



**Macedon  
Ranges**  
Shire Council

# **ATTACHMENTS**

**Council Meeting  
Wednesday 25 May 2022**



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# Quarterly Report

1 January to 31 March 2022



The Quarterly Report is presented for Council's consideration and information.

The Quarterly Report presents summary financial statements and a series of other progress reports on matters that will inform both Council and the Community on the organisational and governance performance of Council in the preceding three months.

The Quarterly Report comprises the following sections.

**SECTION 1 - Financial Statements**

**SECTION 2 - Capital Works Progress Report**

**SECTION 3 - Council Plan Actions - Progress Report**

**SECTION 4 - Customer Service**

**SECTION 5 - People, Risk & Wellbeing Report**

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**SECTION 8 - Councillor Expenditure**

**SECTION 9 - Councillor Activities in the Community**



Quarterly Report – January to March 2022

# SECTION 1

## Financial Statements

*Included in this section are the following financial statements:*

<i>Summary of Financial Results</i>	<i>Commentary on budget variances for operational revenue and expenditure and capital revenue and expenditure</i>
<i>Income Statement</i>	<i>Summary of year to date financial performance against budget</i>
<i>Balance Sheet</i>	<i>Balance of assets, liabilities and equity as at the reporting date</i>
<i>Capital Works Statement</i>	<i>Summary of year to date capital expenditure by asset type</i>
<i>Financial Reserves</i>	<i>Summary of balances and movement in Council reserves</i>
<i>Investments</i>	<i>Summary of investments by institution with rate and maturity date</i>

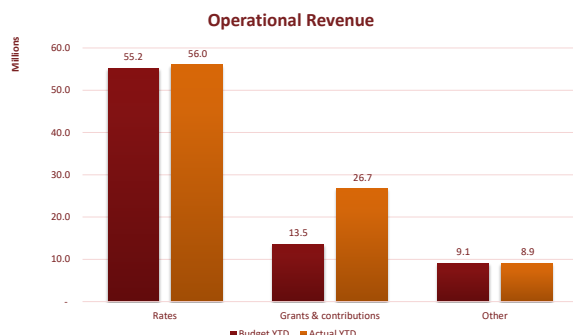
## Summary of Financial Results

### 9 months ended 31 March 2022

The Income Statement shows that an operating surplus of \$15.7m was recorded for the nine months of the financial year to 31 March 2022. In accordance with accounting standards, all rates income is recognised at the start of the financial year when the rates are struck. This results in Council having a large surplus at the start of the year which reduces as the year progresses, as expenditure is incurred more evenly throughout the year.

Overall the operating surplus to 31 March is \$0.88m unfavourable to budget. This is due to Grants and Contributions income being \$16.6m above budget offset by the expenditure of \$15.2m on contractors for the June 2021 storm recovery and higher materials and supplies. Capital expenditure totalled \$14.7m for the nine months which was \$22m under budget.

The Council remains in a strong financial position for the financial year to 31 March considering the outlay of over \$15m on the June 2021 storm recovery this year.

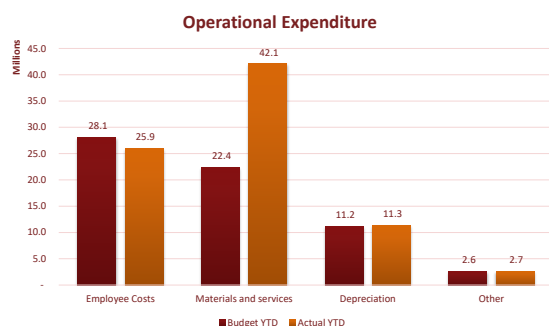


#### Key budget variances:

**Rates and charges:** Actual income of \$56m is slightly above budget for the nine months to 31 March 2022.

**Grants & Contributions:** Income is \$13.2m ahead of budget for the nine months to March 2022. \$5m has been granted for June storm recovery costs and \$3.5m has been recovered via the sale of repurposed storm waste.

**Other:** Planning and Engineering fees were higher than anticipated offsetting lower user fees from Arts & Culture and Aquatics.



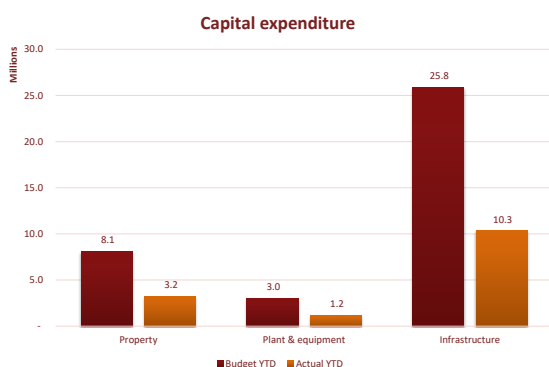
#### Key budget variances:

**Employee costs:** Expenditure of \$25.9m is less than budget for the nine months to 31 March 2022 due to vacant positions throughout the organisation. This saving is offset by an overspend on contractors which is included in Materials and services.

**Materials and services:** Expenditure of \$42.1m is unfavourable to budget for the nine months to 31 March 2022 due mainly to the June storm event (\$15.2m). These costs are in the process of being reimbursed by the Victorian State Government.

**Depreciation:** Depreciation of \$11.3m is on budget.

**Other:** Other expenditure of \$2.7m is slightly unfavourable to budget for the nine months to 31 March 2022.



#### Key budget variances:

**Property:** Expenditure of \$3.2m is under budget of \$8.1m as most projects are in the planning phase of delivery.

**Plant and equipment:** Plant purchases of \$1.2m is lower than budget of \$3m due to the lack of availability of new replacement plant as a result of Covid-19.

**Infrastructure:** Expenditure of \$10.3m is below the budget of \$25.8m, as works are still being delayed due to Covid-19 and the availability of contractors and materials.

## INCOME STATEMENT

### 9 months ended 31 March 2022

	2021/22 March YTD Adjusted Budget* \$'000	2021/22 March YTD Actuals \$'000	2021/22 March YTD Variance \$'000
<b>Income</b>			
Rates and charges	55,224	55,993	769
Statutory fees and fines	3,077	3,772	695
User fees	4,806	3,931	(875)
Grants - operating	11,178	14,875	3,697
Grants - capital	2,083	7,874	5,791
Contributions - monetary	251	3,931	3,680
Other income	1,235	1,242	7
<b>Total income</b>	<b>77,854</b>	<b>91,618</b>	<b>13,764</b>
<b>Expenses</b>			
Employee costs	28,083	25,928	2,155
Materials and services	22,375	42,061	(19,686)
Depreciation and amortisation	11,188	11,323	(135)
Borrowing costs	90	90	-
Other expenses	2,501	2,563	(62)
<b>Total expenses</b>	<b>64,237</b>	<b>81,965</b>	<b>(17,728)</b>
<b>Surplus/(deficit) <i>Ex other adjustments</i></b>	<b>13,617</b>	<b>9,653</b>	<b>(3,964)</b>
<b>Other adjustments</b>			
Contributions - non monetary	2,500	6,002	3,502
Fair value adjustments for investment property	-	-	-
Share of net profits/(losses) of Regional Library	-	-	-
Net gain/(loss) on disposal of property, infrastructure, plant and equipment	500	79	(421)
(Increase)/decrease in provision for landfill liability	-	-	-
<b>Total surplus/(deficit)</b>	<b>16,617</b>	<b>15,734</b>	<b>(883)</b>

The Income Statement includes all sources of Council revenue and expenditure incurred in its day-to-day operations. It should be noted that expenditure listed in the Income Statement does not include the cost of asset purchases or sales, loan repayments, capital works expenditure or reserve funds. It does however, include depreciation as an expense.

Overall the operating surplus of \$22m is \$5.39m favourable to budget. Due to mid year review update there is less of a variance to last quarter. The financial summary provides an explanation of key variances to budget.

\* This column represents the adjusted budget which is the adopted budget adjusted for mid year review.



## BALANCE SHEET

### As at 31 March 2022

	2021/22 March Adjusted Budget* \$'000	2021/22 March Actuals \$'000	2021/22 March Variance \$'000
<b>Current assets</b>			
Cash and cash equivalents	25,385	26,157	772
Trade and other receivables	22,768	21,100	(1,668)
Other financial assets	-	1,000	1,000
Right of use assets	357	357	-
Other assets	81	246	165
<b>Total current assets</b>	<b>48,591</b>	<b>48,860</b>	<b>269</b>
<b>Non-current assets</b>			
Other financial assets	21	21	-
Investment in Regional Library	1,353	1,353	-
Property, infrastructure, plant and equipment	1,160,322	1,151,688	(8,634)
Right of use assets	583	583	-
Investment property	2,566	2,566	-
Intangible assets	518	511	(7)
<b>Total non-current assets</b>	<b>1,165,363</b>	<b>1,156,722</b>	<b>(8,641)</b>
<b>Total assets</b>	<b>1,213,954</b>	<b>1,205,582</b>	<b>(8,372)</b>
<b>Current liabilities</b>			
Trade and other payables	10,434	3,244	7,190
Trust funds and deposits	7,305	6,419	886
Provisions	7,303	6,968	335
Interest-bearing loans and borrowings	508	508	-
<b>Total current liabilities</b>	<b>25,550</b>	<b>17,139</b>	<b>8,411</b>
<b>Non-current liabilities</b>			
Provisions	5,052	5,230	(178)
Interest-bearing loans and borrowings	3,136	3,136	-
<b>Total non-current liabilities</b>	<b>8,188</b>	<b>8,366</b>	<b>(178)</b>
<b>Total liabilities</b>	<b>33,738</b>	<b>25,505</b>	<b>8,233</b>
<b>Net assets</b>	<b>1,180,216</b>	<b>1,180,077</b>	<b>(139)</b>
<b>Equity</b>			
Accumulated surplus	676,842	673,371	3,471
Reserves	503,374	506,706	(3,332)
<b>Total Equity</b>	<b>1,180,216</b>	<b>1,180,077</b>	<b>139</b>

The Balance Sheet is a snapshot of the financial situation of the organisation. It shows what Council owns and controls as assets and what it owes as liabilities.

\* This column represents the adjusted budget which is the adopted budget plus Council approved budget carry forwards from 2020/21, together with mid year review adjustments.

## CAPITAL WORKS STATEMENT

### 9 months ended 31 March 2022

	2021/22 March Adjusted Budget* \$'000	2021/22 March Actuals \$'000	2021/22 March Variance \$'000
<b>Property</b>			
Land and land improvements	0	0	0
Buildings and building improvements	8,065	3,239	4,826
<b>Total property</b>	<b>8,065</b>	<b>3,239</b>	<b>4,826</b>
<b>Plant and equipment</b>			
Plant, machinery and equipment	2,487	898	1,589
Computers and telecommunications	543	281	262
<b>Total plant and equipment</b>	<b>3,030</b>	<b>1,179</b>	<b>1,851</b>
<b>Infrastructure</b>			
Roads	8,909	3,954	4,955
Bridges	1,861	255	1,606
Footpaths and Cycleways	5,235	1,275	3,960
Drainage	863	158	705
Recreational, leisure and community facilities	3,741	850	2,891
Parks, open space and streetscapes	2,346	1,243	1,103
Other infrastructure	2,886	2,601	285
<b>Total infrastructure</b>	<b>25,841</b>	<b>10,336</b>	<b>15,505</b>
<b>Total capital works expenditure</b>	<b>36,936</b>	<b>14,754</b>	<b>22,182</b>

Capital works expenditure is under budget by \$22.2m at 31 March 2022.

\* This column represents the year to date adjusted budget which is the adopted budget plus Council approved budget carry forwards from 2020/21, together with mid year review adjustments.

**FINANCIAL RESERVES**

As at 31 March 2022

	Balance 1 July 2021	Transfers to Reserve	Transfer from Reserve	Balance 31 March 2022
<b>Discretionary Reserves</b>				
Plant Replacement	1,477,851	663,126	384,106	1,756,870
Asset Conversion	744,372	-	-	744,372
Commercial Development	3,236,848	-	-	3,236,848
Gravel Pit Operations	673,875	-	-	673,875
Hanging Rock	427,099	-	-	427,099
Maintenance Senior Citizens Accommodation	275,894	-	-	275,894
Debt Repayment	491,470	400,000	-	891,470
<b>Total Discretionary Reserves</b>	<b>7,327,409</b>	<b>1,063,126</b>	<b>384,106</b>	<b>8,006,428</b>
<b>Statutory Reserves</b>				
Public Open Space - South	1,743,943	185,000	-	1,928,943
Public Open Space - East	900,564	358,500	-	1,259,064
Public Open Space - Central	1,008,933	112,000	-	1,120,933
Public Open Space - West	98,863	72,500	-	171,363
<b>Public Open Space</b>	<b>3,752,303</b>	<b>728,000</b>	<b>-</b>	<b>4,480,303</b>
Community Facilities - South	-	-	-	-
Community Facilities - East	222,042	-	-	222,042
Community Facilities - Central	17,697	-	-	17,697
Community Facilities - West	158,306	193,214	-	351,520
<b>Community Facilities</b>	<b>398,045</b>	<b>193,214</b>	<b>-</b>	<b>591,259</b>
Car Parking	135,600	-	-	135,600
Planning Roadworks	531,180	-	-	531,180
Drainage	699,157	35,105	-	734,262
Gisborne Development Contributions Plan	1,038,867	284,264	-	1,323,130
Romsey Development Contributions Plan	58,547	24,117	-	82,664
Planning Footpath Works	142,362	-	-	142,362
<b>Total Statutory Reserves</b>	<b>6,756,061</b>	<b>1,264,699</b>	<b>-</b>	<b>8,020,760</b>
<b>GRAND TOTAL</b>	<b>14,083,470</b>	<b>2,327,825</b>	<b>384,106</b>	<b>16,027,188</b>

**INVESTMENTS HELD**

As at 31 March 2022

Institution	Non Fossil fuel *	Percentage of Total investments	Investment Type	Investment Amount	Interest Rate	Commencement Date	Maturity Date
<b>At call investments</b>							
NATIONAL AUSTRALIA BANK LTD	No	95.79%	At Call Account	\$ 22,748,139	0.30%		
<b>Short term investments</b>							
MEMBERS EQUITY BANK	Yes	4.21%	Term Deposit	\$ 1,000,000	0.45%	6/04/2022	5/10/2022
<b>Total Investments</b>				<u><u>\$ 23,748,139</u></u>			
<b>Total % of Non Fossil Fuel Lending Institutions</b>				4%			

\* The Council's Investment Policy requires that preference will be given to investing its funds in banks and financial institutions that do not invest in or finance the fossil fuel industry, providing that they meet the other policy criteria of safeguarding council's investments and maximising investment returns.

## SECTION 2

### Capital Works Progress Report

*Capital works are the financial investments that Council makes in the assets and infrastructure that it controls and provides for use by the community. Capital works primarily include public buildings, transport infrastructure, public space, recreational facilities and environmental infrastructure.*

*Annually, in conjunction with the adoption of the budget, Council adopts its Capital Works Program that sets out the projects that will be delivered in the next year.*

*This section provides an update on our progress towards achieving each project.*

## Capital Works Progress Report

March 2022



Project Name	Full Year Budget	YTD Budget	YTD Actual	Variance	Comments
<b>PROPERTY - Land</b>					
Gisborne Open Space purchase	250,000	-	-	-	Purchase of new open space land in Gisborne. Negotiations are continuing with the owner.
<b>TOTAL PROPERTY - Land</b>	<b>250,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>PROPERTY - Buildings</b>					
Council building demolition	134,363	134,363	25,436	108,927	
Council building renewal program	6,475,942	4,911,726	1,944,348	2,967,378	This is the parent project for 41 building renewal projects. Projects are in various stages such as design, tender awarded, works due to commence, works commenced etc.
Dixon Field pavilion no2	37,920	37,920	32,945	4,975	Works completed.
47 Victoria Street Macedon renewal	22,496	22,496	11,693	10,803	Works completed.
Seniors units renewal	80,000	60,000	77,473	(17,473)	This is an ongoing program to update housing as required throughout the financial year.
Kyneton early learning centre	1,440,000	-	356,854	(356,854)	Construction of building and occupancy completed. The carpark is targeted for completion in April 2022. There have been ongoing delays due to COVID 19.
Swinburne Kindergarten Extension	-	-	3,000	(3,000)	Additional costs for previous year project.
Woodend Buffalo Reserve Toilet Block	39,568	39,568	35,033	4,535	Works completed.
Building energy & water efficiencies	125,329	125,329	1,618	123,711	This project involves upgrade works across a number of buildings - the project is in procurement phase.
Building design	90,000	90,000	4,500	85,500	Budget for the design of proposed 2022/23 projects.
Gisborne Aquatic Centre modular change room	225,000	225,000	1,100	223,900	Project scope under review due to budget shortfall identified from tender submissions.
Dixon Field pavilion sewer upgrade	60,000	60,000	1,855	58,145	Construction works have commenced.
Malmsbury Recreation Reserve design	20,000	20,000	-	20,000	Procurement for the design works is underway. The works are expected to be completed by June 2022.
Kyneton Museum roof works	757,935	757,935	14,894	743,042	Market re-lease for closed panel tender is expected to commence in April 2022. Construction is expected to commence in September 2022. Carry forward to 2022/23 has been requested.
Malmsbury Mechanics design	30,000	30,000	-	30,000	Design in progress.
Kyneton Town Hall Theatre refurb scoping	50,000	50,000	-	50,000	The project is currently on hold pending outcome of fast track grant funding application. Subject to receiving grant, the project will be completed.
Riddells Creek modular pavilion	40,000	40,000	-	40,000	Procurement for the design works is underway. The works are expected to be complete by June 2022.
Kinder & MCH renewal	113,400	113,400	77,995	35,405	Minor construction works completed, and design works to bathroom and storage are on going, and are expected to be complete by April 2022.
Buffalo Stadium - Change Rooms Upgrade	280,000	280,000	-	280,000	The project cancelled for this financial year.
Lady Brooks renewal	135,898	135,898	11,783	124,116	This building is vacant and plans for the building are currently under review by Council officers and a report presented to Councilors for consideration.
Woodend Golf Club clubhouse	266,000	266,000	-	266,000	Project is on hold pending additional budget request for the 2022/23 year.
Kyneton Town Hall renewal	665,024	665,024	638,520	26,504	Works completed.
<b>TOTAL PROPERTY - Buildings</b>	<b>11,088,875</b>	<b>8,064,659</b>	<b>3,239,046</b>	<b>4,825,613</b>	
<b>TOTAL LAND AND BUILDINGS</b>	<b>11,338,875</b>	<b>8,064,659</b>	<b>3,239,046</b>	<b>4,825,613</b>	
<b>INFRASTRUCTURE - Roads</b>					
Bitumen resurfacing program	1,884,375	1,884,375	372,612	1,511,763	Asphalt component of program has commenced, some components completed and some other components to be scoped. Inspections, preparation works and stabilisation works for Spray Seal program complete. Sealing works by contractor have commenced and are close to completion.
Black Spot road funding	660,860	660,860	310,030	350,830	Delays have been incurred due to the planning permit for tree removal, Covid-19, weather and drainage issues. Works re-commenced mid-November but were interrupted due to drainage issues identified on the site. Drainage works and shoulder sealing are now complete. Guardrail install is scheduled to be completed in April 2022.
Gisborne Business Park roads upgrade	1,200,000	200,000	-	200,000	A contractor is being procured for the Sauer Road reconstruction works.
Gravel road renewal program	925,000	650,000	522,789	127,211	Program has been identified, works have commenced and are tracking as scheduled.
Guardrail program	163,534	163,534	70,680	92,854	Two guardrail repairs have been completed. Remaining program has been established and is currently out for tender.
Intersection upgrade and renewal program	126,000	126,000	-	126,000	Of the program's scheduled projects, one project is awarded, another is in evaluation stage, and the remaining projects are being scoped.
Kerb and channel program	113,000	113,000	33,673	79,327	Of the program's scheduled projects, two small projects have been completed and two projects have been awarded to a contractor, they are scheduled to be complete by the end of June 2022.
Kyneton bluestone heritage kerb renewal program	95,919	95,919	107,751	(11,832)	Works completed.
Minor road stabilisation program	262,000	262,000	39,803	222,197	Some minor works have been completed. Program has been awarded and is scheduled to commence early-April 2022.
Minor roadworks program	8,541	8,541	8,980	(439)	One minor roadwork project complete. Program complete.
Minor traffic management works	8,000	8,000	-	8,000	Minor traffic management works are being scoped.
Road construction program	5,380,764	3,939,548	1,753,698	2,185,850	This is a parent project for the Road Reconstruction Program. There are 12 road projects within the program. Six projects have been completed, one project is in the construction stage. The remaining four projects will be requested to be carry forwards, due to contractor availability. Road projects are best suited for construction between mid-September and mid-May due to weather conditions and therefore the remaining four projects will not commence until after September 2022.
Intersection upgrade Templeton & Brooke Sts Woodend	105,000	105,000	11,690	93,310	The scope of works now include a Wombat Crossing at the Templeton and Urquhart Street intersection and design of the pedestrian safety works at the Brooke and Templeton Street intersection, with construction to be considered for future budgets. Council Officers are aiming to deliver these works in the July school holidays.
Chintin Road Monegeeta	594,000	594,000	641,499	(47,499)	Works Complete.
Road Design Program	50,000	50,000	80,060	(30,060)	Road Design and Planning for financial year 2022/23 is underway.
Ellison Street retaining wall	50,000	50,000	-	50,000	This project is currently in procurement stage.
<b>TOTAL INFRASTRUCTURE - Roads</b>	<b>11,626,993</b>	<b>8,910,777</b>	<b>3,953,264</b>	<b>4,957,513</b>	
<b>INFRASTRUCTURE - Footpaths</b>					
Footpath construction program	1,119,999	1,119,999	481,325	638,674	This is a parent project for the Footpath Program. There are 14 footpath projects within the program. Six projects have been completed and three projects are in procurement stage. Five projects have been deferred and proposed as part of next financial year's program, due to budget shortfalls and to allow more time for officers to arrange the property owners to remove any private assets within the road reserve.
Footpath renewal program	434,712	411,712	238,041	173,671	The program has several footpath renewal batches all in different stages of design, procurement and construction. The tenders for the final batch of works are currently being evaluated.

## Capital Works Progress Report

March 2022



Project Name	Full Year Budget	YTD Budget	YTD Actual	Variance	Comments
Daylesford (Tylden) to Hanging Rock rail trail	500,000	-	-	-	Currently exploring opportunities for planning funds.
Black Hill Reserve	55,847	55,847	55,379	468	Works completed.
Pram ramp compliance / safety	100,000	100,000	8,890	91,110	This project is currently in design and investigation stage.
Five Mile Creek Footpath and footbridge	100,000	100,000	-	100,000	The tender for design and construction came in over budget. The design component has now been awarded to a local design engineering consultant. Design services have commenced in consultation with the Land care group.
Baynton Street Kyneton active transport link	297,000	297,000	750	296,250	Tenders have been received and are under review. The project has been scheduled for completion by end of June 2022.
Macedon Ranges Shared Trail	10,787,161	3,150,000	490,904	2,659,096	Stage 1B and 2 design and construction tender is scheduled for execution early April 2022. Design works will commence April 2022 with initial construction planned for December 2022.
<b>TOTAL INFRASTRUCTURE - Footpaths</b>	<b>13,394,719</b>	<b>5,234,558</b>	<b>1,275,289</b>	<b>3,959,269</b>	
<b>INFRASTRUCTURE - Bridges</b>					
Bridge Renewal Program	1,375,267	1,375,267	240,849	1,134,418	This is a parent project for the Bridge Program. There are 12 bridges/culverts within this program. Three projects are complete, one in construction, four in pre-construction stage and two in procurement. Council Officers are currently reviewing the fee proposals received from bridge consulting engineers for the level three structural reports for the other two projects.
Footbridges	486,000	486,000	13,776	472,224	The contractor has applied for Water Authority permits after submission of preliminary design to council. Native vegetation removal planning permit issued in early March 2022. The project is currently on track to be completed by the end of June 2022.
<b>TOTAL INFRASTRUCTURE - Bridges</b>	<b>1,861,267</b>	<b>1,861,267</b>	<b>254,625</b>	<b>1,606,642</b>	
<b>INFRASTRUCTURE - Drainage</b>					
Minor drainage works	869,500	862,500	157,985	704,515	This Program has several drainage projects all in different stages of design, procurement and construction.
Fersfield Road drainage contribution	18,417	-	-	-	Works are currently in design stage. Construction works will not proceed until completion of adjacent development works. The project is under review due to these challenges.
<b>TOTAL INFRASTRUCTURE - Drainage</b>	<b>887,917</b>	<b>862,500</b>	<b>157,985</b>	<b>704,515</b>	
<b>INFRASTRUCTURE - Recreational, Leisure and Community Facilities</b>					
Minor capital works program at recreational facilities	50,000	50,000	37,960	12,040	Project complete.
Playground renewal	82,550	82,550	15,779	66,771	Design complete, currently undertaking construction procurement. Works are scheduled to commence May 2022.
Sports ground drainage adjacent to ground	39,020	39,020	33,218	5,802	Project complete.
Howey Reserve Gisborne irrigation	91,693	91,693	1,565	90,128	This project is currently in final construction stage. Works are scheduled to be completed by the end of April 2022.
Aquatic and Leisure equipment renewal	30,000	30,000	32,896	(2,896)	New seating has been purchased and is ready for installation. New equipment project (Les Mills) has experienced unplanned expenditure in order to achieve installation requirements.
Kyneton Barkly Square Field	750,000	-	-	-	The funding application to the State Government for this project was successful. Updated costings have been provided by the quantity surveyor and additional funds for works are being sought through the 2022/23 Council budget process.
Lancefield Park Lighting	350,000	350,000	83,818	266,182	Construction works are ongoing, material delays have pushed out completion to May 2022.
Gardiner Reserve Carpark and landscaping works	264,000	264,000	7,590	256,410	Landscape design completed. Tender market release expected April 2022.
Romsey Oval drainage	221,300	221,300	10,636	210,664	Construction works tender closed end March 2022. Construction works to be completed by November 2022 following the football season.
New Gisborne tennis court lights	35,000	-	900	(900)	Project to proceed with revised scope, including detailed design for lighting on courts 1 and 2, geotechnical investigation and site survey, and review of the club developed Master Plan and preparation for future Council consideration.
Kyneton Skate Park	10,000	-	-	-	Project planning has commenced and the scope is currently being defined in order to prepare a request for quotation.
Gisborne Tennis court lighting renewal	280,000	280,000	-	280,000	Construction works have commenced. Material delays have impacted the schedule with completion estimated August 2022.
Manna Gum playground	195,100	195,100	21,340	173,760	The project has experienced delays due to procurement challenges and COVID-19 related site access issues. The final design is expected in April 2022 and construction is expected to commence in June 2022, although this will be subject to availability of contractors and potential delay due to weather. Landscape works are expected to take 2-3 months.
Kinder playground equipment program	30,000	30,000	-	30,000	Grant approval is expected by the end of March 2022. The works will be subject to receipt of the grant.
Gisborne Skate Park concept design	30,000	30,000	11,048	18,953	First round consultation to be completed during April with initial concept plans to follow for officer consideration.
Gilbert Gordon Netball Courts	360,000	300,000	3,627	296,373	Currently working through Land Use Activity Agreement requirements which may require the development of a Cultural Heritage Management Plan. Funds likely to be carried forward to 2022/23 to allow for required permits to be in place, and to ensure optimal weather for the 'sealing' of the court with the synthetic paint.
Macedon Ranges Regional Sports Precinct	6,977,793	1,777,793	577,496	1,200,297	Negotiations are taking place with a preferred tenderer for the construction contract. The planning permit is at the Notice of Decision stage. Construction works are anticipated to commence mid-2022.
Gardiner Netball	-	-	3,900	(3,900)	Additional costs for prior year project.
Gardiner Reserve Lighting upgrade	-	-	8,300	(8,300)	Additional costs for prior year project.
<b>TOTAL INFRASTRUCTURE - Recreational, Leisure and Community Facilities</b>	<b>9,796,456</b>	<b>3,741,456</b>	<b>850,073</b>	<b>2,891,383</b>	
<b>INFRASTRUCTURE - Parks, Open Space and Streetscapes</b>					
Ash Wednesday park landscaping	143,420	143,420	37,796	105,624	Quotations have been requested for pathway works. Quotations for playground renewal are under review. Anticipated lead times for playground installation may result in a carry forward, however the contract will be entered into in April 2022.
Botanical Gardens improvements	23,500	23,500	-	23,500	Works have commenced on stage 1 of the project to install a tank compound including tank, pump shed and electricity connections.
Gisborne Fields open space development	500,390	500,390	18,870	481,520	A consultant has been engaged for detailed design, final design to be expected in May 2022. Stage 2B tender evaluation is in progress and construction is expected to be completed in June 2022.
Hanging Rock DELWP funding	36,315	36,315	25,369	10,946	This program covers environmental improvement works at Hanging Rock. There were no works completed during March 2022.
Hanging Rock projects	70,189	70,189	18,022	52,167	The updated Environmental Management Plan has been completed and handed over to relevant stakeholders.
Healthy heart of Victoria	286,905	286,905	85,374	201,531	Project delivery is underway and on track for completion of the various components by June 2022.
Parks infrastructure renewal	80,000	20,000	33,206	(13,206)	This program includes works scheduled between February - June 2022, including new bollards and park furniture upgrades across the Shire.
Kyneton Botanic Gardens	60,000	40,000	-	40,000	Design is being complete for the final stage of irrigation to Kyneton and expanding the irrigation at Malmsbury. The project is on track for completion by June 2022.
Gisborne Botanic Gardens	97,680	97,680	-	97,680	Design is complete and construction procurement underway. Works are scheduled to commence in May 2022.

## Capital Works Progress Report

March 2022



Project Name	Full Year Budget	YTD Budget	YTD Actual	Variance	Comments
Street tree planter boxes	25,000	25,000	-	25,000	The engineering consultant has been engaged. Design works have commenced and are target for completion in April 2022.
Riddells Creek fence replacement	10,000	10,000	-	10,000	These works have been awarded with expected delivery by the end of June 2022.
Wyrala Crescent landscaping	113,179	113,179	86,630	26,549	Stage 2 and stage 3 works are complete, including installation of play equipment. Plantation works to be complete by the Parks and Gardens Team during the wetter months. Works are scheduled to be completed by June 2022.
Romsey Ecotherapy Park Stage 2	946,050	946,050	929,814	16,236	Construction works are ongoing and are on track to be completed by June 2022.
Hobbs Road Bushland Reserve and Bullengarook Closed Landfill Security Upgrade	2,892	2,892	2,892	-	Project complete.
Romsey Five Mile Creek Stage 1	69,079	30,000	5,484	24,516	Pathway works have been completed, woody weed removal and revegetation works have been completed. Water sensitive urban design investigation project is in progress. Cultural Heritage Management Plan (CHMP) is 75% complete. Fieldwork for CHMP to resume late May/early June 2022.
<b>TOTAL INFRASTRUCTURE - Parks, Open Space and Streetscapes</b>	<b>2,464,599</b>	<b>2,345,520</b>	<b>1,243,458</b>	<b>1,102,062</b>	
<b>INFRASTRUCTURE - Other Infrastructure</b>					
Kerbside bin replacement	264,361	214,361	318,165	(103,804)	This is a multi-year commitment. The waste contractor is replacing damaged and broken bins as part of the regular contracted maintenance works.
Kyneton Landfill rehabilitation	125,094	125,094	117,035	8,059	The project was delayed due to challenges with in-ground and structural works. The project is now back on track for completion by the end of April 2022.
Kyneton Livestock Exchange	1,567,117	1,567,117	1,578,736	(11,619)	Practical completion awarded.
Street/park bin renewal program	42,120	42,120	12,838	29,282	Bin infrastructure has been ordered to replace old bins and surrounds throughout the Shire.
Kyneton Pound - Dog Holding Facility	25,000	25,000	15,040	9,960	Project complete.
Streetlight replacements	688,954	688,954	423,330	265,624	Street light replacement works are currently ongoing.
EV Charging stations	115,560	115,560	135,184	(19,624)	Project Complete.
School Bus Shelter - Romsey	107,990	107,990	944	107,046	This project is in final construction stage. Works are expected to be completed by the end of April 2022.
<b>TOTAL INFRASTRUCTURE - Other Infrastructure</b>	<b>2,936,196</b>	<b>2,886,196</b>	<b>2,601,271</b>	<b>284,925</b>	
<b>TOTAL INFRASTRUCTURE</b>	<b>42,968,147</b>	<b>25,842,274</b>	<b>10,335,965</b>	<b>15,506,309</b>	
<b>PLANT AND EQUIPMENT - Plant and Equipment</b>					
Plant replacement program	3,312,000	2,487,000	897,504	1,589,496	The remaining expenditure for the plant and equipment program will occur by June 2022.
<b>TOTAL PLANT AND EQUIPMENT - Plant and Equipment</b>	<b>3,312,000</b>	<b>2,487,000</b>	<b>897,504</b>	<b>1,589,496</b>	
<b>PLANT AND EQUIPMENT - Computers and Telecommunications</b>					
Cultural venue system	16,000	16,000	-	16,000	The project is on hold to enable project scoping. The project will then be subject to assessment by the Information Services Steering Committee and a future budget bid before proceeding.
Aquatic & Leisure software	7,000	-	-	-	This project will fund the integration of Human Force and Council's corporate systems and is part of phase 2 of the project. The expected commencement is April 2022.
Project Lifecycle Management Project	188,395	188,395	44,800	143,595	Configuration is four months through a five month program. The project is on track for module go live by in June 2022 to enable project delivery from the module from July 2022.
IT infrastructure renewal	338,133	338,133	236,358	101,775	This project has a number of sub parts and the following activities have been undertaken. The IT Backup and Network Storage environment has been upgraded and expended. Roll out of Council's new laptop fleet has commenced. Mobile technology has been provided to staff within Council.
<b>PLANT AND EQUIPMENT - Computers and Telecommunications</b>	<b>549,528</b>	<b>542,528</b>	<b>281,158</b>	<b>261,370</b>	
<b>TOTAL PLANT &amp; EQUIPMENT</b>	<b>3,861,528</b>	<b>3,029,528</b>	<b>1,178,662</b>	<b>1,850,866</b>	
<b>Total</b>	<b>58,168,550</b>	<b>36,936,461</b>	<b>14,753,674</b>	<b>22,182,787</b>	

\* This column represents the adjusted budget which is the adopted budget plus Council approved budget carry forwards from 2020/21.



