 404.00	$ 7.50	1.9%	Incentive pricing
	Green Waste - (residential quantities)							
102	Per Bag	Engineering & Resource Recovery	Per Trailer	Free	Free			Incentive pricing
103	Drum (200 litres)	Engineering & Resource Recovery	Per Bag	Free	Free			Incentive pricing
104	Wheelie Bin (240 litres)	Engineering & Resource Recovery	Per Bin	Free	Free			Incentive pricing
105	Small Boot	Engineering & Resource Recovery	Per Boot load	Free	Free			Incentive pricing
106	Small Tray Ute	Engineering & Resource Recovery	Per load	Free	Free			Incentive pricing
107	Small Ute/Station Wagon	Engineering & Resource Recovery	Per load	Free	Free			Incentive pricing
108	Trailer (6x4x1)	Engineering & Resource Recovery	Per Trailer	Free	Free			Incentive pricing
109	Heaped trailer(6x4x2)	Engineering & Resource Recovery	Per Trailer	Free	Free			Incentive pricing
110	Vehicle/Trailer (6x4x3)	Engineering & Resource Recovery	Per Trailer	Free	Free			Incentive pricing
111	Vehicle/Trailer (6x4x4)	Engineering & Resource Recovery	Per Trailer	Free	Free			Incentive pricing
112	Vehicle/Trailer (8x5x1)	Engineering & Resource Recovery	Per Trailer	Free	Free			Incentive pricing
113	Vehicle/Trailer (8x5x2)	Engineering & Resource Recovery	Per Trailer	Free	Free			Incentive pricing
114	Vehicle/Trailer (8x5x3)	Engineering & Resource Recovery	Per Trailer	Free	Free			Incentive pricing
115	Vehicle/Trailer (8x5x4)	Engineering & Resource Recovery	Per Trailer	Free	Free			Incentive pricing
116	Vehicle/Trailer (10x6x1)	Engineering & Resource Recovery	Per Trailer	Free	Free			Incentive pricing
117	Vehicle/Trailer (10x6x2)	Engineering & Resource Recovery	Per Trailer	Free	Free			Incentive pricing
118	Vehicle/Trailer (10x6x3)	Engineering & Resource Recovery	Per Trailer	Free	Free			Incentive pricing
119	Vehicle/Trailer (10x6x4)	Engineering & Resource Recovery	Per Trailer	Free	Free			Incentive pricing
120	Vehicle/Trailer (12x7x1)	Engineering & Resource Recovery	Per Trailer	Free	Free			Incentive pricing
121	Vehicle/Trailer (12x7x2)	Engineering & Resource Recovery	Per Trailer	Free	Free			Incentive pricing
122	Vehicle/Trailer (12x7x3)	Engineering & Resource Recovery	Per Trailer	Free	Free			Incentive pricing
123	Vehicle/Trailer (12x7x4)	Engineering & Resource Recovery	Per Trailer	Free	Free			Incentive pricing
	Tyres							
124	Car	Engineering & Resource Recovery	Per Tyre	$ 8.80	$ 9.00	$ 0.20	2.3%	Incentive pricing
125	Car tyre with rim attached	Engineering & Resource Recovery	Per Tyre	$ 13.00	$ 13.20	$ 0.20	1.5%	Incentive pricing
126	Light Truck	Engineering & Resource Recovery	Per Tyre	$ 22.50	$ 23.00	$ 0.50	2.2%	Incentive pricing
127	Truck	Engineering & Resource Recovery	Per Tyre	$ 40.00	$ 40.80	$ 0.80	2.0%	Incentive pricing
128	Tractor	Engineering & Resource Recovery	Per Tyre	$ 211.00	$ 216.00	$ 5.00	2.4%	Incentive pricing
	eWaste							
129	e-Waste - Computers/laptops	Engineering & Resource Recovery	Per Item	Free	Free			Incentive pricing
130	e-Waste - TV/dvd	Engineering & Resource Recovery	Per Item	Free	Free			Incentive pricing
131	e-Waste - Refrigerators	Engineering & Resource Recovery	Per Item	Free	Free			Incentive pricing
132	e-Waste - others	Engineering & Resource Recovery	Per Item	Free	Free			Incentive pricing
133	e-waste Non-residents - Other small	Engineering & Resource Recovery	Per Item	Free	$ 2.00	$ 2.00	N/A	Incentive pricing
134	e-waste Non-residents - Other large	Engineering & Resource Recovery	Per Item	Free	$ 3.00	$ 3.00	N/A	Incentive pricing
135	e-waste Non-residents - refrigerators	Engineering & Resource Recovery	Per Item	Free	$ 5.00	$ 5.00	N/A	Incentive pricing

Customer Fees and Charges 2021/22

Id No	Description of charge	Unit	Unit of Measure	2020/21 Charge (GST inc)	2021/22 Charge (GST inc)	Fee Increase or Decrease	Fee 2021/22 to 2020/21 % Change	Pricing Method
	Mulch Sales							
136	Delivered within Macedon Ranges Shire 6m3 loads	Engineering & Resource Recovery	Per Load 6m3	$ 210.00	$ 215.00	$ 5.00	2.4%	Incentive pricing
137	Delivered within Macedon Ranges Shire 10m3 loads	Engineering & Resource Recovery	Per Load 10m3	$ 307.50	$ 314.00	$ 6.50	2.1%	Incentive pricing
138	Per Cubic metre loaded by Council	Engineering & Resource Recovery	Per Cubic Metre	$ 30.00	$ 30.00	$ -	0.0%	Incentive pricing
139	Self service - per trailer load	Engineering & Resource Recovery	Per Trailer	$ 11.00	$ 10.00	-$ 1.00	-9.1%	Incentive pricing
	Gravel Pit Operations							
140	Crushed per tonne (external)	Facilities & Operations	Per Tonne	$ 21.00	$ 21.50	$ 0.50	2.4%	Incentive pricing
141	Crushed per tonne (internal)	Facilities & Operations	Per Tonne	$ 11.00	$ 11.20	$ 0.20	1.8%	Incentive pricing
142	Uncrushed per tonne (external)	Facilities & Operations	Per Tonne	$ 13.30	$ 13.60	$ 0.30	2.3%	Incentive pricing
143	Uncrushed per tonne (Internal)	Facilities & Operations	Per Tonne	$ 7.15	$ 7.30	$ 0.15	2.1%	Incentive pricing
144	Clay Fill per tonne	Facilities & Operations	Per Tonne	$ 2.85	$ 2.90	$ 0.05	1.8%	Incentive pricing
	Community Buses							
145	Non Community Group Booking per day	Facilities & Operations	Per Day	$ 55.00	$ 56.20	$ 1.20	2.2%	Market based pricing
146	Non Community Group km rate	Facilities & Operations	Per km	$ 1.35	$ 1.40	$ 0.05	3.7%	Market based pricing
147	Non Community Group E-Tag	Facilities & Operations	Per E tag	$ 15.70	$ 16.00	$ 0.30	1.9%	Market based pricing
148	Community Group Booking	Facilities & Operations	Per Day	$ 19.45	$ 19.90	$ 0.45	2.3%	Market based pricing
149	Community Group km rate	Facilities & Operations	Per km	$ 1.25	$ 1.30	$ 0.05	4.0%	Market based pricing
150	Community Group E-Tag	Facilities & Operations	Per E Tag	$ 15.35	$ 15.70	$ 0.35	2.3%	Market based pricing
151	Internal Group Booking Fee	Facilities & Operations	Per Booking	$ 16.80	$ 17.20	$ 0.40	2.4%	Market based pricing
152	Internal Group Km rate	Facilities & Operations	Per km	$ 1.15	$ 1.20	$ 0.05	4.3%	Market based pricing
153	Bond Social Functions	Facilities & Operations	Per Function	$ 350.00	$ 358.00	$ 8.00	2.3%	
	Saleyards							
154	Lambs/Sheep - per head	Facilities & Operations	Per Head	$ 1.40	$ 1.40	$ -	0.0%	Market based pricing
155	Store Sheep - per head	Facilities & Operations	Per Head	$ 0.90	$ 1.00	$ 0.10	11.1%	Market based pricing
156	Goats - per head	Facilities & Operations	Per Head	$ 2.00	$ 3.00	$ 1.00	50.0%	Market based pricing
157	Fat Cattle - per head	Facilities & Operations	Per Head	$ 12.60	$ 13.00	$ 0.40	3.2%	Market based pricing
158	Cow/calf - per head	Facilities & Operations	Per Head	$ 14.55	$ 15.00	$ 0.45	3.1%	Market based pricing
159	Bulls - per head	Facilities & Operations	Per Head	$ 17.75	$ 18.10	$ 0.35	2.0%	Market based pricing
160	B/Calf - per head	Facilities & Operations	Per Head	$ 4.40	$ 4.50	$ 0.10	2.3%	Market based pricing
161	Store Cattle - per head	Facilities & Operations	Per Head	$ 12.60	$ 13.00	$ 0.40	3.2%	Market based pricing
162	Truck wash Fees per minute	Facilities & Operations	Per Minute	$ 1.45	$ 1.50	$ 0.05	3.4%	Market based pricing
163	Horses - per head	Facilities & Operations	Per Head	$ 38.75	$ 39.60	$ 0.85	2.2%	Market based pricing
164	Agents fees cattle	Facilities & Operations	Per Sale	0.60%	0.60%	$ -	0.0%	Market based pricing
165	Agents fees sheep and goats	Facilities & Operations	Per Sale	0.60%	0.60%	$ -	0.0%	Market based pricing
166	Agent fees horses	Facilities & Operations	Per Sale	0.60%	0.60%	$ -	0.0%	Market based pricing
167	NLIS Buyer Fee - Cattle	Facilities & Operations	Per Sale	$ 2.75	$ 3.00	$ 0.25	9.1%	Market based pricing
168	NLIS Tag Fee - Cattle	Facilities & Operations	Per Sale	$ 27.55	$ 28.20	$ 0.65	2.4%	Incentive pricing
169	NLIS Buyer Fee - Sheep	Facilities & Operations	Per Sale	$ 1.05	$ 1.10	$ 0.05	4.8%	Market based pricing
170	NLIS Tag Fee - Sheep	Facilities & Operations	Per Sale	$ 5.15	$ 5.40	$ 0.25	4.9%	Incentive pricing
171	Saddlery - per sale event	Facilities & Operations	Per Sale Event	$ 441.75	$ 451.00	$ 9.25	2.1%	Incentive pricing
172	Private Weighing of cattle	Facilities & Operations	Per Head	$ 5.55	$ 5.70	$ 0.15	2.7%	Incentive pricing
173	Private use of saleyards	Facilities & Operations	Per Hour	$70.00/hour	$70.00/hour			Incentive pricing