## SECTION 3

### Council Plan Actions – Progress Report

*In line with Section 90 of the Local Government Act 2020, Council adopted a new Council Plan on 27 October 2021.*

*Council reviews the Council Plan annually and establishes actions across its four strategic objectives:*

*Connecting Communities;*

*Healthy environment, healthy people;*

*Business and tourism; and*

*Deliver strong and reliable government.*

*The actions are specific activities that will be undertaken within the financial year to support the achievement of the strategic objectives. This section provides a quarterly update on progress towards achieving the actions.*

COUNCIL PLAN ACTIONS								
<b>STRATEGIC OBJECTIVE - 1 CONNECTING COMMUNITIES</b>								
We will maintain our built environment – including roads, paths, buildings, open space and other assets – in a fiscally, environmentally and socially sustainable way. This includes effective land-use planning, which has a direct impact on the liveability of our shire.								
We will provide support for volunteers, community groups and organisations in recognition of their work in contributing to social connections.								
Strategic Priority - Improve connectivity and movement, and provide transport choices to the community, including walking trails and bike paths								
ACTION	COUNCIL ROLE	STATUS	TARGET % COMP.	ACTUAL % COMP.	PROGRESS COMMENTS	KEY CONTACT	COMP. DATE	PROGRESS
• Continue to improve continuous accessible paths of travel to key destinations, such as recreation and community facilities, through the funding of the Footpath Construction Program	Deliver	In Progress	80%	80%	Council is improving continuous paths of travel and is committed to improving footpath networks throughout the Municipality. Funding of \$956,000 has been allocated this financial year for construction on new footpaths with a further \$6,300,000 allocated to the Macedon Ranges Shared Trails Project through grants and Council funding. Due to COVID-19 related delays, the following 5 footpaths were deferred until next financial year as part of the Mid-Year Budget Review: - Gisborne, Bloomfield Street - Kyneton, Pohlman Street from Mollison Street to Ebdon Street - Kyneton, Pohlman Street from Ebdon Street to Powlett Street - Lancefield, High Street - Lancefield, The Crescent	Manager Engineering and Resource Recovery	30/06/2022	
• Continue the delivery of the Macedon Ranges Shared Trails project	Deliver	In Progress	80%	75%	The design and construction tender has closed and evaluation is underway. A preferred tenderer has been identified. Tender award is targeted for early April 2022.	Manager Assets and Project Management Office	30/06/2022	
• Advocate to the Victorian Government for improvements to bus and rail public transport services	Advocate	Planning	50%	50%	Council staff continue to engage with Public Transport Victoria as part of both routine and strategic advocacy for improved public transport services for our Municipality. Carpark upgrades are occurring at multiple train stations to improve the commuter experience.	Manager Engineering and Resource Recovery	30/06/2022	
• Develop and adopt an Asset Plan to meet the requirements of the Local Government Act 2020	Deliver	In Progress	90%	90%	The draft Asset Plan 2021-2031 is out for community consultation until 10 May and on track for adoption by Council by June 2022.	Manager Engineering and Resource Recovery	30/06/2022	
• Undertake the Woodend corridor study to investigate the movements of pedestrians, cyclists and vehicles within Woodend's main road corridor, identifying areas of concern and possible solutions	Deliver	In Progress	100%	70%	Consultation on the Woodend Corridor Study has been undertaken with the wider community and is now complete. Next steps include a key stakeholder workshop and preparation of a draft report for Council's consideration.	Manager Engineering and Resource Recovery	31/03/2022	

Strategic Priority -Integrate land-use planning, and revitalise and protect the identity and character of the shire								
ACTION	COUNCIL ROLE	STATUS	TARGET % COMP.	ACTUAL % COMP.	PROGRESS COMMENTS	KEY CONTACT	COMP. DATE	PROGRESS
• Progress the Kyneton Town Centre Urban Design Framework (UDF) to Council for decision, and consider implementation into the Macedon Ranges Planning Scheme	Deliver	In Progress	70%	50%	Work has progressed on the Draft UDF for Council to endorse prior to consultation, which is now expected in Q4.	Manager Strategic Planning and Environment	30/06/2022	
Strategic Priority -Integrate land-use planning, and revitalise and protect the identity and character of the shire (cont.)								
• Progress the Gisborne Structure Plan incorporating the Neighbourhood Character Study and Town Centre Urban Design Framework Plan to Council for decision and consider implementation into the Macedon Ranges Planning Scheme	Deliver	In Progress	70%	50%	Officers are continuing to work through submissions with Councillors in order for the consultation report/response to submissions to be considered at a future Planning Delegated Committee. A Councillor workshop was held on 29 March 2022 as part of progressing this project. This is a multi year project.	Manager Strategic Planning and Environment	30/06/2022	
• Progress the Romsey Structure Plan to Council for decision, and consider implementation into the Macedon Ranges Planning Scheme	Deliver	In Progress	40%	40%	A draft Emerging Options Paper has been prepared and community consultation occurred this quarter. Fifty-four (54) written submissions have been received and 419 survey responses.	Manager Strategic Planning and Environment	30/06/2022	
• Progress the Planning Scheme Amendment to incorporate the heritage study for Woodend, Lancefield, Macedon and Mount Macedon into the Macedon Ranges Planning Scheme	Deliver	In Progress	90%	90%	The Independent Planning Panel has concluded and a Planning Panel report has been provided to Council with five recommendations to consider. The Amendment will be further considered at a Planning Delegated Committee in the next quarter.	Manager Strategic Planning and Environment	30/06/2022	
• Enhance planning protection of the shire's heritage assets. The Macedon Ranges Shire Thematic Environmental History will guide Council's strategic approach to identifying and protecting the shire's heritage, done systematically, within a contextual understanding of land-use development over time	Deliver	In Progress	40%	40%	The Macedon Ranges Shire Thematic Environmental History is underway with a draft likely in the next quarter.	Manager Strategic Planning and Environment	30/06/2022	
• Progress the review of Council's Developer Contributions Plans (Gisborne and Romsey) and consider any future changes to the Macedon Ranges Planning Scheme recommended by its findings	Deliver	Planning	40%	10%	A review of work undertaken to date has occurred this quarter.	Manager Strategic Planning and Environment	30/06/2022	

Provide well-designed, fit-for-purpose, multi-use open spaces and infrastructure for the community to connect, engage and participate in a financially responsible way								
ACTION	COUNCIL ROLE	STATUS	TARGET % COMP.	ACTUAL % COMP.	PROGRESS COMMENTS	KEY CONTACT	COMP. DATE	PROGRESS
• Progress the development of a new Open Space Strategy and consider implementation into the Macedon Ranges Planning Scheme	Deliver	In Progress	40%	40%	The Issues and Opportunities paper is currently out on consultation for a period of eight weeks from 14 February 2022 to 8 April 2022. Recruitment for a Community Assembly is underway.	Manager Strategic Planning and Environment	30/06/2022	
• Commence construction on stage 1 of the Macedon Ranges Regional Sports Precinct project and continue advocacy for funding towards future stage delivery	Deliver	In Progress	75%	75%	The construction tender closed December 2021 and evaluation is underway. The project is forecast to commence before mid-2022, although this is subject to the outcome of the planning permit process.	Manager Assets and Project Management Office	30/06/2022	
• Deliver the annual capital works program	Deliver	In Progress	75%	50%	Delivery of the capital works program is underway with progress of the program at 52%, noting that some delays have occurred due to COVID-19 and the October metro lockdown. Currently 23% of the program has been delivered with between 70-83% scheduled for completion by end of the financial year.	Manager Assets and Project Management Office	30/06/2022	
• Update the Kyneton Showground precinct Master Plan	Deliver/Partner	Planning	50%	40%	Consultant engaged to review and revise the Master Plan in preparation for community consultation and adoption by Council.	Manager Open Space and Recreation	30/06/2022	
• Update the Romsey Sports precinct Master Plan	Deliver/Partner	Planning	50%	40%	Consultant engaged to review and revise the Master Plan in preparation for community consultation and adoption by Council.	Manager Open Space and Recreation	30/06/2022	
• Commence the Macedon Ranges skate park strategy	Deliver/Partner	Planning	25%	25%	The project brief for the Skate Park Strategy has been developed and provided to selected consultants for appointment in April 2022. This is a multi-year project, due for completion in 2022/23.	Manager Open Space and Recreation	30/06/2022	
• Continue implementation of the funded Romsey Ecotherapy Park. Deliver stage 2 and 3 projects with Regional Development Victoria and the community	Deliver	In Progress	75%	75%	Construction is underway and on track for completion 30 June 2022.	Manager Open Space and Recreation	30/06/2022	
Target community needs through development programs and grants								
• Engage and consult with the community, groups and organisations to better understand community needs and program design	Facilitate/Partner	In Progress	50%	50%	Engagement and consultation with community groups and organisations continued to occur with a particular focus Neighbourhood Houses, Men's Sheds and community members interest in reconciliation with First Nations Australians.	Manager Economic Development, Arts & Events	30/06/2022	
• Promote community centres and their programs	Deliver	In Progress	75%	75%	Council supports the funding of a number community groups that operate from Council facilities. The level of support varies from financial support, subsidised rent and officer time. Each community group is different and receives different variants of support.	Manager Finance and Reporting	30/06/2022	

ACTION	COUNCIL ROLE	STATUS	TARGET % COMP.	ACTUAL % COMP.	PROGRESS COMMENTS	KEY CONTACT	COMP. DATE	PROGRESS
• Continue Council's grants programs	Deliver	In Progress	75%	75%	Planning is well underway for the delivery of the 2022/23 Community Funding Scheme which is due to open on Monday 23 May utilising the new SmartyGrants online application platform. Additionally a number of applications for Small Project grants were received which will be submitted to Council in Q4. The Small Project Grant Program was transitioned to SmartyGrants in March.	Manager Economic Development, Arts & Events	30/06/2022	
• Build connections between volunteers and volunteer organisations	Facilitate	In Progress	50%	50%	With COVID-19 restrictions easing from January, there has been a significant increase in volunteer activity in quarter 3. With volunteer organisations coming back online the Community Development Team has begun visiting community organisations to re-connect with volunteers and volunteer organisations.	Manager Economic Development, Arts & Events	30/06/2022	
• Promote the library programs of the Goldfields Library Corporation to engage the community	Deliver/Partner	In Progress	75%	75%	All libraries now have an improved presence on Council's website, together with the library strategy available. Discussions are continuing about how we collaborate better on Council and library programs going forward.	Manager Communication and Engagement	30/06/2022	
• Review Council's role in supporting playgroups and toy libraries, and develop opportunities to strengthen the connections between users of early years and maternal and child health programs	Facilitate	In Progress	75%	75%	Children, Youth and Family Services are continuing to support with playgroups and toy libraries and utilising opportunities to strengthen connections between kindergartens and MCH.	Manager Children, Youth & Family Services	30/06/2022	
• Explore the development of a youth projects funding program to support young people applying to Council for community funding	Deliver/Facilitate	Completed	100%	100%	This project has been completed.	Manager Children, Youth & Family Services	30/06/2022	Complete
<b>Continue to deliver improved outcomes for and recognition of our First Nations People</b>								
• Advance Indigenous reconciliation through working with First Nations People on the implementation of Council's Reconciliation Action Plan (RAP).	Deliver/Partner	In Progress	75%	80%	The focus for Quarter 3 has been organising the official launch and the printing of the RAP. Both of these have been accomplished. The RAP was successfully launched on all three Countries on the weekend of 26/27 March as part of the opening of the Autumn Festival. A significant number of community members have indicated an ongoing interest in participating in Reconciliation activities.	Manager Community Economic Development Arts Events	30/06/2022	
• Celebrate and participate in National Reconciliation Week by providing opportunities to build and maintain relationships between Aboriginal and Torres Strait Islander Peoples and other Australians	Deliver/Partner	Not Started	50%	50%	Planning is well underway for a suite of external and internal activities/events for National Reconciliation Week (27 May – 3 June)	Manager Economic Development, Arts & Events	30/06/2022	
• Develop and implement an Aboriginal and Torres Strait Islander cultural awareness training strategy that is integrated into Council's Learning and Development Strategy	Deliver/Partner	Planning	25%	25%	The Aboriginal and Torres Strait Islander cultural awareness training strategy is still in the development phase. An 'Introduction to Cultural Safety' workshop is scheduled for staff during Reconciliation Week.	Manager Economic Development, Arts & Events	30/06/2022	

Promote a more inclusive community by supporting community groups and vulnerable groups								
ACTION	COUNCIL ROLE	STATUS	TARGET % COMP.	ACTUAL % COMP.	PROGRESS COMMENTS	KEY CONTACT	COMP. DATE	PROGRESS
<ul style="list-style-type: none"> <li>Continue to support targeted initiatives for young people of diverse backgrounds that enable them to express their identities, such as raising the Rainbow Flag on International Day Against Homophobia, Biphobia, Intersexism and Transphobia</li> </ul>	Deliver	In Progress	75%	75%	Youth Services have been working on a number of initiatives to support this action. Youth Services will be hosting a Youth Space and information stall to connect with LGBTQIA+ youth at the Puppy Pride event and to work with Sunbury and Cobaw in championing positive health, wellbeing and inclusion. This is an event where LGBTQIA+ identities are celebrated and young people can connect with each other in a safe, fun and supported environment. The LGBTQIA+ Dance Party is a gender neutral event, is wheelchair accessible, and free from racism and queerphobia. The event is lead by Mount Alexander Shire Council and supported by Hepburn Shire Council and Macedon Ranges Shire Council and is taking place on 20 May 2022 in Castlemaine. Macedon Ranges Youth Services and Hepburn Shire Councils to assist with youth engagement for scheduled events and transportation to the dance party. IDAHOBIT working group formed in 2021 to develop and build on existing IDAHOBIT related activity (has met twice so far in 2022, next meeting scheduled Thursday 7 April). IDAHOBIT rainbow flag raising at Kyneton Town Hall and Gisborne offices scheduled as part of Council's annual flag raising calendar. Flag raising ceremony (with young person speakers and dignitaries) scheduled to happen at KMI forecourt (with BBQ and information tables) on 17 May. Rainbow lights scheduled to light up Kyneton Town Hall (for the week of IDAHOBIT)	Manager Children, Youth & Family Services	30/06/2022	
<ul style="list-style-type: none"> <li>Continue to demonstrate leadership in advancing gender equality through the implementation of Council's Gender Equality Action Plan, including delivery of year one actions</li> </ul>	Deliver	In Progress	50%	50%	Gender Equality Action Plan submitted to the Commission and made available via Council's website. The plan has been confirmed as compliant and implementation ready. Year one actions have been assigned to the appropriate teams and activities have commenced.	Manager People, Risk and Wellbeing	30/06/2022	
<ul style="list-style-type: none"> <li>Construct a designated modular change room at the Gisborne Aquatics Centre, which will enable Council to meet Child Safe requirements, and improve service provision and accessibility</li> </ul>	Deliver	Delayed	75%	30%	Project tendered with tenders received over allocated budget. Scope to be revised to a plan and design project to inform a 2023/24 business case. Child Safe requirements continue to be met at the centre.	Manager Facilities and Operations	30/06/2022	
<ul style="list-style-type: none"> <li>Provide referral services through our Neighbourhood House programs and increase funding for 2021/22</li> </ul>	Facilitate/Partner	In Progress	75%	90%	Extra funding was distributed to Neighbourhood Houses in this quarter. Additional funds were provided to three houses to partner with Council to deliver four separate Christmas lunches, which were extremely well received and attended. Other referrals were provided on an as needed basis.	Manager Economic Development, Arts & Events	30/06/2022	

Explore opportunities for affordable and social housing in the shire								
ACTION	COUNCIL ROLE	STATUS	TARGET % COMP.	ACTUAL % COMP.	PROGRESS COMMENTS	KEY CONTACT	COMP. DATE	PROGRESS
• Prepare an interim social and affordable housing policy	Deliver	Completed	100%	100%	The Interim Social and Affordable Housing Policy was adopted December 2021.	Manager Community Wellbeing	30/06/2022	Complete
• Work with the Victorian Government to increase supply of affordable housing, including social housing, in the shire	Advocate	In Progress	75%	75%	Partner to Community Housing Organisations application to Big Housing Build Social Housing Growth Fund for consideration by State Government. Central Victorian Primary Care Partnership has allocated funding to support work about the mechanisms that can be applied to support Councils Interim Affordable Housing Policy objective of more affordable housing. An expression of interest was completed and a consultant agency has been engaged to deliver this work by 30 June 2022.	Manager Community Wellbeing	30/06/2022	
• Commit to participating in the development and, where relevant, the implementation of the Loddon Mallee Regional Housing Action Plan	Partner	In Progress	75%	75%	Officers continue to support the development of the Loddon Mallee Regional Housing Action Plan as required.	Manager Strategic Planning and Environment	30/06/2022	

**STRATEGIC OBJECTIVE - 2 HEALTHY ENVIRONMENT, HEALTHY PEOPLE**

We will contribute to positive health and wellbeing in our community by proactively supporting mental health, the prevention of violence against women, healthy lifestyles for all ages and abilities, social connection and inclusion, community safety, and arts and culture.

We will protect our natural environment through proactive environmental planning, advocacy and policy to address climate change, support biodiversity and enhance water catchment quality. The Macedon Ranges Shire declared a Climate Emergency in 2021.

We will take action to reduce waste in order to protect public health and the environment.

**Protect the natural environment and enhance biodiversity**

ACTION	COUNCIL ROLE	STATUS	TARGET % COMP.	ACTUAL % COMP.	PROGRESS COMMENTS	KEY CONTACT	COMP. DATE	PROGRESS
• Continue the healthy landscapes for healthy livestock project	Deliver	In Progress	75%	75%	The program has reached 840 participants to date. 28 properties are taking part in the Holistic Grazing Management course and a further 17 in the Small Property Grazing Course. Officers have undertaken 38 property visits and organised 17 field day, discussion groups and webinar events.	Manager Strategic Planning and Environment	30/06/2022	
• Finalise the review of the Hanging Rock Environmental Management Plan and commence implementation of priority actions	Deliver	Completed	100%	100%	The Hanging Rock Environment Management Plan was endorsed at Council Meeting 27 October 2021. It is available on Council website.	Manager Strategic Planning and Environment	31/12/2021	Complete
• Finalise the Roadside Conservation Management Plan that aims to enhance the conservation value of Council-managed roadsides, while mitigating fire risk and maintaining road safety	Deliver	Completed	100%	100%	The Roadside Conservation Management Plan was endorsed at the 24 November 2021 Council Meeting. It is available on Councils website.	Manager Strategic Planning and Environment	31/12/2021	Complete
• Protect, preserve and enhance bushland and biodiversity	Deliver	In Progress	70%	70%	The Bird Blitz, spotlighting, and nestbox checks as part of Councils Biodiversity Monitoring Program are complete. Weed control and tree assessments have been undertaken at Bald Hill, Black Hill, Malmsbury Common, Woodend Grassland, Marsh Court, Daly Reserve and Hobbs Road Reserves as well as many of Councils smaller conservation reserves.	Manager Strategic Planning and Environment	30/06/2022	

**Lessen the severity of climate change through actions that enable Council and the community to reduce greenhouse gas emissions**

• Review and adopt Council's Environment Strategy	Deliver	Completed	100%	100%	Council adopted the updated Environment Strategy 2021 at its scheduled meeting held on 27 October 2021.	Manager Strategic Planning and Environment	30/06/2022	Complete
• Implement a suite of environmental upgrades to Council buildings to enhance energy efficiency and environmental performance	Deliver	In Progress	70%	30%	Initial quotes have been obtained.	Manager Strategic Planning and Environment	30/06/2022	

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ACTION	COUNCIL ROLE	STATUS	TARGET % COMP.	ACTUAL % COMP.	PROGRESS COMMENTS	KEY CONTACT	COMP. DATE	PROGRESS
• Replace all remaining standard street lights with energy-efficient lights through the Central Victorian Greenhouse Alliance Lighting the Regions Project	Deliver	Delayed	70%	20%	Contractor has been engaged. Council has been informed that the project has been delayed due to the contractor unable to obtain the necessary fittings to complete the upgrade by 30 June 2022.	Manager Strategic Planning and Environment	30/06/2022	
• Continue delivery of a program of community climate change action plans across the shire's townships	Deliver	In Progress	70%	70%	Cool Changes program has commenced for Gisborne and Riddells Creek with a high level of engagement from community members.	Manager Strategic Planning and Environment	30/06/2022	
• Continue to support phase 2 of Sunbury and Cobaw Community Health's Human Code project through the Healthy Masculinities Partnership Grant	Deliver	In Progress	75%	75%	Children, Youth and Family Services continue to support phase 2 of Sunbury and Cobaw Community Health's Human Code project through the Healthy Masculinities Partnership Grant. A number of online and in person education sessions have occurred across the Shire.	Manager Children, Youth & Family Services	30/06/2022	
• Research ways for Council to support the use and uptake of electric vehicles (EV) across the shire	Facilitate/Deliver	In Progress	70%	70%	Public EV charging stations have been installed in Woodend and Kyneton. Grant application for charging stations at Council offices has been submitted. Meeting held with Tesla to investigate location for supercharging station in the shire.	Manager Strategic Planning and Environment	30/06/2022	

#### Improve the quality of recycling, minimise the generation of waste and establish alternatives to landfill disposal

• Commence implementation of actions to phase out single-use plastics, based on the audit findings and action plan	Deliver	In Progress	90%	90%	Implementation of actions identified is continuing, with the majority delivered in previous quarters. Internally, officers are currently reviewing how they can reduce single use plastics in their area of operation.	Manager Engineering and Resource Recovery	30/09/2021	
• Actively promote the use of reusable nappies through the Maternal and Child Health Service (MCH)	Deliver	In Progress	90%	90%	The development of a community survey about reusable nappies has been launched and promoted through Maternal and Child Health Services (MCH), social media, newspaper, Early Childhood Education and Care services etc., and MCH nurses will conduct the survey with all of their clients for the duration of the time the survey is open. The Environment team, with support of Children Youth and Family Services, will use the findings to determine what sort of program Council will run to support the increased use of reusable nappies.	Manager Children, Youth & Family Services	30/06/2022	

ACTION	COUNCIL ROLE	STATUS	TARGET % COMP.	ACTUAL % COMP.	PROGRESS COMMENTS	KEY CONTACT	COMP. DATE	PROGRESS
• Commence the implementation of the actions identified in the Waste Management and Resource Recovery Strategy 2021–2026	Facilitate	In Progress	50%	75%	Actions identified in the Strategy have commenced. Five actions are completed, 15 are ongoing in nature with a further 10 actions to be undertaken in the 2022/23 financial year. The following actions are complete: - Roll-out weekly FOGO and fortnightly general waste service to remaining areas of shire; - Brief council on hard waste collection and tip vouchers; - Develop a sustainable procurement policy or alternatively incorporate sustainable procurement principles into Council's existing procurement policy; - Introduce sorting stations at Council offices for general waste, recycling, glass, FOGO and soft plastics; - Audit of single-use plastics across council operations and events within the Shire to establish a baseline.	Manager Engineering and Resource Recovery	31/01/2022	
• Decrease tonnes of waste to landfill per capita	Deliver	In Progress	75%	75%	Kerbside landfill has decreased by 2kg per household in the third quarter compared to the second quarter. Soft plastic trial receiving 100m3 a month and efforts to move to business as usual are in motion.	Manager Engineering and Resource Recovery	30/06/2022	

#### Provide opportunities to experience open space and bushland reserves

• Work towards amending the Planning Scheme to introduce new policy and planning controls to implement the Significant Landscapes Study	Deliver	In Progress	70%	60%	C133macr was given Ministerial Authorisation to proceed with a Planning Scheme Amendment on 25 May 2021 subject to five conditions. There is a delay in the gazettal of the new format planning scheme, as a result DELWP have advised Council can exhibit C133macr in mid 2022. The amendment is expected to be exhibited in the next quarter. The amendment is a multi-year project with an independent Planning Panel now expected in late 2022.	Manager Strategic Planning and Environment	30/06/2022	
• Commence implementation of recommended master plan actions at the Gisborne, Kyneton and Malmsbury Botanic Gardens, including the delivery of an entry garden (western entrance) at the Gisborne Botanic Gardens	Deliver	Planning	75%	75%	The following actions have commenced: - Gisborne: Planning and design for west entry garden complete, with input provided by the Friends of Gisborne Botanic Gardens. Staff will shortly engage with Friends of Gisborne Botanic Gardens regarding implementation of the west entry garden. Irrigation project design is complete and staff are currently working through mains connection with Greater Western Water. - Kyneton: Future works currently being planned. - Malmsbury: Irrigation project design is complete and staff are currently working through mains connection with Coliban Water.	Manager Open Space and Recreation	30/06/2022	
• Riddells Creek Street tree planter boxes – determine a solution to retain the existing trees while providing new planter boxes developed with a different construction methodology	Deliver	In Progress	100%	75%	Planter boxes temporarily repaired whilst awaiting the new construction solution. An engineer has been engaged to design a solution.	Manager Open Space and Recreation	31/03/2022	

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Improve the management of water, including flooding risk, water quality of creeks and waterways, and the efficient use of water								
ACTION	COUNCIL ROLE	STATUS	TARGET % COMP.	ACTUAL % COMP.	PROGRESS COMMENTS	KEY CONTACT	COMP. DATE	PROGRESS
• Commence priority waterway restoration works that implement adopted waterway environmental plans, which includes completing the master plan of the Woodend Five Mile Creek, and continued delivery on the implementation of the Romsey Five Mile Creek Master Plan.	Deliver	In Progress	70%	70%	Melbourne Water capital works programs, in partnership with Council, have made significant environmental works along Romsey Five Mile Creek and Jacksons Creek in Gisborne. Woodend Five Mile Creek master plan is underway, with initial community consultation complete.	Manager Strategic Planning and Environment	30/06/2022	
• Continue the waterway conservation works program	Deliver	In Progress	70%	70%	Priority projects are underway across several waterway reserves in the Shire. Matched funding from Melbourne Water has been received for waterways in the Port Philip Catchment. A partnership agreement with North Central Catchment Management Authority will see further weed control along the Campaspe River in Kyneton.	Manager Strategic Planning and Environment	30/06/2022	
Maintain systems, capacity and capability to manage, respond to and lead recovery after emergency events								
• Monitor and mitigate key emergency risks	Deliver	In Progress	75%	75%	Fire prevention work completed for 2021/2022 season, including roadside slashing and fuel reduction on Council-owned land. Two rounds of private property inspections complete following strong growth through the Summer period. Strategic firebreak program commenced - program to continue over several years with key Country Fire Authority (CFA) and other partners. Fire access tracks cleared and Neighbourhood Safer Places monitored throughout the season.	Manager Safer Communities	30/06/2022	
• Leverage partnerships with key agencies and community groups to improve response to and recovery from emergency events	Facilitate/Partner	In Progress	75%	75%	End of season Municipal Emergency Management Planning Committee (MEMPC) and Municipal Fire Emergency Management Planning Sub-Committee (MFMPSC) held with regional partners. Staff development included walk-through demonstrations and discussions with agency and cross-council partners at a designated Emergency Relief Centre and other online Emergency Management and Recovery sessions. Communications and networking with regional and agency partners continues. Funding received through various grant bodies has enabled ongoing work and relationships with partners, such as Sunbury Cobaw Community Health and Neighbourhood Houses.	Manager Safer Communities	30/06/2022	

ACTION	COUNCIL ROLE	STATUS	TARGET % COMP.	ACTUAL % COMP.	PROGRESS COMMENTS	KEY CONTACT	COMP. DATE	PROGRESS
• Contribute to Municipal Emergency Management Planning	Facilitate/Partner	In Progress	75%	75%	Updates to the Municipal Emergency Management Plan (MEMP) contacts have been completed. Additional MEMPC non-voting members have been invited to improve relationships at a local level. Storm and Flood Plan review is programmed to begin in May. Community Emergency Risk Assessment (CERA) process is programmed to begin in June	Manager Safer Communities	30/06/2022	
• Learn from emergency management response to improve future responses	Partner	In Progress	75%	75%	Lessons from the June 2021 storm have been incorporated into guidance documentation for Municipal Emergency Management Officers (MEMOs) and Municipal Recovery Managers (MRMs). These guidance documents are subject to continuous improvement. Organisational and multi-agency debriefs were conducted following the January storm and flood event, resulting in improvements to internal and across-agency processes and understanding.	Manager Safer Communities	30/06/2022	
<b>Encourage active and healthy lifestyles for people of all ages and abilities</b>								
• Optimise accessibility and usage of open space and facilities through a program of development and renewals for open space, playgrounds and sporting infrastructure	Deliver	Planning	75%	75%	Various projects underway including accessibility improvement to Adventure Playground in Gisborne and numerous play element upgrades.	Manager Open Space and Recreation	30/06/2022	
• Work in partnership with health, education and community organisations, including sporting clubs and community groups, to enhance opportunities for improved health, and participation in passive and active recreation	Partner	In Progress	75%	75%	Work continues in this area, especially through non-traditional methods such as the Healthy Heart initiative and the Sport4all program which aims to reduce barriers to sport participation for people with a disability.	Manager Open Space and Recreation	30/06/2022	
• Adopt the Municipal Public Health and Wellbeing Plan 2021-2025	Deliver	Completed	100%	100%	The Municipal Public Health and Wellbeing Plan 2021-2025 was adopted by Council in October 2021.	Manager Community Wellbeing	31/10/2021	Complete
• Adopt the Disability Action Plan 2021-2025	Deliver	Completed	100%	100%	The Disability Action Plan 2021-2025 was adopted by Council in October 2021.	Manager Community Wellbeing	31/10/2021	Complete
• Continue to deliver the actions for Elevate – Council's Youth Strategy 2018–2028	Partner	In Progress	75%	75%	Youth Services continues to deliver the actions for Elevate through collaboration with partners and community stakeholder, including young people.	Manager Children, Youth & Family Services	30/06/2022	
• Facilitate/partner with health service providers within the community	Deliver/Partner	In Progress	75%	75%	The Health Broker has established strong links with local health agencies and facilitates monthly network meetings.	Manager Open Space and Recreation	30/06/2022	
• Participate in the Healthy Heart of Victoria (HHV) initiative to improve health and wellbeing outcomes in Macedon Ranges and advocate for ongoing funding	Deliver/Partner	In Progress	75%	75%	MRSC continues to participate in the Healthy Heart of Victoria initiative including advocating for ongoing funding.	Manager Open Space and Recreation	30/06/2022	

Engage families to promote the importance of early childhood education and health								
ACTION	COUNCIL ROLE	STATUS	TARGET % COMP.	ACTUAL % COMP.	PROGRESS COMMENTS	KEY CONTACT	COMP. DATE	PROGRESS
• Work with the Department of Education (DET) to support current education reforms, such as the rollout of three-year-old kindergarten in the Macedon Ranges Shire and School Readiness Funding (SRF).	Facilitate/Partner	In Progress	75%	75%	Work is currently being undertaken with the DET to prepare for the Year 2 (2023) roll out of 3 year old kindergarten. SRF plans, with accompanying funding, are in place and being expended.	Manager Children, Youth & Family Services	30/06/2022	
• Provide and support access to quality kindergarten programs across the shire	Deliver	In Progress	75%	75%	An approved provider network has been established and meets every 6 weeks for approved kindergarten providers in Macedon Ranges Shire. The group discusses topics such as connecting to community, workforce planning and supports and bush kindergarten.	Manager Children, Youth & Family Services	30/06/2022	
• Improve social connection for children and families with barriers to social engagement	Facilitate	In Progress	75%	75%	The Early Years Service planner is working with the Child and Family Services alliance and other key stakeholders to consider unblocking systems issues which can be a barrier for engagement for families.	Manager Children, Youth & Family Services	30/06/2022	
• Deliver the first-year actions for Council's Early Years Plan – CREATE	Deliver	In Progress	75%	75%	Delivery of first year actions for CREATE is on target.	Manager Children, Youth & Family Services	30/06/2022	
• Strengthen municipal planning of early years' services	Facilitate/Partner	In Progress	75%	75%	The Early Years Service Planner is in place and is working with key departments across Council and other tiers of government to strengthen planning for early years services.	Manager Children, Youth & Family Services	30/06/2022	
• Explore feasibility of Macedon Ranges becoming a child friendly community	Facilitate	In Progress	50%	50%	Attendance at child friendly community reference groups has occurred. Further scoping is currently being undertaken to explore feasibility of becoming a child friendly community.	Manager Children, Youth & Family Services	30/06/2022	
• Continue to deliver maternal and child health, and early childhood services and programs, including immunisation and supported playgroups	Deliver	In Progress	75%	75%	Service delivery of Maternal and Child Health and Early Years programs is on track.	Manager Children, Youth & Family Services	30/06/2022	
Support our community to ensure better access and connection for facilities and services								
• Continue to monitor the implication of aged care reform on Council's role in supporting older people	Deliver	In Progress	70%	70%	Officers attended webinars hosted by the Australian Government to explore the proposed Support at Home (SaH) Program, and provided information to Councillors regarding decisions of nearby councils to cease service delivery. Various business processes were implemented to strengthen tracking of services delivered to clients. Timeline for briefing revised, noting establishment of the new Community Directorate and that the SaH program is proposed to come into effect July 2023 (time available).	Manager Community Wellbeing	30/06/2022	
• Become members of the Every Age Counts coalition and take the pledge to address ageism	Partner	In Progress	60%	60%	Executive Briefing completed in January 2022. Council briefing scheduled April 2022.	Manager Community Wellbeing	30/06/2022	
• Advocate for access to health services locally	Facilitate/Partner	In Progress	75%	75%	Performance reports demonstrate achievement of all KPIs for the Regional Assessment Service.	Manager Community Wellbeing	30/06/2022	24

Assist to improve mental wellbeing within the community								
ACTION	COUNCIL ROLE	STATUS	TARGET % COMP.	ACTUAL % COMP.	PROGRESS COMMENTS	KEY CONTACT	COMP. DATE	PROGRESS
• Continue to increase community awareness and resilience in relation to mental health through initiatives such as Live4Life.	Facilitate	In Progress	75%	75%	Youth services continues to increase community awareness and resilience in relation to mental health through the provision of Live4Life (including the provision Youth Mental Health First Aid); collaborating with partners in establishing a Youth Mental Health Advocacy Group; and continued support and involvement in the Macedon Ranges Suicide Prevention Action Group (MRSPAG).	Manager Children, Youth & Family Services	30/06/2022	
• Support and promote mental health by continued training of mental health first aid sessions through Live4Life and the Older Person Mental Health First Aid course	Facilitate/Deliver	In Progress	75%	75%	Funding was secured this quarter to train additional mental health first aid trainers.	Manager Children, Youth & Family Services	30/06/2022	
• Work with Commonwealth and state governments to advocate for the establishment of a youth mental health service in the Macedon Ranges Shire	Partner	In Progress	75%	75%	Work on this project has continued and included the formation of an advocacy group, and research and design of an infographic.	Manager Children, Youth & Family Services	30/06/2022	
• Continue to support phase 2 of Sunbury and Cobaw Community Health's Human Code project through the Healthy Masculinities Partnership Grant	Partner	In Progress	75%	75%	Phase 2 of this project continues to be supported.	Manager Children, Youth & Family Services	30/06/2022	
• Continue delivering Live4Life in secondary schools and the wider community across our shire	Partner	In Progress	75%	75%	Live4Life continues to be delivered in secondary schools and the wider community across our shire.	Manager Children, Youth & Family Services	30/06/2022	
• Develop and deliver a primary school-based mental health and wellbeing model for grade 5 and 6 students across our shire	Deliver	In Progress	75%	40%	There have been delays to this project due to a staff vacancy. Recruitment has now occurred, with reference and steering groups meeting to review progress of project.	Manager Children, Youth & Family Services	30/06/2022	

**STRATEGIC OBJECTIVE - 3 BUSINESS AND TOURISM**

We will foster economic vitality in a way that promotes positive individual and community health outcomes, including business diversity, housing, transport, information and communication technology, and employment options. Investment attracted to the shire will be consistent with Council's vision.

**Encourage economic vitality (including tourism, agribusiness, buy local and local employment options)**

ACTION	COUNCIL ROLE	STATUS	TARGET % COMP.	ACTUAL % COMP.	PROGRESS COMMENTS	KEY CONTACT	COMP. DATE	PROGRESS
• Subject to Council adoption, commence implementation of actions contained in Year 1 of Council's Economic Development Strategy (EDS)	Implement/ Facilitate	In Progress	75%	75%	A number of Year 1 EDS actions were progressed during the quarter. They include profiling local businesses via the Business Excellence Awards 2022 process and the monthly E News, supporting the development of an additional childcare facility in Kyneton to catalyse re-entry into the workforce for parents and supporting employment growth with the development of new businesses such as the Lancefield Brewery. Plans were developed to support the new Go TAFE Mobile Campus visiting the shire to offer careers advice, provide information on tertiary courses available and provide job seeking skills training.	Manager Economic Development, Arts & Events	30/06/2022	
• Progress the Events Strategy 2021–2025, including development of the Autumn Festival	Deliver	In Progress	75%	75%	Autumn Festival program marketing was undertaken and industry engagement got into full swing. The number of scheduled events taking part in the program was increased from the first Autumn Festival. The Events and Festivals funding stream was promoted and went live in March. The potential to utilise SmartyGrants as part of future funding applications was researched with positive results.	Manager Economic Development, Arts & Events	30/06/2022	
• Progress the Rural Land Use Strategy (incorporating the 'In the Farming Zone Strategy') to Council for decision, and consider implementation into the Macedon Ranges Planning Scheme	Deliver	In Progress	60%	60%	The draft Rural Land Use Strategy was on public consultation from 19 July 2021 to 17 September 2021. 175 submissions were received, over 65 enquiries and 11 one on ones were conducted. The next step is for Council to consider submissions at a future Planning Delegated Committee Meeting. Council is anticipating the release of the Victorian State Government's Green Wedge and Agricultural Land (GWAL) Strategy, as a consideration before commencing to the next step. This is a multi-year project.	Manager Strategic Planning and Environment	30/06/2022	
• Continue delivering actions from the Arts and Culture Strategy 2018–2028	Deliver	Planning	75%	75%	On March 31, we launched a Community Choir project (Urban Sea Shanties) announcing opportunities for community members to participate and worked with Economic Development and Tourism teams to deliver a range of arts and culture experiences such as Outdoor Activations and Autumn Festival. The 'Biodiversity Crisis' exhibition (a partnership with Environment to address and raise awareness of social, environmental and sustainability issues) continues at the Kyneton Museum. The launch of the Kyneton Town Hall program is scheduled for May 6.	Manager Economic Development, Arts & Events	30/06/2022	

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Support local industry sectors that align with our vision strategies								
ACTION	COUNCIL ROLE	STATUS	TARGET % COMP.	ACTUAL % COMP.	PROGRESS COMMENTS	KEY CONTACT	COMP. DATE	PROGRESS
• Continue to support local Business and Tourism Associations (BATAs) and Industry-sector peak bodies, and look to have geographic and industry sector coverage	Partner	In Progress	75%	75%	Positive sentiment was expressed and agreement reached for the continuation of the quarterly Business and Tourism/Industry Sector Stakeholder forums and meetings were scheduled accordingly. Positive engagement was undertaken with a number of main street businesses in Malmesbury, relating to activities linked to the Autumn Festival 2022. An offer was extended to support the Agribusiness Sector should there be a desire to form an independent agri-sector body to act as an advocate/voice for this important local industry.	Manager Economic Development, Arts & Events	30/06/2022	
• Continue to increase the engagement of the business community with the Macedon Ranges Shire Council Business Awards	Deliver	In Progress	75%	75%	Planning for the 2022 Business Excellence Awards has progressed well with the event management company being contracted and the sponsorship package and award categories being confirmed. Research into local options for the awards gala venue is also underway with the event date set.	Manager Economic Development, Arts & Events	30/06/2022	
• Continue to provide a package of support measures for the community and local businesses to assist the shire's recovery from the COVID-19 pandemic	Deliver	In Progress	75%	75%	Given the persistence of the pandemic, assistance to businesses continued, seeing plans for the third round of \$1,000 business support vouchers (BCRP2022) being set in place, a continuation of on site, face-to-face COVID-19 compliance mentoring across the shire and funding for outdoor activations becoming available. Up to date information relating to changes in restrictions, state government support and funding available etc., was also provided via weekly eblasts and monthly E Newsletters.	Manager Economic Development, Arts & Events	30/06/2022	
Support small business and the local economy								
• Deliver obligations under Small Business Friendly Charter: - Deliver 14-day payments to local suppliers - Engage with businesses - Streamline business applications - Help set up and support local business networks	Deliver	In Progress	75%	75%	Local suppliers continued to be paid in a 14 day cycle. Dialogue continued regarding the best ways to keep businesses informed about up-coming infrastructure works and methods to mitigate the impact. Local business networks received ongoing support via the stakeholder forum and COVID-19 support initiatives and an offer to once again partner with the Macedon Ranges Accommodation Association (MRAA) to fund/deliver a Digital Health Check training program for MRAA members and others involved in the local visitor economy.	Manager Economic Development, Arts & Events	30/06/2022	
• Support the local economy by encouraging procurement to be undertaken locally	Facilitate	In Progress	75%	75%	The adopted procurement policy was reviewed with a view to looking at it specifically through a local economy lens. The policy references local businesses at a number of points and has a provision built in for treating local businesses favourably while balancing other key considerations including value for money, probity and fair processes. A desk top exercise got underway to assess the impact of this built in flexibility.	Manager Economic Development, Arts & Events	30/06/2022	



Engage with emerging technology solutions and initiatives to increase the liveability of the shire								
ACTION	COUNCIL ROLE	STATUS	TARGET % COMP.	ACTUAL % COMP.	PROGRESS COMMENTS	KEY CONTACT	COMP. DATE	PROGRESS
• Advocate for improved communications infrastructure	Advocate	In Progress	75%	75%	A number of actions relating to advocating for improved telecommunications infrastructure and services were delivered (specifically in relation to Kyneton, Woodend, Tylden and Gisborne South). This included onsite visits with Telstra in Woodend and Kyneton, a letter of support for a co-funding application for Tylden and letters to State and Federal government representatives and telecommunications service providers advocating for improved services across the shire, with a focus on Gisborne South and other known poorly serviced locations.	Manager Economic Development, Arts & Events	30/06/2022	

**STRATEGIC OBJECTIVE - 4 DELIVER STRONG AND RELIABLE GOVERNMENT**

We will demonstrate the qualities of good governance, including a clear vision and culture, transparency, respect, consistency, accountability and responsiveness.

**Ensure sustainable financial management and the strategic allocation of resources to deliver planned infrastructure and services**

ACTION	COUNCIL ROLE	STATUS	TARGET % COMP.	ACTUAL % COMP.	PROGRESS COMMENTS	KEY CONTACT	COMP. DATE	PROGRESS
• Develop and implement a new Risk Strategy and Strategic Risk Register	Deliver	Delayed	100%	90%	Delayed due to loss of key staff in the Risk area. Working with a current supplier to implement online risk registers to better manage and report on strategic risks. The Risk Strategy is being reviewed by the Audit and Risk Committee.	Manager People, Risk and Wellbeing	30/06/2022	
• Develop and implement a new procurement policy (for adoption by or before 31 December 2021)	Deliver	Completed	100%	100%	The procurement policy was adopted at the Council meeting held on the 24th November 2021.	Manager Finance and Reporting	31/12/2021	Complete
• Regularly review and update long-term financial and infrastructure planning to guide our budget decisions to ensure they are responsible and sustainable	Deliver	In Progress	50%	50%	Work undertaken to complete the 2022/23 draft Budget has enabled officers to review the long term financial plan with proposed future infrastructure requirements. Years 1-4 of the long term financial plan are complete and are included in the draft budget. Work will continue on the later years. The Long Term Financial plan remains in a financial sustainable position for the initial years that revised work has been undertaken.	Manager Finance and Reporting	30/06/2022	
• Deliver a new project management framework and software for delivery of capital work projects	Deliver	In Progress	75%	75%	New project management framework and software has been developed and is currently being trialled with key users throughout the organisation. On track for delivery this financial year with framework and system to be fully utilised for Capital Works projects for the 2022/23 financial year.	Manager Assets and Project Management Office	30/06/2022	

**Enhance strategy, policy and plan development, and identify alignment to allow for prioritisation of services that are efficient, well planned, accessible and meet community needs**

• Develop and adopt a Workforce Plan to meet the requirements of the Local Government Act 2020	Deliver	Completed	100%	100%	Workforce Plan was developed and adopted by 31 December 2021 as per the legislative requirement.	Manager People, Risk and Wellbeing	31/12/2021	Complete
• Continue to identify and implement agreed actions from employee surveys	Deliver	In Progress	60%	60%	Actions on track to be achieved in line with action plan and timeline.	Manager People, Risk and Wellbeing	30/06/2022	
• Provide appropriate training and development of staff to ensure continuous improvement and access to the required skills	Deliver	Completed	100%	100%	New eLearning platform successfully implemented offering a range of development and training for all staff.	Manager People, Risk and Wellbeing	30/11/2021	Complete
• Support and resource the effective operation of Council's Audit and Risk Committee	Deliver	In Progress	75%	75%	Officers continue to work with members of the Audit and Risk Committee to ensure the Committee remains effective. Next scheduled Audit and Risk Committee meeting is 11 May 2022.	Manager Finance and Reporting	30/06/2022	

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ACTION	COUNCIL ROLE	STATUS	TARGET % COMP.	ACTUAL % COMP.	PROGRESS COMMENTS	KEY CONTACT	COMP. DATE	PROGRESS
• Develop and adopt a suite of new governance related policies and procedures as required by the Local Government Act 2020	Deliver	In Progress	75%	75%	The procurement policy has been adopted in accordance with the Local Government Act 2020. The draft Budget 2022/23 and Council Plan 2021-2031 (Year 2 Actions 22/23) will be presented to Councils in early April in preparation for final adoption in June 2022.	Manager Finance and Reporting	30/06/2022	
<b>Lead advocacy engagement and enhance relationships with all tiers of government and key stakeholders</b>								
• Actively participate in community and government networks and regional alliances	Facilitate/Partner	In Progress	75%	75%	Officers worked with representatives of neighbouring Councils to develop a Procurement Policy that was consistent across the sector. The budget is being drafted based on a sector wide model budget compiled by member councils from across the State.	Manager Finance and Reporting	30/06/2022	
• Establish a Child and Family Services Network	Facilitate/Partner	Completed	100%	100%	Children, Youth and Family Services have partnered with Child First Alliance to build and strengthen the Child and Family Services Network, this includes co-hosting a number of forums seeking to unblock systems issues and shared opportunity to improve local service responses for children, youth and families	Manager Children and Family Services	31/03/2022	Complete
<b>Enhance customer experience through the transformation of our services to ensure they are easy to access, and provide seamless transactional and interactional experiences</b>								
• Review Council's Complaints Handling Policy to ensure a flexible approach that assists people with varying abilities to outline their concerns in a variety of ways	Deliver	Completed	100%	100%	This action has been completed.	Executive Manager People, Culture and Performance	31/12/2021	Complete
• Develop and implement the Customer Experience Strategy	Deliver	In Progress	25%	15%	Consultants were engaged to undertake a process review, "Responding to our Customers". This report was finalised in quarter three and includes key recommendations to improve how Council's customer request management is undertaken. A review of the Community Engagement Policy is also underway. These two pieces of work will feed into the development of the Customer Experience Strategy.	Manager Community Strengthening	30/06/2022	
• Develop and implement the Community Engagement Framework	Deliver	In Progress	25%	25%	The consultation period has concluded and work has begun on updating the policy. This will be presented to Council at an upcoming meeting.	Manager Communication and Engagement	30/06/2022	
• Council will pilot web chat software to enhance the customer experience	Deliver	Completed	100%	100%	This action has been completed.	Executive Manager People, Culture and Performance	31/12/2021	Complete
• Improve our digital platforms, ensuring they are fully accessible for all residents and ratepayers	Deliver	In Progress	25%	25%	This will be an ongoing consideration that the Communications Team will be mindful of and continue to investigate ways to improve and research best practice amongst other Council organisations.	Manager Communication and Engagement	30/06/2022	

Support transparent and evidence-based decision making through sharing Council data and clear reporting on our measures of success to the community								
ACTION	COUNCIL ROLE	STATUS	TARGET % COMP.	ACTUAL % COMP.	PROGRESS COMMENTS	KEY CONTACT	COMP. DATE	PROGRESS
• Ensure compliance with legislative external reporting and disclosure obligations, and ensure internal reporting frameworks are delivered to demonstrate transparency to the community	Deliver	In Progress	75%	75%	The 2021/22 Annual Report was noted at the October Scheduled Council Meeting. Quarterly reports have also been prepared in accordance with internal reporting frameworks and presented to Council for adoption. The Budget 2022/23 and Council Plan 2021-2031 (Year 2 Actions 22/23) are scheduled to be adopted 30 June 2022.	Manager Finance and Reporting	30/06/2022	
• Strengthen community engagement practice and relationships with the implementation of a Community Engagement Policy and procedures	Deliver	In Progress	75%	75%	Face to face engagement has resumed between Council and the community and will continue to occur going forward. These opportunities will further complement the engagement policy work listed above and the recommendations that come out of that.	Manager Communication and Engagement	30/06/2022	

## SECTION 4

### Customer Service

*This summary provides an overview of Council's Customer Service Operations in relation to customer service standards.*

## Customer service

### Webchat

Zendesk webchat was trialled as part of an external grant opportunity. A quantitative and qualitative review of the trial rollout of Zendesk webchat on Council's website has determined that the project not proceed. An analysis of the trial demonstrated the cost outweighs the benefits to the community and organisation.

### Customer service standards

Customer service standards are used to measure the quality of customer service, and are defined in Council's Customer Service Charter and Complaints Policy.

Customer service standards set the timeframes (standard of responsiveness) for responding to phone calls, emails, requests for service, correspondence and complaints. The timeframes are:

Method of contact	Response time
Phone	Calls answered within 30 seconds
Mail (including fax)	Respond within 10 working days
Request for service	Respond within 10 working days
Complaints	Respond within 10 working days

To measure our performance and assist staff to meet this standard of responsiveness, Council software systems, which register mail and record requests for service, have been configured to record how we respond to customers.

## Standard of responsiveness for the quarter

Table 17 – Customer Request Status (Responsiveness) Quarter 3, 2021/2022

Customer Request Status (Responsiveness)												
1 January 2022 to 31 March 2022	Total requests received		Requests responded to & completed on time (within 10 working days)		Requests responded to & completed late (more than 10 working days)		Requests responded to and not yet due		Overdue requests		Un-actioned requests (at logged status)	
	No.	%	No.	%	No.	%	No.	%	No.	%	No.	%
TOTAL	6572	100%	3753	57.11%	1381	21.01%	972	14.79%	205	3.12%	234	3.56%

The Customer Request Status results in Table 17 apply to the whole organisation, not just the Customer Service Team. It has been identified that there is a discrepancy between the total requests received (6572) to the actual figures in Table 16 (3753 plus 1381, 972, 205 and 234 = 6545). This is currently being investigated.

## This quarter's request for service metrics compared to last quarter.

Total requests received for this quarter (\*6,572) was 619 more than quarter 2 (5,953).

Overdue requests this quarter totalled 205; down from 384 in quarter 2.

Requests completed on time was down this quarter (57.11% compared to 58.05% in quarter 2). Overall completion rates are lower this quarter at 78.12% (57.11% plus 21.01%), compared to 79.12% in quarter 2.

Requests responded to but not yet due has increased from 10.53% (quarter 2) to 14.79% (quarter 3). The increase of requests was attributed to the flooding from storms in late January 2022.

Table 18 – Calls Received, Answered and Abandoned Quarter 3, 2021/2022

Calls Received, Answered and Abandoned						
1 January to 31 March 2022 PHONE QUEUES	Total Calls Received		Total Calls Answered		Total Calls Customer Abandoned	
Customer Service Team	15624	82.02%	14095	90.21%	1529	9.79%
Other Departments	3424	17.98%	2907	84.90%	517	15.1%
TOTAL	19048	100%	17002	89.26%	2046	10.74%

Calls for the Planning Team are received via Customer Service. Calls to other departments will often overflow to the Customer Service team.

**This quarter's call metrics compared to last quarter**

Total calls received by the Customer Service team this quarter (15,624) was 238 calls less than quarter 2 (15,862). The volume difference can be attributed to the Christmas holiday period.

The average customer ring wait time for the call to be answered is 35.33 seconds. It is sitting slightly above the target standard response time.



## SECTION 5

### People, Risk & Wellbeing Report

*This summary provides an overview of Council's People, Risk & Wellbeing operations in relation to risk management and potential impact on Council. The statistical information supporting areas such as Worker's Compensation, Council's Pandemic response (internal), Customer Service responsiveness and Transformation's Service delivery update.*

## Risk Management Update 2021-2022 Quarter 3

### Risk Management Strategy (Framework)

The Risk Management Strategy update has been added to the Audit and Risk Committee agenda for their scheduled meeting in May. The Committee will consider the following at the meeting, these documents have been circulated to Audit and Risk Committee meeting for input prior to the meeting:

- Risk Management Policy
- Risk Management Strategy 2022/25
- Business Continuity Plan
- Risk Registers
- Internal Audit Actions – Risk Management and Business Continuity audits
- Building Risk Management capability

### Risk Management Policy

The Risk Management Policy is scheduled for presentation to Councillors at the Councillor Briefing Session on 12 April 2022.

The Policy will progress to the April Scheduled Council meeting with a recommendation that the Policy is endorsed.

### Risk and OHS Coordinator recruitment

Council has had difficulty recruiting for the vacant Risk and OHS Coordinator position following the internal recruitment process, the intention is to utilise a recruiting agency to undertake the recruitment process again.

### Risk Registers

People, Risk and Wellbeing commenced discussions with the current OHS incident management provider around implementing online risk registers.

To ensure that Risk Registers are being reviewed regularly by all levels of the organisation, the People, Risk and Wellbeing department will report to the Executive Leadership Team on a quarterly basis and provide a report the Audit and Risk Committee on all operational and strategic risks rate high or above every 6 months.

## **Insurance**

### **General**

Council's 11 lines of insurance are currently undergoing renewal, with the public liability (LMI) and Cybercrime policies successfully submitted. A system outage to JLT's insurance renewal portal resulted in unforeseen delays to the insurance renewal process for all council's, however, JLT have indicated that these delays will not adversely impact market negotiations. JLT's renewal portal has since been re-activated allowing for Council to finalise the remaining nine lines of cover in the next quarter.

Further to this, internal renewal discussions have allowed for key policy coverage and conditions to be discussed with the relevant department heads. New policies such as Environmental Protection Insurance for historic waste facilities and Facility Construction Insurance for new construction projects has been presented to the relevant staff members for consideration.

Quotes have been obtained for the undertaking of a formal insurance valuation across Council's insurance assets. A suitable quote is yet to be selected, however, this matter is expected to be progressed in the next quarter.

### **Claims**

The Risk Unit received 54 reports of new claims during quarter 3 representing a 38% increase in new claims compared to quarter 2.

The region endured another major storm on 26-28 January 2022. The storm event caused significant damage to numerous building assets owned by Council resulting in the lodgement of one JMAPP claim for all seven Council buildings affected by the storm.

In addition to this, the storm event triggered 21 new claims for private property damage against Council. These claims were due to damage caused by flooding or tree impact. Most were denied on the basis that they did not fulfil the claim criteria. One water damage claim was referred to LMI as public liability claim.

### **Council Building/Assets claims**

The 26-28 January storm affected seven building assets resulting in the lodgement of a JMAPP property damage claim. Damage is estimated to be approximately \$52,035.00 in value.

Last year's JMAPP claim for storm damage to 23 building assets during the 10 June 2021 storm was brought to finality with \$83,406.23 recovered.

The total loss claim for the Old Kerry School Building is close to settlement. Council have been provided with a cash settlement or reinstatement option. Council's Risk and Facilities units are in discussion regarding next steps due to the heritage value of this asset.

**Fleet**

There were six new fleet claims lodged.

**Public Liability**

10 Public Liability claims were considered by the Risk unit.

Three were referred to LMI, five claims are being handled as under excess matters.

The two remaining claims relate to one professional indemnity claim relating to a permit issued in 2013 underwent proceedings, resulting in Macedon Ranges Shire Council being removed as a named party. The final claim is another historic public liability claim relating to fall in 2017 was successfully settled via out of court mediation, bringing this matter to finality.

## People and Wellbeing Update 2021-2022 Quarter 3

### **Pandemic response**

The People and Wellbeing team continues to monitor and guide employees on COVIDSafe practices within the State Government directions.

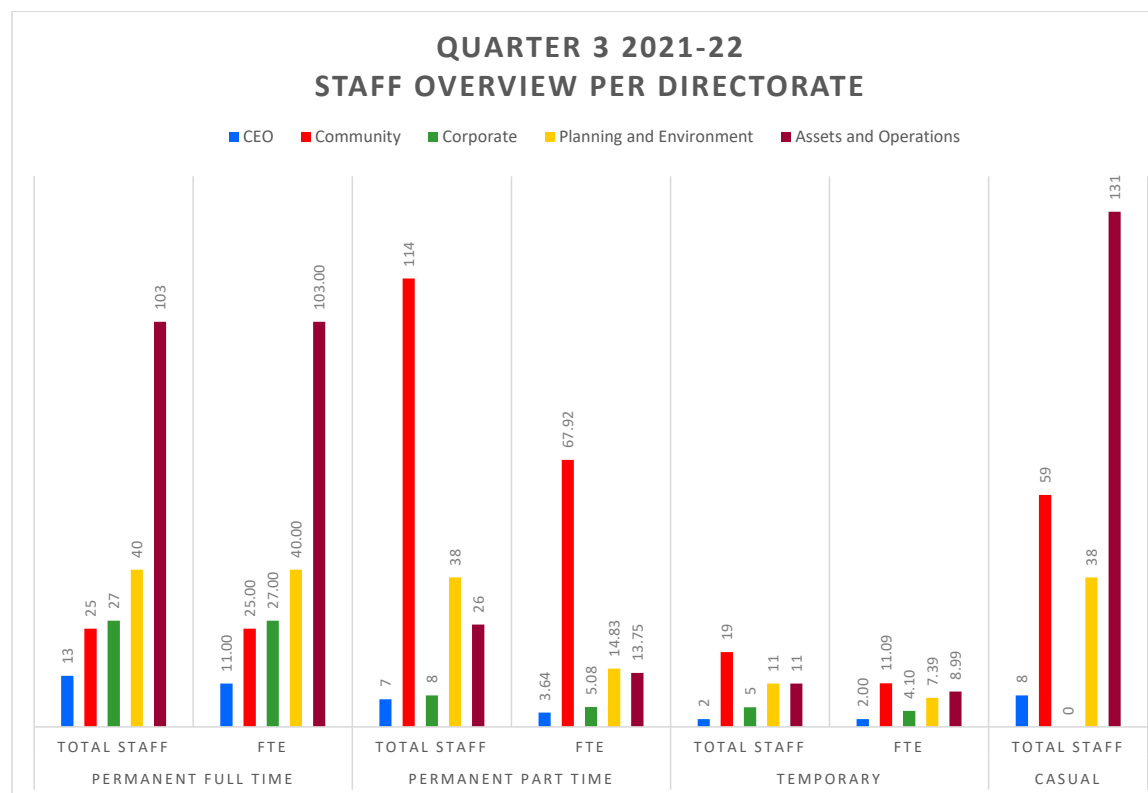
Following the reduction of restrictions and the removal of work from home directions, Council have seen a shift towards COVID normal practices. Office based staff have returned to the office and the implementation of Remote Working Arrangements has taken place. The policy outlining the guidelines to work remotely has provided Full Time staff the ability to work up to 2 days remotely per week and Part Time or Casual staff to work up to 50% of their workweek remotely. Staff that have not applied for such an arrangement have returned to their office Full Time.

With the reduction of restrictions, Council have seen an increase in staff testing positive to COVID-19 or requiring isolation due to being a household contact. To reduce or act on the risk this poses to teams being staffed effectively to deliver services or general business continuity, People, Risk and Wellbeing have continued to provide the Executive Leadership team with weekly COVID-19 statistics by department. This allows Directors and Managers to assess the impact COVID-19 is having on service delivery.

## People & Culture

Staff overview per Directorate

Table 1: Staff numbers as at 31 March 2022



**Table 2: Comparative staff turnover**

This is based on the Local Government Performance Reporting Framework (LGPRF) model for reporting turnover and does not include fixed term staff of 6 months or less or casual employees.

Financial Year	Quarter	Staff Turnover %
2020 – 2021	Q3	*4.85%
	Q4	4.09%
2021- 2022	Q1	4.50%
	Q2	5.44%
	Q3	5.00%

\*Incorrectly reported in Q3 2020-2021 as 2.31%

**Injury and illness management**

Six claims received during the quarter.

**Table 3 – Claims received 1<sup>st</sup> January to 31<sup>st</sup> March 2022**

Agent Received Date	Liability Accepted	Medical Liability Accepted	Accident Type Group Description
08/02/2022	N	N	EML Investigating
25/01/2022	Y	Y	Standard
04/03/2022	Y	Y	Standard
07/03/2022	Y	Y	Standard
11/03/2022	Y	Y	Standard
17/03/2022	Y	Y	Minor

Six claims were received this quarter. Five opened during this quarter, with one claim still being investigated by EML.

- One claim has no capacity to work
- Two standard claims are back to work full hours with limitations.
- One standard claim has been closed with the worker back to full capacity
- One minor claim is working full hours and full duties

Ten active claims are currently being managed as at 31 March 2022. Nine out of the ten claims have returned to work at either full or reduced hours.

- One employee currently has no capacity to work.

**Table 4 – Year to Date Worker compensation claims cost data as at 15 March 2022\***

ARD FY	Paid Amt	SCE Amt	Total Incurred	Paid Day Ct	No. of Claims
2016-2017	\$123,417.47	\$309,165.00	\$431,824.14	289	9
2017-2018	\$353,095.83	\$49,503.00	\$401,877.83	1810	11
2018-2019	\$96,340.30	\$69,195.00	\$165,535.30	183	12
2019-2020	\$231,225.06	\$229,535.00	\$458,492.06	841	17
2020-2021	\$253,087.46	\$749,151.00	\$1,001,275.05	1477	15
2021-2022	\$57,383.66	\$1,323,501.00	\$1,380,884.66	173	9

*\*Data is released mid-month and does not cover the full quarter.*

### WorkCover and Return to Work

People, Risk and Wellbeing are working with our insurer to address the longer term or serious injuries increasing the total Statistical Case Estimate (SCE). The SCE is used by WorkSafe to estimate what might be paid on a claim throughout its lifetime. In the early stages of a claim, the SCE can far outweigh the actual payments. For this reason, People Risk and Wellbeing are working to better address claims as they arise and focussing on returning employees to the workforce as quickly as medically safe. A quick return has also been proven to benefit the employee's mental health.



Wellbeing

Staff wellbeing continues to be a focus and regular reminders are sent to staff in relation to the Employee Assistance Program (EAP) provided through Converge.

There have been six new service referrals during the quarter.

De-identified EAP access statistics for the quarter are provided below. There has been a rise in statistics in comparison to last quarter; however, we still have a lower-than-average utilisation rate. Our EAP provider Converge International, provide statistics using a comparison of all their clients within the Public Administration and Government industry sectors. The other organisations may be larger, smaller or a similar size so this affects the usefulness of this data. The comparison is a helpful indicator for us to evaluate the efficiency of the EAP service and communication of the service.

Table 5 – Employee Assistance Program statistics as at 31 March 2022



Safety & Wellbeing

In Quarter 3 2021/2022, we have had 104 reports of incidents/hazard identifications. Compared to quarter 3 2020/2021, which had 63 reports.

Table 6: Incidents and Hazards

Incidents reported

2021 2022

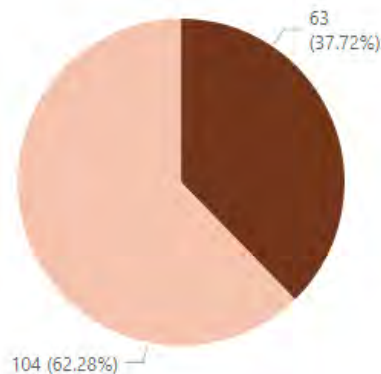
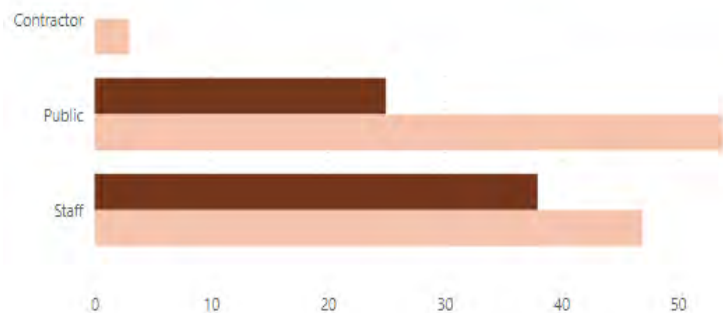


Table 7: Who was involved in incident?

Who was involved in Reported Incident

2021 2022

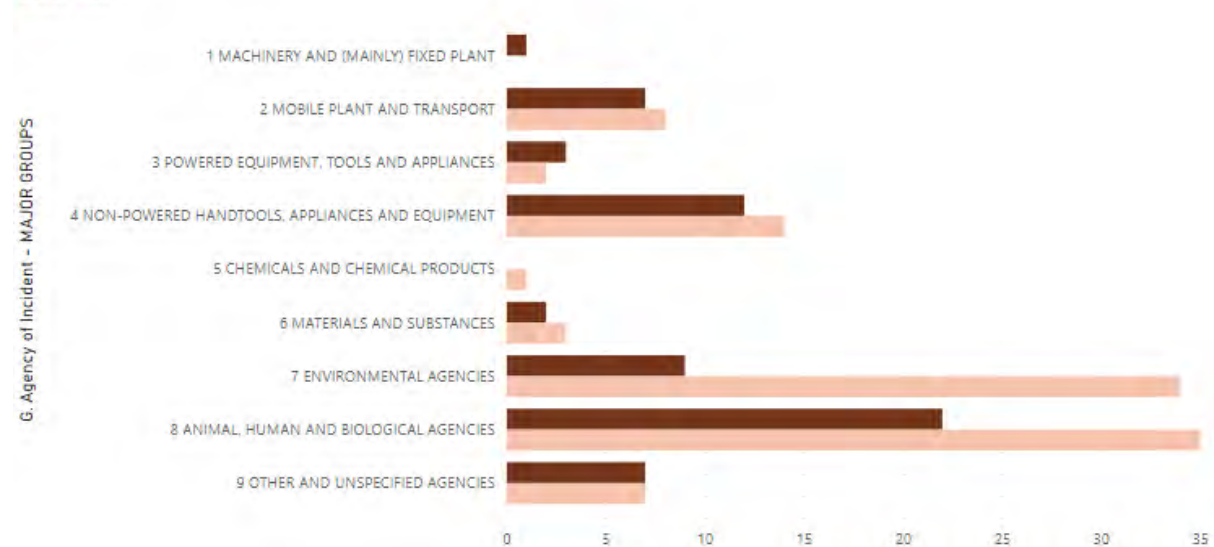


In quarter 3 2021/2022, staff made up 47 of the report incidents/hazards, public were involved in 54 incidents and a contractor was involved in three incident (one cut finger and two no injury). In quarter 3 2020/2021, staff reported 38 incidents/hazards with 25 incidents involving the public.

**Table 8: Cause of the Incident quarter 3 – 2021/2022**

Agency of Incidents reported

2021 2022



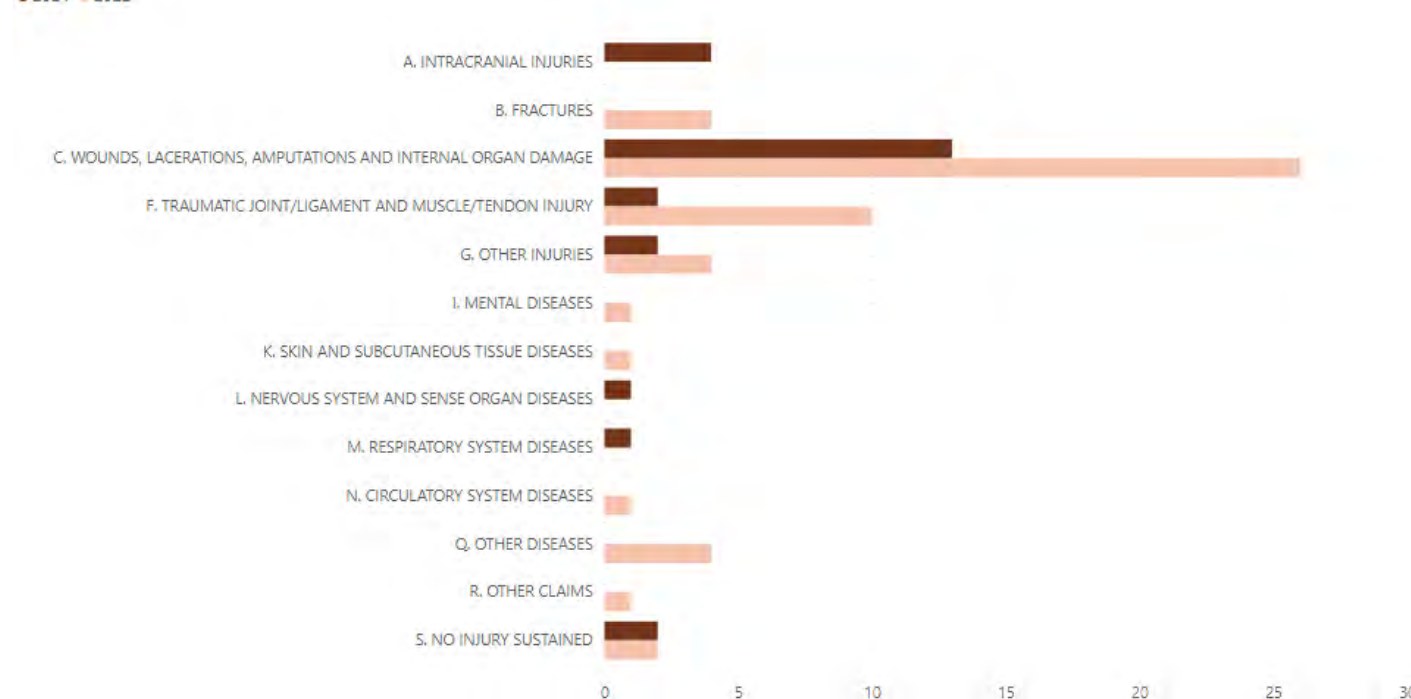
In quarter 3 2021/2022 the largest cause of reports was with Animal, Human and Biological Agencies (35) followed by Environmental Agencies (34). The 35 incidents caused by Animal, Human and Biological Agencies involved:

- 21 incidents that concluded human error and/or judgment was involved,
  - Ten resulting in no injury
  - Five was a sprain/strain to knees, ankles or neck
  - Two exposure to verbal abuse
  - Two injuries that caused bruising
  - One Unidentified reason for injury/illness
  - One laceration to finger

**Table 9: Public incident reporting data quarter 3 - 2021/2022**

Incident type

● 2021 ● 2022



There have been 54 public injury/illness type incidents reported this quarter as compared to 25 for quarter 3 2020/2021. This was due to the further easing of COVID-19 related restrictions throughout Victoria. Of the 54 incidents/injuries that have been reported, 2 did not sustain an injury (including near misses, vehicle accidents or sporting related incidents), 26 also resulted in Wounds, Laceration, Amputation and Internal Organ Damage (12 being superficial injuries, 7 being bruising to a particular area of the body and 7 being cuts to particular parts of the body).

## Learning & Development

With the easing of COVID-19 related restrictions, we have been able to introduce more face-to-face training opportunities. This has been particularly beneficial for courses that focus on customer service and interaction. However, Microsoft Teams and Zoom are preferred when there is a need to engage many attendees, for example, in the Gender Impact Assessment Workshops. Particularly with remote working arrangements in place.

**Table 10 – Internal and external professional development training quarter 3 - 2021/2022**

Course Name	Workshop Date/s	Attendees	No. of pax
Conflict Management for COVID Conversations Provider: The Customer Experience Experts (in conjunction with LGPro Victoria)	25 January 2022	For staff who work with residents and visitors that access Council services	15
Gender Impact Assessment Workshop 1 Provider: Dr Genine Hook	3 February 2022	For members of the Senior Leadership Team (Executive & Managers).	13
Gender Impact Assessments Workshop 2 Provider: Dr Genine Hook	4 February 2022	For all Managers and Coordinators.	31
Asbestos Awareness Provider: Safety Systems	23 & 24 February 2022	Provides participants with knowledge to assist in addressing asbestos issues in the workplace.	20
Extendable Baton Handling and Control Provider: Rod Catterall & Associates	3 March 2022	For members of the Local Laws unit.	4
Manage Conflict through Negotiation Provider: Conflict Resolution Training and Consulting	8 March 2022	Woodend Operations Centre staff - to improve confidence and technique in preventing and de-escalating conflict situations, and to improve customer service when dealing with difficult customers.	14
Mental Health First Aid Training Provider: Mental Health First Aid Australia	29 & 30 March 2022	For staff that completed an EOI to become designated Mental Health First Aid Officers within Council.	11

The majority of the First Aid and CPR courses were delivered using the blended style of online learning with a practical assessment in small groups. Having undertaken a review of this approach we will return to classroom based training from Q4 for the remainder of the year.

**Table 11 - Mandatory training quarter 3 - 2021/2022**

Course Name	Date/s	No. of pax	Training Provider
Provide First Aid in an Education and Care Setting	31 January 2022	71	Australian Pacific Training Solutions
First Aid (inc. CPR) Assessment	2 February 2022	13	Australian Pacific Training Solutions
CPR Assessment	2 February 2022	7	Australia Pacific Training Solutions
First Aid (inc. CPR) Assessment	24 February 2022	5	Australia Pacific Training Solutions
CPR Assessment	24 February 2022	1	Australia Pacific Training Solutions

Internal systems training sessions have been conducted online as many staff continue to work from remote locations. This is working well in most instances. However, we will work closely with the Records team and recommend that Content Manager Training is also offered in a classroom environment because of the feedback received some attendees.

**Table 12– Internal training quarter 3 - 2021/2022**

Course Name	Sessions held	No. of pax	Course Name	Sessions held	No. of pax
Ci Anywhere – Supervisor's Overview	1	3	MRSC Procurement Policy training	9	51
Ci Anywhere – Officer's Overview	3	15	My Core Financials – TechOne	3	5
Content Manager – Introductory training	4	24	P2P My Procurement and Supply Chain	3	10
Corporate Induction	4	18	Pathway – Customer Requests Module	3	7
OpenCities Content Management System	2	13			

### E-learning

As of end quarter 3 – 2021/22, we had approximately 415 active staff profiles within ELMO. This is an increase of 18% over the number of users that have access to Kineo compared with quarter 2.

The next phase of the rollout is to those teams that were predominantly working outdoors over the summer season. We are continuing to work closely with the relevant Managers during this process.