Customer Fees and Charges 2021/22

Id No	Description of charge		Unit	Unit of Measure	2020/21 Charge (GST inc)	2021/22 Charge (GST inc)	Fee Increase or Decrease	Fee 2021/22 to 2020/21 % Change	Pricing Method
174	Standpipe fees per mega litre (1,000 litres)	Facilities & Operations		Per Mega Litre	$ 3.90	$ 4.00	$ 0.10	2.6%	Market based pricing
175	Yard usage for livestock on consignment - per head	Facilities & Operations		Per Head		$ 2.20	$ 2.20	NEW	Marker based pricing
	Health								
176	Public Health & Wellbeing Act Registration - New Business	Regulatory Compliance		Per Application	$ 276.00	$ 282.00	$ 6.00	2.2%	Partial cost pricing
177	Public Health & Wellbeing Act Premises Renewal of Registrations	Regulatory Compliance		Per Registration	$ 200.00	$ 204.00	$ 4.00	2.0%	Partial cost pricing
178	Public Health & Wellbeing Act Premises Registrations - Late fee after 31 December	Regulatory Compliance		Per Registration	$ 110.00	$ 112.00	$ 2.00	1.8%	Partial cost pricing
179	Public Health & Wellbeing Act Premises Transfer fee	Regulatory Compliance		Per Application	$ 100.00	$ 102.00	$ 2.00	2.0%	Partial cost pricing
180	Septic Tank - New Application	Regulatory Compliance		Per Application	$ 690.00	$ 705.00	$ 15.00	2.2%	Partial cost pricing
181	Septic Tank - Alteration to existing	Regulatory Compliance		Per Permit	$ 487.00	$ 498.00	$ 11.00	2.3%	Partial cost pricing
182	Septic Tank - Amend permit	Regulatory Compliance		Per Permit	$ 143.00	$ 146.00	$ 3.00	2.1%	Partial cost pricing
183	Septic Tank - minor alterations	Regulatory Compliance		Per Permit	$ 210.00	$ 215.00	$ 5.00	2.4%	Partial cost pricing
184	Septic Tank - Search Fee	Regulatory Compliance		Per Search	$ 136.00	$ 139.00	$ 3.00	2.2%	Partial cost pricing
185	Septic Tank - Fees for inspection	Regulatory Compliance		Per Inspection	$ 176.00	$ 180.00	$ 4.00	2.3%	Partial cost pricing
186	Food Act Premises Renewal Fees Class 1	Regulatory Compliance		Per Registration	$ 483.00	$ 494.00	$ 11.00	2.3%	Partial cost pricing
187	Food Act Premises Registration- New Bus Class 1	Regulatory Compliance		Per Application	$ 637.00	$ 651.00	$ 14.00	2.2%	Direct cost pricing
188	Food Act Premises Renewal Fees Class 1 - Late Fee after 31 December	Regulatory Compliance		Per Registration	$ 110.00	$ 112.00	$ 2.00	1.8%	Partial cost pricing
189	Food Act Premises Renewal Fees Class 2	Regulatory Compliance		Per Registration	$ 484.00	$ 495.00	$ 11.00	2.3%	Partial cost pricing
190	Food Act Premises Registration - New Business Class 2	Regulatory Compliance		Per Registration	$ 637.00	$ 651.00	$ 14.00	2.2%	Partial cost pricing
191	Food Act Premises Renewal Fees Class 2 - late fee after 31 December	Regulatory Compliance		Per Registration	$ 110.00	$ 112.00	$ 2.00	1.8%	Partial cost pricing
192	Food Act Premises Renewal Fees Class 3	Regulatory Compliance		Per Registration	$ 242.00	$ 247.00	$ 5.00	2.1%	Partial cost pricing
193	Food Act Premises Registration - New Business Class 3	Regulatory Compliance		Per Application	$ 395.00	$ 404.00	$ 9.00	2.3%	Partial cost pricing
194	Food Act Premises Renewal Fees Class 3 - Late fee after 31 December	Regulatory Compliance		Per Registration	$ 110.00	$ 112.00	$ 2.00	1.8%	Partial cost pricing
195	Food Act Seasonal Sporting Club New and Renewal fee Class 2 & 3	Regulatory Compliance		Per Registration	$ 110.00	$ 112.00	$ 2.00	1.8%	Partial cost pricing
196	Fees for Inspection requested by purchaser/solicitor	Regulatory Compliance		Per Inspection	$ 220.00	$ 225.00	$ 5.00	2.3%	Partial cost pricing
197	Food Act Street Trader Temporary food premises fees	Regulatory Compliance		Per Application	$ 110.00	$ 112.00	$ 2.00	1.8%	Partial cost pricing
	Community Safety								
198	Fire Hazard re inspection Fee	Regulatory Compliance		Per Inspection	$ 184.50	$ 189.00	$ 4.50	2.4%	Direct cost pricing
199	Animal Business re inspection fee (compliance re-check)	Regulatory Compliance		Per Inspection	$ 263.00	$ 269.00	$ 6.00	2.3%	Direct cost pricing
200	Domestic Animal Business re inspection fee (non-compliance re-inspection fee 2nd and subsequent re-inspections - per visit fee)	Regulatory Compliance		Per Inspection	$ 513.00	$ 524.00	$ 11.00	2.1%	Incentive pricing
201	After-hours Officer attendance fee	Regulatory Compliance		Per Attendance	$ 81.00	$ 83.00	$ 2.00	2.5%	Direct cost pricing
202	Additional officer attendance fee	Regulatory Compliance		Per Attendance	$ 81.00	$ 83.00	$ 2.00	2.5%	Direct cost pricing
203	Cat Cage Hire Fees (per weekly hire)	Regulatory Compliance		Per Week	$ 10.00	$ 11.00	$ 1.00	10.0%	Partial cost pricing
204	Cat Cage on property set up fee (per Officer site visit - additional to cage hire fee)	Regulatory Compliance		Per Cage	$ 15.00	$ 15.00	$ -	0.0%	Partial cost pricing
205	Replacement Tag and transfer from other Council areas	Regulatory Compliance		Per Tag	$ 8.00	$ 8.50	$ 0.50	6.3%	Direct cost pricing
206	Cat Registrations - (complete) Full	Regulatory Compliance		Per animal	$ 130.00	$ 134.00	$ 4.00	3.1%	Incentive pricing
207	Cat Registrations - (complete) Concession	Regulatory Compliance		Per animal	$ 65.00	$ 67.00	$ 2.00	3.1%	Incentive pricing
208	Cat Registrations - (desexed/microchip/etc)	Regulatory Compliance		Per animal	$ 43.00	$ 44.00	$ 1.00	2.3%	Incentive pricing

Customer Fees and Charges 2021/22

Id No	Description of charge		Unit	Unit of Measure	2020/21 Charge (GST inc)	2021/22 Charge (GST inc)	Fee Increase or Decrease	Fee 2021/22 to 2020/21 % Change	Pricing Method
209	Cat Registrations - (desexed/microchip/etc) Concession	Regulatory Compliance		Per animal	$ 21.00	$ 22.00	$ 1.00	4.8%	Incentive pricing
210	Cat Registration - Prescribed reduced fee category other (Over 10 Years, breeding in DAB, applicable organisation)	Regulatory Compliance		Per animal	$ 43.00	$ 44.00	$ 1.00	2.3%	Incentive pricing
211	Cat Registration - Prescribed reduced fee category other (Over 10 Years, breeding in DAB, applicable organisation) - Concession	Regulatory Compliance		Per animal	$ 21.00	$ 22.00	$ 1.00	4.8%	Incentive pricing
212	Cat Registration - Initial registration for desexed cat (inc. adoptions) Discount applied to first registration year only	Regulatory Compliance		Per animal	Free	Free	$ -		Incentive pricing
213	Cat Registration - New (initial) registration between 1 Jan to 9 April (except cats kept for breeding at DAB)	Regulatory Compliance		Per animal	0% of full year	0% of full year			Incentive pricing
214	Cat Registration - Fostered by registered foster carer (1st 12 months)	Regulatory Compliance		Per animal	$ 5.00	$ 5.00	$ -	0.0%	Incentive pricing
215	Dog Registrations - (complete) Full	Regulatory Compliance		Per animal	$ 148.00	$ 153.00	$ 5.00	3.4%	Incentive pricing
216	Dog Registrations - (complete) Pensioner	Regulatory Compliance		Per animal	$ 74.00	$ 76.00	$ 2.00	2.7%	Incentive pricing
217	Dog Registrations - (desexed/micro chipped/etc) Full	Regulatory Compliance		Per animal	$ 49.00	$ 51.00	$ 2.00	4.1%	Incentive pricing
218	Dog Registrations - (desexed/micro chipped/etc) Concession	Regulatory Compliance		Per animal	$ 24.00	$ 25.00	$ 1.00	4.2%	Incentive pricing
219	Dog Registration - Prescribed reduced fee category other (Over 10 Years, breeding in DAB, applicable organisation, approved obedience training)	Regulatory Compliance		Per animal	$ 49.00	$ 51.00	$ 2.00	4.1%	Incentive pricing
220	Dog Registration - Prescribed reduced fee category other (Over 10 Years, breeding in DAB, applicable organisation, approved obedience training) - Concession	Regulatory Compliance		Per animal	$ 24.00	$ 25.00	$ 1.00	4.2%	Incentive pricing
221	Dog Registration - Farm Working Dog	Regulatory Compliance		Per animal	$ 49.00	$ 51.00	$ 2.00	4.1%	Incentive pricing
222	Dog Registration - Farm Working Dog Concession	Regulatory Compliance		Per animal	$ 24.00	$ 25.00	$ 1.00	4.2%	Incentive pricing
223	Dog Registration - Assistance Dogs (Guide, Hearing) and Government Authority exemptions	Regulatory Compliance		Per animal	FREE	FREE			Industry guidelines
224	Dog Registration - Initial registration for desexed adopted dog from registered shelter Discount applied to first registration year only	Regulatory Compliance		Per animal	$ 16.00	$ 17.00	$ 1.00	6.3%	Incentive pricing
225	Dog Registration - New (initial) registration between 1 Jan to 9 April (Excludes Dangerous, Menacing, Restricted Breed, Guard Dogs, and dogs kept for breeding at DAB)	Regulatory Compliance		Per animal	50% of full year	50% of full year			Incentive pricing
226	Dog Registration - Fostered by registered foster carer (1st 12 months)	Regulatory Compliance		Per animal	$ 5.00	$ 6.00	$ 1.00	20.0%	Incentive pricing
227	Animal Registration Renewal - Late fee	Regulatory Compliance		Per animal	$ 10.00	$ 11.00	$ 1.00	10.0%	Incentive pricing
228	Impound Release Fee (from Council) - Dogs/Cats	Regulatory Compliance		Per animal	$ 81.00	$ 83.00	$ 2.00	2.5%	Direct cost pricing
229	Pound reclaim fee (from contractor) - dogs	Regulatory Compliance		Per animal	$ 338.00	$ 360.00	$ 22.00	6.5%	Partial cost pricing
230	Pound reclaim fee (from contractor) - cats and small domestic pets (eg. rabbits, guinea pigs, ferrets, chickens, etc.)	Regulatory Compliance		Per animal	$ 200.00	$ 205.00	$ 5.00	2.5%	Partial cost pricing
231	Impound Release Fees - subsequent daily care fee normal impounds - Dogs/Cats/Small Animals	Regulatory Compliance		Per animal	$ 11.00	$ 11.50	$ 0.50	4.5%	Direct cost pricing
232	Impound Release Fee (from Council) - Dogs/Cats - subsequent impoundment within 6 months of initial impoundment	Regulatory Compliance		Per animal	$ 162.00	$ 166.00	$ 4.00	2.5%	Incentive pricing

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Id No	Description of charge		Unit	Unit of Measure	2020/21 Charge (GST inc)	2021/22 Charge (GST inc)	Fee Increase or Decrease	Fee 2021/22 to 2020/21 % Change	Pricing Method
233	Seized dog daily care fee (investigation/case holds)	Regulatory Compliance		Per Day	$ 47.00	$ 48.50	$ 1.50	3.2%	Direct cost pricing
234	Seized cat/small domestic pets daily care fee (investigation/case holds)	Regulatory Compliance		Per Day	$ 36.00	$ 37.00	$ 1.00	2.8%	Direct cost pricing
235	Emergency welfare boarding	Regulatory Compliance		Per Day	At cost	At cost		New	Direct cost pricing
236	Pound contractor - registration admin processing fee (added to price of registration)	Regulatory Compliance		Per animal	$ 20.50	$ 21.00	$ 0.50	2.4%	Direct cost pricing
237	Microchipping Fee - Impounded Animals	Regulatory Compliance		Per animal	$ 65.00	$ 67.00	$ 2.00	3.1%	Incentive pricing
238	Veterinary care costs for impounded / seized animals	Regulatory Compliance		Per animal	At cost	At cost			Direct cost pricing
239	Dog Registration Declared Dangerous	Regulatory Compliance		Per animal	$ 500.00	$ 500.00	$ -	0.0%	Incentive pricing
240	Dog Registration Declared Menacing	Regulatory Compliance		Per animal	$ 500.00	$ 500.00	$ -	0.0%	Incentive pricing
241	Dog Registration Restricted Breed	Regulatory Compliance		Per animal	$ 500.00	$ 500.00	$ -	0.0%	Incentive pricing
242	Dog Registration - Declared Dog Concession (applies to Restricted Breed and Menacing only)	Regulatory Compliance		Per animal	$ 250.00	$ 250.00	$ -	0.0%	Incentive pricing
243	Dog Registration - Guard dog /protection trained dog	Regulatory Compliance		Per animal	$ 148.00	$ 153.00	$ 5.00	3.4%	Incentive pricing
244	Local Law Busking Fee (over 18yrs age)	Regulatory Compliance		Per Permit	$ 33.00	$ 34.00	$ 1.00	3.0%	Incentive pricing
245	Local Laws Fees - General Permit	Regulatory Compliance		Per Permit	$ 155.00	$ 159.00	$ 4.00	2.6%	Incentive pricing
246	Local Laws Fees - General Permit (charitable / not-for-profit one per annum)	Regulatory Compliance		Per Permit	FREE	FREE			Incentive pricing
247	Local Laws Fees - Permit to burn	Regulatory Compliance		Per Permit	FREE	FREE			Incentive pricing
248	Local Laws Fees - Additional Animal Permit (up to 5 total)	Regulatory Compliance		Per Permit	$ 99.00	$ 101.50	$ 2.50	2.5%	Incentive pricing
249	Local Laws Fees - Additional Animal Permit (6 or more total domestic pet keeping)	Regulatory Compliance		Per Permit	$ 196.00	$ 201.00	$ 5.00	2.6%	Partial cost pricing
250	Local Laws Fees - Keeping of Animal Permit - Livestock	Regulatory Compliance		Per Permit	$ 99.00	$ 101.50	$ 2.50	2.5%	Incentive pricing
251	Local Law Permit - Outdoor Dining 1-4 tables and seats	Regulatory Compliance		Per Permit	$ 163.00	$ 167.00	$ 4.00	2.5%	Direct cost pricing
252	Local Law Permit - Outdoor Dining 5-8 tables and seats	Regulatory Compliance		Per Permit	$ 245.00	$ 250.00	$ 5.00	2.0%	Direct cost pricing
253	Local Law Permit - Outdoor Dining 9+ tables and seats	Regulatory Compliance		Per Permit	$ 345.00	$ 353.00	$ 8.00	2.3%	Direct cost pricing
254	Local Law Permit - Ancillary furniture (eg. umbrellas, heaters, screens, plants) annual price per business	Regulatory Compliance		Per Permit	$ 55.00	$ 57.00	$ 2.00	3.6%	Direct cost pricing
255	Local Law Permit - Goods for display 1-4 items (eg. display tables, shelves, clothes racks, etc.)	Regulatory Compliance		Per Permit	$ 87.00	$ 89.00	$ 2.00	2.3%	Direct cost pricing
256	Local Law Permit - Goods for display 5-8 items (eg. display tables, shelves, clothes racks, etc.)	Regulatory Compliance		Per Permit	$ 130.00	$ 133.00	$ 3.00	2.3%	Direct cost pricing
257	Local Law Permit - Goods for display 9+ items (eg. display tables, shelves, clothes racks, etc.)	Regulatory Compliance		Per Permit	$ 175.00	$ 179.00	$ 4.00	2.3%	Direct cost pricing
258	Local Law Permit - Moveable advertising signs / flags - fee per each item (note - maximum 2 signs permitted)	Regulatory Compliance		Per Permit	$ 43.00	$ 44.00	$ 1.00	2.3%	Direct cost pricing
259	Local Law Permit - Real Estate Signs (annual price per franchise)	Regulatory Compliance		Per Permit	$ 200.00	$ 204.00	$ 4.00	2.0%	Market based pricing
260	Skip Bin Permit (domestic use 4m3 size and under)	Regulatory Compliance		Per Permit	$ 87.00	$ 89.00	$ 2.00	2.3%	Direct cost pricing
261	Bull/Stallion Impound Release Fee (per head)(excludes transport costs)	Regulatory Compliance		Per Head	$ 179.00	$ 183.00	$ 4.00	2.2%	Incentive pricing
262	Other Large Livestock Impound Release Fee (per head)(excludes transport)(horse/cattle)	Regulatory Compliance		Per Head	$ 109.00	$ 111.00	$ 2.00	1.8%	Incentive pricing
263	Livestock Impound Release Fee (per head)(excludes transport costs)(sheep/goat/alpaca/pig)	Regulatory Compliance		Per Head	$ 52.00	$ 53.50	$ 1.50	2.9%	Incentive pricing
264	Small Livestock Impound Council Release Fee (per head) (rabbit/ferret/chicken)	Regulatory Compliance		Per Head	$ 26.00	$ 27.00	$ 1.00	3.8%	Incentive pricing

Customer Fees and Charges 2021/22

Id No	Description of charge	Unit	Unit of Measure	2020/21 Charge (GST inc)	2021/22 Charge (GST inc)	Fee Increase or Decrease	Fee 2021/22 to 2020/21 % Change	Pricing Method
265	Livestock Impounded Fee - Per Day Cattle/Horses	Regulatory Compliance	Per Day	$ 46.00	$ 47.00	$ 1.00	2.2%	Incentive pricing
266	Livestock Impounded Fee - Per Day Sheep/Goats	Regulatory Compliance	Per Day	$ 24.00	$ 25.00	$ 1.00	4.2%	Incentive pricing
	Livestock transport fee	Regulatory Compliance	Per Trip	At cost	At cost			Direct cost pricing
267	Owner handover of Dog or Cat (S.33A)	Regulatory Compliance	Per Animal	$ 81.00	$ 83.00	$ 2.00	2.5%	Partial cost pricing
268	General Items Impound Fee (excludes all transport costs)	Regulatory Compliance	Per Vehicle	$ 85.00	$ 87.00	$ 2.00	2.4%	Incentive pricing
269	Vehicle Impound Release Fee (excludes transport and storage costs costs)	Regulatory Compliance	Per Vehicle	$ 210.00	$ 215.00	$ 5.00	2.4%	Incentive pricing
270	Vehicle Impound Daily Fee	Regulatory Compliance	Per Vehicle	$ 21.00	$ 21.50	$ 0.50	2.4%	Incentive pricing
271	Vehicle impound transport costs (includes recovery/carriage/towing)	Regulatory Compliance	Per Vehicle	At cost	At cost			Direct cost pricing
272	Local Law Permit / Domestic Animal Business Registration - late renewal fee (30+ days overdue)	Regulatory Compliance	Per Registration	$ 25.00	$ 26.00	$ 1.00	4.0%	Incentive pricing
273	Domestic Animal Business Registration - Boarding, Pound, Shelter, Training Establishments (1 type)	Regulatory Compliance	Per Registration	$ 299.00	$ 306.00	$ 7.00	2.3%	Direct cost pricing
274	Domestic Animal Business Registration - Boarding, Pound, Shelter, Training Establishments (add-on DAB types - fee per each additional business type)	Regulatory Compliance	Per Registration	$ 52.00	$ 54.00	$ 2.00	3.8%	Direct cost pricing
275	Domestic Animal Business Registration - Breeding - up to 5 fertile female dogs / cats	Regulatory Compliance	Per Registration	$ 262.00	$ 270.00	$ 8.00	3.1%	Direct cost pricing
276	Domestic Animal Business Registration - Breeding - 6 to 10 fertile female dogs / cats	Regulatory Compliance	Per Registration	$ 368.00	$ 379.00	$ 11.00	3.0%	Direct cost pricing
277	Domestic Animal Business Registration - Breeding - 11 to 50 fertile female dogs / cats	Regulatory Compliance	Per Registration	$ 788.00	$ 805.00	$ 17.00	2.2%	Incentive pricing
278	Domestic Animal Business Registration - Breeding - over 50 fertile female dogs / cats	Regulatory Compliance	Per Registration	$ 1,051.00	$ 1,074.00	$ 23.00	2.2%	Incentive pricing
279	Foster Carer Registration	Regulatory Compliance	Per Registration	FREE	FREE			Incentive pricing
	The Statutory charges administered by Local Laws listed are the regularly charged charges and fines. For a full list of Statutory fees and fines please see Department of Justice website for calculated penalties. Where there is a $ range for a penalty Council charges the highest amount. Penalty fee units can be accessed at www.dtf.vic.gov.au/financial-management/indexation-fees-and-penalties.							
	Home and Community Care							
280	Domestic Assistance- Hrly Rate (Low)	Community Care	Per Hour	$ 8.80	$ 9.00	$ 0.20	2.3%	Industry guidelines
281	Domestic Assistance - Hrly Rate (Medium)	Community Care	Per Hour	$ 15.30	$ 15.60	$ 0.30	2.0%	Industry guidelines
282	Domestic Assistance - Hrly Rate (High)	Community Care	Per Hour	$ 25.20	$ 25.80	$ 0.60	2.4%	Market based pricing
283	Personal Care - Hrly Rate (Low)	Community Care	Per Hour	$ 5.80	$ 5.90	$ 0.10	1.7%	Industry guidelines
284	Personal Care - Hrly Rate (Medium)	Community Care	Per Hour	$ 9.70	$ 9.90	$ 0.20	2.1%	Industry guidelines
285	Personal Care - Hrly Rate (High)*	Community Care	Per Hour	$ 12.70	$ 65.00	$ 52.30	411.8%	Market based pricing
286	Respite Care - Hrly Rate (Low)	Community Care	Per Hour	$ 4.10	$ 4.20	$ 0.10	2.4%	Industry guidelines
287	Respite Care - Hrly Rate (Medium)	Community Care	Per Hour	$ 6.10	$ 6.20	$ 0.10	1.6%	Industry guidelines
288	Respite Care - Hrly Rate (High)*	Community Care	Per Hour	$ 12.50	$ 64.30	$ 51.80	414.4%	Market based pricing
289	Delivered Meals (Low)	Community Care	Per Hour	$ 10.90	$ 11.10	$ 0.20	1.8%	Industry guidelines
290	Delivered Meals (Medium)	Community Care	Per Hour	$ 12.10	$ 12.40	$ 0.30	2.5%	Industry guidelines
291	Delivered Meals (High)	Community Care	Per Hour	$ 14.80	$ 15.10	$ 0.30	2.0%	Industry guidelines
292	Social Support Individual Hrly Rate (Low)	Community Care	Per Hour	$ 5.80	$ 5.90	$ 0.10	1.7%	Direct cost pricing
293	Social Support Individual Hrly Rate (Medium)	Community Care	Per Hour	$ 9.70	$ 9.90	$ 0.20	2.1%	Direct cost pricing
294	Social Support Individual Hrly Rate (High)*	Community Care	Per Hour	$ 12.70	$ 65.00	$ 52.30	411.8%	Direct cost pricing
295	Domestic Assistance Core Hours	Community Care	Per Hour	$ 61.50	$ 62.90	$ 1.40	2.3%	Direct cost pricing

Customer Fees and Charges 2021/22

Id No	Description of charge		Unit	Unit of Measure	2020/21 Charge (GST inc)	2021/22 Charge (GST inc)	Fee Increase or Decrease	Fee 2021/22 to 2020/21 % Change	Pricing Method
296	Domestic Assistance - After Hours	Community Care		Per Hour	$ 93.60	$ 95.70	$ 2.10	2.2%	Direct cost pricing
297	Domestic Assistance - Public Holidays	Community Care		Per Hour	$ 107.60	$ 110.00	$ 2.40	2.2%	Direct cost pricing
298	Personal care - core	Community Care		Per Hour	$ 65.00	$ 66.40	$ 1.40	2.2%	Direct cost pricing
299	Personal care - After Hours	Community Care		Per Hour	$ 101.50	$ 104.00	$ 2.50	2.5%	Direct cost pricing
300	Personal care - Public Holidays	Community Care		Per Hour	$ 113.00	$ 115.00	$ 2.00	1.8%	Direct cost pricing
301	Respite care - core	Community Care		Per Hour	$ 64.30	$ 65.70	$ 1.40	2.2%	Direct cost pricing
302	Respite care - After Hours	Community Care		Per Hour	$ 96.00	$ 98.10	$ 2.10	2.2%	Direct cost pricing
303	Respite care - Public Holidays	Community Care		Per Hour	$ 113.00	$ 115.00	$ 2.00	1.8%	Direct cost pricing
304	Social Support Individual - Core	Community Care		Per Hour	$ 65.00	$ 66.40	$ 1.40	2.2%	Direct cost pricing
305	Social Support Individual - After Hours	Community Care		Per Hour	$ 101.50	$ 104.00	$ 2.50	2.5%	Direct cost pricing
306	Social Support Individual - Public Holidays	Community Care		Per Hour	$ 113.00	$ 115.00	$ 2.00	1.8%	Direct cost pricing
307	Private Business - Delivered Meals	Community Care		Per Meal	$ 26.50	$ 27.10	$ 0.60	2.3%	Direct cost pricing
308	Full cost travel per km	Community Care		Per Km	$ 1.55	$ 1.60	$ 0.05	3.2%	Direct cost pricing
309	Home maintenance (non-trades) Low	Community Care		Per Hour	$ 12.80	$ 13.10	$ 0.30	2.3%	Direct cost pricing
310	Home maintenance (non-trades) Medium	Community Care		Per Hour	$ 15.20	$ 15.50	$ 0.30	2.0%	Direct cost pricing
311	Home maintenance (non-trades) High	Community Care		Per Hour	$ 22.00	$ 22.50	$ 0.50	2.3%	Direct cost pricing
312	Home maintenance (working at height)	Community Care		Per Hour	$ 51.00	$ 52.10	$ 1.10	2.2%	Direct cost pricing
313	Home Modifications Low	Community Care		Per Hour	$ 12.80	$ 13.10	$ 0.30	2.3%	Direct cost pricing
314	Home Modifications Medium	Community Care		Per Hour	$ 15.20	$ 15.50	$ 0.30	2.0%	Direct cost pricing
315	Home Modifications High	Community Care		Per Hour	$ 21.50	$ 22.00	$ 0.50	2.3%	Direct cost pricing
	* Fees for higher income bracket CHSP clients are moved to full cost recovery, following benchmarking and in line with the CHSP Client Contribution Framework.								