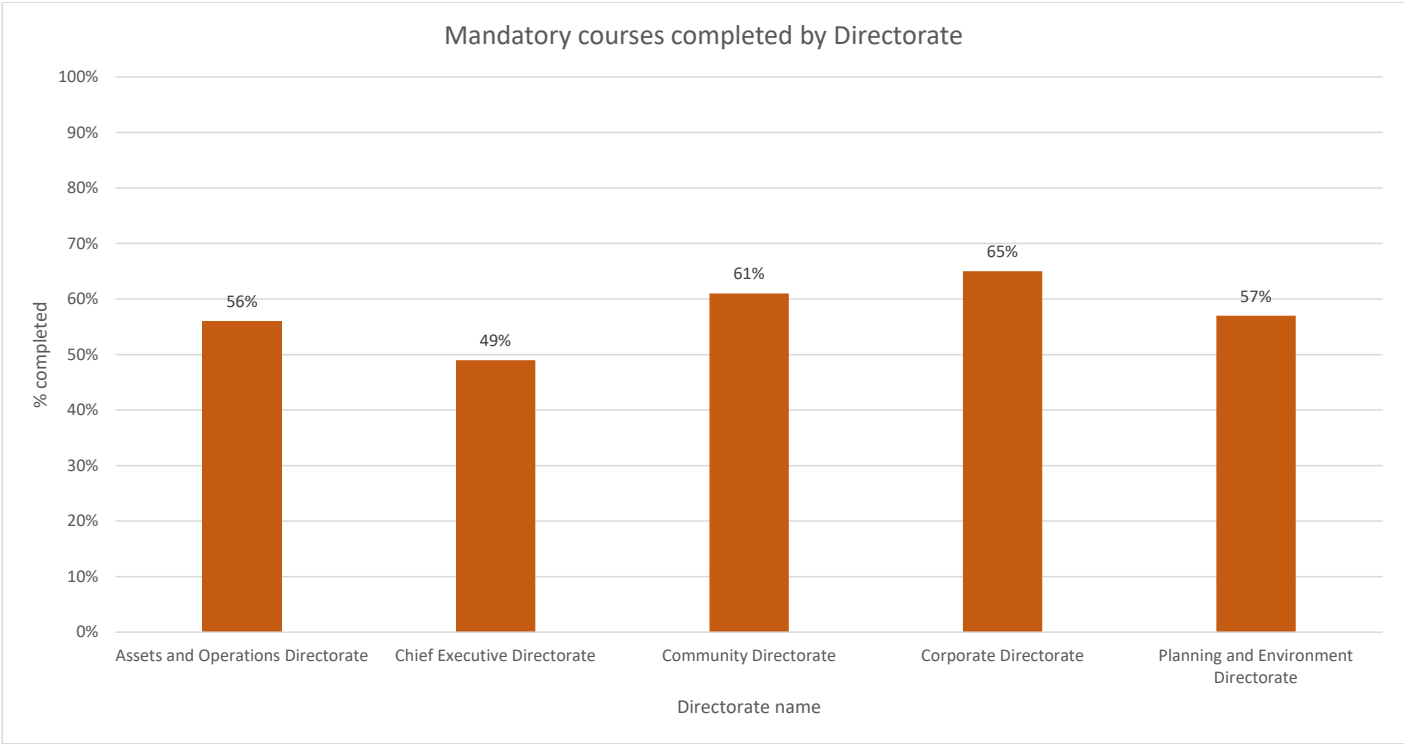
**ELMO Course Catalogue:**

We are in the process of providing Managers with the list of courses available for modification. It is intended the development of the course catalogue will be in conjunction with the teams across Council. The course catalogue currently contains the following courses including three new modules:

**Table 13 – ELMO Course Catalogue quarter 3 - 2021/2022**

Mandatory Courses with MRSC Policy Acknowledgements attached	Optional courses
Discrimination & Equal Employment Opportunity	Bushfire Planning - how to support your clients
Discrimination & Equal Employment Opportunity for Managers & Supervisors	Bushfire Planning - you and the person you care for
Fraud and Corruption Awareness	Bushfire Safety for Workers
ICT Acceptable Use	Coping with Change in the Workplace
Privacy and Data Protection Awareness (Vic)	COVID-19 Infection Prevention and Control
Sexual Harassment Prevention	COVID-19 Safety at Work
Sexual Harassment Prevention for Managers and Supervisors	GE Act 2020 - Gender Impact Assessments
Social and Digital Media and the Workplace	Health and Wellbeing
Victorian Charter of Human Rights and Responsibilities	Introduction to Disability Awareness
Workplace Bullying & Occupational Violence	Managing Remote Teams
Workplace Bullying & Occupational Violence for Managers & Supervisors	Microsoft Excel 2016
<b>New</b> - Information Protection (Dept. of Transport & VicRoads) – for specific roles.	Microsoft Word 2016
<b>New</b> - Protecting Children & Responding to Child Abuse – Policy acknowledgement	Working from Home
<b>New</b> - Staff Code of Conduct – Policy Acknowledgement	
<b>Under Development</b>	
Cyber Security Awareness	
OHS & Manual Handling – <i>being completed by all staff via LinkSafe platform</i>	
Corporate Induction	

Table 14 - Mandatory Course Completion Data by Directorate





**Internal training evaluation and feedback**

Learning and Development continue to request evaluations forms from all employees that attend internal training sessions. The employee is asked to rate each question out of five.

5 – Strongly Agree

4 – Agree

3 – Neutral

2 – Disagree

1 – Strongly Disagree

**Table 15 - Internal training evaluation and feedback average scores quarter 3 – 2021/2022**

Feedback from staff regarding the delivery and content of the internal training sessions remains positive. Only one area has been highlighted for review and that is the recommendation to provide Content Manager training within a classroom setting. This is predominantly due to some staff struggling to follow along using a laptop screen only. A summary of the feedback is provided to each internal trainer on a monthly basis allowing them to monitor trends and make any adjustments as required.

	Contributed to my knowledge and skill	Relevant to my responsibilities and needs	Discussions supported the learning process	Course materials were accurate & relevant (if applicable)	Session duration is appropriate	Good knowledge of the subject matter and content	Provided practical examples & applied in a relatable manner	Effective presentation skills, and the ability to interact & engage with attendees	Appropriate manner, attitude and professionalism
Corporate Induction	4.38	4.31	4.63	4.36	4.75	4.88	4.81	4.88	4.88
My Core Financials	4.00	4.33	4.00	4.00	3.67	4.33	4.00	4.17	4.00
Pathway-Customer Requests	4.33	4.33	4.33	NA	4.67	5.00	5.00	5.00	5.00
Content Manager (RM8)	4.24	4.41	3.88	4.21	3.82	4.71	4.29	4.29	4.71
Procure to Pay	4.56	4.56	4.44	4.00	4.44	4.78	4.44	4.44	4.56

### Tertiary Study Assistance Policy

Following a period of consultation with interested parties including the Early Years team, and the Staff Consultative Committee the new Tertiary Study Assistance Policy was endorsed and made available via the quarter 2.

Two staff members have submitted Tertiary Study Assistance requests under the new policy, both of which have been approved.

### Table 16 - Work experience, student placements and structured workplace learning

Requests from students commenced in late January and will continue until the end of Term 1. To date we have received the following

Area	Requests received	Requests approved or pending	Requests declined (either by the student or Council)
Work experience	21	11	10
Student placements	6	5	1
Structured workplace learning	4	3	1

The most popular locations for work experience are within -the aquatic centres and kindergartens. Requests have also been received from students keen to work within the following teams:

- Environment
- Arts and Culture
- Local Laws
- Engineering
- Strategic Planning
- Communications
- Infrastructure Ops

The challenge internally is being able to accommodate every request when schools have a specific week scheduled for work experience.

To streamline the process an online form has been made available on the Council website. This enables students to provide all of the necessary information required, which allows us to direct their enquiry quickly to the relevant team.

## SECTION 6

### Implementation of Council Resolutions

*The implementation of Council decisions without undue delay is a fundamental function and responsibility of the Chief Executive Officer. In practical terms this responsibility is delegated to the relevant Council Officers.*

*This report provides a progress report on the actions undertaken by staff to implement the decisions made by Council at Scheduled and Unscheduled Council Meetings and Delegated Committee Meetings during the quarter and includes any previous decisions of Council that are yet to be completely implemented.*

Directorate	Date	Meeting type	Report link	Comment (Council resolution update)	Actioning officer	Status description	% completed
AO	27-Feb-19	Ordinary	<b>Notice of Motion No. 10/2018-19 – Councillor Jennifer Anderson</b> That Council refer to the budget process the development of a policy for management of bluestone assets owned and/or managed by Council.	Continuing to utilise the guide as is, in draft. Heritage advisor has undertaken initial review. Presentation of guidelines needs to be reviewed and will be undertaken in quarter 4.	Director Assets and Operations	In progress	95%
PE	27-Feb-19	Ordinary	<b>Planning Scheme Review project: Bring a report back to a future Council meeting outlining the implementation plan for the planning scheme review</b> That Council resolve to: 1. Adopt the final Macedon Ranges Planning Scheme Review report (February 2019) at Attachment 1; 2. Submit the report to the Minister for Planning pursuant to Section 12B (5) of the Planning and Environment Act 1987; 3. Develop an implementation plan by assessing the strategic priority and resourcing requirements of the recommendations contained in the report, as well as Council's current strategic planning work program, State planning processes and legislative requirements; 4. Bring a report back to a future Council meeting, outlining the implementation plan, including outlining opportunities for Community Reference Group members to be involved in the implementation, as referred to in point 3 of this resolution; and 5. Dissolve the Community Reference Group and write to thank them for their input into the Planning Scheme Review.	A report will be presented to the Planning Delegated Committee Meeting Scheduled for 13 April 2022 which will put forward a recommendation to supersede this current resolution.	Director Planning and Environment	In progress	95%
AO	24-Apr-19	Ordinary	<b>Introducing Food Organics Garden Organics (FOGO) service</b> That Council: Endorse a staged implementation of a Food Organics Garden Organics (FOGO) service over the next five years, whereby: 1. In January 2020, commence a weekly FOGO and fortnightly garbage service to the existing green waste service area at an additional overall cost of approximately \$7 per household per annum to fund the annual supply of compostable caddy liners; 2. In the 2020/21 financial year expand the weekly FOGO and fortnightly garbage service to include the additional townships of Bullengarook, Monegeetta, Tylden and Malmesbury (approximately 750 tenements); 3. At completion of the initial collection contract term of five years (2023/24 financial year), implement a shire-wide universal FOGO service; 4. Officers investigate the potential for a commercial FOGO service to collect food organics from cafes, restaurants and other food businesses to further improve food waste diversion from landfill for consideration in the new waste contract (2024/25 financial year); and 5. Introduce into the annual climate change action plan report to the community the following measurements: 1. Reduction of waste to land fill; and 2. Reduction of net emissions in Macedon Ranges.	Resolution 1: Complete Resolution 2: Complete Resolution 3: Complete Resolution 4: Complete. FOGO is now available to all commercial areas of the Shire and is collected on a weekly basis. Resolution 5: Complete - The measures have been provided to officers to include the data in the Climate change Action Plan Report.	Director Assets and Operations	Completed	100%
AO	26-Jun-19	Ordinary	<b>Notice of Motion No. 24/2018-19 – Councillor Jennifer Anderson</b> That officers provide information to Councillors at a future Councillor Briefing regarding: 1. The current use of recycled products in construction projects (including the purchase of materials and equipment) and current involvement in trial projects for the use of recycled material; and 2. Additional resources that may be required to: a. understand current industry recommendations, practices and cost implications of implementation of an increase in use of the recycled products; and b. participate in or undertake trial projects in the use of recycled products, with a view to this information being used to help inform future policy and budget decisions about the use of recycled products in Council projects.	Action continuing - Council officers are continuing to explore potential grant opportunities to fund investigation of the application of locally sourced material with the use of recycled projects. The overall project will take place over a 12 month period and will look at the application of recycled material mixed with road construction material. Officers will develop guidelines on the adequate use of recycled materials, noting that external agencies such as ARRB have commenced the development of guidelines. Council recently undertook a road construction project in Station Street Riddells Creek which used recycled materials in the asphalt applied, the learnings from this will assist in informing the guidelines.	Director Assets and Operations	In progress	80%
COR	28-Aug-19	Ordinary	<b>Proposed land swap and boundary realignment at Walshes Road, Woodend</b> That Council: 1. Proceed to commence the statutory process to exchange land in accordance with Attachment 2, by publishing a public notice proposing to undertake a minor road deviation, road declaration and land exchange; 2. In accordance with Section 223 of the Act, provides any person the opportunity to make a submission within 28 days of the day of the notice and if requested provides the opportunity to any person to be heard at a meeting to be held on 16 October 2019 at the Gisborne Administration Centre; 3. Be presented with a report at the 23 October 2019 Ordinary Council Meeting to consider the submissions and the approval of transfers; 4. On the basis that no submissions be received at (2) above: a) Approve the transfer of land under the land swap; b) Advertise a government gazettal notice to declare the realigned section of Walshes Road a government road; and c) Authorise the Chief Executive Officer to sign the necessary documentation to enable the land swap to occur. 5. Endorse the rezoning of the land described as Volume 06019 and Folio 750, Lot 1 on TP879826E, Parish of Tylden from Public Use Zone to Rural Conservation Zone; and 6. Endorse the rezoning of land at (5) above as the basis to prepare Planning Scheme Amendment C138macr a) Request Authorisation from the Minister for Planning to prepare Amendment C138macr pursuant to Section 9 of the Planning and Environment Act 1987 i. Upon receipt of authorisation, make any changes necessary to comply with conditions of authorisation ii. Upon satisfaction of any conditions of authorisation, exhibit Amendment C138macr pursuant to Section 19 of the Planning & Environment Act 1987.	Discussion underway with new property owner.	Director Corporate	In progress	85%

Directorate	Date	Meeting type	Report link	Comment (Council resolution update)	Actioning officer	Status description	% completed
PE	28-Aug-19	Ordinary	<b>Proposed changes to flood mapping in Kyneton – Request to proceed with a Planning Scheme Amendment</b> That Council: 1. Endorse that the amendment proceed as a local amendment to the Macedon Ranges Planning Scheme; 2. Note the findings from the community consultation and thank the community for their participation; and 3. Request authorisation from the Minister for Planning and prepare draft amendment documents for the purposes of proceeding to a formal exhibition of the amendment.	1. Endorsed 2. Noted 3. In progress 30/03/2022 - There is no further progress of this action - 66% complete	Director Planning and Environment	In progress	66%
PE	23-Oct-19	Ordinary	<b>Recreation vehicle facilities</b> That Council: 1. Resolve to maintain Kyneton as a RV friendly town. 2. Investigate and provide options (including costs) as to where a new dump point could be installed within the Kyneton township to replace the existing dump point at the Kyneton Mineral Springs Reserve. 3. Investigate and provide options (including costs) as to other towns/sites within the Macedon Ranges Shire that may also be appropriate for designation as a RV friendly town. 4. Write to affected residents in the vicinity of the proposed Bourke Street, Kyneton site to advise them that the proposal to install a new dump point in close proximity to the Visitor Information Centre is on hold, pending a future Council resolution as to the preferred location of a new dump point within the town.	A Councillor Briefing 22 February 2022 provided an update. Outcomes of the briefing were to investigate the decommissioning and removal of the RV dump site at the Kyneton Mineral Springs, Continue site investigations for alternatives with full business cases to be subject to future budget submissions.  All resolutions have been completed. Currently no preferred alternative location has been identified but investigations will continue.	Director Planning and Environment	Completed	100%
PE	27-Nov-19	Ordinary	<b>Dog and cat control order</b> That Council: 1. Make the Council Dog and Cat Order 2019 – Domestic Animals Act 1994 (incorporating Schedules 1 and 2) as per section 25 and 26(2) of the Domestic Animals Act 1994 with the insertion of the following amendment to Schedule 2 Designated Prohibited Areas on page 8 of the Order: "Gisborne Township 'Mount Gisborne Reserve – 198 Mount Gisborne Road, Gisborne'"; 2. Give public notice of the making of the 'Council Dog and Cat Order 2019 – Domestic Animals Act 1994 (incorporating Schedules 1 and 2)' by publishing it in the Government Gazette and in newspapers circulating in the municipal district of the Council in accordance with Section 26(3) of the Domestic Animals Act 1994; 3. Direct the Chief Executive Officer to commence the process with the Department of Land, Water and Planning (DELWP) to revoke and dissolve existing Government Gazetted regulations at the eight sites identified in this report, managed by Council and owned by DELWP; 4. Direct the Chief Executive Officer to commence a process with DELWP to formally appoint Council as the Committee of Management for the sections of the Campaspe River Walk in Kyneton that are currently unreserved Crown land; 5. Receive a further report at a future Council meeting on the progress of recommendations 3 and 4; 6. Refer the resourcing for the second stage implementation of the Order and for the introduction of a Council subsidised cat desexing and microchipping scheme to the 2020/21 budget process; and 7. Direct the Chief Executive Officer to review Schedule 1 and Schedule 2 of the Council Dog and Cat Order 2019 as a first year action in Council's Domestic Animal Management Plan 2022 – 2026.	1. Completed - Dog and Cat Control Order including Schedule 2 updated to include Mount Gisborne Reserve. 2. Completed - Notice published in the Government Gazette and local papers in December 2019. 3. Liaising with DEWLP - this can be a lengthy process 4. Liaising with DEWLP - this can be a lengthy process 5. Pending completion of items 3 and 4. 6. Referred to 20/21 budget process, but not funded due to COVID 19 community support packages. Second stage implementation partially funded through 21/22 Operational budget. Subsidised cat desexing and microchipping scheme included as a 1st year action in the adopted DAMP 2021 – 2025. A new initiative is up in the 22-23 budget – decision from Council on adopted budget pending so unknown if funded. 7. Domestic Animal Management Plan 2021 – 2025 adopted at the February Council meeting, which includes a 1st year action to review schedules 1 and 2 of the Dog and cat Order.	Director Planning and Environment	In progress	60%
AO	1-May-20	Special	<b>Kyneton Saleyards – Feasibility update</b> That Council: 1. Direct that the works as identified in the financial year 2019-2020 budget for the Kyneton Saleyards cease; 2. Direct that works to address occupational health and safety and mandatory environmental items at the Kyneton Saleyards be completed, utilising funding from the Kyneton Saleyards project in this year's budget; 3. Direct that funding opportunities from alternate sources be sought to assist in offsetting the cost to Council; and 4. Direct that further review be undertaken of the works planned at Kyneton Saleyards, as per the Kyneton Saleyards Plan, 2016 and the resolution of the Ordinary Council Meeting of Wednesday, 22 June 2016.	Resolution 1 - Complete Resolution 2 - Works completed with some issues being followed up through the defect period. Resolution 3 - Complete Resolution 4 - Complete	Director Assets and Operations	Completed	100%
PE	24-Jun-20	Ordinary	<b>Draft Gisborne Futures Structure Plan, Urban Design Framework and Neighbourhood Character Study It was moved by Cr Mees, seconded by Cr Twaits</b> That Council: 1. Endorse the draft Gisborne Structure Plan, draft Gisborne Urban Design Framework and draft Gisborne Neighbourhood Character Study for community consultation subject to the following changes: a) The land located at 284 Kilmore Road, Gisborne, known as Glen Junor, be included in the proposed settlement boundary and identified to be included in the Urban Growth Zone in the draft Gisborne Structure Plan. b) A neighbourhood activity centre be identified on the land at 284 Kilmore Road, Gisborne in the draft Gisborne Structure Plan. c) Update the draft Gisborne Structure Plan and draft Gisborne Neighbourhood Character Study to reflect the changes outlined above. d) Make the changes as outlined in the amended officer recommendation 2. Note the officers advice that incorporation of Glen Junor in accordance with Item 1(a) and 1(b) above will preclude the provision of a detailed analysis and associated update of the documents referred to in Item 1, and supporting background documents. 3. Note that following consultation, and prior to Council reaching a final decision and adopting the draft Gisborne Structure Plan, draft Gisborne Urban Design Framework and draft Gisborne Neighbourhood Character Study, significant strategic assessment to support Glen Junor's inclusion in the Gisborne settlement boundary would be required 4. Council officers will prepare a detailed schedule of strategic work that would be required pursuant to Item 3 above, including timeframes and costs for Council to consider as part of their post consultation deliberations. 5. After considering the results of the forthcoming community consultation, Council will provide a revised version of the draft Gisborne Structure Plan, draft Gisborne Urban Design Framework and draft Gisborne Neighbourhood Character Study for a further period of community consultation.	Officers are continuing to work through submissions with Councillors in order for the consultation report/response to submissions to be considered at a future Planning Delegated Committee. A Councillor workshop was held on 29 March 2022 as part of progressing this project.	Director Planning and Environment	In progress	80%

Directorate	Date	Meeting type	Report link	Comment (Council resolution update)	Actioning officer	Status description	% completed
COR	26-Aug-20	Ordinary	<b>Proposal to sell 20 Jacobs Avenue, Kyneton</b> That Council: 1. Having determined that the property at 20 Jacobs Avenue, Kyneton is considered surplus to Council requirements commence the statutory process to sell the land by: a. Advertising a notice of intention to sell 20 Jacobs Avenue, Kyneton, in accordance with section 189 of the Local Government Act 1989 ("the Act"); b. Noting that in accordance with section 223 of the Act, the public notice provides an opportunity to make a submission within 28 days of the day of the notice and if requested provides the submitter the opportunity to speak in support of their submission at a future Submitters Committee meeting; c. Notifying all neighbouring properties of the proposal and seeking submissions; and d. Considering all submissions prior to determining to proceed with the sale. 2. Note that should there be no written submissions received under Section 223 of the Act to the Chief Executive Officer will: a. Proceed to sell the property by public auction (or subsequently by private treaty should it fail to sell at auction); b. negotiate the sale of the property based on a current market valuation obtained by an independent qualified valuer; c. be authorised to sign and seal any associated documentation in relation to the sale. 3. Note that net proceeds from the sale will be allocated to the Public Open Space-West Financial Reserve.	Resolution in progress pending review of Open Space Strategy.	Director Corporate	In progress	10%
COR	26-Aug-20	Ordinary	<b>CX.6 Council Support and Expenses Policy</b> That Council: 1. Adopt the revised Council Support and Expenses Policy and publish the policy on Council's website; and 2. Undertake further work to consider options for the reimbursement of bona fide expenses incurred by members of Council's current (and future) advisory committees and community asset committees.	Item 1: Completed - Adopted Policy on Council's website. Item 2: Work In progress.	Governance Team	In progress	40%
AO	16-Dec-20	Scheduled	<b>Notice of Motion No. 8/2020-21 – Councillor Neil</b> That Council: 1. Undertake an audit of school bus stops to ascertain what steps are required to provide weather relief to students; which should include prioritisation of when shelters may be installed, interested parties [including schools, Public Transport Victoria (PTV) and Regional Roads Victoria (RRV)] and potential opportunities for advocacy and funding. This audit to be presented as a report at a future Council meeting; and 2. Seek a report, no later than the February Council Meeting, to install a bus bay and shelter in the vicinity of Reynolds Grove and Melbourne-Lancefield Road Service Road, Romsey. This report should include potential funding options and detail time lines to finalise design, seek relevant approvals and deliver the project before May 2021.	Resolution 1 - In progress, delayed due to staff turnover, but underway. Will be presented to a future council meeting this calendar year. Resolution 2 - Completed.	Director Assets and Operations	In progress	75%
COR	16-Dec-20	Scheduled	<b>Update on the proposed transfer of East Paddock, Hanging Rock</b> That Council: a. Approve the public disclosure of Council's valuation of the East Paddock site at Hanging Rock; b. Continue to work with the Department of Environment Land Water and Planning (DELWP) to negotiate a satisfactory outcome to the proposed transfer of the East Paddock; and c. That the outcome of discussions with DELWP be subject to a report back to Council for Council's consideration.	Resolution completed. A report was presented to Council at its March Scheduled Council Meeting.	Director Corporate	Completed	100%
COR	16-Dec-20	Scheduled	<b>Proposal to name part of an unnamed Kyneton laneway "Turners Lane"</b> That Council: 1. Approves the naming of the southern part of an unnamed laneway running between High Street and Market Street Kyneton - affecting land parcels Lot 1 TP318437, Lot 2 TP326174, Lot 3 PS441508 and Lot 1 TP22292 and ending at the southern boundary to Lot 2 TP584557 - as "Turners Lane". 2. Notes that, if approved, the naming will be submitted to the Registrar for Geographic Names for endorsement and gazettal. 3. Notes that officers will write to the naming applicant, surrounding property owners and those community members who responded to the public consultation process to advise them of the decision.	1. Completed 2. Completed 3. Geographic Names Victoria has responded with its advice which is to name the entirety of the lane Turner Lane. The Director Asset and Operations is preparing a Council report for June 2022	Governance Team	In progress	80%
COM	27-Jan-21	Scheduled	<b>Community information guides</b> That Council: 1. Note that officers wrote to the Country Fire Authority (CFA) on 9 November 2020 regarding the development of further Community Information Guides for the Macedon Ranges Shire; and 2. Note, that upon receipt of CFA's reply to Council's letter of 9 November 2020, officers will bring a report to a future Scheduled Council Meeting outlining the cost and process for Council in reviewing and contributing to CIGs; and 3. Give the Chief Executive Officer permission to bring a report regarding the cost and process for Council in reviewing and contributing to Community Information Guides to a future Council Meeting, when officers have received sufficient information to allow this to occur.	1. Noted 2-3. CFA have advised they no longer develop or use Community Information Guides. A report to Council will be delivered in quarter 4.	Director Community	In progress	90%
COR	24-Feb-21	Scheduled	<b>Contracts to be awarded as at 24 February 2021</b> That Council note that the following contract will be awarded by Council Officers under delegated authority: - C21.1096 Virtual Host and SAN Replacement; and That Council revokes the delegation of the Chief Executive Officer to award Contract C21.1097 Banking and Bill Payment Services and requires that the contract come to a Council meeting for decision following the completion of the tender evaluation process.	Resolution completed. A report was presented to Council at its February Scheduled Council Meeting for the Awarding of C21.1097 for Banking and Bill Payment Services.	Director Corporate	Completed	100%
AO	24-Mar-21	Scheduled	<b>Romsey Ecotherapy Park – Stage 2 design</b> That Council: 1. Endorse the landscape design for stage 2 of Romsey Ecotherapy Park; and 2. Refer funding for maintenance resources to a future budget process.	Resolution 1: Noted Resolution 2: Completed - maintenance resources requested in financial year 2021/2022 and financial year 2022/2023.	Director Assets and Operations	Completed	100%

Directorate	Date	Meeting type	Report link	Comment (Council resolution update)	Actioning officer	Status description	% completed
PE	28-Apr-21	Scheduled	<b>Macedon Ranges Residential land demand and supply assessment – Response to Notice of Motion 14/2021</b> That Council: 1. Notes the Options outlined in this report 2. Refer to the 2021/22 Budget and Council Plan process for consideration the undertaking of community consultation, based on Option 2 of this paper, on population growth scenarios for the towns of Gisborne, Romsey, Riddells Creek, Lancefield, Woodend and Kyneton that are the subject of the report prepared by Urban Enterprise on Macedon Ranges Residential Land Demand and Supply Assessment. 3. Note the objective of this consultation is to obtain feedback from the communities of each of these towns on the recommended growth scenarios that the Macedon Ranges Residential Demand and Supply Assessment (RDSLA) in part, and other Council and State government documents refer to. Specifically; does the community of each township support the projected scenarios of low, medium or high growth outlined in the RDSLA report, or are there alternative population changes that are supported? 4. Provide a workshop in a future Councillor Briefing of simpler, less costly alternative methods of consultation to those outlined in option 2 of this report, working together on defining further the scope, purpose and how outcomes will be considered in future Council deliberations.	31/3/22 - No further progress on this.	Director Planning and Environment	In progress	75%
PE	28-Apr-21	Scheduled	<b>NOTICE OF MOTION NO. 15/2020-21 – CR NEIL</b> That Council: 1. Requests the CEO to present a report to a Scheduled Council Meeting regarding the provision of Christmas decorations to our towns. 2. Requests that the report details the costs involved, types of decorations available, suitability to current town streetscapes, infrastructure required and other associated matters.	Report presented to 24 November 2021 Meeting	Director Planning and Environment	Completed	100%
COR	26-May-21	Scheduled	<b>NOTICE OF MOTION NO. 21/2020-21 – CR PEARCE</b> That Council requests that the Chief Executive Officer prepare a report for a future Councillor Briefing in relation to the possible amendment of Section 42 of Council's Governance Rules in relation to petitions and joint letters, including but not limited to the acceptance of electronic petitions, to enable more efficient and effective ways for our communities to advocate to Council on local issues.	Draft updated Governance Rules have been endorsed for community consultation, and will be presented to the June 2022 Council Meeting for adoption.	Governance Team	In progress	75%
AO	23-Jun-21	Scheduled	<b>Macedon Ranges Regional Sports Precinct - Recommended scope for Stage 1 delivery</b> That Council: 1. Approves the detailed design scope for Stage 1 of the Macedon Ranges Regional Sports Precinct, noting potential value management decisions on reducing the Sports Hub and Pavilion roof height, the signalisation of Hamilton and Barringo Roads and delayed delivery of the spectator mound. 2. Notes that, pending further appropriate consultation, potential value management decisions are required, including reducing the Sports Hub and Pavilion roof height, the signalisation of Hamilton and Barringo Roads and the delayed delivery of the spectator mound. 3. Approves the finalisation of the Stage 1 design and tendering of the project for construction. 4. Directs the CEO to continue to advocate for Federal Government and other agencies for Stage 2 funding. 5. Directs the CEO to prepare and execute a funding agreement with Sport and Recreation Victoria and AFL Victoria. 6. Notes that these decisions commit Council funding to future budget consideration in the 2022/23 financial year.	Resolution 1: Complete Resolution 1: Complete Resolution 2: Complete Resolution 3: Complete Resolution 4: Complete - This project is included in the 'Priority Projects' document completed in December 2021. This has been presented to the Federal Minister. Resolution 5: In progress - Officers expect the funding agreement to be executed by end-April 2022. Resolution 6: Complete	Director Assets and Operations	In progress	85%
COR	23-Jun-21	Scheduled	<b>Notice of Motion - Financial Reserves Policy Review</b> That Council requests the Chief Executive Officer to provide a report to a Councillor briefing prior to the end of July 2021, regarding the approved use of funds section associated with the Public Open Space reserve section of Council's Financial Reserves Policy currently under review and; 1. Brings the briefing report and a summary of any Councillor discussions on this item to the August 2021 Audit and Risk committee meeting. 2. Ensures the report includes but is not limited to: a. Clarity about how Council interprets the wording from the Subdivision Act 1988 as "land set aside in a plan or land in a planned zone or reserve under a planning scheme-for public recreation or public resort; or as parklands; or for similar purposes"; b. Whether the preparation of a master plan for future improvements of public open space can be included; c. Whether unrestricted or restricted club and sporting facilities can be funded from this reserve; and d. How passive public open space could be prioritised over facilities referred to in point c of this motion.	In progress. Policy to be reviewed pending the completion of Council's Open Space Strategy.	Director Corporate	In progress	20%
COM	28-Jul-21	Scheduled	<b>Recommendations for Community Funding Scheme and COVID Support</b> That Council: 1. Confirm funding at \$241,000, including consideration of the addition of \$15,000 at the six monthly budget review. 2. Redirect an additional \$25,419 of unspent funds from the 2020-2021 Small Project Grants to the 2021-2022 Community Funding Scheme. 3. Approve the 2021-2022 Community Funding Scheme allocations as described in Table 1 of this report. 4. Should the additional \$15,000 become available: a. Increase funding to the Gisborne SES application to the full amount requested b. Confirm additional successful applications, to the limit of the funding allocation, from the next highest ranked eligible applications assessed 5. Approve the COVID-19 support fund allocations as described in Table 2 of this report 6. Notify all applicants in writing of the outcome of their grant application and provide the opportunity to receive feedback on their application.	1. Confirmed. \$15k was added at the six monthly Budget review 2. Confirmed. Additional unspent funds redirected to the 2021-2022 Community Funding Scheme. 3. Approved. 4. Gisborne SES confirmed with officers they no longer required the additional funding. Lancefield Neighbourhood House and Lancefield Park Committee of Management were confirmed as successful recipients. Funding agreements and funding have been allocated to these groups. 5. Approved. 6. All applicants notified in writing and given the opportunity to get feedback on their application	Director Community	Completed	100%

Directorate	Date	Meeting type	Report link	Comment (Council resolution update)	Actioning officer	Status description	% completed
AO	25-Aug-21	Scheduled	<b>Public Toilet Feasibility Study - Kyneton</b> That Council: 1. Requests a business case be prepared for consideration in the 2022/23 financial year budget to design and plan a new toilet block providing a unisex All Abilities toilet and two other toilets with services and connecting pathways at St Agnes Place Kyneton. 2. Requests a business case be prepared for consideration in the 2022/23 financial year budget to design and plan a new toilet block providing a unisex DDA toilet and two other toilets, services and connecting pathways at Quarry Reserve Kyneton. 3. Requests a business case be prepared for consideration in the 2022/23 financial year budget for sealing Campaspe Crescent, Kyneton to address the expected increase of traffic to the park, due to recommendation 2 above. 4. Requests the presentation of the draft Public Toilet Strategy to Council at the February 2022 Scheduled Council Meeting for consideration, noting this will inform recommendations 1,2 and 3 above.	1 - Completed. Business case prepared 2 - Completed. Business case prepared. 3 - Completed. Business case prepared. 4 - Open, interim report presented to February 2022 Scheduled Council Meeting with a further report to be presented at the April 2022 Scheduled Council meeting.	Director Assets and Operations	In progress	90%
AO	25-Aug-21	Scheduled	<b>Nature Strip Landscaping Policy - Review</b> That Council: 1. Seeks community feedback on the Draft Nature Strip Landscaping Policy 2021 through a six-week consultation period; and 2. Receives a report at the February 2022 Scheduled Council Meeting to consider the feedback received and the effectiveness of the 2019 Policy since its inception and to adopt the reviewed Policy.	1 - Completed - Community consultation completed, 2 - Council adopted the revised Policy at the March 2022 Scheduled Council meeting	Director Assets and Operations	Completed	100%
COR	25-Aug-21	Scheduled	<b>Petition to rename Hutton Street, Kyneton</b> Council received a petition with 164 signatures, formally requesting Council to consult with the traditional owner group to rename Hutton Street, Kyneton so that it acknowledges the region's indigenous history. That Council: 1. Receives and notes the petition. 2. Refers it to the Manager Legal and Corporate Governance for investigation and reporting back to Council by December 2021. 3. Notifies the petition organisers accordingly.	The Traditional Owner group was scheduled to meet on 23/2/22. Awaiting advice from group on potential names.	Governance Team	In progress	25%
COR	22-Sep-21	Scheduled	<b>Proposal to lease land for an NBN antenna at Riddells Creek Recreation Reserve</b> That Council: 1. Authorises the Chief Executive Officer to enter into a lease with NBN Co. for the site at Riddells Creek Recreation Reserve on the following terms: (a) The lease term is proposed to be for nine years; (b) The rental is proposed to be \$10,000 per annum plus GST; (c) Rental reviews are proposed at 2.5% per annum. 2. Notes that the lease is subject to final approval from: (a) The Department of Environment, Land, Water and Planning (DELWP) as the Riddells Creek Recreation Reserve is on Crown land and therefore will require a 17 D Crown Land Lease. (b) Telstra as the NBN antenna is proposed to be located on an existing Telstra telecommunications tower. 3. Notes that NBN Co. shall be issuing a LAAN (Land Activity Access Notice) to enable construction to commence as soon as possible on the site. 4. Authorises the Chief Executive Officer to sign any associated documentation in relation to the proposed lease.	Resolution in progress. Documentation being prepared and negotiations continue before being provided to the Department of Environment, Land, Water and Planning for final approval.	Director Corporate	In progress	50%
COR	22-Sep-21	Scheduled	<b>Carry Forwards for year ended 30 June 2021</b> That Council: 1. Notes the budget carry forwards as attached., 2. Notes the net budget result for 2020/21 after carry forwards is a surplus budget., 3. Notes the \$285,311 surplus balance be included in the 2021/22 mid-year budget review.	Completed, Resolution completed. Surplus balance information provided as part of the Quarterly Report presentation and budget information to Council for noting at is February 2022 Scheduled Council Meeting.	Director Corporate	Completed	100%
COM	22-Sep-21	Scheduled	<b>Small Project Grants - Consideration of Grant Applications</b> That Council approves the awarding of the: 1. Woodend Men's Shed's Small Project Grants application of \$910 for the purchase of fire safety equipment., 2. Kyneton and Districts Poultry Club's Small Project Grants application of \$1,500 for the purchase of foldable tables.	1. Funding agreement has been returned and funding has been disbursed. 2. Funding agreement has been returned and funding has been disbursed.	Director Community	Completed	100%
PE	22-Sep-21	Scheduled	<b>Draft Mobile Trading Guidelines</b> That Council notes that due to the ongoing economic uncertainty for many local businesses, brought about by the COVID-19 pandemic and the associated restrictions on free movement, a further report will be presented to Council by no later than May 2022 to propose recommencement of public consultation on the draft Mobile Trading Guidelines.	Noted. The report is scheduled for the 25 May 2022 Council Meeting	Director Planning and Environment	In progress	25%
COM	22-Sep-21	Scheduled	<b>Reconciliation Action Plan</b> RESOLUTION, That Council: 1. Notes the final MRSC Reconciliation Action Plan (RAP)., 2. Requests the Chief Executive Officer to arrange a launch of the RAP.	Reconciliation Action Plan was launched the weekend of 26 & 27 March 2022	Director Planning and Environment	Completed	100%
AO	27-Oct-21	Scheduled	<b>Update on the Old Lancefield Road Woodend petition</b> That Council: 1. Notes this report and actions taken by Council officers to date to minimise reported risk along Old Lancefield Road; 2. Continues working with the Department of Transport on the Woodend Integrated Transport Study to investigate long term sustainable solutions to address the transport issues identified along Old Lancefield Road; 3. Receives an updated report with final recommendations from the Woodend Integrated Transport Study by the April 2022 Scheduled Council Meeting; 4. Notes the temporary solutions implemented along Old Lancefield Road highlighted in this report; and 5. Notes that officers continue to identify a researched and legal solution to the transport issues along old Lancefield Road.	1 - Complete 2 - In progress pending Woodend Integrated Transport Study 3 - In progress, update to be provided at April 2022 Scheduled Council Meeting 4 - Complete 5 - Complete	Director Assets and Operations	In progress	65%



Directorate	Date	Meeting type	Report link	Comment (Council resolution update)	Actioning officer	Status description	% completed
COM	27-Oct-21	Scheduled	<b>Future of the Health and Wellbeing Advisory Committee</b> That Council:, 1. Dissolves the Health and Wellbeing Advisory Committee and its current membership;, 2. Requests the Chief Executive Officer to write to those current members, inform them of the outcome above, thank them for their contributions to the Advisory Committee and advise them of Council's wish to involve them in future deliberative engagement processes on health and wellbeing topics;, 3. Continues to engage with the community on health and wellbeing topics using deliberative engagement processes as outlined in Council's Community Engagement Policy.	Health and Wellbeing Advisory Committee has been dissolved. Members at the time of dissolvent has been advised. Officers will continue to engaged with the Community in relation to health and wellbeing topics in the future.	Director Community	Completed	100%
AO	24-Nov-21	Scheduled	<b>Consideration of a request for inclusion of road onto the Public Road Register - Drake Street Malmsbury</b> That Council resolves to include the additional section of Drake Street, Malmsbury in the Register of Public Roads and advise the requestor of this outcome.	Council resolution noted and requestor has been advised of Council's resolution.	Director Assets and Operations	Completed	100%
AO	24-Nov-21	Scheduled	<b>Consideration of a request for inclusion of road onto the Public Road Register - Balls Lane Pipers Creek</b> That Council resolves not to include the additional section of Balls Lane in Pipers Creek in the Register of Public Roads and advise the requestor of this outcome.	Council resolution noted and requestor has been advised of Council's resolution	Director Assets and Operations	Completed	100%
AO	24-Nov-21	Scheduled	<b>Tree Management Policy - Update</b> That Council:, 1. Endorses the draft Township Street and Park Tree Management Policy for the purpose of community consultation;., 2. Undertakes community engagement and consultation early in 2022, in accordance with the Local Government Act 2020 and Council's Community Engagement Policy;., 3. Notes that following community consultation, officers will report back to a Scheduled Council Meeting before 30 June 2022, with a summary of community feedback and finalised policy for adoption.	1. Completed 2. Completed 3. Report incorporating community feedback will be provided to 22 June 2022 Scheduled Council meeting.	Director Assets and Operations	In progress	75%
AO	24-Nov-21	Scheduled	<b>Riddells Creek Movement Network Study</b> That Council:, 1. Note this report and receives a further update on the progress of the Riddells Creek Movement Network Study before 30 August 2022., 2. Requests the Chief Executive Officer to prepare a business case for completion of the Riddells Creek Movement Network Study for Council consideration as a part of the Financial Year 2022-2023 budget planning process., 3. Request the Chief Executive officer to begin community consultation on the Riddells Creek Movement Network Study before the end of March 2022.	1. Open - A progress report will be provided to Council before 30 August 2022. 2. Completed - A business case has been prepared for the 2022-2023 budget process for completion of the Riddells Creek Movement Network Study. 3. Completed - Community consultation on the Study has commenced and a workshop has been scheduled for 5 April 2022.	Director Assets and Operations	In progress	65%
PE	24-Nov-21	Scheduled	<b>Draft Domestic Animal Management Plan 2021 - 2025</b> That Council:, 1. Endorses the draft Domestic Animal Management Plan 2021-2025 for the purpose of community consultation;., 2. Undertakes community engagement and consultation in accordance with the Local Government Act 2020 and Council's Community Engagement Policy;., 3. Notes that following community consultation, officers will report back to a Scheduled Council Meeting with a summary of community feedback and finalised plan for adoption.	1. The Domestic Animal Management Plan 2021-2025, was Adopted by Council at the 23 February Meeting 2. The Domestic Animal Management Plan 2021-2025 was submitted on 11 March 2022.	Director Planning and Environment	Completed	100%
PE	24-Nov-21	Scheduled	<b>Festive Season Decorations and Installations</b> That Council: 1. Notes the four actions already underway, outlined in Table 1 for the 2021-2022 festive season. 2. Notes the options outlined in Table 2 for consideration regarding their priorities for subsequent years, subject to officers providing more detail at a future Council briefing.	At 15 March 2022 briefing options for future years were discussed. Officers will continue to work with community groups in each town to assist with festive decorations and activities. Funding will be subject to the annual budget process.	Director Planning and Environment	Completed	100%
PE	24-Nov-21	Scheduled	<b>Notice of Motion - Heritage overlay 5 Dickens Street, Woodend</b> That Council requests the Chief Executive Office to write to the Executive Director of Heritage Victoria and the Minister for Planning, the Hon Richard Wynne MP, requesting a speedy resolution to the matter of the incorrect heritage overlay that has been assigned to the property at 5 Dickens Street, Woodend, instead of 1-3 Dickens Street.	Letters signed and sent, actions completed.	Director Planning and Environment	Completed	100%
PE	24-Nov-21	Scheduled	<b>Open Space Purchase</b> "Confidential"	Initial valuation completed. Subject to final market valuation negotiations with owner expected to commence in 4th quarter	Director Planning and Environment	In progress	35%
PE	24-Nov-21	Scheduled	<b>Councillor Interaction with External Planning Matters Policy</b> That Council defer the item to seek further clarification and it be brought back to the March 2022 Scheduled Council meeting.	Policy was submitted to the March 2022 Council Meeting.	Director Planning and Environment	Completed	100%
PE	24-Nov-21	Scheduled	<b>Petition - Telecommunications access</b> Council received a petition with 110 signatures requesting that Council: 1. Acknowledge equitable access to telecommunications, including broadband, is an essential requirement for access health, education and work. 2. Acknowledge areas within the Macedon Ranges Shire, and in particular Gisborne South, do not have access to adequate telecommunications due to insufficient service coverage. 3. Requests NBN and mobile telecommunications providers address the inadequate service provision in Gisborne South to install the required infrastructure as soon as possible. 4. Keep the community informed of the progress with this endeavour and the response of the providers/. 5. Writes to both the Victorian and Australian Governments to inform them of this situation and to seek their assistances in ensuring it is addressed. ,  <b>RESOLUTION</b> That Council: 1. Accepts and notes the petition; and 2. Requests that the Chief Executive Officer prepares a report in relation to this matter to be brought to a future briefing	1. Noted and complete 2. Completed 22 February 2022 All resolution actions completed although advocacy and activity will continue	Director Planning and Environment	Completed	100%

Directorate	Date	Meeting type	Report link	Comment (Council resolution update)	Actioning officer	Status description	% completed
PE	8-Dec-21	Planning Delegated Committee	<b>GISBORNE FUTURES – UPDATE</b> That the Planning Delegated Committee notes: 1. That the Gisborne Futures Councillor Reference Group met on the following occasions over the past 12 months: December 2020 and January, February, March, April, May, July and August 2021. 2. Council's decision of the Scheduled Council Meeting of 24 November 2021 for the Gisborne Futures Councillor Reference Group to meet as required. 3. That in future submitters and email subscribers will be provided quarterly updates on the progress of Gisborne Futures.	In progress – Officers are continuing to work through submissions with Councillors in order for the consultation report/response to submissions to be considered at a future Planning Delegated Committee. A quarterly update was provided to email subscribers and submitters in March 2022.	Director Planning and Environment	In progress	80%
COR	15-Dec-21	Scheduled	<b>Chief Executive Officer Employment and Remuneration Policy</b> That Council:, 1. Adopts the Chief Executive Officer (CEO) Employment and Remuneration Policy, as required under Section 45 of the Local Government Act 2020., 2. Establishes the CEO Employment and Remuneration Committee (the Committee) by nominating the Mayor and Councillors Guthrie and Death as Committee members., 3. Endorses the commencement of a recruitment process for the Independent Advisor to the Committee., 4. Notes that the Draft Committee Terms of Reference (included as Appendix A of the Policy) will be finalised in consultation with the Committee and submitted to the March 2022 Audit and Risk Committee Meeting followed by the March Scheduled Council Meeting for endorsement., 5. Notes that the Policy is scheduled to be reviewed within 12 months of the 2024 General Election.	Policy adopted and available via Council website. Terms of Reference presented to Council at March Scheduled meeting. Policy will be re-reviewed in 2024	Director Corporate	Completed	100%
PE	15-Dec-21	Scheduled	<b>PLN/2021/100 - Development of six (6) dwellings -35 Calthorpe Street Gisborne</b> That Council issues a Notice of Refusal for the Development of six (6) Dwellings on the land at LOT 1 LP 33302 P/Gisborne (TP 198783R) 35 Calthorpe Street, Gisborne on the following grounds... *refer to minutes for full resolution*	VCAT hearing scheduled for 11 April 2022	Director Planning and Environment	Completed	100%
PE	15-Dec-21	Scheduled	<b>Management of Stanley Park, Mount Macedon</b> That Council:, 1. Notes the outcomes of the community consultation., 2. Requests that the Chief Executive Officer works with and actively supports the community to establish a Friends of Stanley Park group., 3. Requests the Chief Executive Officer to undertake a review of the management arrangements for Stanley Park no later than 31 December 2023., 4. That the balance of funds currently held by Council that were transferred to Council from the former Stanley Park Committee of Management be transferred, once established, to the Friends of Stanley Park group.	Engagement with former Stanley Park Committee in regards to developing a draft Instrument of Delegation has commenced. Anticipate Expressions of Interest Process will commence early 4th Quarter.	Director Planning and Environment	In progress	25%
COM	15-Dec-21	Scheduled	<b>Small Project Grants - Consideration of Application</b> That Council awards a grant of \$1,500 to Macedon Ranges Halls Inc. for a garden for Lauriston Hall.	Signed RCTI from Macedon Ranges Halls Inc. returned for processing 11 March 2022	Director Community	Completed	100%
PE	15-Dec-21	Scheduled	<b>Kindergarten Strategic Direction for endorsement</b> *Confidential resolution*	State Government funding received to conduct scoping, feasibility and pre-planning work, with additional grants to be applied for later this year	Director Community	In progress	15%
PE	15-Dec-21	Scheduled	<b>PLN/2016/524/B - Development of the land for a dwelling (Amendment sought to convert old (replaced) dwelling to a Bed and Breakfast) - 600 Couangalt Road Gisborne.</b> That Council amends Planning Permit PLN/2018/507/A as follows...	Approval issued on 01/02/2022	Director Planning and Environment	Completed	100%
COR	23-Feb-22	Scheduled	<b>Contracts to be Awarded February 2022</b> That Council: 1. Notes that the following contracts will be awarded by Council officers under delegated authority: (a) C22.1148 Essential Safety Measures, Audit and Report (b) C22.1152 Kyneton Museum Minor Works	Completed, Resolution noted	Director Corporate	Completed	100%
AO	23-Feb-22	Scheduled	<b>Barringo Road and Hamilton Road Intersection Upgrade</b> That Council endorses the detailed design, tender and construction of a roundabout at the intersection of Barringo Road and Hamilton Road, New Gisborne in accordance with Option 3	Stakeholder engagement to inform design is progressing. A program is being confirmed.	Director Assets and Operations	In progress	5%
COR	23-Feb-22	Scheduled	<b>Change of date - March 2022 Planning Delegated Committee Meeting</b> That Council reschedules the March meeting of the Planning Delegated Committee from Wednesday 9 March 2022 to Thursday 10 March 2022	Completed, Meeting date changed	Director Corporate	Completed	100%
COR	23-Feb-22	Scheduled	<b>Quarterly Report for period ending 31 December 2021 and Mid-Year Budget Review</b> That Council : 1. Notes the Quarterly Report for the period ended 31 December 2021; and 2. Endorses the budget changes identified as part of the mid-year budget review 3. Approves the following transfer of reserve funds for eligible projects that were identified in the mid-year budget review and adjust the document accordingly: • Gisborne Development Contributions Plan Reserve to contribute \$500,000 to the New Gisborne Industrial Estate – Sauer Road works. 4. Notes that \$1,546 originally sought for Gisborne SES lights is no longer required. This amount to be returned to the budget.	Quarterly Report for the period ended 31 December 2021 noted. Budget changes updated and noted	Director Corporate	Completed	100%
COR	23-Feb-22	Scheduled	<b>Contracts to be Awarded - C 21.1097 Banking and Bill Payment Services</b> *Confidential item*	Resolution noted. Contract Awarded	Director Corporate	Completed	100%
AO	23-Feb-22	Scheduled	<b>Public Toilet and Barbeque Strategy</b> That Council notes the delay in presenting the draft Public Toilet and Barbeque Strategy, and that it will now be presented at the April 2022 Scheduled Council Meeting.	Council resolution noted, report scheduled for April 2022 Scheduled Council meeting.	Director Assets and Operations	In progress	50%

Directorate	Date	Meeting type	Report link	Comment (Council resolution update)	Actioning officer	Status description	% completed
AO	23-Feb-22	Scheduled	<b>Notice of Motion - Kerbside reform</b> That Council writes to the Victorian Government requesting that the full cost of setting up the kerbside glass collection be covered by the Victorian Government, given that the Container Deposit Scheme is being introduced in 2023. Council also requests that the early-adopters of the glass collection scheme have their costs reimbursed.	Letter has been prepared in line with Council resolution and will be forwarded shortly.	Director Assets and Operations	In progress	50%
COR	23-Feb-22	Scheduled	<b>Chief Executive Officer Employment and Remuneration Committee - Appointment of Independent Advisor</b> That Council: 1. Approves the appointment of the John Nevins as Independent Advisor, as detailed in the confidential attachment to this report. 2. Endorses the payment of the Independent Advisor of the Chief Executive Officer Employment and Remuneration Committee at the rate of \$400 per half day (four hour) meeting or \$100.00 per hour, noting these payments are to cover all costs relating to the member's participation and attendance at Committee meetings.	Completed, Resolution completed. John Nevins appointed as Independent Advisor of the Chief Executive Officer Employment and Remuneration Committee	Director Corporate	Completed	100%
COR	23-Feb-22	Scheduled	<b>Confirmation of Minutes</b> That Council confirms the minutes of the Scheduled Council Meeting of Macedon Ranges Shire Council held on 15 December 2021, as circulated	Minutes confirmed	Director Corporate	Completed	100%
COR	23-Feb-22	Scheduled	<b>Mayor's Report - February 2022</b> That Council receives and notes the Mayor's report	Report received and noted	Director Corporate	Completed	100%
AO	23-Feb-22	Scheduled	<b>Nature Strip Landscaping Policy 2021 - Review</b> That Council notes the Nature Strip Landscaping Policy will be presented for adoption at the March 2022 Scheduled Council Meeting	Council adopted the revised Policy at the March 2022 Scheduled Council meeting.	Director Assets and Operations	Completed	100%
CX	23-Feb-22	Scheduled	<b>Recognition of Australia Day Honour Recipient</b> That Council sends a letter to Ms Gillian Metz AFSM, in recognition of her Australia Day Honours Award.	Letter sent to Ms Gillian Metz AFSM in recognition of her Australia Day Honours Award.	Chief Executive Officer	Completed	100%
PE	23-Feb-22	Scheduled	<b>Domestic Animal Management Plan 2021-2025</b> That Council: 1. Adopts the Domestic Animal Management Plan 2021-2025, as attached; 2. Submits the Domestic Animal Management Plan 2021-2025 to the Secretary of the Department of Jobs, Precincts and Regions by 31 March 2022.	1. The Domestic Animal Management Plan 2021-2025, was Adopted by Council 2. The Domestic Animal Management Plan 2021-2025 was submitted on 11 March 2022	Director Planning and Environment	Completed	100%
CX	23-Feb-22	Scheduled	<b>Hanging Rock Strategic Plan Update</b> That Council: 1. Receives and notes this report as an update from the Hanging Rock Ministerial Advisory Group. 2. Requests that the CEO no longer provide quarterly reports from the Hanging Rock Interim Project Control Board to Council Meetings, as this information is now widely circulated and available to the public via the Department of Environment, Land, Water and Planning website	The resolution has been noted - No further action required.	Chief Executive Officer	Completed	100%
COR	23-Feb-22	Scheduled	<b>Record of Meetings of Councillors and Council Staff - December 2021 to February 2022</b> That Council receives and notes the record of meetings of Councillors and Council staff from December 2021 to February 2022, as attached to this report with the following correction: - Cr Guthrie did not attend the Lancefield DPO Meeting on 20 December 2021 held via Zoom	Received and noted, correction made	Director Corporate	Completed	100%
PE	23-Feb-22	Scheduled	<b>Agribusiness Forum</b> That Council 1. Dissolves the Macedon Ranges Agribusiness Forum as a Committee of Council, and; (a) Thanks members, and those who responded to an Expression of Interest in December 2020, for their interest, involvement and achievements during the Forum's tenure; (b) Notes that Council officers will continue to deliver on the Agribusiness outcomes and initiatives that are embedded in the Macedon Ranges Economic Development Strategy 2021– 2031; (c) Encourages Macedon Ranges Agribusinesses to form an independent group and continue to provide valuable input as a sector based representative body.	Following the Council resolution to dissolve the Forum, the acting chairperson has been contacted by email to enable an update to be provided. Once a response is received and the update is provided, letters of thank you and an offer to support the creation of an independent Agribusiness body will be issued to all relevant stakeholders	Director Planning and Environment	In progress	25%
PE	10-Mar-22	Planning Delegated Committee	<b>Hearing of Submitters - PLN/2004/429/A - Use of the Land for the purpose of Farm Produce Market - Service Road between Aitken Street and Hamilton Street, Gisborne</b> That the Committee:, 1. Notes the submissions received in relation to Application to Amend a Permit PLN/2004/429/A; and, 2. Requests that recommendations be prepared, based on all relevant information, including the submissions received, for consideration and determination at the next Planning Delegated Committee Meeting on 13 April 2022	Completed, application has been deferred indefinitely.	Director Planning and Environment	Completed	100%
COR	10-Mar-22	Planning Delegated Committee	<b>Adoption of minutes</b> That the Committee confirm the minutes of the Planning Delegated Committee of Macedon Ranges Shire Council held on 8 December 2021, as circulated.	Confirmed	Director Corporate	Completed	100%
PE	10-Mar-22	Planning Delegated Committee	<b>Request Authorisation For a Planning Scheme Amendment - Update of Environmental Significance Overlay Schedule 4</b> That the Committee: 1. Requests the Minister for Planning authorise preparation of Planning Scheme Amendment C145macr to the Macedon Ranges Planning Scheme pursuant to section 9 of the Planning and Environment Act 1987. 2. Authorises Council officers to prepare Amendment documents for authorisation and exhibition of Amendment C145macr, and (a) Upon receipt of authorisation, make any changes necessary to comply with conditions of authorisation (b) Upon satisfaction of any conditions of authorisation, exhibit Amendment C145macr pursuant to section 19 of the Planning and Environment Act 1987.	Council officers are working with the Department of Environment, Land, Water and Planning and Coliban Water to enable the amendment to be formally submitted to the Minister for authorisation.	Director Planning and Environment	In progress	50%

Directorate	Date	Meeting type	Report link	Comment (Council resolution update)	Actioning officer	Status description	% completed
PE	10-Mar-22	Scheduled	<b>Hearing of submitters - PLN/2019/391 - Lot 6 and 371 Cobb and Co Road - Carlsruhe Freeway service centre</b> That the Committee: 1. Notes the submissions received in relation to application PLN/2019/391 for the use and development of a Freeway Service Centre and convenience restaurant (relocation and expansion), removal of vegetation (road reserve), two lot resubdivision, display advertising signage in accordance with Clause 36.04-6 (Transport Zone) and creation of access to a Transport Zone 2; and 2. Requests that recommendations be prepared, based on all relevant information, including the submissions received, for consideration and determination at the next Scheduled Council Meeting on 23 March 2022.	Report submitted to March Council Meeting for decision	Director Planning and Environment	Completed	100%
COR	23-Mar-22	Scheduled	<b>East Paddock, Hanging Rock for Community Consultation</b> That Council: 1. Commences community consultation for 28 days on the offer received from the Department of Environment, Land, Water and Planning to purchase 139 South Rock Road, Newham (East Paddock, Hanging Rock). 2. Notes a report will be presented to Council with a summary of the community feedback for consideration.	In progress, Community consultation commenced and in progress. Report to be prepared for future Council meeting.	Director Corporate	In progress	25%
COR	23-Mar-22	Scheduled	<b>Contracts to be Awarded March</b> That Council: 1. Notes that the following contracts will be awarded by Council officers under delegated authority: (a) C22.1121 Gisborne Fields Stage 2 (b) C22.1153 Design and Construct Modular Building Gisborne Aquatic Centre (c) Q22.1155 Footbridge Reconstruction Main Road Riddells Creek (d) C22.1156 Kyneton Bowls Club Window Replacement and Minor Works 2. Grants delegated authority to the Chief Executive Officer to award the following contract: (a) C22.1158 Supply Panel Minor Works Construction Projects	Resolution completed	Director Corporate	Completed	100%
COR	23-Mar-22	Scheduled	<b>Instrument of Appointment and Authorisation to staff under the Planning and Environment Act 1987</b> That Council: 1. In the exercise of the powers under s. 147(4) of the Planning and Environment Act 1987, resolves to appoint Rebecca Stockfeld, Krista Patterson-Major, Naaz Begum, Juliet Worm, Amy Swan and Callum Pike as authorised officers for the purposes of that Act, in accordance with the Instrument of Appointment and Authorisation (attached). 2. Resolves that the appointments remain in force until varied, revoked or the above named officers cease to be an employee of Council, whichever occurs first.	Appointed and resolved, no further action	Director Corporate	Completed	100%
COR	23-Mar-22	Scheduled	<b>Review of Governance Rules</b> That Council: 1. Endorses the amended Governance Rules for release for community consultation for 28 days. 2. Schedules a meeting of the Submitters Delegated Committee (if required) to be held on Wednesday 11 May 2022 and invites members of the public to attend the meeting to speak to their submissions on the Governance Rules. 3. Receives a final report to adopt the amended Governance Rules by no later than June 2022.	1. Endorsed, document currently out for community consultation - submissions close 27 April 2. TBD if Committee meeting required 3. Item listed for June Scheduled Council Meeting	Director Corporate	In progress	50%
COR	23-Mar-22	Scheduled	<b>Notice of Motion - Lancefield Relay for Life acknowledgement</b> That Council: 1. Acknowledges the community's support of the Lancefield Relay for Life event, which was held on 5 March 2022. The 22 participating teams raised \$59,653.36 this year, with a total of \$1.6 million raised over the 19 years that the event has been held. 2. Acknowledges the valuable and active contribution of Council officer Anna Quigley in organising and overseeing Council's participation in this event over many years, and other staff members who continually support and participate in the interests of community wellness.	Acknowledged at meeting - no further action	Director Corporate	Completed	100%
AO	23-Mar-22	Scheduled	<b>Integrated Water Management Strategic Directions Statement</b> That Council endorses the Department of Environment, Land, Water and Planning 'Coliban Integrated Water Management Strategic Directions Statement Draft 2022'.	Letter is currently being drafted in line with Council's resolution.	Director Assets and Operations	In progress	50%
AO	23-Mar-22	Scheduled	<b>Draft Asset Plan 2021-2031</b> That Council: 1. Endorses the draft Asset Plan for six weeks community consultation, noting this will not be via deliberative engagement (as permitted for all Councils under advice from Local Government Victoria); 2. Notes that, following community consultation, officers will provide a report and finalised Asset Plan to the June 2022 Scheduled Council Meeting.	Council resolution noted. 1. Community consultation underway - released 29th March, closes 10th May 2. Open - Report will be provided to the June 2022 Scheduled Council meeting.	Director Assets and Operations	In progress	50%
COR	23-Mar-22	Scheduled	<b>Chief Executive Officer Employment and Remuneration Committee - Terms Of Reference revised timeline</b> That Council notes the amended timeline for the finalisation of the CEO Employment and Remuneration Committee Terms of Reference, which will now be submitted to the April Scheduled Council Meeting for endorsement.	Terms of reference updated by officer based on committee members feedback and notes from meeting held on 11 March 2022.	Director Corporate	In progress	80%
COR	23-Mar-22	Scheduled	<b>Mayor's Report - March 2022</b> That Council receives and notes the Mayor's report	Received and noted	Director Corporate	Completed	100%
COR	23-Mar-22	Scheduled	<b>Confirmation of Minutes</b> That Council confirms the minutes of the Scheduled Council Meeting of Macedon Ranges Shire Council held on 23 February 2022, as circulated.	Confirmed	Director Corporate	Completed	100%

Directorate	Date	Meeting type	Report link	Comment (Council resolution update)	Actioning officer	Status description	% completed
AO	23-Mar-22	Scheduled	<b>Nature Strip Landscaping Policy Review</b> That Council: 1. Endorses the changes made to the Nature Strip Landscaping Policy as a result of submissions received during the public consultation period; 2. Adopts the Nature Strip Landscaping Policy 2022; and 3. Requests officers write to submitters, thanking them for their submissions.	Council adopted the revised Policy at the March 2022 Scheduled Council meeting	Director Assets and Operations	Completed	100%
COR	23-Mar-22	Scheduled	<b>Record of meetings of Councillors and Council staff - February to March 2022</b> That Council receives and notes the record of meetings of Councillors and Council staff, as attached to this report.	Received and noted	Director Corporate	Completed	100%
PE	23-Mar-22	Scheduled	<b>Councillor Interactions with External Parties on Planning Matters Policy</b> That Council adopts the Councillor Interactions with External Parties on Planning Matters Policy, as attached to this report.	Policy adopted at the March 2022 Scheduled Council meeting	Director Planning and Environment	Completed	100%
PE	23-Mar-22	Scheduled	<b>Deferral of report - PLN/2004/429/A - Use of the Land for the purpose of Farm Produce Market - Service Road between Aitken Street and Hamilton Street, Gisborne</b> That Council notes that recommendations relating to Planning Permit Application PLN/2004/429/A will be prepared, based on all relevant information, including submissions received, for consideration and determination at a future Planning Delegated Committee or Council Meeting. This recommendation supersedes the decision made at the Planning Delegated Committee held on 10 March 2022	Completed, application has been deferred	Director Planning and Environment	Completed	100%
PE	23-Mar-22	Scheduled	<b>PLN/2019/391 Lot 6 and 371 Cobb and Co Road Carlsruhe - Freeway service centre</b> That Council issues a Notice of Decision to Grant a Permit for Use and development of a Freeway Service Centre, removal of road reserve trees, two lot re-subdivision and alteration of an access to a Transport Zone 2, earthworks, less than 100 metres from a waterway, wetlands or designated flood plain for the land at LOT 7 PS 434802R P/Woodend, LOT 6 PS 434802R P/Woodend, Cobb & Co Road, Carlsruhe, subject to the conditions below: *refer to minutes for full resolution*	Notice of decision to be issued	Director Planning and Environment	In progress	90%

## SECTION 7

### Governance Schedule – Statutory Compliance Obligations

*There are numerous statutory obligations imposed upon Councils, Councillors and staff under the Local Government Act 1989 and the Local Government Act 2020 (the 'Act') with varying frequency of actions and reporting requirements.*

*To ensure that Council fulfils its obligations under the Act, a 'Governance Schedule' has been developed as an internal monitoring and reporting tool. The schedule acts as a reminder of key dates throughout the year of actions to be completed. The schedule will also assist in a 'whole of organisation' approach to achieving and maintaining good governance and in supporting responsible officers in completing the obligations.*

## MACEDON RANGES SHIRE COUNCIL - STATUTORY OBLIGATIONS

Statutory Obligations are imposed upon Council, Councillors and Council Officers under the *Local Government Act 1989*. On 24 March 2020, the *Local Government Act 2020* received Royal Assent. This report notes a number of the new provisions that took effect during the period.

NO.	RESPONSIBLE OFFICER	OBLIGATION	LGA 1989	LGA 2020	REQUIREMENTS	TIMELINE	STATUS / LAST COMPLETION DATE	NEXT DUE BY
1	Coordinator Governance	Reimbursement of expenses of Councillors and members of a delegated committee		40(1)	A Council must reimburse a Councillor or a member of a delegated committee for out-of-pocket expenses. Council must provide details of reimbursements to the Audit and Risk Committee	Ongoing	Ongoing	Ongoing
2	Director Community	Adopt complaints policy		107	Council to adopt complaints policy	By 31 December 2021	15-Dec-21	30-Apr-25
3	Coordinator Governance	Lodging of an initial personal interests return		133	<b>Specified person</b> must lodge an initial personal interests return with the CEO.	Within 30 days of taking oath/affirmation or of appointment	As required when nominated officers begin employment with Council	As required
4	Coordinator Governance	Lodging of biannual personal interests return		134	<b>Specified person</b> who continues to be a specified person must lodge biannual personal interests return with CEO twice yearly.	Twice yearly in March and September	31-Mar-22	30-Sep-22
5	Coordinator Governance	Publish summary of personal interest on Council's internet website		135	CEO to publish summary of personal interests on Council's internet website.	Twice yearly in April and October	31-Oct-21	30-Apr-22
6	Chief Executive Officer	Elect the Mayor and Deputy Mayor		26 & 27	Council must elect the Mayor and Deputy Mayor	Annually unless Council resolves otherwise	23-Nov-21	23-Nov-22
7	Director Corporate	Code of Conduct	95AA		The CEO must maintain a Code of Conduct for Council Staff	Executive review every three years	10-Mar-21	10-Mar-24
8	Director Corporate	Develop and implement Code of conduct for members or Council staff	95AA	49	A CEO must develop and implement a code of conduct for members of Council staff.	By 1 January 2022	31-Mar-22	31-Mar-23
9	Coordinator Governance	Keep delegations register		11(8)	The Council must keep a register of its delegations	Ongoing	Ongoing	Ongoing
10	Coordinator Governance	Conduct delegations review		11(7)	Council must review all delegations in force within 12 months after a general election	Review within 12 months after a general election	28 July 2021, 27 October 2021	As required
11	Coordinator Governance	Keep register of delegations		47	The CEO must keep a register of delegations	Ongoing	Ongoing	Ongoing

NO.	RESPONSIBLE OFFICER	OBLIGATION	LGA 1989	LGA 2020	REQUIREMENTS	TIMELINE	STATUS / LAST COMPLETION DATE	NEXT DUE BY
12	Coordinator Governance	Right to make Submission	223		Where a person is given a right to make a submission Council must publish a public notice specifying the matter, prescribed details, submission date and the right to be heard in person	Council should provide not less than 28 days for submissions to be received	As required	As required
13	Manager Finance and Reporting	Adopt Council Plan		90	Council must adopt the Council Plan	By 31 October 2021	27-Oct-21	30-Jun-22
14	Manager Finance and Reporting	Adopt Financial Plan		91	Council must adopt the Financial Plan	By 31 October 2021	27-Oct-21	30-Jun-24
15	Manager Finance and Reporting	Adopt budget		94	Council must adopt its budget	By 30 June each year	29-Jun-21	30-Jun-22
16	Manager Finance and Reporting	Adopt revised Budget (where necessary)		95	Council must prepare a revised budget if circumstances arise which cause a material change in the budget which affect the financial operations of Council	As soon as practicable after the Council becomes aware of a change in the budget	As required	As required
17	Director Corporate	Adopt CEO Employment and Remuneration Policy		45	Council must adopt CEO Employment and Remuneration Policy	By 31 December 2021	15-Dec-21	31-Oct-25
18	Director Corporate	CEO responsibilities		46, 48 & 49	CEO must adopt Workforce plan and Recruitment Policy	By 31 December 2021	31-Mar-21	31-Dec-24
19	Manager Finance and Reporting	Adopt Community Vision		88	Council must adopt the Community Vision	By 31 October 2021	27-Oct-21	31-Oct-25
20	Manager Communications and Engagement	Preparation and adoption of Annual Report		98 & 99	Council must prepare and adopt the Annual Report (including the performance and financial statements)	By 30 November 2021 - Extension provided by Local Government Victoria for 2021	27-Oct-21	31-Oct-22
21	Manager Finance and Reporting	Performance Statement		99	Council must submit the performance statement and financial statements to the auditor	As soon as is reasonably practicable after each financial year	06-Sep-21	30-Sep-22
22	Manager Finance and Reporting	Performance Statement		99	Council must submit the statement to its auditor for reporting on the audit	After passing a resolution giving approval to the performance statement and financial statements	22-Sep-21	30-Sep-22
23	Manager Finance and Reporting	Performance Statement		99	The auditor must prepare a report on the performance statement	Once every financial year	29-Sep-21	30-Sep-22
24	Manager Finance and Reporting	Performance Statement		99	Council must ensure that the performance statement and financial statements, in their final form, after any changes have been made, are certified by two Councillors authorised by the Council	After changes recommended or agreed by the auditor have been made	22-Sep-21	31-Oct-22



NO.	RESPONSIBLE OFFICER	OBLIGATION	LGA 1989	LGA 2020	REQUIREMENTS	TIMELINE	STATUS / LAST COMPLETION DATE	NEXT DUE BY
25	Manager Finance and Reporting	Performance Statement		99	The auditor must provide the Council and the Minister with a copy of the report on the performance statement	As soon as is reasonably practicable (the auditor is required to report on the financial statements to the Council within 4 weeks and give a copy of the report to the Minister)	30-Sep-21	30-Sep-22
26	Manager Communications and Engagement	Annual Report		100	Council must consider the Annual Report at a meeting of the Council as soon as practicable but within the time required by the regulations	Under the Local Government (Planning and Reporting) Regulations 2014 Council must hold a meeting to consider the Annual Report: s.22 (1) Within one month after submitting the Annual Report to the Minister. s.22 (2) In the year of a general election no later than the day before the election	27-Oct-21	31-Oct-22
27	Manager Finance and Reporting	Meet to consider annual report		100	The Mayor must report on the implementation of the Council Plan by presenting the annual report at a Council meeting.	In the year of a general election on a day not later than the day before an election day; and in any other year, within 4 months of the end of the financial year	27-Oct-21	31-Oct-22
28	Manager Finance and Reporting	CEO to present Quarterly Statements		97	CEO must ensure that a statement comparing budgeted and actual revenue and expenditure is presented at an open Council meeting	At least every 3 months	30 September 2021 presented to go to Council on 24 November 2021 31 December 2022 presented to Council on 23 February 2022	30-Jun-22
29	Manager Finance and Reporting	CEO to present quarterly budget report		97	CEO to ensure that quarterly budget report is presented to the Council at a Council meeting open to the public	As soon as reasonably practicable at the end of each quarter of the financial year	30 September 2021 presented to go to Council on 24 November 2021 31 December 2022 presented to Council on 23 February 2022	30-Jun-22
30	Manager Finance and Reporting	Land Valuation	157(2)		Council must publish public notice of a decision to change its system of valuation	Promptly	N/A	As required
31	Manager Finance and Reporting	Rates & Charges	158(1)		Council must declare the amount it intends to raise by general rates, municipal charges, service rates and charges	At least once every financial year declare by 30 June	29-Jun-21	30-Jun-22

NO.	RESPONSIBLE OFFICER	OBLIGATION	LGA 1989	LGA 2020	REQUIREMENTS	TIMELINE	STATUS / LAST COMPLETION DATE	NEXT DUE BY
32	Manager Finance and Reporting	Rates & Charges	Part 8A		Under Section 10E(1)(a) of the Essential Services Commission Act 2001, the Essential Services Commission (ESC) has a responsibility to monitor and review Councils compliance with the caps set under Part 8A of the Local Government Act 1989.	Annually	23-Sep-21	30-Sep-22
33	Manager Finance and Reporting	Adopt Revenue and Rating Plan		93	Council must adopt the Revenue and Rating plan	By 30 June after a general election for a period of the next 4 financial years	29-Jun-21	30-Jun-25
34	Director Assets and Operations	Adopt Asset Plan		92	Council to adopt Asset Plan	By 30 June 2022	In progress	30-Jun-22
35	Coordinator Contracts	Prepare and adopt Procurement Policy		108	Council must prepare and adopt a Procurement Policy	By 1 January 2022 - Council must then review the Policy at least once every 4 year term of the Council	24-Nov-21	31-Dec-25
36	Manager Finance and Reporting	Publish notice of intention to sell land		114	Before selling or exchanging land Council must publish notice of its intention at least 4 week prior to the sale via Council's internet website and undertake the community engagement process	Ongoing from 1 July 2021	As required	As required
37	Manager Finance and Reporting	Include any proposal to lease land in the financial year budget		115	Council must include any proposal to lease land in a financial year in the budget where the lease is for one year or more and for a value of \$100,000 or more per year and the current market rental value is \$100,000 or more per year; and for 10 years or more	Ongoing from 1 July 2021	As required	As required
38	Coordinator Governance	Register of Authorised Officers	224(1A)		Maintain a register that shows all people appointed as authorised officers	Ongoing	Ongoing	Ongoing
39	Coordinator Governance	Authorised Officers	224(2)		Council must issue an identity card to each authorised officer	Ongoing	As required	As required

**Note**

- Next general election is assumed to be held on 26 October 2024.
- Dates reflect the statutory timeframe for completion of the outcome.