Family & Children's Services - fees effective for period January 2021 to December 2021

316	4 year old Kindergartens per term 15 hours (billed in three instalments)	Children Youth & Family Services		Per Child	$ 1,635.00	$ 1,700.40	$ 65.40	4.0%	Partial cost pricing
317	4 year old kindergartens per term 15 hrs - twins (billed in three instalments)	Children Youth & Family Services		Per Child	$ 2,452.50	$ 2,550.60	$ 98.10	4.0%	Partial cost pricing
318	Pre Kindergarten per term - 2.5 hrs billed in three instalments	Children Youth & Family Services		Per Child	$ 984.00	$ 984.00	$ -	0.0%	Direct cost pricing
319	Preschool enrolment application fee - non-refundable	Children Youth & Family Services		Per Child	$ 40.00	$ 41.00	$ 1.00	2.5%	Direct cost pricing
320	Preschool enrolment application fee - non-refundable - health care holders	Children Youth & Family Services		Per Child	Free	Free			Incentive pricing
321	Manna Gum single room hire - hour	Children Youth & Family Services		Per Hour	$ 25.50	$ 26.10	$ 0.60	2.4%	Incentive pricing
322	Manna Gum single room hire - Day	Children Youth & Family Services		Per Day	$ 145.00	$ 148.00	$ 3.00	2.1%	Incentive pricing
323	Manna Gum combined room hire - hour	Children Youth & Family Services		Per Hour	$ 41.00	$ 41.90	$ 0.90	2.2%	Incentive pricing
324	Manna Gum combined room hire - Day	Children Youth & Family Services		Per Day	$ 220.00	$ 225.00	$ 5.00	2.3%	Incentive pricing
	30% discount for not for profit apply to these room hire rates	Children Youth & Family Services					$ -		
325	Freeza Events	Children Youth & Family Services		Per person	$ 10.00	$ 10.20	$ 0.20	2.0%	Partial cost pricing
	Youth Services Camps	Children Youth & Family Services		Per person	$ 20.00	$ 20.40	$ 0.40	2.0%	
326	Youth Mental Health First Aid Training - Residents & Schools within the Shire	Children Youth & Family Services		Per person	$ 37.50	$ 38.30	$ 0.80	2.1%	Partial cost pricing
327	Youth Mental Health First Aid Training - Non-residents	Children Youth & Family Services		Per person	$ 190.00	$ 194.00	$ 4.00	2.1%	Cost recovery
328	Youth Mental Health First Aid Training - Organisations outside the Shire	Children Youth & Family Services		Per person	$ 240.00	$ 245.00	$ 5.00	2.1%	Cost recovery

Id No	Description of charge	Unit	Unit of Measure	2020/21 Charge (GST inc)	2021/22 Charge (GST inc)	Fee Increase or Decrease	Fee 2021/22 to 2020/21 % Change	Pricing Method
	Cultural Development equipment fees for hall hire-in and community events							
	See General Meeting Rooms & Halls Section for these types of facilities at this centre.							
	Kyneton Town Hall							
329	Hire for first 4 hours (Commercial)	Community Economic Development Arts & Events	Per 1/2 day	$ 1,396.00	$ 1,427.00	$ 31.00	2.2%	Incentive pricing
330	Additional hour hire (Commercial)	Community Economic Development Arts & Events	Per hour	$ 107.60	$ 110.00	$ 2.40	2.2%	Incentive pricing
331	Performance Large Groups per hour, min 4 hours Not For Profit	Community Economic Development Arts & Events	Per 1/2 day	$ 182.00	$ 186.00	$ 4.00	2.2%	Incentive pricing
332	Hourly Rehearsal Large Groups (above 50 occupants or outside of office hours) Not For Profit	Community Economic Development Arts & Events	Per Hour	$ 139.00	$ 142.00	$ 3.00	2.2%	Incentive pricing
333	Hourly Rehearsal Small Groups (less than 50 occupants, Office hours only) min 4 hours Not For Profit	Community Economic Development Arts & Events	Per Hour	$ 107.00	$ 109.00	$ 2.00	1.9%	Incentive pricing
334	Richardson Room Not For Profit (In addition to hiring the Kyneton Town Hall)	Community Economic Development Arts & Events	Per Hour	$ 83.00	$ 84.80	$ 1.80	2.2%	Incentive pricing
335	Balcony Not For Profit (When Hiring the Kyneton Town Hall)	Community Economic Development Arts & Events	Per Hour	$ 83.00	$ 84.80	$ 1.80	2.2%	Incentive pricing
336	Kitchen Facilities Hire Not For Profit (When Hiring the Kyneton Town Hall)	Community Economic Development Arts & Events	Per Hour	$ 160.00	$ 164.00	$ 4.00	2.5%	Incentive pricing
337	Dressing Rooms Not For Profit - per Room (When Hiring the Kyneton Town Hall)	Community Economic Development Arts & Events	Per Room	$ 39.00	$ 39.90	$ 0.90	2.3%	Incentive pricing
338	Kitchen Facilities Hire	Community Economic Development Arts & Events	Per Day	$ 365.00	$ 373.00	$ 8.00	2.2%	Incentive pricing
339	Technician per hour	Community Economic Development Arts & Events	Per Hour	$ 60.00	$ 61.30	$ 1.30	2.2%	Incentive pricing
340	Usher per hour	Community Economic Development Arts & Events	Per Hour	$ 60.00	$ 61.30	$ 1.30	2.2%	Incentive pricing
	Ticketing fees and charges							
	Commercial rate							
341	Ticketing / booking fee	Community Economic Development Arts & Events	Per Ticket	$2.70 per ticket sold	$2.70 per ticket sold			Incentive pricing
342	Ticketing / booking fee - per complimentary ticket (max 10)	Community Economic Development Arts & Events	Per Ticket	$ 1.00	$ 1.00	$ -	0.0%	Incentive pricing
343	Administration fee	Community Economic Development Arts & Events	Per Ticket	3.5% of gross total ticket sales	3.5% of gross total ticket sales			Incentive pricing
344	Postage fee (optional)	Community Economic Development Arts & Events	Per Ticket	$3 per transaction	$3 per transaction			Incentive pricing
	Not for Profit / Community rate							
345	Ticketing / booking fee	Community Economic Development Arts & Events	Per Ticket	$2 per ticket sold	$2 per ticket sold			Incentive pricing
346	Ticketing / booking fee - per complimentary ticket (max 10)	Community Economic Development Arts & Events	Per Ticket	$ 1.00	$ 1.00	$ -	0.0%	Incentive pricing

Customer Fees and Charges 2021/22

Id No	Description of charge	Unit	Unit of Measure	2020/21 Charge (GST inc)	2021/22 Charge (GST inc)	Fee Increase or Decrease	Fee 2021/22 to 2020/21 % Change	Pricing Method
347	Administration fee	Community Economic Development Arts & Events	Per Ticket	**3.5% of gross total ticket sales**	**3.5% of gross total ticket sales**			Incentive pricing
348	Postage fee (optional)	Community Economic Development Arts & Events	Per Ticket	**$3 per transaction**	**$3 per transaction**			Incentive pricing
	Internal rate – Community event - priced ticket							
349	Ticketing / booking fee	Community Economic Development Arts & Events	Per Ticket	**$2 per ticket sold**	**$2 per ticket sold**			Incentive pricing
350	Ticketing / booking fee -per complimentary ticket (max 10)	Community Economic Development Arts & Events	Per Ticket	**$ 1.00**	**$ 1.00**	**$ -**	0.0%	Incentive pricing
	Internal rate – Community event - Zero priced ticket							
351	Ticketing / booking fee	Community Economic Development Arts & Events	Per Ticket	**$1 per ticket sold**	**$1 per ticket sold**			Incentive pricing
352	Ticketing / booking fee - per complimentary ticket (max 10)	Community Economic Development Arts & Events	Per Ticket	**$ 1.00**	**$ 1.00**	**$ -**	0.0%	Incentive pricing
	Internal rate – Commercial - priced ticket							
353	Ticketing / booking fee	Community Economic Development Arts & Events	Per Ticket	**$2.70 per ticket sold**	**$2.70 per ticket sold**			Incentive pricing
354	Ticketing / booking fee - per complimentary ticket (max 10)	Community Economic Development Arts & Events	Per Ticket	**$ 1.00**	**$ 1.00**	**$ -**		Incentive pricing
	Technical assistance							
355	Technician per hour	Community Economic Development Arts & Events	Per Hour	**$ 70.00**	**$ 71.50**	**$ 1.50**	2.1%	Incentive pricing
	Red Brick Building							
356	Hourly Rate (Commercial)	Community Economic Development Arts & Events	Per Hour	**$ 29.00**	**$ 29.60**	**$ 0.60**	2.1%	Incentive pricing
357	Daily Rate (Commercial)	Community Economic Development Arts & Events	Per Day	**$ 160.00**	**$ 164.00**	**$ 4.00**	2.5%	Incentive pricing
	Bluestone Theatre							
358	Daily Rate - Rehearsals / Set up (Commercial)	Community Economic Development Arts & Events	Per Day	**$ 235.00**	**$ 240.00**	**$ 5.00**	2.1%	Incentive pricing
359	Performance (Commercial)	Community Economic Development Arts & Events	Per Day	**$ 270.00**	**$ 276.00**	**$ 6.00**	2.2%	Incentive pricing
360	Stage Only - set storage (Commercial)	Community Economic Development Arts & Events	Per Day	**$ 108.00**	**$ 110.00**	**$ 2.00**	1.9%	Incentive pricing
361	Auditorium Only (Commercial)	Community Economic Development Arts & Events	Per Day	**$ 160.00**	**$ 164.00**	**$ 4.00**	2.5%	Incentive pricing
362	Hourly (Workshops only , No audience)	Community Economic Development Arts & Events	Per Hour	**$ 29.00**	**$ 29.60**	**$ 0.60**	2.1%	Incentive pricing
363	Blue Stone Theatre remove / reinstate seating bank	Community Economic Development Arts & Events	Per removal	**$ 323.00**	**$ 330.00**	**$ 7.00**	2.2%	Incentive pricing
	Museum							
364	Adults	Community Economic Development Arts & Events	Per person	**$ 5.00**	**$ 5.00**	**$ -**	0.0%	Incentive pricing
365	Pension/Student (Under 5 years free)	Community Economic Development Arts & Events	Per person	**$ 3.00**	**$ 3.00**	**$ -**	0.0%	Incentive pricing

Customer Fees and Charges 2021/22

Id No	Description of charge		Unit	Unit of Measure	2020/21 Charge (GST inc)	2021/22 Charge (GST inc)	Fee Increase or Decrease	Fee 2021/22 to 2020/21 % Change	Pricing Method
366	Education/Schools program per student	Community Economic Development Arts & Events		Per Student	$ 2.50	$ 2.50	$ -	0.0%	Incentive pricing
367	Family	Community Economic Development Arts & Events		Per Family	$ 10.00	$ 10.00	$ -	0.0%	Incentive pricing
368	Group Booking with activities (per person)	Community Economic Development Arts & Events		Per Person	$ 5.00	$ 5.00	$ -	0.0%	Incentive pricing
	Kyneton Mechanics Institute Theatre								
369	Kyneton Mechanics Institute THEATRE commercial EVENT rate	Community Economic Development Arts & Events		Per Event	$ 300.00	$ 307.00	$ 7.00	2.3%	Incentive pricing
370	Kyneton Mechanics Institute THEATRE Not For Profit EVENT rate	Community Economic Development Arts & Events		Per Event	$ 210.00	$ 215.00	$ 5.00	2.4%	Incentive pricing
371	Event Bond	Community Economic Development Arts & Events		Per Event	$ 1,000.00	$ 1,000.00	$ -	0.0%	
	Kyneton Mechanics Institute Small Meeting Rooms								
372	Kyneton Mechanics Small Meeting Room / Studio per Hour	Community Economic Development Arts & Events		Per Hour	$ 21.00	$ 21.50	$ 0.50	2.4%	Incentive pricing
	Kyneton Mechanics Institute - Daily Room/Hall Charges								
	Small Meeting Rooms								
373	Kyneton Mechanics Small Meeting Room / Studio per day	Community Economic Development Arts & Events		Per Day	$ 150.00	$ 153.00	$ 3.00	2.0%	Incentive pricing
	Large Meeting Rooms								
374	Kyneton Mechanics Large Meeting Room / Studio per day	Community Economic Development Arts & Events		Per Day	$ 170.00	$ 174.00	$ 4.00	2.4%	Incentive pricing
375	Event Trailer Including Delivery and Pick Up (Office Hours Only / Max travel distance 40 km each way)	Community Economic Development Arts & Events		Per Hire	$ 630.00	$ 644.00	$ 14.00	2.2%	Incentive pricing

Id No	Description of charge	Unit	Unit of Measure	2020/21 Charge (GST inc)	2021/22 Charge (GST inc)	Fee Increase or Decrease	Fee 2021/22 to 2020/21 % Change	Pricing Method
	No Discount Profit making organisations or those that have the capacity to pay. • Commercial Enterprise • Private Functions • Political Parties • Activities that give political advantage to a registered political party. • Activities that give commercial advantage to a specific business or businesses. • Activities that fall within the financial responsibility of another level of government. **50% Discount** NFP Organisations and start-up small businesses who make a tangible contribution to the community and the regions cultural vibrancy. • Community groups • NFP organisations • Sporting clubs • Local Schools • Start-up Arts based businesses • Non-Government community service organisations **70% Discount** • Events and activities in which MRSC are a formal strategic partner. • Events and activities undertaken as a strategic partnership with MRSC that support specific objectives within adopted Council. strategies and plans * Note that Council provides meeting rooms to local community groups for 12 free meeting per year **100% Discount** Where Council directly supports local groups to provide events and activities in line with the Council strategies or emergency services. • Emergency Services • Community NFP groups conducting meetings (up to 12 times per year). • Recipients of In-Kind event support through the MRSC Events and Festivals funding program. • Community groups providing an agreed return service to Council. • In addition to the above groups, application for 100% in-kind venue hire subsidy can be made by formal written submission to the relevant Director. * no internal fees for MRSC departments							
	Recreation Reserve User Contributions and Fees							
376	Sporting Club annual user contribution (proportioned across all clubs and groups)	Open Space & Recreation	Per Year	$ 34,781.00	$ 35,546.00	$ 765.00	2.2%	Partial Cost Pricing
377	Casual Hire of Grounds (per day or part thereof) - Local community group - admission fee charged	Open Space & Recreation	Per Day	$ 58.50	$ 60.00	$ 1.50	2.6%	Partial Cost Pricing
378	Casual Hire of Grounds (per day or part thereof) - Local community group - Not for Profit - no admission fee to event	Open Space & Recreation	Per Day	Free	Free			Incentive pricing
379	Casual Hire of Grounds (per day or part thereof) - Commercial or Non Local Community Group - less than 150 people	Open Space & Recreation	Per Day	$ 410.00	$ 420.00	$ 10.00	2.4%	Partial Cost Pricing
380	Casual Hire of Grounds (per day or part thereof) - Commercial or Non Local Community Group - more than 150 people	Open Space & Recreation	Per Day	$ 805.00	$ 825.00	$ 20.00	2.5%	Partial Cost Pricing
381	Casual Hire of Grounds (per day or part thereof) - Commercial or Non Local Community Group - more than 600 people	Open Space & Recreation	Per Day	$ 1,180.00	$ 1,200.00	$ 20.00	1.7%	Partial Cost Pricing
382	State Sporting Associations (SSA's)/Affiliates and Local Schools - Participation or Promotional Programs that are consistent with their core function (per day or part thereof)	Open Space & Recreation	Per Day	Free	Free			Incentive pricing

Customer Fees and Charges 2021/22

Id No	Description of charge		Unit	Unit of Measure	2020/21 Charge (GST inc)	2021/22 Charge (GST inc)	Fee Increase or Decrease	Fee 2021/22 to 2020/21 % Change	Pricing Method
383	Charitable organisations - Full profits to a registered charitable organisation - (per day or part thereof)	Open Space & Recreation		Per Day	**Free**	**Free**			Incentive pricing
384	Weddings Service/Photography in Council Reserves inc. Botanical Gardens - Residents	Open Space & Recreation		Per Day	**$ 86.00**	**$ 88.00**	**$ 2.00**	2.3%	Partial Cost Pricing
385	Weddings Service/Photography in Council Reserves inc. Botanical Gardens - Non Residents	Open Space & Recreation		Per Day	**$ 174.00**	**$ 180.00**	**$ 6.00**	3.4%	Partial Cost Pricing
386	Casual Hire of Grounds (per day or part thereof) - Non Local Schools	Open Space & Recreation		Per Day	**$ 164.00**	**$ 170.00**	**$ 6.00**	3.7%	Partial Cost Pricing
	Hanging Rock Reserve User Fees								
387	Admission Car	Community Economic Development Arts & Events		Per Car	**$ 10.00**	**$ 10.00**	**$ -**	0.0%	Incentive pricing
388	Admission Coach *	Community Economic Development Arts & Events		Per Coach	**$ 50.00**	**$ 50.00**	**$ -**	0.0%	Incentive pricing
389	Admission Minibus *	Community Economic Development Arts & Events		Per Minibus	**$ 20.00**	**$ 20.00**	**$ -**	0.0%	Incentive pricing
390	Admission Motorbike	Community Economic Development Arts & Events		Per Motorbike	**$ 10.00**	**$ 10.00**	**$ -**	0.0%	Incentive pricing
391	Admission Person not in car or bus	Community Economic Development Arts & Events		Per Person	**$ 4.00**	**$ 4.00**	**$ -**	0.0%	Incentive pricing
	* Local School & Charity Groups - 20% discount								
	Hanging Rock Reserve Site Fees Non Commercial								
	Car entry fees payable at normal rates in addition to fees listed below.								
392	Petanque Shelter - booking fee only. Car entries separate.	Community Economic Development Arts & Events		Per Day	**$ 137.00**	**$ 140.00**	**$ 3.00**	2.2%	Incentive pricing
393	South West & South East Shelters - booking fee only. Car entries separate.	Community Economic Development Arts & Events		Per Day	**$ 88.00**	**$ 90.00**	**$ 2.00**	2.3%	Incentive pricing
394	BBQ's - 2 Plates - booking fee only. Car entries separate.	Community Economic Development Arts & Events		Per BBQ	**$ 88.00**	**$ 90.00**	**$ 2.00**	2.3%	Incentive pricing
395	East Paddock Shelter A - booking fee only - day time	Community Economic Development Arts & Events		Per Day	**$ 192.00**	**$ 196.00**	**$ 4.00**	2.1%	Incentive pricing
396	East Paddock Shelter A - booking fee including 30 cars - day time	Community Economic Development Arts & Events		Per Day	**$ 492.00**	**$ 500.00**	**$ 8.00**	1.6%	Incentive pricing
397	East Paddock Shelter A - booking fee including 15 cars - day time	Community Economic Development Arts & Events		Per Day	**$ 342.00**	**$ 350.00**	**$ 8.00**	2.3%	Incentive pricing
398	East Paddock Shelter B - booking fee only - day time	Community Economic Development Arts & Events		Per Day	**$ 110.00**	**$ 115.00**	**$ 5.00**	4.5%	Incentive pricing
399	East Paddock Shelter B - booking fee including 30 cars - day time	Community Economic Development Arts & Events		Per Day	**$ 410.00**	**$ 420.00**	**$ 10.00**	2.4%	Incentive pricing
400	East Paddock Shelter B - Booking fee including 15 cars - day time	Community Economic Development Arts & Events		Per Day	**$ 260.00**	**$ 270.00**	**$ 10.00**	3.8%	Incentive pricing
401	East Paddock Shelters - after hours event - add to above daily booking fee	Community Economic Development Arts & Events		Per Day	**$ 274.00**	**$ 280.00**	**$ 6.00**	2.2%	Incentive pricing
402	Cricket Oval (Exclusive Use) - per part or full day	Community Economic Development Arts & Events		Per Day	**$ 242.00**	**$ 250.00**	**$ 8.00**	3.3%	Incentive pricing

Customer Fees and Charges 2021/22

Id No	Description of charge	Unit	Unit of Measure	2020/21 Charge (GST inc)	2021/22 Charge (GST inc)	Fee Increase or Decrease	Fee 2021/22 to 2020/21 % Change	Pricing Method
	Hanging Rock Reserve Site Fees Commercial							
403	Site reservation fee plus normal entry charge (negotiable)	Community Economic Development Arts & Events	Per Site	$ 354.00	$ 360.00	$ 6.00	1.7%	Incentive pricing
	Hanging Rock Reserve							
404	Annual Pass	Community Economic Development Arts & Events	Per Year	$ 74.00	$ 76.00	$ 2.00	2.7%	Incentive pricing
405	Farm Stay - Annual Pass	Community Economic Development Arts & Events	Per Year	$ 84.00	$ 86.00	$ 2.00	2.4%	Incentive pricing
406	1/2 Day Film Crew + Bond determined by Management. Fee may be negotiated.	Community Economic Development Arts & Events	Per 1/2 day	$ 978.00	$ 1,000.00	$ 22.00	2.2%	Incentive pricing
407	Full Day Film Crew + Bond determined by Management. Fee may be negotiated.	Community Economic Development Arts & Events	Per Day	$ 1,623.00	$ 1,660.00	$ 37.00	2.3%	Incentive pricing
408	Guided Tours Minibus 1 hr (12 people) *	Community Economic Development Arts & Events	Per Minibus	$ 126.00	$ 130.00	$ 4.00	3.2%	Incentive pricing
409	Guided Tours Coach 1 hr (40 people) *	Community Economic Development Arts & Events	Per Coach	$ 177.00	$ 180.00	$ 3.00	1.7%	Incentive pricing
410	Nightwalks Adults	Community Economic Development Arts & Events	Per Adult	$ 25.00	$ 25.00	$ -	0.0%	Incentive pricing
411	Nightwalks Children (per child)	Community Economic Development Arts & Events	Per Child	$ 12.00	$ 12.00	$ -	0.0%	Incentive pricing
412	Nightwalks Family (2 Adults & 2 Children)	Community Economic Development Arts & Events	Per Family	$ 62.00	$ 60.00	-$ 2.00	-3.2%	Incentive pricing
413	Silver Service Tour per person for conferences etc.	Community Economic Development Arts & Events	Per Person	$ 21.00	$ 22.00	$ 1.00	4.8%	Incentive pricing
414	Wedding Service & Photographs held at Hanging Rock	Community Economic Development Arts & Events	Per Service	$ 482.00	$ 500.00	$ 18.00	3.7%	Incentive pricing
	* Local School & Charity Groups - 20% discount							
415	Administration costs associated with wedding events	Community Economic Development Arts & Events	Per Wedding	$ 268.00	$ 275.00	$ 7.00	2.6%	Incentive pricing
416	Additional onsite meeting for weddings	Community Economic Development Arts & Events	Per Wedding	$ 45.00	$ 46.00	$ 1.00	2.2%	Incentive pricing
	Hanging Rock Film Night							
417	Per paying Adult	Community Economic Development Arts & Events	Per Adult	$ 25.00	$ 25.00	$ -	0.0%	Incentive pricing
418	Per paying Child	Community Economic Development Arts & Events	Per Child	$ 10.00	$ 10.00	$ -	0.0%	Incentive pricing
419	Family Pass - 2 Adults, 2 Children	Community Economic Development Arts & Events	Per Family	$ 60.00	$ 60.00	$ -	0.0%	Incentive pricing
	Hanging Rock - Other events as they occur							
420	Subject to negotiation and approval by Director Planning & Environment where over $2000. Manager under $2000.	Community Economic Development Arts & Events	Per Event	**Subject to negotiation**	**Subject to negotiation**			Incentive pricing
	Hanging Rock Camp Out at the Rock							
421	Per paying Adult	Community Economic Development Arts & Events	Per Adult	$ 23.00	$ 23.50	$ 0.50	2.2%	Incentive pricing