## SECTION 8

### Councillor Expenditure

*The Councils' Councillor Support Policy defines the level of resources that shall be provided to Councillors to assist in the performance of their roles.*

*In the interest of transparency and accountability the policy requires that the collective Councillor expenses incurred via reimbursement or paid directly by Council be reported on a quarterly basis in relation to:*

- travel and accommodation*
- car mileage*
- family care*
- information, communication and technology*
- conference and training (individual and collective)*

### Quarter 3 2021-22 Councillor Expenditure excluding allowances and Mayoral vehicle

3rd quarter	Travel /accom	Car mileage	Family care	I&CT	Events & Conferences (Representative)	Training & Development (Individual)	Training & Development (Collective)
Cr Jennifer Anderson	\$0	\$0	\$0	\$131	\$247	\$450	
Cr Janet Pearce	\$43	\$991	\$0	\$131	\$194	\$0	
Cr Mark Ridgeway	\$0	\$1,142	\$0	\$86	\$0	\$0	
Cr Annette Death	\$0	\$0	\$0	\$129	\$55	\$450	
Cr Geoff Neil	\$0	\$959	\$0	\$52	\$0	\$0	
Cr Bill West	\$0	\$0	\$0	\$131	\$0	\$0	
Cr Dominic Bonanno	\$0	\$0	\$0	\$59	\$0	\$0	
Cr Rob Guthrie	\$0	\$890	\$0	\$103	\$0	\$0	
Cr Anne Moore	\$0	\$0	\$0	\$94	\$0	\$0	
	<b>\$43</b>	<b>\$3,983</b>	<b>\$0</b>	<b>\$916</b>	<b>\$496</b>	<b>\$900</b>	<b>\$0*</b>

\* This appears as a single cost as it relates to training and development undertaken or offered to the councillor group as a whole.

**2021-22 Year to Date Councillor Expenditure excluding allowances and Mayoral vehicle**

2021/2022 YTD	Travel /accom	Car mileage	Family care	I&CT	Events & Conferences (Representative)	Training & Development (Individual)	Training & Development (Collective)
Cr Jennifer Anderson	\$41	\$0	\$0	\$392	\$618	\$450	
Cr Janet Pearce	\$43	\$1,638	\$0	\$392	\$361	\$85	
Cr Mark Ridgeway	\$0	\$3,509	\$0	\$266	\$196	\$0	
Cr Annette Death	\$0	\$0	\$0	\$389	\$55	\$450	
Cr Geoff Neil	\$0	\$3,563	\$0	\$136	\$0	\$0	
Cr Bill West	\$0	\$0	\$0	\$392	\$0	\$0	
Cr Dominic Bonanno	\$0	\$667	\$0	\$180	\$0	\$0	
Cr Rob Guthrie	\$0	\$1,580	\$0	\$318	\$116	\$0	
Cr Anne Moore	\$0	\$0	\$0	\$301	\$0	\$0	
	<b>\$84</b>	<b>\$10,957</b>	<b>\$0</b>	<b>\$2,763</b>	<b>\$1,346</b>	<b>\$985</b>	<b>\$0*</b>

\* This appears as a single cost as it relates to training and development undertaken or offered to the councillor group as a whole.

## SECTION 9


### Councillor Activities in the Community



*Councils' Councillor Support Policy defines the level of resources that shall be provided to Councillors to assist in the performance of their roles.*

*In conjunction with the reporting to Council on Councillor Expenses the policy requires that Councillors be provided the opportunity to submit a summary of their activities in the community over the preceding quarter and this be incorporated in to the quarterly reporting regime.*



*The following report includes the attendances of Councillors at Ordinary and Special Council Meeting and Assemblies of Councillors during the preceding quarter. The report additionally lists the external and internal committees / working groups and organisations to which each Councillor is currently appointed.*

## Councillor activity report: 1 January - 31 March 2022



<b>Cr Jennifer Anderson</b> West Ward	<b>Council meetings attended:</b> <small>(including scheduled, unscheduled and Delegated Committees)</small>	<b>3</b>	<b>Other meetings of Councillors attended:</b>	<b>10</b>
	<p><b>Appointments to internal/external committees and groups:</b></p> <ul style="list-style-type: none"> <li>• Submitters Delegated Committee</li> <li>• Planning Delegated Committee</li> <li>• Chief Executive Officer Employment and Remuneration Committee</li> <li>• Central Victorian Greenhouse Alliance (CVGA)(sub)</li> <li>• Municipal Association of Victoria (MAV)</li> <li>• Municipal Fire Management Planning Committee</li> <li>• Local Government Working Group On Gambling (sub)</li> </ul> <p><b>Specific activities highlighted by Councillors:</b></p> <ul style="list-style-type: none"> <li>• Walking in Macedon Ranges Relay for life team</li> <li>• Attending the opening of the Macedon Ranges photographic society exhibition</li> <li>• Opening of Kyneton Contemporary Art triennium and visiting all the art installations including seeing the one I was involved in</li> <li>• Officially launching our Reconciliation Action Plan (RAP) at the three different traditional custodian lands of the Macedon Ranges at the commencement of the Autumn festival</li> <li>• Attending the launch of the LEAD Loddon Murray Community Leadership Program in Bendigo</li> </ul>			

<b>Cr Janet Pearce</b> West Ward	<b>Council meetings attended:</b> <small>(including scheduled, unscheduled and Delegated Committees)</small>	<b>3</b>	<b>Other meetings of Councillors attended:</b>	<b>10</b>
	<p><b>Appointments to internal/external committees and groups:</b></p> <ul style="list-style-type: none"> <li>• Submitters Delegated Committee</li> <li>• Planning Delegated Committee</li> <li>• Municipal Association of Victoria (MAV)(sub)</li> <li>• Rural Councils Victoria Inc (RCV)(sub)</li> <li>• Municipal Fire Management Planning Committee</li> <li>• Local Government Working Group On Gambling (sub)</li> </ul> <p><b>Specific activities highlighted by Councillors:</b></p> <ul style="list-style-type: none"> <li>• Australia Day Citizenship and Awards at Kyneton Town hall, and community events in Tylden and Woodend</li> <li>• Launch of Reconciliation Action Plan and Autumn Leaves Festival at Malmsbury Common, Bald Hill and Jackson Creek Reserve</li> <li>• Funding announcement Woodend Culture and Community Centre</li> <li>• Launch of Macedon Ranges Suicide Prevention Action Group (MRSPAG) Art Bomb in Kyneton</li> <li>• Kyneton Zonta Club's International Women's Day Dinner in Malmsbury</li> </ul>			
<b>Cr Mark Ridgeway</b> West Ward	<b>Council meetings attended:</b> <small>(including scheduled, unscheduled and Delegated Committees)</small>	<b>3</b>	<b>Other meetings of Councillors attended:</b>	<b>9</b>
	<p><b>Appointments to internal/external committees and groups:</b></p> <ul style="list-style-type: none"> <li>• Submitters Delegated Committee</li> <li>• Planning Delegated Committee</li> <li>• Audit and Risk Committee</li> <li>• Annual Meeting of Braemar College Ltd</li> <li>• Macedon Ranges Local Safety Committee (sub)</li> <li>• MAV Emergency Management Committee (sub)</li> </ul> <p><b>Specific activities highlighted by Councillors:</b></p> <ul style="list-style-type: none"> <li>• Audit and Risk Committee meeting on 2 March</li> <li>• The Goldfields World Heritage Bid Information session for Councillors on 11 March</li> <li>• Citizenship Ceremony at Kyneton Town Hall on 22 March</li> <li>• Launch of Kyneton Contemporary Art Triennial at Kyneton Botanic Gardens on 19 March</li> <li>• Opening of new facilities at Lauriston Hall on 25 March</li> <li>• Reconciliation Action Plan launches at Malmsbury, Kyneton and Gisborne on 26-27 March</li> </ul>			





<b>Cr Annette Death</b> East Ward	<b>Council meetings attended:</b> (including scheduled, unscheduled and Delegated Committees)	<b>3</b>	<b>Other meetings of Councillors attended:</b>	<b>8</b>
	<b>Appointments to internal/external committees and groups:</b> <ul style="list-style-type: none"> <li>• Submitters Delegated Committee</li> <li>• Planning Delegated Committee</li> <li>• Chief Executive Officer Employment and Remuneration Committee</li> <li>• Central Victorian Greenhouse Alliance (CVGA)</li> <li>• Local Government Working Group On Gambling</li> </ul>			
	<b>Specific activities highlighted by Councillors:</b> <ul style="list-style-type: none"> <li>• Lancefield Relay for life</li> <li>• Major Scout Camp Tour and information session – Treetops Riddells Creek</li> <li>• Kyneton Zonta international Women's Day dinner</li> <li>• Romsey Structure Plan Community Meeting</li> <li>• launch Macedon Ranges Photography Society Exhibition (Autumn Festival)</li> <li>• Reconciliation Action Plan Launch on Wurundjeri Woi Wurrung Country (Jackson Creek Reserve Gisborne)</li> </ul>			
<b>Cr Geoff Neil</b> East Ward	<b>Council meetings attended:</b> (including scheduled, unscheduled and Delegated Committees)	<b>2</b>	<b>Other meetings of Councillors attended:</b>	<b>10</b>
	<b>Appointments to internal/external committees and groups:</b> <ul style="list-style-type: none"> <li>• Submitters Delegated Committee</li> <li>• Planning Delegated Committee</li> <li>• Audit and Risk Committee</li> <li>• Annual Meeting of Braemar College Ltd Committee (sub)</li> <li>• Rural Councils Victoria Inc (RCV)</li> <li>• Municipal Fire Management Planning Committee</li> </ul>			
	<b>Specific activities highlighted by Councillors:</b> <ul style="list-style-type: none"> <li>• Book launch 'Benloch - A Journey Through Time'</li> <li>• Citizenship ceremonies</li> <li>• Bendigo Bank Forum – Romsey</li> <li>• Romsey Golf 100 year celebration</li> <li>• Romsey Planning Strategy community events</li> </ul>			



<b>Cr Bill West</b> East Ward	<b>Council meetings attended:</b> (including scheduled, unscheduled and Delegated Committees)	<b>3</b>	<b>Other meetings of Councillors attended:</b>	<b>10</b>
	<b>Appointments to internal/external committees and groups:</b> <ul style="list-style-type: none"> <li>• Submitters Delegated Committee</li> <li>• Planning Delegated Committee</li> <li>• Calder Highway Improvement Committee</li> <li>• Goldfields Library Corporation Board</li> </ul> <b>Specific activities highlighted by Councillors:</b> <ul style="list-style-type: none"> <li>• Australia Day Awards announcement in Kyneton</li> <li>• Gardiner Reserve multiple projects officially acknowledged</li> <li>• Romsey Emerging Options Paper explanatory pop-up and follow up Community Meeting in Romsey Mechanics' Institute</li> <li>• Funding celebrations for \$500,000 State Government input into Barkly Square soccer ground surface</li> <li>• Romsey Golf Club Centennial Dinner and Book Launch</li> <li>• Announcement of extension to Riddells Creek Leisure Centre</li> </ul>			
<b>Cr Dominic Bonanno</b> South Ward	<b>Council Meetings attended:</b> (including scheduled, unscheduled and Delegated Committees)	<b>3</b>	<b>Other meetings of Councillors attended:</b>	<b>9</b>
	<b>Appointments to internal/external committees and groups:</b> <ul style="list-style-type: none"> <li>• Submitters Delegated Committee</li> <li>• Planning Delegated Committee</li> <li>• Loddon Mallee Waste and Resource Recovery Group Forum</li> </ul> <b>Specific activities highlighted by Councillors:</b> <ul style="list-style-type: none"> <li>• Walking tour of Treetops Scout Camp in Riddells Creek</li> <li>• Reconciliation Action Plan Launch at Jacksons Creek Reserve Gisborne</li> <li>• Supporting our Autumn Festival</li> </ul>			



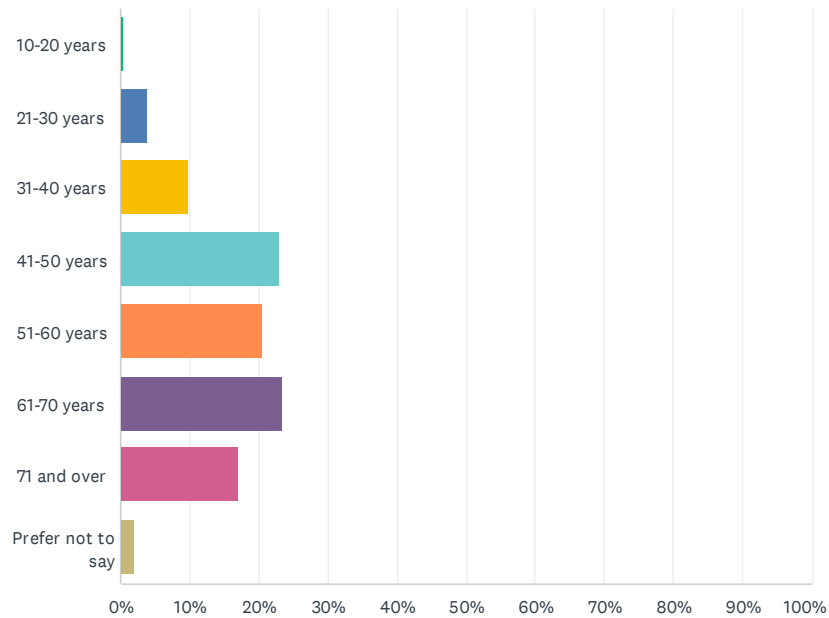
<b>Cr Rob Guthrie</b> South Ward	<b>Council Meetings attended:</b> <small>(including scheduled, unscheduled and Delegated Committees)</small>	<b>3</b>	<b>Other meetings of Councillors attended:</b>	<b>10</b>
	<b>Appointments to internal/external committees and groups:</b> <ul style="list-style-type: none"> <li>• Submitters Delegated Committee</li> <li>• Planning Delegated Committee</li> <li>• Chief Executive Officer Employment and Remuneration Committee</li> <li>• Goldfields Library Corporation Board (proxy)</li> <li>• Loddon Mallee Waste and Resource Recovery Group Forum (sub)</li> <li>• Macedon Ranges Heritage Council</li> <li>• Workspace Australia</li> </ul>			
	<b>Specific activities highlighted by Councillors:</b> <ul style="list-style-type: none"> <li>• Attended Australia Day Awards and citizenship ceremony</li> <li>• Attended a Workspace board meeting in Bendigo</li> <li>• Attended the launch of the Macedon Ranges Art Bomb project at Kyneton Town Hall</li> <li>• Attended funding announcements at Riddells Creek Leisure Centre and Woodend Community Centre</li> <li>• Spoke at LGPro Active Ageing and Wellbeing Awards where MRSC won one of two award categories</li> </ul>			
<b>Cr Anne Moore</b> South Ward	<b>Council Meetings attended:</b> <small>(including scheduled, unscheduled and Delegated Committees)</small>	<b>0*</b>	<b>Other meetings of Councillors attended:</b>	<b>2</b>
	<b>Appointments to internal/external committees and groups:</b> <ul style="list-style-type: none"> <li>• Submitters Delegated Committee</li> <li>• Planning Delegated Committee</li> <li>• Calder Highway Improvement Committee (sub)</li> <li>• Macedon Ranges Heritage Council</li> <li>• Macedon Ranges Local Safety Committee</li> <li>• MAV Emergency Management Committee</li> </ul>			
	<b>Specific activities highlighted by Councillors:</b>			

\* Cr Anne Moore was unable to attend Council Meetings due to ill health throughout the quarter

## Community Consultation: East Paddock, Hanging Rock

## Q1 Please select your age range

Answered: 205 Skipped: 1

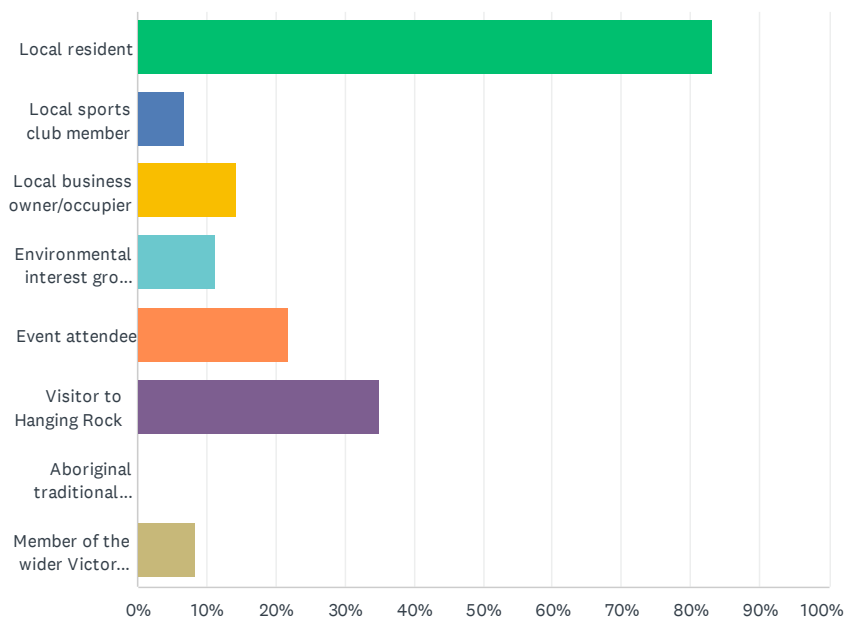


ANSWER CHOICES	RESPONSES	
10-20 years	0.49%	1
21-30 years	3.90%	8
31-40 years	9.76%	20
41-50 years	22.93%	47
51-60 years	20.49%	42
61-70 years	23.41%	48
71 and over	17.07%	35
Prefer not to say	1.95%	4
TOTAL		205

## Community Consultation: East Paddock, Hanging Rock

## Q2 Please identify which group best describes you (please select all that apply)

Answered: 203 Skipped: 3

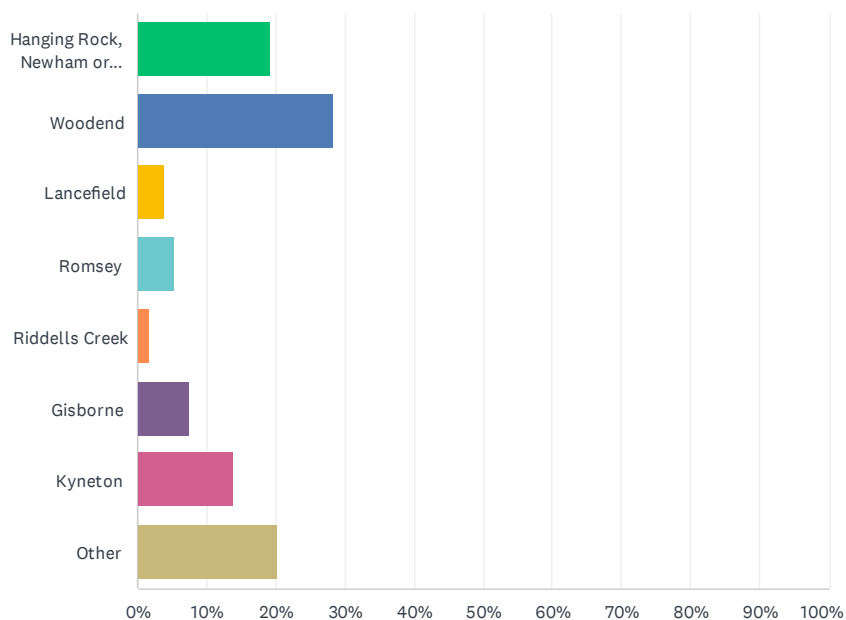


ANSWER CHOICES	RESPONSES	
Local resident	83.25%	169
Local sports club member	6.90%	14
Local business owner/occupier	14.29%	29
Environmental interest group (including Flora and Fauna)	11.33%	23
Event attendee	21.67%	44
Visitor to Hanging Rock	34.98%	71
Aboriginal traditional owner	0.00%	0
Member of the wider Victorian community	8.37%	17
Total Respondents: 203		

## Community Consultation: East Paddock, Hanging Rock

## Q3 If you are a resident of the Shire what town/area are you from?

Answered: 187 Skipped: 19



ANSWER CHOICES	RESPONSES	
Hanging Rock, Newham or Heskett	19.25%	36
Woodend	28.34%	53
Lancefield	3.74%	7
Romsey	5.35%	10
Riddells Creek	1.60%	3
Gisborne	7.49%	14
Kyneton	13.90%	26
Other	20.32%	38
<b>TOTAL</b>		<b>187</b>

#	OTHER	DATE
1	Lauriston	4/23/2022 8:23 AM
2	Macedon	4/22/2022 9:44 PM
3	Cobaw	4/22/2022 8:43 PM
4	Spring Hill	4/22/2022 8:03 PM
5	Macedon	4/22/2022 7:54 PM
6	Not local	4/22/2022 6:31 PM
7	Macedon	4/22/2022 3:16 PM

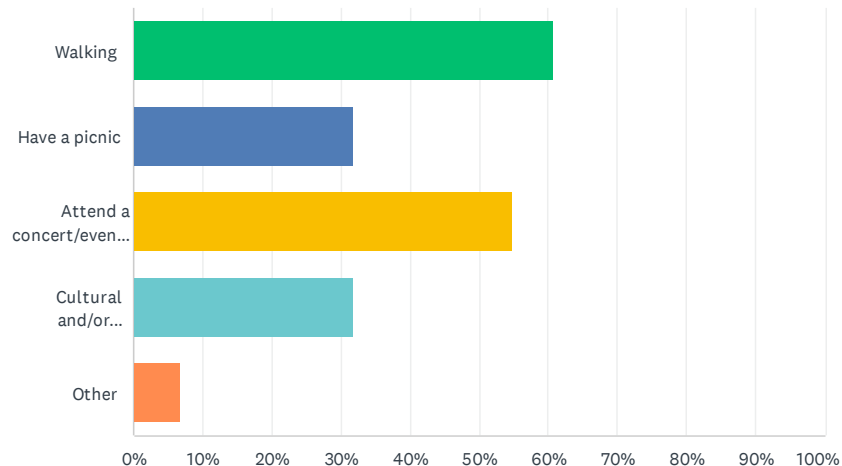
## Community Consultation: East Paddock, Hanging Rock

8	Surf Coast	4/22/2022 3:04 PM
9	Tylden	4/22/2022 2:35 PM
10	Lived on [REDACTED]. Family still live in area	4/22/2022 2:25 PM
11	Malmsbury	4/22/2022 2:20 PM
12	Not a resident of the shire.	4/22/2022 1:40 PM
13	Newham	4/22/2022 1:32 PM
14	Tylden	4/22/2022 1:29 PM
15	Lauriston	4/22/2022 11:52 AM
16	darraweit guim	4/22/2022 10:12 AM
17	Clarkefield	4/22/2022 8:02 AM
18	Lauriston	4/21/2022 5:10 PM
19	Malmsbury	4/21/2022 2:04 PM
20	Mount Macedon	4/21/2022 11:12 AM
21	Torquay	4/19/2022 9:45 PM
22	Northern Rivers NSW	4/19/2022 8:50 PM
23	Newham	4/19/2022 6:42 PM
24	Newham	4/19/2022 12:55 PM
25	Mount Macedon	4/14/2022 11:04 AM
26	Pipers Creek	4/14/2022 10:36 AM
27	Kerrie	4/12/2022 1:56 PM
28	Cobaw	4/12/2022 8:42 AM
29	Macedon	4/6/2022 8:51 PM
30	Sunbury	4/6/2022 3:18 PM
31	MACEDON	4/5/2022 10:07 PM
32	Bullengarook	4/5/2022 8:39 PM
33	Mt Macedon	4/5/2022 8:28 PM
34	Tylden	4/5/2022 7:28 PM
35	Bullengarook	4/4/2022 7:53 PM
36	Macedon	3/31/2022 2:42 PM
37	Macedon	3/30/2022 3:56 PM
38	[REDACTED]. It should not matter where respondents live either in or out of the Shire.	3/26/2022 10:04 PM

## Community Consultation: East Paddock, Hanging Rock

## Q4 Tell us about your visit/s to East Paddock. On your last visit to East Paddock, what activities did you undertake?

Answered: 204 Skipped: 2



ANSWER CHOICES	RESPONSES	
Walking	60.78%	124
Have a picnic	31.86%	65
Attend a concert/event/market	54.90%	112
Cultural and/or environmental appreciation	31.86%	65
Other	6.86%	14
Total Respondents: 204		

#	OTHER	DATE
1	[REDACTED]. Have frequently participated in voluntary rehabilitation and weed control activities over many years at the Rock but having suffered a [REDACTED].	4/22/2022 4:20 PM
2	Not able to have a walk or picnic, as MRSC locks up the East Paddock from the general public. It is only available to those paying to go to a concert or wedding/private function. This excludes the community from passive recreation on the East Paddock and only allows the privileged few.	4/22/2022 4:10 PM
3	Sport	4/22/2022 10:37 AM
4	Cricket Club	4/22/2022 9:32 AM
5	Landcare planting events	4/19/2022 7:58 PM
6	Keen to attend concerts, and loved seeing cricket played there (I think that's where it was)	4/19/2022 12:40 PM
7	Wedding	4/13/2022 5:26 PM
8	cricket	4/12/2022 7:08 PM
9	photography	4/12/2022 5:44 PM



## Community Consultation: East Paddock, Hanging Rock

10	Lunch at the cafe	4/12/2022 4:12 PM
11	Running	4/11/2022 9:45 PM
12	Lunch at cafe	4/6/2022 6:46 AM
13	bird watching	3/30/2022 8:27 PM
14	It is impossible to walk or have a picnic as the East Paddock is always locked up - unless one pays to hire one of the 'pavillions' for a private function/wedding. It has not been managed as public open space.	3/26/2022 10:04 PM

## Community Consultation: East Paddock, Hanging Rock

Q5 The State Government has identified a key action for the future management of Hanging Rock to include purchasing the East Paddock from Council. In considering this proposal, Council has identified the following key factors that are important for the future of the site:· Protection of the Environmental attributes and the significance of the site for First Nations People;· Continuing the use of the East Paddock for limited use as a concert venue and for events;· That the site remains under the one ownership;· That the site remains as public open space; and· That Council receives a reasonable price for the land based on a current market valuation. Are there any other factors that you think are important that haven't been included above?

Answered: 80 Skipped: 126

#	RESPONSES	DATE
1	Local sporting groups having continued access	4/22/2022 8:46 PM
2	that the site should not be developed at all to protect the integrity of this unique landscape. And that events and concert on the east paddock should be very limited as they have an adverse effect on this environment	4/22/2022 8:07 PM
3	Contain development - have open space for future generations to appreciate and enjoy.	4/22/2022 6:34 PM
4	i like all	4/22/2022 5:21 PM
5	No	4/22/2022 5:07 PM
6	How do we know that inappropriate development won't occur in the future on the site? There have already been past mayors and councillors in support of rather large and disrespectful development plans at the rock which is quite worrying. What does the council do with the money from the sale of the land? This is a council turning Gisborne into a suburb, why should we have faith in them? If the council profits from the sale of the land, should hanging rock then be free to visit? Who maintains and oversees the above environmental protection to ensure that the east paddock remains protected further down the track?	4/22/2022 4:48 PM
7	The Rock area should be developed primarily as a resource/demonstration for local property owners to develop their own land in an environmentally responsible manner with an emphasis on the protection and/or reintroduction of lost native flora and fauna such as platypus and koalas which I, as a long term resident of the Woodend area and Newham, can readily recall their earlier presence. Certainly koalas used to be far more prevalent than they now are.	4/22/2022 4:45 PM
8	Original intention of council back in 1989 was to purchase the East Paddock and later to sell/transfer to the State Govt. Draft Master Plan (2022) includes a new visitor centre and carpark, as well as entrance in the East Paddock.	4/22/2022 4:28 PM
9	The East Paddock should be rezoned PCRZ, and ownership should be the Traditional owners - NOT the state	4/22/2022 4:26 PM
10	Leave it alone, it's fine the way it is. Everything about the Hanging Rock is great.	4/22/2022 4:25 PM
11	That a covenant be placed over the East Paddock to ensure that no commercial structures such as accommodation, like cabins, motels, camping, conference centre, be permitted to be built on the site but that temporary structures may be erected to facilitate the holding of outdoor concerts for the period of the event and then dismantled.	4/22/2022 4:24 PM
12	The impact of the concerts held in the east paddock on the close neighbouring residents, both noise and traffic.	4/22/2022 4:14 PM
13	The 2014 agreement between Macedon Ranges Shire Council and the state government for	4/22/2022 3:55 PM

## Community Consultation: East Paddock, Hanging Rock

purchase of East Paddock should be honoured by MRSC. The community has been waiting 8 years to see the future of the East Paddock secured.

14	not really	4/22/2022 3:53 PM
15	Use as a concert venue is not something I value or support for Hanging Rock. It comes to the detriment of the environment.	4/22/2022 3:42 PM
16	The paddock is the property of local residents and the state, they are not assets to be realised. A little efficient management of assets rather profligate expenditure would be beneficial to the residents of the states and our assets	4/22/2022 3:18 PM
17	Permanent ownership as part of the state reserve system	4/22/2022 3:10 PM
18	No	4/22/2022 3:05 PM
19	No	4/22/2022 2:53 PM
20	Make east paddock as good as possible and also get more paddocks to make hanging rock reserve bigger again, then make new paddock as good as possible and keep repeating the same Pattern of new land acquisition and making it good	4/22/2022 2:40 PM
21	Continued public ownership of the land in perpetuity	4/22/2022 1:47 PM
22	continued uses for sporting clubs always consider impacts of surrounding land owners	4/22/2022 1:41 PM
23	It remains a public asset and never moves to include public/private ownership, except for specific assets conducive to the running of events (and excludes permanent accommodation)	4/22/2022 1:39 PM
24	prevent any current or future Council from implementing unnecessary or inappropriate development or zoning	4/22/2022 1:39 PM
25	That Council listen to the local residence re the Future of the East Paddock	4/22/2022 12:41 PM
26	Any loss of facilities currently used by Community groups should be replaced by other comparable, accessible and affordable resources	4/22/2022 12:14 PM
27	The attraction of the site as a premium tourism destination, bringing business to the Shire.	4/22/2022 11:56 AM
28	No no	4/22/2022 11:46 AM
29	Alternative plans should be developed to relocate the cricket and racing clubs so we can finally have appropriate facilities and access and not held back by being in a sensitive area.	4/22/2022 10:40 AM
30	'Current market' should both recognise previous state & fed investment in fixing previous mismanagement and allow a bulk of the earmarked \$3m to be spent implementing the Hanging Rock Mater Plan.	4/22/2022 10:35 AM
31	Removal of the cricket club from Hanging Rock so as to generate revenue from tourists that will visit once. Whereas locals are excluded from playing sport at thei traditional home ground.	4/22/2022 9:36 AM
32	Hanging Rock Master Plan implementation in a timely manner.	4/22/2022 8:07 AM
33	That the Cricket and Tennis Clubs be retained as part of the site	4/21/2022 4:18 PM
34	There is a commitment to ongoing investment in the site to preserve, manage and improve it.	4/21/2022 11:20 AM
35	Prevent future inappropriate development.	4/20/2022 8:43 AM
36	That the state government cannot be trustedTo protect it	4/20/2022 5:57 AM
37	Ensure the protection of Hanging Rock's Aboriginal Traditional Owners' heritage and cultural values.	4/19/2022 10:03 PM
38	Custodianship and ownership rights given to First Nations people, and rangers being of indigenous decent or members of local Landcare groups, and a major change to the indigenous history and removal of the "Picnic at Hanging rock" and Miranda story, or minimising it to three square metres of wall maximum.	4/19/2022 6:45 PM
39	Given that Hanging Rock Cricket club are losing their ground , Can a condition of sale be made that are allowed to use the area for cricket and have new clubrooms built,	4/19/2022 3:58 PM
40	Do you just want the money! What guarantees of land use are enshrined. What guarantees of Council/community involvement are there in the contract of sale. Have you/Council already made up your mind and this consultation is only lip service.	4/19/2022 1:03 PM

## Community Consultation: East Paddock, Hanging Rock

41	The live music events are legendary and need to be preserved and encouraged. They are great for residents, they attract visitors, and they highlight the area for visitors/tourism ongoing. I also think it's really cool that cricket is played there. I don't play, but it made me really happy to see that from Hanging Rock while hiking up and down it.	4/19/2022 12:43 PM
42	Council should not be selling off this ratepayer asset!	4/19/2022 9:12 AM
43	The state governments ownership will not protect the environmental attributes nor the first nations people. They are not transparent on what they will do once they have the east paddock under their control	4/18/2022 1:07 PM
44	No hotels. No golf clubs. No massive fertiliser dumps to make it green. No subdivision. No helicopters..	4/14/2022 4:51 PM
45	Important that locals are the ones that decide what happens in their shire not state Government	4/14/2022 2:49 PM
46	At no stage it is to be used for public housing	4/14/2022 6:13 AM
47	I believe the Andrews Government will not stop at limited concert events they will turn it into a tacky tourist driven events Center with conference centres and restaurants and all the money making crap that goes with it	4/13/2022 10:12 AM
48	The site should also continue to be used for sporting activity such as cricket.	4/12/2022 7:11 PM
49	The Cricket Club !!!	4/12/2022 6:15 PM
50	Protection of views from Hanging Rock Protection of rural nature of HR surrounds Potential site for a community sports oval Protection from over development	4/12/2022 5:53 PM
51	Do not support the sale of this Council owned asset!	4/12/2022 4:24 PM
52	No transparency Re: Size and type of event as well as number of events to be scheduled per annum or commercialisation of site for tourism venue	4/12/2022 2:03 PM
53	This is community land and should remain in local community ownership. We would loose control if the land is sold to the state government. Events are becoming louder and busier and pose a concern to local living conditions	4/12/2022 11:58 AM
54	That local sports clubs can continue	4/12/2022 11:16 AM
55	No further permanent concert infrastructure is important for the future of the site	4/12/2022 9:31 AM
56	The impact to local sporting clubs!	4/12/2022 9:04 AM
57	Once sold council and local residents will have no input into use and management if the land, t h e above is all talk and not binding or enforceable. Keep our land and assets for the community.	4/12/2022 7:02 AM
58	Available for locals to exercise	4/11/2022 9:47 PM
59	That there are no further permanent structures or infrastructure in the East Paddock	4/10/2022 10:43 AM
60	Council retains a strong role in any development decisions	4/7/2022 11:05 AM
61	Keeping the east paddock in council ownership.	4/6/2022 8:42 PM
62	The effect that it will have on sports & recreation groups which currently exists within Hanging Rock	4/6/2022 3:20 PM
63	Keeping this site for Events/venue is really important to the local community	4/6/2022 10:06 AM
64	All of the above. What is the business case for the sale.	4/5/2022 10:26 PM
65	Enforceability of Council's key factors. How will Council ensure that these factors are adhered to? Will restrictive covenants be entered on the title, if sold?	4/5/2022 8:42 PM
66	All opportunities for regeneration/ rewilding to be undertaken	4/5/2022 8:31 PM
67	It should be kept for the public to use. Too many under the table deals happening.	4/5/2022 7:56 PM
68	I do not believe it should be sold	4/5/2022 7:35 PM
69	No	4/5/2022 7:24 PM
70	That future use should NOT be determine by the State Government. Those decisions must be by the local community.	4/5/2022 12:51 PM