Customer Fees and Charges 2021/22

Id No	Description of charge	Unit	Unit of Measure	2020/21 Charge (GST inc)	2021/22 Charge (GST inc)	Fee Increase or Decrease	Fee 2021/22 to 2020/21 % Change	Pricing Method
422	Per paying Child	Community Economic Development Arts & Events	Per Child	$ 13.00	$ 13.30	$ 0.30	2.3%	Incentive pricing
423	Per paying Family (2 adults, 2 children)	Community Economic Development Arts & Events	Per Family	$ 59.00	$ 60.30	$ 1.30	2.2%	Incentive pricing
	Gisborne Fitness Centre and Kyneton Sports & Aquatic Centre Gym Fees							
424	3 Month Membership	Facilities & Operations	Per membership	$ 290.00	$ 295.00	$ 5.00	1.7%	Market based pricing
425	6 Month Membership	Facilities & Operations	Per membership	$ 437.00	$ 445.00	$ 8.00	1.8%	Market based pricing
426	12 Month Membership	Facilities & Operations	Per membership	$ 746.00	$ 760.00	$ 14.00	1.9%	Market based pricing
427	Casual Visit (Includes Gym & Sauna)	Facilities & Operations	Per Visit	$ 9.60	$ 9.80	$ 0.20	2.1%	Market based pricing
428	Casual Visit Gym Concession	Facilities & Operations	Per Visit	$ 9.60	$ 9.80	$ 0.20	2.1%	Market based pricing
429	Casual Visit Gym/Swim	Facilities & Operations	Per Visit	$ 13.30	$ 13.50	$ 0.20	1.5%	Market based pricing
430	Casual Visit Gym/Swim Concession	Facilities & Operations	Per Visit	$ 12.30	$ 12.30	$ -	0.0%	Market based pricing
431	Casual Visit Aerobics	Facilities & Operations	Per Visit	$ 10.50	$ 10.70	$ 0.20	1.9%	Market based pricing
432	Casual Visit Aerobics Concession	Facilities & Operations	Per Visit	$ 10.50	$ 10.70	$ 0.20	1.9%	Market based pricing
433	Casual Circuit 1/2 Hour class	Facilities & Operations	Per Visit	$ 8.20	$ 8.40	$ 0.20	2.4%	Market based pricing
434	Gym Visit 10 Pass Card	Facilities & Operations	Per pass	$ 86.40	$ 88.20	$ 1.80	2.1%	Market based pricing
435	Gym Visit 10 Pass Card Concession	Facilities & Operations	Per pass	$ 86.40	$ 88.20	$ 1.80	2.1%	Market based pricing
436	Teens Hour	Facilities & Operations	Per Hour	$ 8.20	$ 8.40	$ 0.20	2.4%	Market based pricing
437	Teens Hours 10 Pass Card	Facilities & Operations	Per Pass	$ 73.80	$ 75.60	$ 1.80	2.4%	Market based pricing
438	Gym Six Month Membership Direct Debit (per fortnight)	Facilities & Operations	Per Fortnight	$ 35.05	$ 35.05	$ -	0.0%	Incentive pricing
439	Gym Direct Debit Membership 10% Concession	Facilities & Operations	Per Fortnight	$ 31.65	$ 31.65	$ -	0.0%	Incentive pricing
440	Gym Direct Debit Membership 25% Concession	Facilities & Operations	Per Fortnight	$ 26.25	$ 26.25	$ -	0.0%	Incentive pricing
441	Casual Fitness Assessment Fee	Facilities & Operations	Per Assessment	$ 44.00	$ 45.00	$ 1.00	2.3%	Direct cost pricing
442	Aerobics 10 Pass Card	Facilities & Operations	Per pass	$ 94.50	$ 96.30	$ 1.80	1.9%	Market based pricing
443	Aerobics 10 Pass Card Concession	Facilities & Operations	Per pass	$ 94.50	$ 96.30	$ 1.80	1.9%	Market based pricing
444	Strength Training Casual	Facilities & Operations	Per pass	$ 8.20	$ 8.40	$ 0.20	2.4%	Market based pricing
445	Strength Training 10 Pass Card	Facilities & Operations	Per pass	$ 73.80	$ 75.40	$ 1.60	2.2%	Market based pricing
446	Strength Training 20 Pass Card	Facilities & Operations	Per pass	$ 131.20	$ 134.40	$ 3.20	2.4%	Market based pricing
447	Personal Training 30 min session Member	Facilities & Operations	Per Session	$ 44.00	$ 45.00	$ 1.00	2.3%	Market based pricing
448	Personal Training 45 min session Member	Facilities & Operations	Per Session	$ 63.50	$ 65.00	$ 1.50	2.4%	Market based pricing
449	Personal Training 10 sessions 30 min Member	Facilities & Operations	Per Session	$ 396.00	$ 405.00	$ 9.00	2.3%	Market based pricing
450	Personal Training 10 sessions 45 min Member	Facilities & Operations	Per Session	$ 571.50	$ 585.00	$ 13.50	2.4%	Market based pricing
	Gisborne Aquatic Centre and Kyneton Sports & Aquatic Centre Pool Fees							
451	Casual Swim Adult	Facilities & Operations	Per Swim	$ 6.80	$ 6.90	$ 0.10	1.5%	Market based pricing
452	Casual Swim Child	Facilities & Operations	Per Swim	$ 5.40	$ 5.50	$ 0.10	1.9%	Market based pricing
453	Casual Swim Family	Facilities & Operations	Per Swim	$ 20.50	$ 20.80	$ 0.30	1.5%	Market based pricing
454	Casual Swim Full Time Student	Facilities & Operations	Per Swim	$ 5.40	$ 5.50	$ 0.10	1.9%	Market based pricing
455	Casual Swim Pensioner	Facilities & Operations	Per Swim	$ 5.40	$ 5.50	$ 0.10	1.9%	Market based pricing
456	Casual Swim Concession Adult	Facilities & Operations	Per Swim	$ 5.40	$ 5.50	$ 0.10	1.9%	Market based pricing
457	Casual Swim Concession Child	Facilities & Operations	Per Swim	$ 4.70	$ 4.80	$ 0.10	2.1%	Market based pricing
458	Casual Swim 10 Session Adult	Facilities & Operations	Per Pass	$ 61.20	$ 62.10	$ 0.90	1.5%	Market based pricing

Customer Fees and Charges 2021/22

Id No	Description of charge		Unit	Unit of Measure	2020/21 Charge (GST inc)	2021/22 Charge (GST inc)	Fee Increase or Decrease	Fee 2021/22 to 2020/21 % Change	Pricing Method
459	Casual Swim 10 Session Child	Facilities & Operations		Per Pass	$ 48.60	$ 49.50	$ 0.90	1.9%	Market based pricing
460	Casual Swim 25 Session Adult Swim	Facilities & Operations		Per Pass	$ 127.50	$ 130.00	$ 2.50	2.0%	Market based pricing
461	Casual Swim 25 Session Adult Concession Swim	Facilities & Operations		Per Pass	$ 101.20	$ 103.50	$ 2.30	2.3%	Market based pricing
462	Parent Supervising Toddler U5	Facilities & Operations		Per Adult	$ 5.40	$ 5.50	$ 0.10	1.9%	Market based pricing
463	Learn to Swim School Age	Facilities & Operations		Per Lesson	$ 16.50	$ 16.80	$ 0.30	1.8%	Market based pricing
464	Learn to Swim Pre School Age	Facilities & Operations		Per Lesson	$ 16.50	$ 16.80	$ 0.30	1.8%	Market based pricing
465	Learn to Swim 2nd Child in Lesson	Facilities & Operations		Per Lesson	$ 15.70	$ 15.96	$ 0.26	1.7%	Market based pricing
466	Learn to Swim 3rd Child in Lesson	Facilities & Operations		Per Lesson	$ 14.85	$ 15.12	$ 0.27	1.8%	Market based pricing
467	LTS Re-enrolment Deposit	Facilities & Operations		Per Re-enrolment	$ 46.00	$ 47.00	$ 1.00	2.2%	Partial cost pricing
468	LTS Administration Fee	Facilities & Operations		Per Re-enrolment	$ 48.00	$ 49.10	$ 1.10	2.3%	Full cost pricing
469	Learn to Swim Special Needs	Facilities & Operations		Per Lesson	$ 23.60	$ 24.10	$ 0.50	2.1%	Market based pricing
470	Learn to Swim Private Lesson	Facilities & Operations		Per Lesson	$ 46.50	$ 47.50	$ 1.00	2.2%	Market based pricing
471	Learn to Swim Adults	Facilities & Operations		Per Lesson		$ 21.15	New		
472	Programs Aqua Exercise	Facilities & Operations		Per Session	$ 13.30	$ 13.60	$ 0.30	2.3%	Market based pricing
473	Programs Aqua Exercise Concession	Facilities & Operations		Per Session	$ 12.20	$ 12.50	$ 0.30	2.5%	Market based pricing
474	Programs Aqua Exercise 10 Pass Card	Facilities & Operations		Per Pass	$ 119.70	$ 122.40	$ 2.70	2.3%	Market based pricing
475	Programs Aqua Exercise Concession 10 Pass Card	Facilities & Operations		Per Pass	$ 109.80	$ 112.50	$ 2.70	2.5%	Market based pricing
476	Programs Aqua Exercise 3 Month Membership	Facilities & Operations		Per Pass	$ 225.50	$ 230.00	$ 4.50	2.0%	Market based pricing
477	Birthday Parties (per child)	Facilities & Operations		Per Child	$ 17.90	$ 18.20	$ 0.30	1.7%	Market based pricing
478	Swim Membership 12 Months Adult	Facilities & Operations		Per Year	$ 482.50	$ 492.00	$ 9.50	2.0%	Market based pricing
479	Swim Membership 6 Months Adult	Facilities & Operations		Per 1/2 year	$ 291.50	$ 297.00	$ 5.50	1.9%	Market based pricing
480	Swim Membership 3 Months Adult	Facilities & Operations		Per 3 months	$ 185.50	$ 189.00	$ 3.50	1.9%	Market based pricing
481	Swim Membership 12 Months Child	Facilities & Operations		Per Year	$ 349.50	$ 357.00	$ 7.50	2.1%	Market based pricing
482	Swim Membership 6 Months Child	Facilities & Operations		Per 1/2 year	$ 210.00	$ 214.00	$ 4.00	1.9%	Market based pricing
483	Swim Membership 3 Months Child	Facilities & Operations		Per 3 months	$ 138.50	$ 142.00	$ 3.50	2.5%	Market based pricing
484	Gym & Swim 12 Months	Facilities & Operations		Per Year	$ 885.50	$ 900.00	$ 14.50	1.6%	Market based pricing
485	Gym & Swim 6 Months	Facilities & Operations		Per 1/2 year	$ 530.00	$ 540.00	$ 10.00	1.9%	Market based pricing
486	Gym & Swim 3 Months	Facilities & Operations		Per 3 months	$ 345.50	$ 350.00	$ 4.50	1.3%	Market based pricing
487	Direct Debit 6 Month Membership Gym and Swim	Facilities & Operations		Per Fortnight	$ 42.40	$ 42.40	$ -	0.0%	Incentive pricing
488	Direct Debit Gym and Swim Membership 10% Concession	Facilities & Operations		Per Fortnight	$ 38.10	$ 38.10	$ -	0.0%	Incentive pricing
489	Direct Debit Gym and Swim Membership 25% Concession	Facilities & Operations		Per Fortnight	$ 31.80	$ 31.80	$ -	0.0%	Incentive pricing
490	Direct Debit Swim Membership	Facilities & Operations		Per Fortnight	$ 23.00	$ 23.38	$ 0.38	1.7%	Market based pricing
491	Direct Debit Swim Membership 10% Concession	Facilities & Operations		Per Fortnight	$ 21.20	$ 21.55	$ 0.35	1.7%	Market based pricing
492	Direct Debit Swim Membership 25% Concession	Facilities & Operations		Per Fortnight	$ 17.70	$ 18.00	$ 0.30	1.7%	Market based pricing
493	Family Membership 12 Months	Facilities & Operations		Per Year	$ 1,046.50	$ 1,060.00	$ 13.50	1.3%	Market based pricing
494	Family Membership 6 Months	Facilities & Operations		Per 1/2 year	$ 638.50	$ 650.00	$ 11.50	1.8%	Market based pricing
495	Family Membership 3 Months	Facilities & Operations		Per 3 months	$ 404.50	$ 412.00	$ 7.50	1.9%	Market based pricing
496	Direct Debit Family Swim Membership	Facilities & Operations		Per Fortnight	$ 52.00	$ 52.60	$ 0.60	1.2%	Market based pricing
497	Direct Debit Family Swim Membership 10% Concession	Facilities & Operations		Per Fortnight	$ 46.70	$ 47.30	$ 0.60	1.3%	Market based pricing
498	Direct Debit Family Swim Membership 25% Concession	Facilities & Operations		Per Fortnight	$ 39.00	$ 39.70	$ 0.70	1.8%	Market based pricing
499	Swimming Lesson Ratio 1:6 per lesson per student	Facilities & Operations		Per Student	$ 9.80	$ 10.00	$ 0.20	2.0%	Market based pricing
500	Swim Lesson Ratio 1:10 per lesson per student	Facilities & Operations		Per Student	$ 8.50	$ 8.70	$ 0.20	2.4%	Market based pricing
501	Full Centre Hire per hour (other group)	Facilities & Operations		Per Hour	$ 233.70	$ 239.00	$ 5.30	2.3%	Market based pricing
502	Full Centre Hire half day (other group)	Facilities & Operations		Per 1/2 year	$ 713.40	$ 729.00	$ 15.60	2.2%	Market based pricing

Customer Fees and Charges 2021/22

Id No	Description of charge	Unit	Unit of Measure	2020/21 Charge (GST inc)	2021/22 Charge (GST inc)	Fee Increase or Decrease	Fee 2021/22 to 2020/21 % Change	Pricing Method
503	Full Centre Hire per hour (community group)	Facilities & Operations	Per Hour	$ 175.20	$ 179.00	$ 3.80	2.2%	Market based pricing
504	Full Centre Hire half day (community group)	Facilities & Operations	Per 1/2 year	$ 623.20	$ 637.00	$ 13.80	2.2%	Market based pricing
505	25m & teaching pools one hour (other group)	Facilities & Operations	Per Hour	$ 176.30	$ 180.00	$ 3.70	2.1%	Market based pricing
506	25m & teaching pools half day (other group)	Facilities & Operations	Per day	$ 631.40	$ 637.00	$ 5.60	0.9%	Market based pricing
507	25m & teaching pools one hour (school group)	Facilities & Operations	Per Hour	$ 143.50	$ 147.00	$ 3.50	2.4%	Market based pricing
508	25m Carnival Hire per hour	Facilities & Operations	Per Hour	$ 119.90	$ 123.00	$ 3.10	2.6%	Market based pricing
509	25m Carnival Student Entry Fee	Facilities & Operations	Per Student	$ 2.70	$ 2.80	$ 0.10	3.7%	Market based pricing
510	25m & teaching pools half day (school group)	Facilities & Operations	Per Half day	$ 538.00	$ 550.00	$ 12.00	2.2%	Market based pricing
511	25m Pool Lane hire per hour	Facilities & Operations	Per Hour	$ 58.80	$ 60.10	$ 1.30	2.2%	Market based pricing
512	25m Pool Lane hire per hour (Off Peak)	Facilities & Operations	Per Hour	$ 47.20	$ 48.20	$ 1.00	2.1%	Market based pricing
513	LTS Pool per hour	Facilities & Operations	Per Hour	$ 30.70	$ 31.40	$ 0.70	2.3%	Market based pricing
514	WWE Pool per hour	Facilities & Operations	Per Hour	$ 43.50	$ 44.50	$ 1.00	2.3%	Market based pricing
515	Extra staff member per hour	Facilities & Operations	Per Hour	$ 49.00	$ 51.00	$ 2.00	4.1%	Direct cost pricing
516	Access fobs	Facilities & Operations	Per Hour	$ 6.00	$ 7.00	$ 1.00	16.7%	Market based pricing
	Outdoor Pools							
517	Casual Swim Adult	Facilities & Operations	Per Adult	$ 5.70	$ 5.80	$ 0.10	1.8%	Market based pricing
518	Casual Swim Child	Facilities & Operations	Per Child	$ 4.10	$ 4.20	$ 0.10	2.4%	Market based pricing
519	Casual Swim Full Time Student	Facilities & Operations	Per Student	$ 4.10	$ 4.20	$ 0.10	2.4%	Market based pricing
520	Casual Swim Pensioner	Facilities & Operations	Per Adult	$ 4.10	$ 4.20	$ 0.10	2.4%	Market based pricing
521	Parent Supervising Child U5	Facilities & Operations	Per Parent	$ 4.10	$ 4.20	$ 0.10	2.4%	Market based pricing
522	Family Swim pass	Facilities & Operations	Per Family	$ 16.80	$ 17.20	$ 0.40	2.4%	Market based pricing
523	Season Ticket Adult	Facilities & Operations	Per Adult	$ 112.50	$ 115.00	$ 2.50	2.2%	Market based pricing
524	Season Ticket Child U18	Facilities & Operations	Per Child	$ 72.50	$ 74.00	$ 1.50	2.1%	Market based pricing
525	Season Ticket Family	Facilities & Operations	Per Family	$ 222.00	$ 222.00	$ -	0.0%	Market based pricing
526	Season Ticket Concession	Facilities & Operations	Per Adult	$ 72.50	$ 74.00	$ 1.50	2.1%	Market based pricing
527	Season Ticket pre season special	Facilities & Operations	Per Adult	$ 104.00	$ 106.00	$ 2.00	1.9%	Incentive pricing
	Council offers the following discounts: *10% Seniors Card - 25% Students, Teens, Pensioner, Carers & Corporate - 30% Staff Kiosk/Merchandise *50% discount for Corporate Not for Profit *30% Discount to Community Groups who are fundraising for good will events *Free use annually for each swim club to run a fundraising swimathon. *Free use for companion card holders. *Incentive based pricing throughout the year to encourage sales growth/member retention including sibling discounts *Family is considered all those identified on an individual Medicare card							
	Gisborne Community Centre							
528	Office One Regular (per hour)	Facilities & Operations	Per hour	$ 18.40	$ 18.80	$ 0.40	2.2%	Market based pricing
529	Office One Casual (per hour)	Facilities & Operations	Per hour	$ 21.20	$ 21.70	$ 0.50	2.4%	Market based pricing
530	Storeroom One	Facilities & Operations	Per hour	$ 102.50	$ 105.00	$ 2.50	2.4%	Incentive pricing
531	PA system hire (per hour)	Facilities & Operations	Per hour	$ 129.00	$ 132.00	$ 3.00	2.3%	Market based pricing
	Buffalo Sports Stadium / Romsey Recreation Centre / Riddells Creek Leisure Centre /							
	See General Meeting Rooms & Halls Section below for room and associated facility rates at these centres.							
	Stadium Hire (Category 1 SH)							
532	Social Functions (session)	Facilities & Operations	Per Function	$ 537.00	$ 549.00	$ 12.00	2.2%	Market based pricing

Customer Fees and Charges 2021/22

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533	Peak (per hour)	Facilities & Operations	Per hour	$ 50.50	$ 51.00	$ 0.50	1.0%	Market based pricing
534	Off Peak (per hour)	Facilities & Operations	Per hour	$ 33.60	$ 34.00	$ 0.40	1.2%	Market based pricing
535	Bond for Social Function	Facilities & Operations	Per Function	$ 350.00	$ 350.00	$ -	0.0%	
	Other							
536	Kitchen/Kiosk (Day)	Facilities & Operations	Per Day	$ 60.00	$ 61.00	$ 1.00	1.7%	Partial cost pricing
537	Club Rooms (Half Year / Junior)	Facilities & Operations	Per half year	$ 575.00	$ 588.00	$ 13.00	2.3%	Partial cost pricing
538	Club Rooms (Year)	Facilities & Operations	Per year	$ 1,120.00	$ 1,145.00	$ 25.00	2.2%	Partial cost pricing
539	Amenities hire (year)	Facilities & Operations	Per year	$ 330.00	$ 338.00	$ 8.00	2.4%	Partial cost pricing
540	Outdoor sports courts - casual	Facilities & Operations	Per Court	$ 25.20	$ 25.80	$ 0.60	2.4%	Market based pricing
541	Outdoor sports courts - regular	Facilities & Operations	Per Court	$ 15.00	$ 15.30	$ 0.30	2.0%	Partial cost pricing
	Squash Courts							
542	Regular Use Per Hour	Facilities & Operations	Per Hour	$ 21.50	$ 22.00	$ 0.50	2.3%	Market based pricing
543	Casual Use Per Hour	Facilities & Operations	Per Hour	$ 24.10	$ 24.50	$ 0.40	1.7%	Market based pricing
544	Junior Use Per Hour	Facilities & Operations	Per Hour	$ 20.50	$ 21.00	$ 0.50	2.4%	Market based pricing
	Macedon Community Centre Stadium							
	See General Meeting Rooms & Halls Section for these types of facilities at this centre.							
	Stadium Hire (Category 1 SH)							
545	Social Functions	Facilities & Operations	Per Functions	$ 537.00	$ 549.00	$ 12.00	2.2%	Market based pricing
547	Peak (hour)	Facilities & Operations	Per hour	$ 46.30	$ 47.00	$ 0.70	1.5%	Market based pricing
548	Off Peak (hour)	Facilities & Operations	Per hour	$ 30.00	$ 30.50	$ 0.50	1.7%	Market based pricing
546	Bonds	Facilities & Operations	Per Hire	$ 350.00	$ 350.00	$ -	0.0%	
	Other							
549	Kitchen Per Day	Facilities & Operations	Per Day	$ 60.00	$ 61.00	$ 1.00	1.7%	Partial cost pricing
550	Kitchen Per Day Commercial Use	Facilities & Operations	Per Use	$ 137.00	$ 140.00	$ 3.00	2.2%	Partial cost pricing
551	Bond Commercial Hirer	Facilities & Operations	Per Hire	$ 1,000.00	$ 1,000.00	$ -	0.0%	Partial cost pricing
	GENERAL MEETING ROOMS AND HALLS							
	Small Meeting Room							
	(up to 20 people)							
552	Regular Use (Hour)	Facilities & Operations	Per Hour	$ 18.30	$ 18.70	$ 0.40	2.2%	Partial cost pricing
553	Casual Use (Hour)	Facilities & Operations	Per Hour	$ 21.40	$ 21.90	$ 0.50	2.3%	Partial cost pricing
554	Social / Commercial (H)our	Facilities & Operations	Per Hour	$ 38.50	$ 39.30	$ 0.80	2.1%	Partial cost pricing
	Applicable facilities:							
	Buffalo Sports Stadium - Utility Room							
	Romsey Rec Centre - Upstairs Utility Room							
	KTSAC - The Den Squash Room							
	Macedon Community Centre - Utility Room							
	Gisborne Community Centre - Meeting Rooms							
	Multipurpose / Small Hall							
	(up to approx. 100 people)							
555	Regular Use per hour	Facilities & Operations	Per hour	$ 26.70	$ 27.30	$ 0.60	2.2%	Market based pricing
556	Casual Use per hour	Facilities & Operations	Per hour	$ 31.50	$ 32.20	$ 0.70	2.2%	Market based pricing
557	Social Functions (food & drink consumed) - evening	Facilities & Operations	Per evening	$ 309.50	$ 316.00	$ 6.50	2.1%	Market based pricing
558	Bond	Facilities & Operations	Per Hire	$ 350.00	$ 350.00	$ -	0.0%	
	Applicable facilities:							