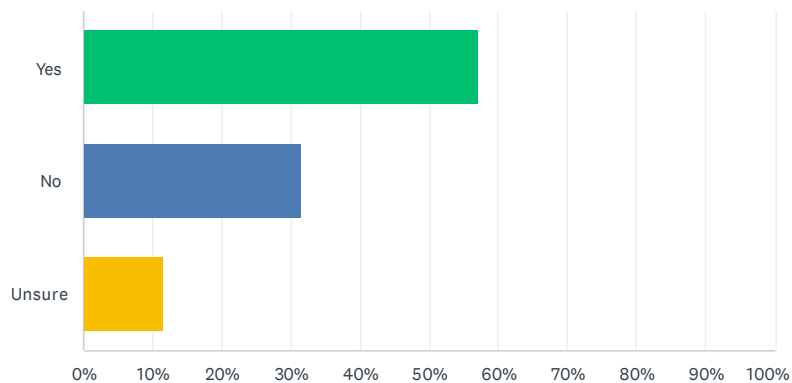
## Community Consultation: East Paddock, Hanging Rock

71	The site remains able to be used for recreation and sports by the local community as it has for over 150 years.	4/5/2022 11:44 AM
72	Don't sell it. And put appropriate covenants on it to prevent inappropriate development by future Councils.	4/4/2022 7:58 PM
73	if the sale of the east paddocks goes ahead how will the money from the sale be spent within the Macedon Ranges. Is there already a plan developed for the use of that money ?	4/2/2022 2:47 PM
74	That there be NO accomodation ventures. That the MRSC have high % ownership/ say in actions ... more than gov.	4/1/2022 8:02 PM
75	That the site is to never be rezoned and should always be revered. The council should insist that the Victorian Government make this a heritage-listed site. The Environment and historical significance of Hanging Rock is not only important to The Macedon Rangers but to all of Australia.	4/1/2022 9:28 AM
76	That the view to and from Hanging Rock itself is not impeded.	3/31/2022 2:44 PM
77	no	3/30/2022 4:04 PM
78	Public open space use should be up to MRSC and residents control.	3/30/2022 12:47 PM
79	Maintaining the uninterrupted views of Hanging Rock from Straws Lane across East Paddock. Not bringing more traffic onto local roads especially Straws Lane.	3/27/2022 11:55 AM
80	Protection of flora and fauna. What about the kangaroos? When the State govt purchases the East Paddock it will obviously stay under the one ownership. What is considered to be a 'reasonable' price for the land? The East Paddock was purchased with the 'gate' takings from Hanging Rock visitations. The infrastructure was paid for by the State Govt grants, so should not be included when negotiating a sale price.	3/26/2022 10:22 PM

Community Consultation: East Paddock, Hanging Rock

**Q6 If the above factors can be addressed, are you supportive of negotiations continuing with the State Government around their proposal to purchase East Paddock?**

Answered: 184 Skipped: 22



ANSWER CHOICES	RESPONSES	
Yes	57.07%	105
No	31.52%	58
Unsure	11.41%	21
TOTAL		184

## Community Consultation: East Paddock, Hanging Rock

## Q7 Do you have any further comments about the potential sale of East Paddock to the State Government?

Answered: 105 Skipped: 101

#	RESPONSES	DATE
1	Wonderful opportunity to enhance biodiversity and biolink efforts	4/23/2022 11:33 AM
2	Leave it the way it has been for the last upteen years, it should be up to the local people not the council or state government, also we ratepayers should know the price.	4/22/2022 9:47 PM
3	Seems like an unnecessary overdevelopment of the site. Intentions are vague.	4/22/2022 8:46 PM
4	I don't want to see any change to sporting clubs or groups who use the area for public use. The area belongs to the people of Macedon Ranges and there shouldn't be a takeover. Hanging Rock and the East Paddock should remain as is. I don't even think that concerts blend with the heritage of the rock. It should remain for passive use as people have enjoyed the tranquility and peaceful setting for nearly 200 years. It is not for the Council to make a quick buck. It is not the Council's to sell! If the Government wants a large outdoor venue for concerts, then build one in the metropolitan area, not in Macedon Ranges. We need the Council to protect the environment here, not whittle it away piece by piece.	4/22/2022 8:12 PM
5	what do the State government intend to do with the site ?	4/22/2022 8:07 PM
6	Pleas do not put the protection of this land at risk by selling it to the State Government.	4/22/2022 8:05 PM
7	As long as it stays the same. It is perfect as is.	4/22/2022 6:34 PM
8	All power to you and good luck.	4/22/2022 6:34 PM
9	Hopefully it will be protected by legislation	4/22/2022 5:33 PM
10	all according to earlier consultations ...great	4/22/2022 5:21 PM
11	Hanging Rock Cricket club which has been there for 150 years is more important than selling to the government look after the residents of macedon ranges first not the \$\$macedon ranges residents should be your first prorty!!	4/22/2022 5:14 PM
12	Make sure the paddock is in public ownership	4/22/2022 5:11 PM
13	No	4/22/2022 5:07 PM
14	See above Thanks	4/22/2022 4:48 PM
15	The Rock and surrounds must be permanently reserved for environmental/demonstration purposes, preferably expanded by acquiring the adjacent "triangle", as a high priority regardless of who owns or manages the area. No commercial involvement/development within or adjacent to the area and for it to remain an integral linkage to the surrounding parks and reserves of the Shire and surrounding areas.	4/22/2022 4:45 PM
16	Best solution for everyone - MRSC receives over \$3 million for a parcel of land they did not actually pay for (paid from gate entrance fees). State Govt is better able to action the Master Plan and Strategic Plan as HR Precinct will be under one ownership. The Rock will have hopefully have a better chance of being put on the National Heritage Register.	4/22/2022 4:28 PM
17	State government have ignored the binding objectives of the SPP, why should they be trusted? They change the rules with a stroke of a pen (eg: VicForests carnage, culling wildlife, Bunjil Ck culvert, planning scheme changes, etc. etc.) At least council are accountable as owners.	4/22/2022 4:26 PM
18	The Government will sell it for housing.	4/22/2022 4:25 PM
19	Hanging Rock environs are an iconic unique area. The racecourse and the cricket club are an integral part of that history. As part of negotiations with Government a commitment by Government to provide funding to upgrade both the Racing facilities and the cricket club to render them more appropriate to today's community needs.	4/22/2022 4:24 PM
20	Any major increase in either noise or traffic changes the tranquility, restful and peaceful atmosphere residents located into this area to find.	4/22/2022 4:14 PM

## Community Consultation: East Paddock, Hanging Rock

21	The community engagement around this issue has been lacking and I think may have confused locals about the history and intentions behind the sale of the East Paddock.	4/22/2022 3:55 PM
22	no	4/22/2022 3:53 PM
23	Protection of surrounding land of the East Paddock (that is currently in private ownership) to ensure inappropriate development does not occur in the future.	4/22/2022 3:42 PM
24	The East Paddock should be sold to the state government so that the reserve and paddock are under the one ownership.	4/22/2022 3:28 PM
25	The paddock is the property of local residents and the state, they are not assets to be realised. A little efficient management of assets rather profligate expenditure would be beneficial to the residents of the states and our assets	4/22/2022 3:18 PM
26	First Nations people should be at the centre of all negotiations.	4/22/2022 3:17 PM
27	Councils come & go but the Hanging Rock area belongs to the regional & state community as well	4/22/2022 3:10 PM
28	Funds received should be allocated to open space development such as the various botanic gardens and Woodend - Hanging Rock rail trail.	4/22/2022 2:53 PM
29	Just buy the paddock, the state government are pricks but I'd like them a tiny bit more than absolutely none if they kept making hanging rock bigger.	4/22/2022 2:40 PM
30	I don't trust governmental purchase. Needs to be water tight restrictions on usage to keep area as it is today.	4/22/2022 2:27 PM
31	Sale proceeds go towards improvements of the remaining hanging rock visitor amenities	4/22/2022 2:00 PM
32	can state gov do a better job than local look after the land? unlikely if they are already responsible for the land surrounding the base of the rock as it is uncared for and a fire risk on the Colwells Rd side	4/22/2022 1:41 PM
33	I think that the consolidation of ownership by the Crown is fundamentally important to the ongoing management of Hanging Rock	4/22/2022 1:40 PM
34	Never forget that hanging Rock was primarily fund from revenues ,not by Council spending ratepayers funds	4/22/2022 1:39 PM
35	thank you	4/22/2022 1:25 PM
36	Not for sale	4/22/2022 1:23 PM
37	any loss of amenity or community ac	4/22/2022 12:14 PM
38	Whilst I see that the valuation is not being disclosed, is the price offered commensurate with the valuation that Council has independently commissioned? If not, why not? What are Council's intentions in relation to the proceeds of sale? Will they be wholly dedicated to the Hanging Rock precinct? If not, why not and where will the funds be directed?	4/22/2022 11:56 AM
39	Bringing the paddock under state government control would allow for longer term planning and ongoing support for the site.	4/22/2022 11:45 AM
40	I support the Traditional Owners.	4/22/2022 11:42 AM
41	The club facilities and access are substandard and all attempts to fix or upgrade over the last decade have been useless. Move us somewhere that we can have lights and change rooms and still encourage kids to play sport locally.	4/22/2022 10:40 AM
42	East Paddock was purchased to expand the Hanging Rock Reserve. 30 years of dithering and mismanagement has brought us here. Hand it back.	4/22/2022 10:35 AM
43	no	4/22/2022 10:12 AM
44	Wrong	4/22/2022 9:36 AM
45	This was part of the understanding in the drafting of the, overall, very comprehensive Master Plan for the Hanging Rock precinct. It addresses all of the key criteria for the site including its capacity to be a key and sustainable feature of the Macedon Ranges visitor economy,	4/22/2022 8:07 AM
46	It makes sense for the East Paddock to be under the same ownership as the rest of the Hanging Rock Precinct.	4/21/2022 5:13 PM
47	Funds from any sale are hypothecated to the improvement of nature-based open spaces in	4/21/2022 3:15 PM



## Community Consultation: East Paddock, Hanging Rock

the Shire, with a portion ear-marked for the Hanging Rock to Woodend Rail Trail and to support improvements to the Botanic Gardens in the Shire and development of tourism

48	The proceeds of the sale should be used to develop and improve nature-based experiences with specific funding assigned to the Woodend - Hanging Rock Rail Trail and to upgrade the Shire's botanic gardens.	4/21/2022 11:20 AM
49	Protection of vulnerable areas of the environment from over use.	4/19/2022 10:03 PM
50	I support the sale of the east paddock, not just continuing negotiations!	4/19/2022 7:01 PM
51	It would be very unethical for council to not sell soon, after promising to do it years ago.	4/19/2022 6:45 PM
52	it makes sense to me to have the land to the east of the original Hanging Rock Reserve incorporated into the reserve. I understand that was the original intent of the land purchase.	4/19/2022 6:44 PM
53	Caution needs to the order of the day when dealing with possible charletians. Smoke and mirrors.	4/19/2022 1:03 PM
54	It's not clear why it is better owned by the State Government. The pros/cons of either ownership should be highlighted.	4/19/2022 12:43 PM
55	What is the Dollar value of the sale and how will this money be used within the community of MRSC ?	4/19/2022 11:28 AM
56	The east paddock needs to remain owned by Council. Council is best placed to continue to manage this piece of land and meet all of the above listed key benefit factors (except having the precinct owned by one entity). I do not believe there is any need or benefit in having this land being owned by the State Gov...NO DEAL...NO SALE!	4/19/2022 9:12 AM
57	The East Paddock is community owned, the rock is protected. We do not need interference from government.	4/18/2022 1:07 PM
58	Keep it in MRSC ownership	4/17/2022 8:09 AM
59	A referendum to all rate payers in the Shire The money from gate takings will go out of the Shire so no benefit to the rate payers Why would we get rid of an Iconic global tourist attraction that has paid for the purchase of this land in a short period. Who will really own this. I would like to know 'what is really behind this proposal'.	4/16/2022 7:23 PM
60	It appears that the Shire are being pressured into selling. It's it the owner who has the power not the opposite	4/16/2022 7:09 PM
61	Please keep it for locals and visitors to enjoy not state government to acquire and make money out of for their own use.	4/14/2022 2:49 PM
62	The government has rolled back protections in other areas. I don't trust that the land would be protected as stated.	4/14/2022 10:44 AM
63	It should stay owned by the council as intended by the local farmer who sold it to them.	4/14/2022 10:40 AM
64	Please get assurances that this land won't be used for housing	4/14/2022 6:13 AM
65	Dual ownership of the entire site with Council controlling the East Paddock ensures local residents continue to have some control over use. Complete ownership of the whole site removes locals from having any input into usage or protection of the site.	4/13/2022 5:30 PM
66	What is left if we sell everything it's actually one place people of all walks of life can go and enjoy this precious space	4/13/2022 4:39 PM
67	We don't need the State Government involved. Developers will come in and destroy our natural and beautiful areas in the name of progress.	4/13/2022 10:50 AM
68	Yes, just leave it as it is, it was purchased as a buffer zone around Hanging Rock and the Andrews Government would have it a tacky three ring circus you only have to look at community face book pages to see what the general feeling is but this will make no difference to this Government and our local member if council won't sell they will compulsory acquire it	4/13/2022 10:12 AM
69	If any sale is to proceed please allow the ongoing use of the site by the community as a sporting ground for cricket. The cricket club is a long history and it is a well-loved ground.	4/12/2022 7:11 PM
70	They can bugger off We know its full of corruption and anterior motives. Trying to hoodwink the residents of the Macedon Ranges out of one of the jewels in their crown is deplorable. Get lost !	4/12/2022 6:15 PM
71	Do not sell it. State Government has shown that it sees Hanging Rock as a tourism and	4/12/2022 5:53 PM

## Community Consultation: East Paddock, Hanging Rock

major events venue. Local gov retaining control of an important parcel of land means local residents have greater power in determining the use of the land.

72	Do not support the sale of this Council owned asset at all, it should remain owned by Council and ratepayers! The core benefits outlined above are relevant no matter who is listed on the title as the owner. I see no sense nor benefit in Council selling off this valuable community asset. If the State Government wanted to own it then perhaps they should have had the same forethought that Council did back when it was originally purchased. On another note shouldn't the sale value be made public!? Council should not be selling off ratepayer owned assets without the value being communicated...what happened to transparency?	4/12/2022 4:24 PM
73	The East Paddock should remained owned by the local rate payers of the Macedon Ranges so they can have some control over environmental protections thereby limiting large scale commercialism of the site Also retention of local sporting clubs use and team occupation of the site is imperative to continuing these associations long post settlement cultural history	4/12/2022 2:03 PM
74	Always been local no sale to state government who will lock us out, pure money grab	4/12/2022 1:34 PM
75	There is simply not enough detail on future plans and as such this area needs to remain in local community MRSC ownership.	4/12/2022 11:58 AM
76	I support the sale of the east paddock to the State Govt so with the Reserve it is under one ownership	4/12/2022 9:31 AM
77	It is your job as council to work in the best interests of the local community. The sale of the land will permanently put an end to local sporting clubs at Hanging Rock for a bloody carpark. This is unacceptable.	4/12/2022 9:04 AM
78	As above, why does the State Govt want to purchase this land??	4/12/2022 7:02 AM
79	I think it's a positive step forwards, don't listen to the people who hate change. Hanging Rock is clapped out and needs a revamp to do it justice. Having more places to excise and explore is always a positive thing.	4/11/2022 9:47 PM
80	The council used no rate funds in acquiring and improving the land, only grants and gate takings. Also, the value of the improvements is the capitalisation of return they can bring, not their cost, The return is probably much less than the cost. The MRSC should not be double-dipping, expecting to get a price based on the land value and the cost of the assets.	4/11/2022 3:08 PM
81	I think the sale of the east paddock should go ahead so that both the reserve and east paddock are under the one ownership of the state government.	4/11/2022 12:43 PM
82	I fully support the sale of the East Paddock to State Government.	4/10/2022 10:43 AM
83	Once it is sold Council can be removed from future operation and influence. Put safeguards in place.	4/7/2022 11:05 AM
84	Don't build on it - full stop	4/6/2022 8:52 PM
85	It's a joke how long this process has taken and how much money has been wasted on "plans" with no real affect on the reserve. If council are going to continue to manage the site why waste some much time and money in the state buying it. All this because a few far to vocal reside ta think they know best	4/6/2022 8:42 PM
86	Please block the sale and degradation of local use of the Hanging Rock precinct, this is the final nail in the coffin for sports & recreation users and they will no longer have a place to play sports	4/6/2022 3:20 PM
87	This shouldn't be used as an opportunity to make a profit on the land. It should not be developed for housing. It should have proper land conservation if this is a recreation park, like weed control.	4/6/2022 12:02 PM
88	Don't trust the state government to manage this the local community in mind as typically bureaucrats in Melbourne generally have no idea and will poorly manage it as they are generally inner city want to be greenies	4/6/2022 10:06 AM
89	In the Hanging Rock master plan there are a number of sporting teams that are being removed from the precinct with no certain future. Is council going to provide a solution or assurance using these funds to provide a solution for the rural towns that have used the area for over 100 years? Heritage is important and so is 100 years of continued and recent usage. The prioritisation of horse racing (something I don't attend and I wondered if you should have separated out from the events...) over community sport is disgraceful.	4/6/2022 6:02 AM
90	What revenue streams are lost by the council if the land is sold?	4/5/2022 10:26 PM

## Community Consultation: East Paddock, Hanging Rock

91	How much are they offering? Given the East Paddock is being proposed as a tourism offering, rather than local site, they should be paying the MRSC a LOT of money for this land. Has the land been independently valued for different uses? The State should pay AT LEAST the highest alternate use value.	4/5/2022 8:42 PM
92	The east paddock should remain in the hands of the mrsc, so that locally elected representatives have close overview and control of the site.	4/5/2022 8:02 PM
93	The government can not be trusted and they should not be buying this land. Leave it how it is. Stop lining your pockets. Many residents will be very angry if this land is sold.	4/5/2022 7:56 PM
94	Future state governments will do as they please and probably allow it to be turned into something touristy and less in keeping with the rest of hanging rock. Don't sell it	4/5/2022 7:35 PM
95	What will council do with the funds received? Also disclosure of the purchase amount is PARAMOUNT considering it is the taxpayer's money that is being used to purchase the land!!	4/5/2022 7:31 PM
96	No	4/5/2022 7:24 PM
97	The sale takes Hanging Rock out of the hands of local people who have managed and maintained it for over 100 years for the benefit of the local area and the State as a whole. Also to ensure that rate payers are appropriately compensated for the funds they have put in the proposed sale price should be disclosed.	4/5/2022 11:44 AM
98	We don't trust the government of the day. They have the ability to change the zoning on a whim and sell it off to their mates. If the property is sold, then Council should include a clause that enables the community to benefit from any future re-zoning that results in windfall gains to the government.	4/4/2022 7:58 PM
99	On the whole, there is a mistrust of most decisions may by MRSC . Many ratepayers and residents feel they will never know all of the details behind the Council's actions and decisions .	4/2/2022 2:47 PM
100	Once sold, local communities will have no say in how the land is used. The State Govt is not answerable to us but Council is. There are no guarantees that the land will remain open space in the future.	3/31/2022 2:44 PM
101	RDA funding paid for infra-structure improvements to the east paddock and construction of the two BBQ shelters with toilet facilities and the MRSC contribution was 'the value of the land'. MRSC appears calculating and just a tad greedy wanting to be paid for the improvements yet again. The original intent for the east paddock was to incorporate it into the HRR and match its zoning to that of the Crown land. After amalgamation to form MRSC this failed to happen. It's about time it did.	3/30/2022 8:44 PM
102	It appears logical that Hanging Rock sits in single ownership by the State Government. The sale would also provides Council a great opportunity to realise some funds to invest in other parts of the shire	3/30/2022 4:04 PM
103	The land should stay under council ownership and left as is for residents and community clubs to use.	3/30/2022 12:47 PM
104	I am concerned that the State Government's draft master plan does not protect the local community as promised but rather seeks to develop Hanging Rock as an event venue. Moving the entrance to Straws Lane will unnecessarily increase traffic on local roads around Hanging Rock.	3/27/2022 11:55 AM
105	The East Paddock should be sold to the State Govt for a fair price ASAP.	3/26/2022 10:22 PM

## Community Consultation: East Paddock, Hanging Rock

Q8 As part of the community consultation process, there is an opportunity for members of the public to present their thoughts to Councillors about the potential sale of East Paddock at a meeting. The meeting is proposed for 12 May 2022 and will be live-streamed to the public. Please advise whether you would like to verbally present your submission to Councillors by providing your RSVP below: Yes I wish to present - my contact details are:

Answered: 28 Skipped: 178

ANSWER CHOICES	RESPONSES	
Name	100.00%	28
Phone number	92.86%	26
Email	96.43%	27

#	NAME	DATE
1	Should be a public meeting	4/22/2022 8:13 PM
2	[REDACTED]	4/22/2022 5:22 PM
3	[REDACTED]	4/22/2022 4:46 PM
4	I do NOT wish to present	4/22/2022 4:26 PM
5	[REDACTED]	4/22/2022 3:54 PM
6	[REDACTED]	4/22/2022 3:19 PM
7	[REDACTED]	4/22/2022 3:05 PM
8	[REDACTED]	4/22/2022 2:40 PM
9	[REDACTED]	4/22/2022 2:36 PM
10	[REDACTED]	4/22/2022 1:39 PM
11	[REDACTED]	4/22/2022 1:38 PM
12	[REDACTED]	4/22/2022 11:57 AM
13	[REDACTED]	4/22/2022 11:45 AM
14	[REDACTED]	4/22/2022 9:37 AM
15	[REDACTED]	4/21/2022 3:15 PM
16	[REDACTED]	4/21/2022 11:20 AM
17	[REDACTED]	4/20/2022 5:58 AM
18	[REDACTED]	4/19/2022 11:29 AM
19	[REDACTED]	4/16/2022 7:23 PM
20	[REDACTED]	4/14/2022 2:51 PM
21	[REDACTED]	4/14/2022 6:14 AM
22	[REDACTED]	4/12/2022 1:35 PM
23	[REDACTED]	4/12/2022 11:58 AM
24	[REDACTED]	4/11/2022 9:48 PM
25	[REDACTED]	4/10/2022 10:43 AM

## Community Consultation: East Paddock, Hanging Rock

26		4/6/2022 12:02 PM
27		4/5/2022 7:31 PM
28		4/1/2022 9:28 AM
#	PHONE NUMBER	DATE
1		4/22/2022 5:22 PM
2		4/22/2022 4:46 PM
3		4/22/2022 4:26 PM
4		4/22/2022 3:54 PM
5		4/22/2022 3:19 PM
6		4/22/2022 3:05 PM
7		4/22/2022 2:40 PM
8		4/22/2022 2:36 PM
9		4/22/2022 1:39 PM
10		4/22/2022 1:38 PM
11		4/22/2022 11:57 AM
12		4/22/2022 11:45 AM
13		4/22/2022 9:37 AM
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1		4/22/2022 5:22 PM
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4		4/22/2022 3:54 PM
5		4/22/2022 3:19 PM
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8		4/22/2022 2:36 PM
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10		4/22/2022 1:38 PM

## Community Consultation: East Paddock, Hanging Rock

11		4/22/2022 11:57 AM
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17		4/19/2022 11:29 AM
18		4/16/2022 7:23 PM
19		4/14/2022 2:51 PM
20		4/14/2022 6:14 AM
21		4/12/2022 1:35 PM
22		4/12/2022 11:58 AM
23		4/11/2022 9:48 PM
24		4/10/2022 10:43 AM
25		4/6/2022 12:02 PM
26		4/5/2022 7:31 PM
27		4/1/2022 9:28 AM

01

**From:** Macedon Ranges Shire Council - do not reply <noreply@openforms.com>  
**Sent:** Monday, 4 April 2022 4:27 PM  
**To:** Macedon Ranges Shire Council  
**Subject:** Feedback: East Paddock



### Feedback: East Paddock

Have your say	
Please share your feedback on the Victorian Governmmnet's proposed purchase of East Paddock:	No! no! No! Hands off the Rock, hands off the cricket ! Rename it to acknowledge its importance to local indigenous community ... minimal upgrading of facilities .
If you would prefer, you can also upload a written submission here	
Tell us about you	
First name	
Last name	
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02

**From:** Macedon Ranges Shire Council - do not reply <noreply@openforms.com>  
**Sent:** Monday, 4 April 2022 7:54 PM  
**To:** Macedon Ranges Shire Council  
**Subject:** Feedback: East Paddock



## Feedback: East Paddock

Have your say	
Please share your feedback on the Victorian Governmnet's proposed purchase of East Paddock:	I not sure that I want any more land to be subdivided off in the Macedon ranges. So far with approximately 3 klms from our home we have 3 complete new developments emerging. The Macedon Ranges along with many other areas of Victoria are getting out of hand. I love playing country tennis at Hanging Rock but I have been told this will no longer be available for the local community. Very sad. The small community of Hanging Rock is being displaced. Macedon Ranges will never be the same
If you would prefer, you can also upload a written submission here	
Tell us about you	
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03

**From:** Macedon Ranges Shire Council - do not reply <noreply@openforms.com>  
**Sent:** Monday, 4 April 2022 8:46 PM  
**To:** Macedon Ranges Shire Council  
**Subject:** Feedback: East Paddock



## Feedback: East Paddock

Have your say	
Please share your feedback on the Victorian Government's proposed purchase of East Paddock:	
If you would prefer, you can also upload a written submission here	
Tell us about you	
First name	
Last name	
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04

**From:** Macedon Ranges Shire Council - do not reply <noreply@openforms.com>  
**Sent:** Monday, 4 April 2022 9:06 PM  
**To:** Macedon Ranges Shire Council  
**Subject:** Feedback: East Paddock



## Feedback: East Paddock

Have your say	
Please share your feedback on the Victorian Governmnet's proposed purchase of East Paddock:	As a rate payer I am outraged that council would consider selling this. Please don't sell off our assets and sites of natural beauty.
If you would prefer, you can also upload a written submission here	
Tell us about you	
First name	
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05

**From:** Macedon Ranges Shire Council - do not reply <noreply@openforms.com>  
**Sent:** Monday, 4 April 2022 9:09 PM  
**To:** Macedon Ranges Shire Council  
**Subject:** Feedback: East Paddock



## Feedback: East Paddock

Have your say	
Please share your feedback on the Victorian Governmnet's proposed purchase of East Paddock:	No! No and no! It belongs to us the ppl of the Macedon Ranges! It is our asset not the Shires! ☹️
If you would prefer, you can also upload a written submission here	
Tell us about you	
First name	
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06

**From:** Macedon Ranges Shire Council - do not reply <noreply@openforms.com>  
**Sent:** Monday, 4 April 2022 9:14 PM  
**To:** Macedon Ranges Shire Council  
**Subject:** Feedback: East Paddock



## Feedback: East Paddock

Have your say	
Please share your feedback on the Victorian Governmnet's proposed purchase of East Paddock:	Absolutely not!
If you would prefer, you can also upload a written submission here	
Tell us about you	
First name	
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07

**From:** Macedon Ranges Shire Council - do not reply <noreply@openforms.com>  
**Sent:** Monday, 4 April 2022 9:49 PM  
**To:** Macedon Ranges Shire Council  
**Subject:** Feedback: East Paddock



## Feedback: East Paddock

Have your say	
Please share your feedback on the Victorian Governmnet's proposed purchase of East Paddock:	I'd like to know what the sale price is - why is this information being withheld? And I'd like to know what the Victorian government plans to do with the site if they buy it. Without that knowledge and information, I can't support the sale.
If you would prefer, you can also upload a written submission here	
Tell us about you	
First name	
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08

**From:** Macedon Ranges Shire Council - do not reply <noreply@openforms.com>  
**Sent:** Monday, 4 April 2022 10:04 PM  
**To:** Macedon Ranges Shire Council  
**Subject:** Feedback: East Paddock



## Feedback: East Paddock

Have your say	
Please share your feedback on the Victorian Governmnet's proposed purchase of East Paddock:	
If you would prefer, you can also upload a written submission here	
Tell us about you	
First name	
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09

**From:** Macedon Ranges Shire Council - do not reply <noreply@openforms.com>  
**Sent:** Tuesday, 5 April 2022 8:04 AM  
**To:** Macedon Ranges Shire Council  
**Subject:** Feedback: East Paddock



## Feedback: East Paddock

Have your say	
Please share your feedback on the Victorian Governmnet's proposed purchase of East Paddock:	Macedon Ranges residents have long fought to protect the whole area of Hanging Rock including the East Paddock. Selling to the Victorian Government should only be done with stipulations that honour all promises previously made to local residents
If you would prefer, you can also upload a written submission here	
Tell us about you	
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**From:** Macedon Ranges Shire Council - do not reply <noreply@openforms.com>  
**Sent:** Tuesday, 5 April 2022 8:31 AM  
**To:** Macedon Ranges Shire Council  
**Subject:** Feedback: East Paddock



## Feedback: East Paddock

Have your say	
Please share your feedback on the Victorian Governmnet's proposed purchase of East Paddock:	I believe the proposal is not in the best interest of the shire. The land should stay as it is, as it brings revenue to the local economy.
If you would prefer, you can also upload a written submission here	
Tell us about you	
First name	
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**From:** Macedon Ranges Shire Council - do not reply <noreply@openforms.com>  
**Sent:** Tuesday, 5 April 2022 12:44 PM  
**To:** Macedon Ranges Shire Council  
**Subject:** Feedback: East Paddock



## Feedback: East Paddock

Have your say	
Please share your feedback on the Victorian Governmmnet's proposed purchase of East Paddock:	Don't do it!
If you would prefer, you can also upload a written submission here	
Tell us about you	
First name	
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**From:** Macedon Ranges Shire Council - do not reply <noreply@openforms.com>  
**Sent:** Tuesday, 5 April 2022 7:11 PM  
**To:** Macedon Ranges Shire Council  
**Subject:** Feedback: East Paddock



## Feedback: East Paddock

Have your say	
Please share your feedback on the Victorian Governmnet's proposed purchase of East Paddock:	It should remain as a valuable locally owned and managed space that will increase and supply ongoing regular funds to council and local business. Through local management with a locally vested interest this would help ensure a level of local care and pride in a valuable asset. However if the cost of the upkeep is greater than the revenue then it would be good to see the money from the sale put into further protecting and buffering the flora and fauna and furthering indigenous knowledge, history and culture surrounding Ngannelong - Hanging Rock.
If you would prefer, you can also upload a written submission here	
Tell us about you	
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**From:** Macedon Ranges Shire Council - do not reply <noreply@openforms.com>  
**Sent:** Wednesday, 6 April 2022 7:15 AM  
**To:** Macedon Ranges Shire Council  
**Subject:** Feedback: East Paddock



## Feedback: East Paddock

Have your say	
Please share your feedback on the Victorian Government's proposed purchase of East Paddock:	<p>ABSOLUTELY NOT! Especially after all of the work that has been done on the hang rock development man plan to just let it go. And for what reason? Maybe if there was some transparency from both parties about HOW this will benefit the people in the surrounding towns, the shrine and the state more generally - will nothing change expect ownership? Will the development plan still be followed? What does the state government intend to do with the land?</p> <p>NO NO NO do not sell.</p>
If you would prefer, you can also upload a written submission here	
Tell us about you	
First name	
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**From:** Macedon Ranges Shire Council - do not reply <noreply@openforms.com>  
**Sent:** Thursday, 7 April 2022 1:12 PM  
**To:** Macedon Ranges Shire Council  
**Subject:** Feedback: East Paddock



## Feedback: East Paddock

Have your say	
Please share your feedback on the Victorian Government's proposed purchase of East Paddock:	Let the children play. If you are purchasing a paddock let the hanging rock credit club remain where it is
If you would prefer, you can also upload a written submission here	
Tell us about you	
First name	
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**From:** Macedon Ranges Shire Council - do not reply <noreply@openforms.com>  
**Sent:** Thursday, 7 April 2022 6:35 AM  
**To:** Macedon Ranges Shire Council  
**Subject:** Feedback: East Paddock



### Feedback: East Paddock

Have your say	
Please share your feedback on the Victorian Governmnet's proposed purchase of East Paddock:	Absolutely NOT. If council ran the area right then they would not need to sell the land. Keep it and use it properly.
If you would prefer, you can also upload a written submission here	
Tell us about you	
First name	
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**From:** Macedon Ranges Shire Council - do not reply <noreply@openforms.com>  
**Sent:** Thursday, 7 April 2022 5:01 PM  
**To:** Macedon Ranges Shire Council  
**Subject:** Feedback: East Paddock



## Feedback: East Paddock

Have your say	
Please share your feedback on the Victorian Governmnet's proposed purchase of East Paddock:	Don't sell anything and leave the sporting clubs alone
If you would prefer, you can also upload a written submission here	
Tell us about you	
First name	
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**From:** Macedon Ranges Shire Council - do not reply <noreply@openforms.com>  
**Sent:** Thursday, 7 April 2022 8:48 PM  
**To:** Macedon Ranges Shire Council  
**Subject:** Feedback: East Paddock



## Feedback: East Paddock

Have your say	
Please share your feedback on the Victorian Governmnet's proposed purchase of East Paddock:	Given the lack of places to draw large crowds into the Macedon Ranges and post COVID attitude to outdoor spaces for events, it seems short sighted to sell. You'd have to question the integrity of a council that will sell usable assets rather than seek ways to utilise them for community.
If you would prefer, you can also upload a written submission here	
Tell us about you	
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**From:** Macedon Ranges Shire Council - do not reply <noreply@openforms.com>  
**Sent:** Wednesday, 13 April 2022 7:08 AM  
**To:** Macedon Ranges Shire Council  
**Subject:** Feedback: East Paddock



## Feedback: East Paddock

Have your say	
Please share your feedback on the Victorian Government's proposed purchase of East Paddock:	<p>I am completely against this proposal          It should never fall into the hands of government          The council is greedy to even consider this          We are not being told what they intend to do with this in the long term          To put any of our beautiful land in the hands of a corrupt government such as ours is heading for a disaster</p>
If you would prefer, you can also upload a written submission here	
Tell us about you	
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**From:** Macedon Ranges Shire Council - do not reply <noreply@openforms.com>  
**Sent:** Tuesday, 12 April 2022 6:54 PM  
**To:** Macedon Ranges Shire Council  
**Subject:** [Sender Unverified] Feedback: East Paddock



## Feedback: East Paddock

Have your say	
<p>Please share your feedback on the Victorian Government's proposed purchase of East Paddock:</p>	<p>Thanks for the opportunity to provide feedback. Selling ratepayers assets to the state government is clearly a regressive and unnecessary move which will not help or further the wider interests of ratepayers.</p> <p>Asking ratepayers to comment, in the absence of full disclosure about price and other terms also seems unfair and opaque.</p> <p>If council is short of money it should learn to live within its means, not squander assets which have been purchased by former councillors, for the vendor of ratepayers, with great foresight and wisdom.</p> <p>Where will this money be in 20 or 30 years time? Gone, with no record of how it was splurged I would suggest.</p> <p>I do not anticipate that I could be convinced that this is a good idea. In fact I think it is a terrible idea.</p> <p>Kind regards</p> <p>[Redacted Signature]</p>
<p>If you would prefer, you can also upload a written submission here</p>	
Tell us about you	
First name	[Redacted]

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**From:** Macedon Ranges Shire Council - do not reply <noreply@openforms.com>  
**Sent:** Wednesday, 13 April 2022 5:16 PM  
**To:** Macedon Ranges Shire Council  
**Subject:** Feedback: East Paddock



## Feedback: East Paddock

Have your say	
Please share your feedback on the Victorian Government's proposed purchase of East Paddock:	The proposal to redevelop hanging rock is a disgrace. The objective of the government to commercialise every open space is a disgrace. The sale of the east paddock will just make it worse. How about the state gov. give hanging rock to MRSC and we stop the development and make access to the area free. Forget about money for a change and just focus on MRSC being the most liveable shire in the state.. please stop f#cking up everything you touch
If you would prefer, you can also upload a written submission here	
Tell us about you	
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**From:** Macedon Ranges Shire Council - do not reply <noreply@openforms.com>  
**Sent:** Tuesday, 19 April 2022 9:01 AM  
**To:** Macedon Ranges Shire Council  
**Subject:** Feedback: East Paddock



## Feedback: East Paddock

Have your say	
Please share your feedback on the Victorian Government's proposed purchase of East Paddock:	I don't agree with the government purchasing the land as the locals will lose their voice
If you would prefer, you can also upload a written submission here	
Tell us about you	
First name	
Last name	
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**From:** Macedon Ranges Shire Council - do not reply <noreply@openforms.com>  
**Sent:** Monday, 18 April 2022 12:59 PM  
**To:** Macedon Ranges Shire Council  
**Subject:** Feedback: East Paddock  
**Attachments:** Submission on sale of East Paddock to State Government.docx



## Feedback: East Paddock

Have your say	
Please share your feedback on the Victorian Government's proposed purchase of East Paddock:	
If you would prefer, you can also upload a written submission here	<a href="#">Submission on sale of East Paddock to State Government.docx</a>
Tell us about you	
First name	
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Submission: Hanging Rock Consultation re potential sale of East Paddock

I would like to advise councils Director of Corporate and Community to understand the community's belief that the sale of the east paddock will be wrong.