Customer Fees and Charges 2021/22

Id No	Description of charge	Unit	Unit of Measure	2020/21 Charge (GST inc)	2021/22 Charge (GST inc)	Fee Increase or Decrease	Fee 2021/22 to 2020/21 % Change	Pricing Method
	Buffalo Sports Stadium - Rotary Room							
	Romsey Rec Centre - Multipurpose Room							
	Riddells Creek Leisure Centre - Multipurpose Rm							
	KTSAC - The Studio / Jack Walker Room							
	Macedon Community Centre - Multipurpose Rm							
	Gisborne Community Centre - Senior Citz Hall							
	Large Hall							
	(up to approx. 150+ people)							
559	Regular Use per hour	Facilities & Operations	Per hour	**$ 38.90**	**$ 39.80**	**$ 0.90**	2.3%	Market based pricing
560	Casual Use per hour	Facilities & Operations	Per hour	**$ 43.30**	**$ 44.30**	**$ 1.00**	2.3%	Market based pricing
561	Social Functions (food & drink consumed) - evening	Facilities & Operations	Per evening	**$ 415.50**	**$ 425.00**	**$ 9.50**	2.3%	Market based pricing
562	Commercial Event - day	Facilities & Operations	Per day	**$ 315.70**	**$ 323.00**	**$ 7.30**	2.3%	Market based pricing
563	Community Event - day	Facilities & Operations	Per day	**$ 273.50**	**$ 280.00**	**$ 6.50**	2.4%	Market based pricing
564	Bond	Facilities & Operations	Per Hire	**$ 350.00**	**$ 350.00**	**$ -**	0.0%	
	Applicable facilities:							
	Gisborne Community Centre - Mechanics Hall							
	Large Catering Kitchen							
	(capacity to cater for 100+)							
565	Per Day	Facilities & Operations	Per Day	**$ 60.00**	**$ 61.00**	**$ 1.00**	1.7%	Partial cost pricing
566	Commercial Hire per day	Facilities & Operations	Per Day	**$ 137.00**	**$ 140.00**	**$ 3.00**	2.2%	Incentive pricing
567	Bond Commercial Hire	Facilities & Operations	Per hire	**$ 1,000.00**	**$ 1,000.00**	**$ -**	0.0%	
	Applicable facilities:							
	Gisborne Community Centre - Kitchen							
	**** Community Meetings**							
	Selected small meeting rooms at all facilities are available free of charge for meetings (NOT activities) for local community groups that are based in the Shire and who operate entirely on a voluntary not for profit community basis. Only groups who do not engage paid personnel may be eligible. The following conditions apply -							
	Conditions:							
	1. Limit up to 12 bookings per annum however more may be considered depending upon demand.							
	2. Bookings must be made at least 7 days in advance.							
	3. A hire form must be completed for each booking & PL insurances provided (properly constituted groups will have this).							
	4. Paid hirings take precedence (ie. Non paying hirer may have to reschedule/relocate booking if a paid hirer requires the room at the same time - at least 7 days notice will be provided).							
	5. The Facility manager has authority to determine eligibility.							
	6. Applicable small meetings rooms are: Gisborne Community Centre - meeting room, Buffalo Sports Stadium - front utility room, Macedon Community Centre - front utility room, Riddells Creek Leisure Centre - crèche, Romsey Recreation Centre - crèche, Kyneton Mechanics Institute - meeting room library corner (Board room).							
	7. Conditions subject to review after 12 months.							
	Planning and Building Permits							
568	Request for Extension to Permit - First Request	Statutory Planning	Per Request	**$ 300.00**	**$ 307.00**	**$ 7.00**	2.3%	Direct cost pricing
569	Request for Extension to Permit - Second Request	Statutory Planning	Per Request	**$ 600.00**	**$ 613.00**	**$ 13.00**	2.2%	Incentive pricing
570	Request for Extension to Permit - Third Request	Statutory Planning	Per Request	**$ 775.00**	**$ 792.00**	**$ 17.00**	2.2%	Incentive pricing
571	Request to endorse amended plans	Statutory Planning	Per Request	**Cost**	**Cost**			Direct cost pricing
572	Secondary Consent	Statutory Planning	Per Request	**$ 267.00**	**$ 273.00**	**$ 6.00**	2.2%	Direct cost pricing
573	Miscellaneous Consent	Statutory Planning	Per Application	**$ 550.00**	**$ 562.00**	**$ 12.00**	2.2%	Direct cost pricing

Customer Fees and Charges 2021/22

Id No	Description of charge		Unit	Unit of Measure	2020/21 Charge (GST inc)	2021/22 Charge (GST inc)	Fee Increase or Decrease	Fee 2021/22 to 2020/21 % Change	Pricing Method
574	Written Planning Enquiry	Statutory Planning		Per Enquiry	$ 141.00	$ 144.00	$ 3.00	2.1%	Direct cost pricing
575	Industrial/commercial land planning or building permit copies	Statutory Planning		Per Copy	Price on application	Price on application		New	Direct cost pricing
576	Development Plan (that does not create a road)	Statutory Planning		Per plan	$ 550.00	$ 562.00	$ 12.00	2.2%	Direct cost pricing
577	Development Plan (that does create a road)	Statutory Planning		Per plan	$ 1,000.00	$ 1,022.00	$ 22.00	2.2%	Direct cost pricing
578	Amend a development Plan	Statutory Planning		Per plan	$ 388.00	$ 397.00	$ 9.00	2.3%	Direct cost pricing
579	Residential enquiry - request for copy of Planning Permit for one dwelling and ancillary buildings and/or sheds on vacant land only.	Statutory Planning		Per Copy	$ 178.00	$ 182.00	$ 4.00	2.2%	Direct cost pricing
580	Advertising Amended S173 (maximum 10 letters)	Statutory Planning		Per Advertiseme	$ 158.00	$ 161.00	$ 3.00	1.9%	Direct cost pricing
581	Advertising Amended S173 (per letter after 10)	Statutory Planning		Per Advertiseme	$ 8.40	$ 8.60	$ 0.20	2.4%	Direct cost pricing
582	Planning Certificate - Urgent	Statutory Planning		Per Certificate	$ 54.00	$ 55.20	$ 1.20	2.2%	Direct cost pricing
583	Industrial/commercial pre-application planning meeting for major development - first meeting	Statutory Planning		Per meeting	$ 200.00	$ 204.00	$ 4.00	2.0%	Direct cost pricing
584	Industrial/commercial pre-application planning meeting for major development - second meeting	Statutory Planning		Per meeting	$ 400.00	$ 409.00	$ 9.00	2.3%	Direct cost pricing
585	Industrial/commercial pre-application planning meeting for major development - third and subsequent meetings	Statutory Planning		Per meeting	$ 1,000.00	$ 1,022.00	$ 22.00	2.2%	Direct cost pricing
586	Permit extension of time for 12 months	Regulatory Compliance		Per Permit	$ 383.00	$ 391.00	$ 8.00	2.1%	Direct cost pricing
587	Building Works (Class 1A Outbuildings, sheds, fences, retaining walls) Works up to and including $20,000	Regulatory Compliance		Per Application	$ 1,200.00	$ 1,226.00	$ 26.00	2.2%	Direct cost pricing
588	Building Works (Class 1A Outbuildings, sheds, fences, retaining walls) Works over $20,000	Regulatory Compliance		Per Application	$ 1,500.00	$ 1,533.00	$ 33.00	2.2%	Direct cost pricing
589	Building Works (Class 1A New dwellings/dwelling extensions) Works up to and including $50,000	Regulatory Compliance		Per Application	$ 1,760.00	$ 1,799.00	$ 39.00	2.2%	Direct cost pricing
590	Building Works (Class 1A New dwellings/dwelling extensions) Works over $50,000 up to and including $150,000	Regulatory Compliance		Per Application	$ 1,980.00	$ 2,024.00	$ 44.00	2.2%	Direct cost pricing
591	Building Works (Class 1A New dwellings/dwelling extensions) Works over $150,000	Regulatory Compliance		Per Application	$ 2,300.00	$ 2,351.00	$ 51.00	2.2%	Direct cost pricing
592	Residential style developments - Class 2	Regulatory Compliance		Per Application	$ 4,451.00	$ 4,549.00	$ 98.00	2.2%	Direct cost pricing
593	Residential style developments - Class 3	Regulatory Compliance		Per Application	$ 5,516.00	$ 5,637.00	$ 121.00	2.2%	Direct cost pricing
594	Residential style developments - Class 4	Regulatory Compliance		Per Application	$ 5,506.00	$ 5,627.00	$ 121.00	2.2%	Direct cost pricing
595	Commercial and Industrial - Class 5-9 works up to and including $50,000	Regulatory Compliance		Per Application	$ 1,711.00	$ 1,749.00	$ 38.00	2.2%	Direct cost pricing
596	Commercial and Industrial - Class 5-9 Works $50,000 up to and including $150,000	Regulatory Compliance		Per Application	$ 1,924.00	$ 1,966.00	$ 42.00	2.2%	Direct cost pricing
597	Commercial and Industrial - Class 5-9 Works over $150,000	Regulatory Compliance		Per Application	$ 2,242.00	$ 2,291.00	$ 49.00	2.2%	Direct cost pricing
598	Residential enquiries - building search fees and copies of plans and permits replacing to one dwelling and ancillary buildings and/or sheds on vacant land only	Regulatory Compliance		Per Application	$ 178.00	$ 182.00	$ 4.00	2.2%	Direct cost pricing
599	Variation of Building permit	Regulatory Compliance		Per Application	$ 290.00	$ 296.00	$ 6.00	2.1%	Direct cost pricing
600	Assessment non compliant building matter	Regulatory Compliance		Per Assessment	Permit Fee by 200%	Permit Fee by 200%			Direct cost pricing

Customer Fees and Charges 2021/22

Id No	Description of charge	Unit	Unit of Measure	2020/21 Charge (GST inc)	2021/22 Charge (GST inc)	Fee Increase or Decrease	Fee 2021/22 to 2020/21 % Change	Pricing Method
601	Additional inspections	Regulatory Compliance	Per Inspection	$ 215.00	$ 220.00	$ 5.00	2.3%	Direct cost pricing
602	Fence inspections (including pool, barriers and retaining walls)	Regulatory Compliance	Per Inspection	$ 490.00	$ 501.00	$ 11.00	2.2%	Industry guidelines
603	Place of Public Entertainment - Up to 5,000 people	Regulatory Compliance	Per Application	$ 664.00	$ 679.00	$ 15.00	2.3%	Market based pricing
604	Place of Public Entertainment - 5,001 to 15,000 people	Regulatory Compliance	Per Application	$ 920.00	$ 940.00	$ 20.00	2.2%	Market based pricing
605	Place of Public Entertainment - greater than 15,000 people	Regulatory Compliance	Per Application	$ 1,740.00	$ 1,778.00	$ 38.00	2.2%	Market based pricing
606	Liquor Licence Reports	Regulatory Compliance	Per Application	$ 790.00	$ 807.00	$ 17.00	2.2%	Direct cost pricing
607	Application for Occupancy Permit (not associated with a Place of Public Entertainment)	Regulatory Compliance	Per Application	$ 300.00	$ 307.00	$ 7.00	2.3%	Direct cost pricing
608	Creation of Occupancy permit or Consolidation for Commercial Buildings	Regulatory Compliance	Per Application	$ 1,580.00	$ 1,615.00	$ 35.00	2.2%	Direct cost pricing
609	Consideration of Building Reports associated with non compliant or illegal works	Regulatory Compliance	Per Application	$ 600.00	$ 613.00	$ 13.00	2.2%	Direct cost pricing
610	Swimming pool inspection	Regulatory Compliance	Per Pool	$ 490.00	$ 501.00	$ 11.00	2.2%	Direct cost pricing
611	Building search fee if documentation is not available digitally	Regulatory Compliance	Per Search		$182+ hourly fee			
612	Building / works demolition	Regulatory Compliance	Per Application		$1,720 minimum or 1% of demolition work cost			
613	Extending a Building Permit	Regulatory Compliance	Per Application		$ 400.00	New		
614	Tourist signing application fee	Community Economic Development Arts & Events		$ 92.20	$ 94.20	$ 2.00	2.2%	Direct cost pricing
	Corporate Charges							
615	Admin Fee - Dishonoured Payments	Finance & Reporting	Per Dishonour	$ 10.00	$ 11.00	$ 1.00	10.0%	Direct cost pricing
616	Rate Search (10 Years)	Finance & Reporting	Per Search	$ 30.00	$ 31.00	$ 1.00	3.3%	Direct cost pricing
617	Rate Search (20 Years)	Finance & Reporting	Per Search	$ 115.00	$ 120.00	$ 5.00	4.3%	Direct cost pricing
618	Rate Search (30 Years)	Finance & Reporting	Per Search	$ 170.00	$ 175.00	$ 5.00	2.9%	Direct cost pricing
619	Re-issue Rate Notice	Finance & Reporting	Per Notice	$ 5.50	$ 5.50	$ -	0.0%	Direct cost pricing

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