The east paddock was purchased by the Newham and Woodend council as a buffer to prevent intrusion and future development of the East Paddock

The recent draft of the Hanging Rock Precinct upgrade should spell out what the State Government intends for the East Paddock, with out any concern DELWP intend to dismiss from the Hanging Rock Precinct long term sporting clubs and impact drastically on the racetrack infrastructure.

DELWP are laying out the state governments vision and have no interest in community consultation other than a means to an end.

If that's not enough insight then you will leave the community with unprecedented development that our council will have no ability to protect our OWNED east paddock, I suggest you tell the state government and in particular our local member of parliament that the Rock is unique, and any development would be akin to opening a conference centre adjacent to Uluru

The three Indigenous members involved in the hanging rock precinct draft upgrade would not be aware of the State Governments plan for the east Paddock

The State Government is not open or transparent regarding how much they are prepared to spend taxpayers' money nor what they will construct once they have achieved total ownership.

Our Macedon Ranges Council should use the quotes from Michael Caton and tell the State Government in a language they will understand, tell them their dreaming, then inhale the serenity, the East Paddocks not for sale its ours.

Yours Sincerely

[REDACTED]

[REDACTED]

[REDACTED]

23

**From:** Macedon Ranges Shire Council - do not reply <noreply@openforms.com>  
**Sent:** Tuesday, 19 April 2022 2:54 PM  
**To:** Macedon Ranges Shire Council  
**Subject:** Feedback: East Paddock  
**Categories:** Lesley



## Feedback: East Paddock

Have your say	
Please share your feedback on the Victorian Government's proposed purchase of East Paddock:	We are NOT IN FAVOUR of East Paddock being sold to the State Government or any other developer. It should remain in local hands so that community groups can continue to have full access to the site .
If you would prefer, you can also upload a written submission here	
Tell us about you	
First name	
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**From:** Macedon Ranges Shire Council - do not reply <noreply@openforms.com>  
**Sent:** Tuesday, 19 April 2022 11:29 PM  
**To:** Macedon Ranges Shire Council  
**Subject:** Feedback: East Paddock



## Feedback: East Paddock

Have your say	
Please share your feedback on the Victorian Governmnet's proposed purchase of East Paddock:	I support the purchase of the East paddock by the Victorian Government
If you would prefer, you can also upload a written submission here	
Tell us about you	
First name	[REDACTED]
Last name	[REDACTED]
Address	[REDACTED]
Town	[REDACTED]
Postcode	[REDACTED]
Phone	[REDACTED]
Email address	[REDACTED]

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**From:** Macedon Ranges Shire Council - do not reply <noreply@openforms.com>  
**Sent:** Tuesday, 19 April 2022 8:38 PM  
**To:** Macedon Ranges Shire Council  
**Subject:** Feedback: East Paddock



## Feedback: East Paddock

Have your say	
Please share your feedback on the Victorian Governmnet's proposed purchase of East Paddock:	I offer in principle support for the sale of the East paddock assuming the sum offered meets the council's expectations and the money is reinvested in public open space.
If you would prefer, you can also upload a written submission here	
Tell us about you	
First name	
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**From:** Macedon Ranges Shire Council - do not reply <noreply@openforms.com>  
**Sent:** Tuesday, 19 April 2022 6:40 PM  
**To:** Macedon Ranges Shire Council  
**Subject:** Feedback: East Paddock



## Feedback: East Paddock

Have your say	
Please share your feedback on the Victorian Governmnet's proposed purchase of East Paddock:	Yes, I really want Council to sell the east paddock. It is vital to ensure safety of this sacred site for future generations. My experience is that council have acted without consultation and that the Hanging Rock reserve is in need of one owner, and by the state government, like the rest of hanging rock.
If you would prefer, you can also upload a written submission here	
Tell us about you	
First name	
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**From:** Macedon Ranges Shire Council - do not reply <noreply@openforms.com>  
**Sent:** Wednesday, 20 April 2022 11:23 AM  
**To:** Macedon Ranges Shire Council  
**Subject:** Feedback: East Paddock



## Feedback: East Paddock

Have your say	
Please share your feedback on the Victorian Governmnet's proposed purchase of East Paddock:	<p>I think Council should sell the East paddock to the state govt for the following reasons</p> <p>One ownership of the entire area likely to be under Council management</p> <p>Better access to state funding for a new development area</p> <p>Wider promotion of this unique area</p> <p>Council can better use funds from sale to spend on other unique sites in Macedon ranges eg development and maintenance of unique botanical gardens in our villages</p>
If you would prefer, you can also upload a written submission here	
Tell us about you	
First name	
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**From:** Macedon Ranges Shire Council – do not reply <noreply@openforms.com>  
**Sent:** Wednesday, 20 April 2022 7:49 PM  
**To:** Macedon Ranges Shire Council  
**Subject:** [Sender Unverified] Feedback: East Paddock



## Feedback: East Paddock

Have your say	
Please share your feedback on the Victorian Government's proposed purchase of East Paddock:	Thank you for the opportunity to share my feedback.
	I am opposed to the sale.
	The primary reason for my view is that I oppose the draft Master Plan with its emphasis on tourism and events at the expense of the local community.
	The focus on Traditional Owners and environmental values is to be applauded but must be delivered without unreasonable impact on others in the local community.
	If the sale is to proceed I request that the Council insist that DELWP commit to revise the draft Master Plan to retain the existing entrance to the precinct so as not to increase traffic on surrounding roads. The plan should also retain community sporting clubs on the precinct.
	I also ask that Council retain management of the precinct to ensure that the local community is always considered in matters such as the availability of annual passes and car passes on concert days.
	The local community should be properly engaged in discussions about development of the precinct. I was not here during consultation for the 2018 Strategy and I believe it is wrong to proceed with any changes without proper face to face discussion. For example, how many events are proposed for each year and how many visitors are expected? What is the business plan and has there

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	<p>been any modelling?</p> <p>I would also like to understand what environment and planning requirements will apply to the development? For example, how will water and sewerage issues be managed?</p>
If you would prefer, you can also upload a written submission here	
Tell us about you	
First name	
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**From:** Macedon Ranges Shire Council – do not reply <noreply@openforms.com>  
**Sent:** Thursday, 21 April 2022 2:36 PM  
**To:** Macedon Ranges Shire Council  
**Subject:** Feedback: East Paddock



## Feedback: East Paddock

Have your say	
Please share your feedback on the Victorian Governmnet's proposed purchase of East Paddock:	<p>I support the sale of East Paddock by MRSC to the State Government. One owner of the amalgamated site must surely make practical and economic sense.</p> <p>Sale proceeds ought to be used to improve outdoor amenity for residents and visitors; the restoration of the Kyneton Botanic Gardens grotto, identified in Andrew Laidlaw's Masterplan as a key heritage feature of the Gardens would be an appropriate project, as wood further investment in the Woodend rail trail.</p> <p>This view of course is conditional on a belief the State Governemnt won't breach any of their public commitments to the future use and development of Hanging Rock.</p>
If you would prefer, you can also upload a written submission here	
Tell us about you	
First name	
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**From:** Macedon Ranges Shire Council - do not reply <noreply@openforms.com>  
**Sent:** Friday, 22 April 2022 12:15 AM  
**To:** Macedon Ranges Shire Council  
**Subject:** [Sender Unverified] Feedback: East Paddock



## Feedback: East Paddock

Have your say	
Please share your feedback on the Victorian Government's proposed purchase of East Paddock:	SUBMISSION : SALE OF EAST PADDOCK BY MRSC
	The East Paddock should be sold to the Victorian State government.
	The Draft Master Plan (2022) proposes a new Visitor Centre and carpark in the East Paddock, as well as many other major improvements and upgrades in the Hanging Rock Reserve.
	It makes sense to have the whole Hanging Rock Precinct under a single ownership. Also any future negotiations with the 3 Traditional Owner groups would be better dealt with by DELWP and the resources of the state government.
	The MRSC will still be the Committee of Management and receive any financial returns from concerts in the East paddock.
	The sale and transfer of the the East Paddock to the Victorian State Government is a win-win outcome fo r all parties - the Traditional Owners, the local community, the MRSC, the state government and all visitors to Hanging Rock. (The issue of the future relocation of the Hanging Rock Cricket Club in the Masterplan should not be conflated with the sale of the East Paddock.)

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	But the ultimate winner is Hanging Rock and its protection for future generations. [REDACTED]
If you would prefer, you can also upload a written submission here	
Tell us about you	
First name	[REDACTED]
Last name	[REDACTED]
Address	[REDACTED]
Town	[REDACTED]
Postcode	[REDACTED]
Phone	[REDACTED]
Email address	[REDACTED]



31

**From:** Macedon Ranges Shire Council - do not reply <noreply@openforms.com>  
**Sent:** Friday, 22 April 2022 9:28 AM  
**To:** Macedon Ranges Shire Council  
**Subject:** Feedback: East Paddock  
**Attachments:** SaleofEastPaddock [REDACTED] Submission.pdf

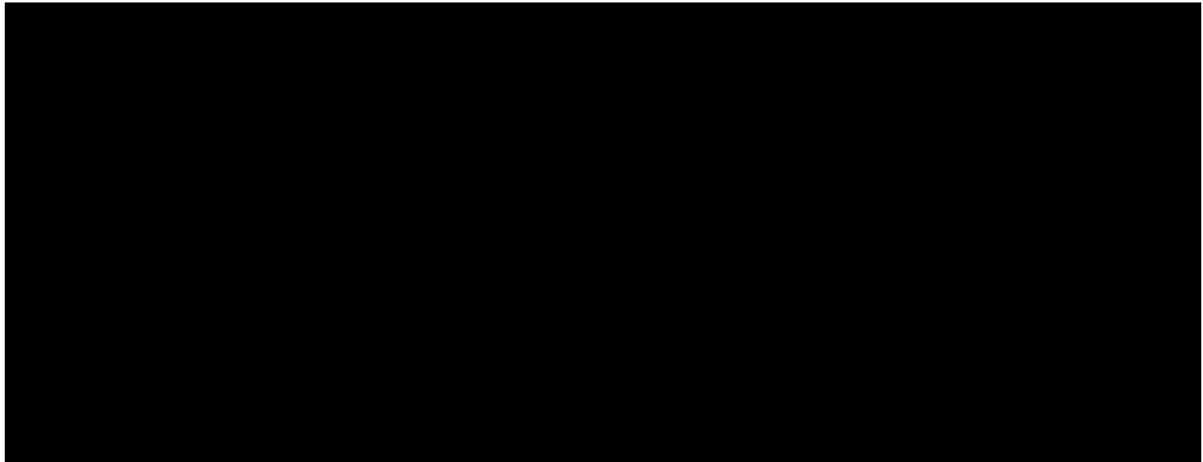


## Feedback: East Paddock

Have your say	
Please share your feedback on the Victorian Governmnet's proposed purchase of East Paddock:	Please find attached submission from the [REDACTED]
If you would prefer, you can also upload a written submission here	<a href="#">SaleofEastPaddock [REDACTED] Submission.pdf</a>
Tell us about you	
First name	[REDACTED]
Last name	[REDACTED]
Address	[REDACTED]
Town	[REDACTED]
Postcode	[REDACTED]
Phone	[REDACTED]
Email address	[REDACTED]

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21<sup>st</sup> April 2022

Macedon Ranges Shire Council  
Via Online Submission

Sale of the East Paddock at Hanging Rock

The [REDACTED] operates at the heart of the Visitor Economy to support and advocate for members while working with industry stakeholders to grow and support tourism and the broader Visitor Economy in the Macedon Ranges.

The [REDACTED] has sought and received assurances from the State Government that, in line with the proposed plans detailed in the Draft Hanging Rock Masterplan, the State will, if they purchase the East Paddock:

1. Ensure the protection of the East Paddock as part of the overall Hanging Rock Reserve.
2. Continue to allow limited concerts and events as currently permitted.
3. Make appropriate investment to improve the visitor experience of the whole Hanging Rock Precinct as proposed in the Draft Masterplan.

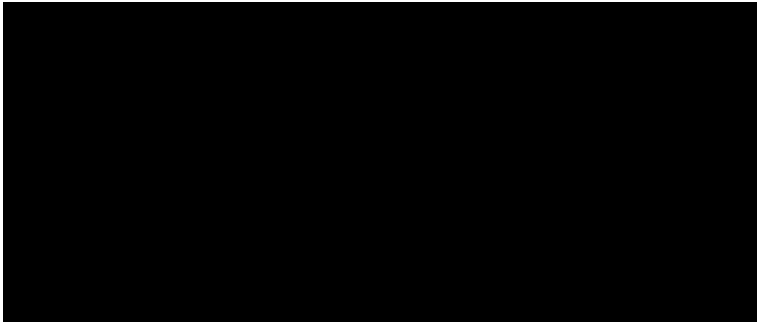
Based on these commitments the [REDACTED] supports the sale of the East Paddock to the State Government.

The [REDACTED] concerned that the Macedon Ranges Shire Council has not confirmed how the proceeds of a sale will be used. The [REDACTED] believes that the proceeds of the sale must be used to improve/develop nature-based experiences and open spaces in the Shire with priority given to the Woodend to Hanging Rock Rail Trail project and improvements to the Botanic Gardens in the Shire.

[REDACTED]

Please do not hesitate to contact the undersigned for further information and we look forward to receiving feedback on this response.

Kind regards,



32

**From:** Macedon Ranges Shire Council - do not reply <noreply@openforms.com>  
**Sent:** Friday, 22 April 2022 2:07 PM  
**To:** Macedon Ranges Shire Council  
**Subject:** Feedback: East Paddock



## Feedback: East Paddock

Have your say	
Please share your feedback on the Victorian Governmnet's proposed purchase of East Paddock:	I am totally opposed
If you would prefer, you can also upload a written submission here	
Tell us about you	
First name	
Last name	
Address	
Town	
Postcode	
Phone	
Email address	

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33

**From:** Macedon Ranges Shire Council - do not reply <noreply@openforms.com>  
**Sent:** Friday, 22 April 2022 10:39 AM  
**To:** Macedon Ranges Shire Council  
**Subject:** [Sender Unverified] Feedback: East Paddock



## Feedback: East Paddock

Have your say	
<p>Please share your feedback on the Victorian Government's proposed purchase of East Paddock:</p>	<p>Hello, my name's [REDACTED] and I'm the [REDACTED] the [REDACTED] I feel that the Cricket Club are being treated unfairly by the proposed East paddock sale / draft master plan and I ask that the council not to sell the East paddock.</p> <p>MRSC Submission (Hanging Rock East Paddock Sale)</p> <ul style="list-style-type: none"> <li>- [ ] Should the East paddock be sold it will initiate the loss of the Cricket Club's Home. The Cricket Club will be without a home ground for our 4 junior &amp; 3 senior teams, this will hurt the club in attracting players and retaining current players. Intern it will affect the club's ability to field teams and remain viable.</li> <li>- [ ] The proposed sale process is flawed. Affecting all Macedon Ranges rate payers. At the government's request the sale price is to remain confidential and undisclosed to the public, the council selling a community asset for a undisclosed figure doesn't pass the pub test.</li> <li>- [ ] The draft plan allows for markets concerts horse racing and many other activities to continue at the precinct but it's excluding locals from playing sport in their own backyard. The MRSC can prevent this from becoming a reality by not agreeing to the sale.</li> </ul> <p>Thanks, [REDACTED]</p>
<p>If you would prefer, you can also upload a</p>	

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written submission here	
Tell us about you	
First name	
Last name	
Address	
Town	
Postcode	
Phone	
Email address	

34

**From:** Macedon Ranges Shire Council - do not reply <noreply@openforms.com>  
**Sent:** Friday, 22 April 2022 5:06 PM  
**To:** Macedon Ranges Shire Council  
**Subject:** Feedback: East Paddock  
**Attachments:** East Paddock Sale Hanging Rock Precinct [REDACTED] SUBMISSION 220422.pdf

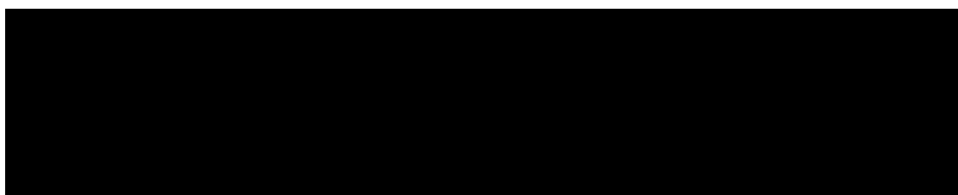


## Feedback: East Paddock

Have your say	
Please share your feedback on the Victorian Government's proposed purchase of East Paddock:	
If you would prefer, you can also upload a written submission here	<a href="#">East Paddock Sale Hanging Rock Precinct [REDACTED] SUBMISSION 220422.pdf</a>
Tell us about you	
First name	[REDACTED]
Last name	[REDACTED]
Address	[REDACTED]
Town	[REDACTED]
Postcode	[REDACTED]
Phone	[REDACTED]
Email address	[REDACTED]

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## Submission re Sale of Hanging Rock Precinct East Paddock

### Introduction

■■■■ support a strong and vibrant visitor economy in the Macedon Ranges by providing a representative voice for Tourism, Hospitality and the broader Visitor Economy.

Given the huge importance of the Hanging Rock precinct to the Macedon Ranges' visitor economy, ■■■■ welcomes the opportunity to comment on the possible sale by Macedon Ranges Shire Council of the Hanging Rock Precinct East Paddock.

### Submission Comments

■■■■ recently made a submission which was broadly supportive of the Draft Hanging Rock Precinct Master Plan. The Master Plan provides a pathway to long overdue State Government investment in the Hanging Rock precinct. The improvements as outlined in the Master Plan will assist to create a world-class visitor experience at Hanging Rock for locals and visitors. Given the "iconic" status and importance of the Hanging Rock Precinct to the region's visitor economy, ■■■■ is hopeful of a staged implementation of the Master Plan over as short a time frame as possible.

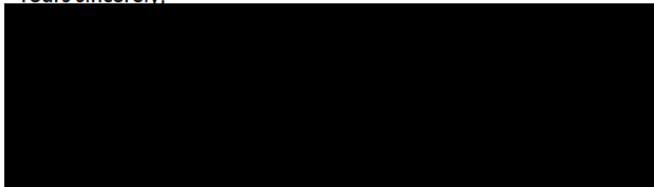
As such, ■■■■ supports the sale of the East Paddock to the State Government and believes the benefits of doing so are as follows:

1. Greater protection for the East Paddock Precinct
2. Ongoing use for limited major events (i.e the same as the current use)
3. More efficient management of the East Paddock precinct as part of the overall Hanging Rock Precinct
4. Increased State Government investment to deliver improvements to the precinct.

In addition, ■■■■ would like to see any proceeds from the sale of the East Paddock assigned to the improvement of nature-based open spaces in the Shire, with a portion ear-marked for the Hanging Rock to Woodend Rail Trail as well as supporting improvements to the Botanic Gardens and other specialised park spaces (e.g. Romsey Ecotherapy Park) in the Shire.

Please do not hesitate to contact me if you would like to discuss this further.

Yours sincerely,





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**From:** Macedon Ranges Shire Council - do not reply <noreply@openforms.com>  
**Sent:** Friday, 22 April 2022 4:43 PM  
**To:** Macedon Ranges Shire Council  
**Subject:** Feedback: East Paddock  
**Attachments:** mrra-submission-sale-of-east-paddock-220422.pdf

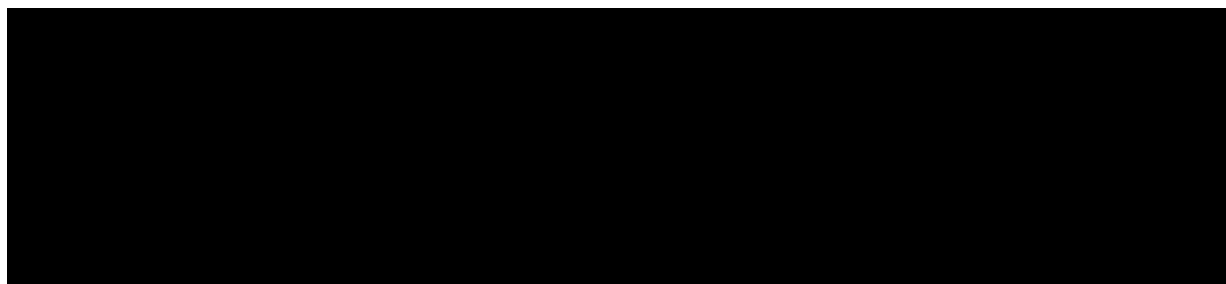


## Feedback: East Paddock

Have your say	
Please share your feedback on the Victorian Government's proposed purchase of East Paddock:	
If you would prefer, you can also upload a written submission here	<a href="#">submission-sale-of-east-paddock-220422.pdf</a>
Tell us about you	
First name	
Last name	
Address	
Town	
Postcode	
Phone	
Email address	

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██████████ response to consultation regarding  
the potential sale of the East Paddock (at Hanging Rock) to the Victorian government

To: the Councillors, CEO and Council staff of Macedon Ranges Shire

## 1. The ██████████ Position

At this time, the ██████████ does not support Council selling the (Hanging Rock) East Paddock to the Victorian government. Main reasons include:

- The land is currently Council (community) owned, and both have a say in what happens at Hanging Rock and the East Paddock. We have not yet seen where the State government has committed to either Council or the community continuing to "have a say".
- Put bluntly, it would be easier for the community to fight Council than the State government over inappropriate development proposals at the East Paddock. The community played a significant role in stopping the 2012 Council's disastrous commercialization and privatization development proposals, but if sold the East Paddock would become a State asset of a State government that is increasingly changing planning and legislation, including removing third party rights, 'with the stroke of a pen' to 'unhinder' State projects.
- The draft Hanging Rock Precinct Master Plan failed to provide details of proposed future uses and activities, and visitor and events numbers. It also failed to commit to an embargo on future commercial development proposals and privatisation.

██████████ cannot see how Hanging Rock, the East Paddock, Council or the Shire's community are better off with the East Paddock in State government ownership without guarantees about the Precinct's future, before than land is sold.

## 2. The State government hasn't yet done all that it said it would

**"Protection guaranteed", Macedon Ranges Guardian, 15 August, 2014**

(announcement of Labor commitment to a high level review).

Lisa Neville, Shadow Minister for Environment and Climate Change:

*"the review would determine the best planning overlay and management strategy to ensure the long-term protection for the precinct."* and *"It is about trying to protect the unique nature of this incredible reserve and some of that is in fact the site (sic) lines which is why the paddock is so critical to that because if you lose that you lose some of what is incredible value here"*.

Mary-Anne Thomas, candidate for Macedon:

*"Labor's plan won't just end the threat of development at Hanging Rock for one election cycle, Labor will safeguard Hanging Rock for good."*



**Dan Andrews, Premier, Media release “Preserving Hanging Rock” 16 December 2015:**

*“Ms. Neville met with Macedon Ranges Shire Council today to propose that the Council retain management responsibility... ensuring we can provide effective and sustainable management into the future while strengthening relationships with the community...”*

**Media release 27 September 2018, “Protecting the Future Of Hanging Rock”**

Lily D'Ambrosio, Minister for Energy, Environment and Climate Change,  
(announcement of \$3 million funding to kick start implementation of the Hanging Rock Strategic Plan)

*“As part of the funding, the East Paddock site will be purchased and preserved by the Victorian government, making sure the area and its superb views of Hanging Rock are protected into the future.”*

From a discussion with [REDACTED] DELWP<sup>1</sup>, the State government's intentions for the Hanging Rock precinct were said to be:

- To ensure no development can occur on the East Paddock, except a new Visitor Centre.
- To keep events to existing levels.
- To permanently reserve the East Paddock as a Crown Land Reserve for the purposes of passive recreation.

none of which intentions were articulated in the exhibited draft Hanging Rock Precinct Master Plan.

**3. If Council Is Of A Mind To Sell****Historical Background**

The former Shire of Newham and Woodend recognized in 1978 that it needed to act to protect Hanging Rock, and at that time contemplated purchase of both the East Paddock (grazing land) and land to the west of the Rock (1965 subdivision). <sup>2</sup>

When the Shire of Newham and Woodend later purchased the East Paddock – despite the then State government declining to contribute towards the cost – the Council intended to transfer the East Paddock to the State government.

In exchange, the Council required a guarantee that the East Paddock would be permanently reserved as a Crown Land Reserve, and for the same purposes as the existing Hanging Rock reserve <sup>3</sup> (public recreation and affording access to water <sup>4</sup>). At that time, it appears the Council's goal was for the East Paddock to be added to ('absorbed into') the existing Hanging Rock Reserve, but the Council was advised this would require new legislation to be passed (to revoke Hanging Rock's existing permanent reservation) which would be difficult to achieve <sup>5</sup>. Consequently, the East Paddock has remained in Council ownership to this day.

**Current Situation**

- There is a revised draft Master Plan<sup>6</sup> which will not be released for further consultation but will be reviewed by the Ministerial Advisory group which will then make recommendations to government, with tentative timing of adoption by government of around July.

<sup>1</sup> Personal communication by [REDACTED] DELWP 20/4/22


<sup>2</sup> Shire of Newham and Woodend, Hanging Rock Recreation Reserve Committee of Management - Submission to R.J. Hamer (Premier) and D.G. Crozier (Minister for Tourism) for the preservation and protection of the Hanging Rock Recreation Reserve. April 1978.

<sup>3</sup> Minutes, Hanging Rock Committee of Management, 11 August 1992


<sup>4</sup> Victorian Government Gazette: Page 3210, 28 November, 1886 Declaration of Hanging Rock as a permanent Reserve

<sup>5</sup> Minutes, Hanging Rock Committee of Management, 11 August 1992

<sup>6</sup> The revised Master Plan still does not include maximum or other figures relating to limiting visitor numbers

- 
- Management and governance models are still being reviewed.<sup>7</sup>
  - It is unknown whether any of the intentions for prohibiting further development (other than the Visitor Centre), maintaining events at existing levels, limiting visitor numbers, and permanently reserving the East Paddock will be put in writing or included in the revised Master Plan.

#### 4. Where to from here?

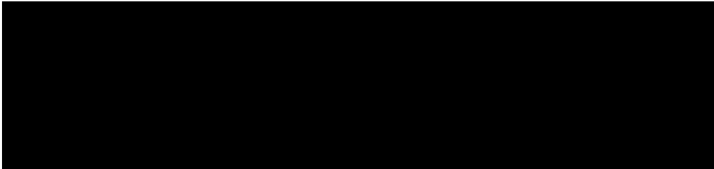
From a community perspective, the  believes Council has a responsibility (if not an historical and moral obligation) to ensure an outcome which best serves Hanging Rock, the East Paddock, the community and Council.

There isn't sufficient commitment by State government to fulfill the State government's many claims that it will protect Hanging Rock and the East Paddock "for good".

If Council determines to sell the East Paddock, make the sale contingent upon:


- Agreed final management and governance models.
- Agreement and a means of ensuring on-going accessibility and priority for local community activities and views.
- A final Master Plan that binds the State government in writing to its 'intentions' (if they exist) to disallow any future development on the East Paddock (other than a new information centre), to maintaining events to current scale, to limiting visitation numbers, and to permanently protecting the East Paddock by declaring it a permanent Crown Land Reserve for the purposes of passive recreation.

Additional matters which should also be addressed would include consolidation of the 4 titles in the East Paddock and rezoning the East Paddock from Public Park and Recreation to Public Conservation and Resource zone to match zoning at the existing Hanging Rock Reserve.



---

<sup>7</sup> Council's website - Background information



36

**From:** Macedon Ranges Shire Council - do not reply <noreply@openforms.com>  
**Sent:** Friday, 22 April 2022 3:32 PM  
**To:** Macedon Ranges Shire Council  
**Subject:** Feedback: East Paddock



## Feedback: East Paddock

Have your say	
Please share your feedback on the Victorian Governmnet's proposed purchase of East Paddock:	Yes, please, lets protect The Rock
If you would prefer, you can also upload a written submission here	
Tell us about you	
First name	
Last name	
Address	
Town	
Postcode	
Phone	
Email address	

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[REDACTED]

---

**From:** [REDACTED]  
**Sent:** Friday, 22 April 2022 2:21 PM  
**To:** Macedon Ranges Shire Council  
**Subject:** Hanging Rock - proposed purchase of East Paddock

I wish to make the following submission relating to the current discussion over the future of the East Paddock at Hanging Rock.

I was [REDACTED] Shire of Newham & Woodend in 1989, when the council dealt with an ongoing request from the Hanging Rock Committee of Management ([REDACTED]) to assist with the prospective purchase of the East Paddock. The committee was unable to borrow funds to enable the purchase, but the council could. Negotiations with the owners had been going on for several years, without success. It was well known that the owners wanted to sell the land to the council, as they were aware (as was council) that the environs of the Rock were becoming seriously degraded. The additional land would provide a buffer to help protect the Rock & its surrounds.

Council resolved in late 1989 to go ahead with the purchase of the East Paddock, via a bank loan. The loan was to be repaid from gate receipts, meaning that no money at all came directly from ratepayers. The community strongly supported this action - from memory, there was only one objection received. In February 1990, the funds were transferred to the vendor, & the council became the new owner.

Council commissioned a management plan for the Rock (including the newly purchased East Paddock), & this was delivered in 1993. It was a comprehensive & thoroughly researched plan, & it received enthusiastic support from both council & the community. Among its recommendations was the view that the East Paddock should be transferred to the State government, & consolidated with the Reserve into single ownership. Council had discussed this possibility several times previously, but had never formally resolved to do it. There was great deal of detail to be sorted out, but the sacking of the council by the Kennett government precluded that from happening.

Commissioners replaced the council in January 1995, & it soon became clear that Hanging Rock was very low on their list of priorities. For the period of the Commissioners' tenure, the Rock was largely neglected, & sadly this neglect continued for the next twenty or so years under an elected council. The tipping point came in 2013/2014 when the then council decided to pursue (in great secrecy) the possibility of building a tourist resort at the Rock. It was a fanciful, ill-considered & ludicrous scheme which cost ratepayers a large amount of money, & which also cost most of those councillors their seats at the next council elections. The community was justifiably outraged at the council's preposterous plans. The risk of another rogue council is too great.

This preamble is intended to give some important historical context to this matter. In 1989 I believed that ownership of the East Paddock should be transferred to the State government, & I still believe it now. The council did not, & does not, have appropriate resources or sufficient capital to properly manage the Rock. Council can negotiate with the State government to ensure that it retains funding from concerts etc, & it can reasonably argue that it should have a large say in the running & management of the Reserve. There also needs to be genuine local input, & an assurance that indigenous considerations will not be ignored as they have been for 150+ years.

Sincerely,

[REDACTED]  
[REDACTED]



38

**From:** Macedon Ranges Shire Council - do not reply <noreply@openforms.com>  
**Sent:** Friday, 22 April 2022 1:44 PM  
**To:** Macedon Ranges Shire Council  
**Subject:** [Sender Unverified] Feedback: East Paddock



## Feedback: East Paddock

Have your say	
Please share your feedback on the Victorian Governmnet's proposed purchase of East Paddock:	
If you would prefer, you can also upload a written submission here	<a href="#">Hanging Rock Financial Results 2015-2016 to 2020- 2021 - MRSC Reports to DEWLP.pdf</a> <a href="#">1993 Loder and Bayly management plan.pdf</a> <a href="#">HR COM Minutes 27th April 1989.pdf</a> <a href="#">[redacted] submission - MRSC - Sale of East Paddock - 220422(v2).pdf</a> <a href="#">HR COM 1992 - Items re reversion of East Paddock to Crown Land..pdf</a>
Tell us about you	
First name	[redacted]
Last name	[redacted]
Address	[redacted]
Town	[redacted]
Postcode	[redacted]
Phone	[redacted]
Email address	[redacted]

**SUBMISSION TO :** MACEDON RANGES SHIRE COUNCIL

**FROM:** [REDACTED]

**REGARDING:** THE VICTORIAN GOVERNMENT'S PROPOSED PURCHASE OF THE EAST PADDOCK

**DATE:** 21-04-2022

I am writing to give my strong support for the Macedon Ranges Shire Council (MRSC) to sell the East Paddock to the Victorian Government for the following reasons:

**1. IT WAS THE ORIGINAL INTENTION FOR THE PURCHASE**

The intention for the purchase by the then Shire of Newham and Woodend in 1989, was always to incorporate it into the Reserve as the Minutes of the Hanging Rock Committee of Management (HRCOM) meeting in April 1989 clearly show with the original motion for the purchase:

*' 2. THAT a submission be made for the purchase of land to be integrated with the Reserve and details of any development be prepared.'*<sup>1</sup>

This was again reiterated in the Minutes of the Hanging Rock Committee of Management (HRCOM) meeting in August 1992:

*' it was made clear that the Committee and the Council intended to incorporate the property in the Reserve, and that there would be no change made to that intention.'*<sup>2</sup>

**2. NO RATEPAYERS MONEY WAS USED IN THE PURCHASE**

The purchase was financed by visitation from the local community as well as other Victorian, Interstate and International visitors. No ratepayers money was used, as the purchase was covered by increasing the entrance fees to the Reserve as the same HRCOM Minutes show:

*' The Committee increased entry fees by \$ 2.00 per car to finance the repayment of the loan.'*<sup>3</sup>

This is clearly emphasised by the Shire of Newham and Woodend in Oct. 1994 with their Notification of Proposed Budget<sup>4</sup> for 1994/1995 21 which stated:

*' The total amount to be borrowed as at Sept 30. 1994 is \$ 1,496,484 ( including \$ 203,312 to be serviced by the Hanging Rock Reserve Committee of Management at NO<sup>5</sup> cost to ratepayers )'*

**3. THERE IS AN AGREED VALUATION**

**4. THE MRSC WILL CONTINUE TO BE THE COMMITTEE OF MANAGEMENT**

The Government has stated this will continue.

1 HR COM Minutes 27th April 1989.pdf (Appendix 1)

2 HR COM 1992 - Items re reversion of East Paddock to Crown Land.pdf p4. (Appendix 2)

3 HR COM 1992 - Items re reversion of East Paddock to Crown Land.pdf p2. (Appendix 2)

4 Advertisement. Shire of Newham Woodend – Proposed Budget 1994/1995. Pub. 4 Oct. 1994. Midland Express.

5 Capitals in the original advertisement.



## 6. BETTER INDIGENOUS OUTCOMES

With the every increasing emphasis on the Cultural Heritage of Hanging Rock Reserve and the East Paddock to have a situation where the East Paddock is retained as Freehold land significantly limits or completely stops progress for an integrated agreement with the traditional owners. As Crown land this obstacle would be removed. Given that each of the three indigenous groups have now made claims to ownership of the Reserve and the East Paddock, it is the Government that has the resources and expertise to negotiate this extremely complex issue, the MRSC does not.

## 7. NO FINANCIAL LOSS FOR THE COUNCIL

This is based upon an analysis of the annual MRSC reports to DEWLP under the Hanging Rock Precinct – DEWLP Maintenance funding agreement. These reports cover 2015/2016, 2016/2017, 2017/2018, 2018/2019, 2019/2020 and 2020/2021<sup>6</sup> and show the annual results for Hanging Rock Finances over that period. Given the Government has stated that the revenue from the concerts will continue go to the MRSC as the designated Committee of Management, then it can be clearly seen that the transfer will be cost neutral for the council, therefore ratepayers will not be adversely effected.

## 8. SIGNIFICANT FUNDING AVAILABLE FROM GOVERNMENT

Over many years the Government has always provided monies for capitol and maintenance works at the Reserve. For instance, since 2015 to 2021 Governments have given \$1.35 million as part of the DEWLP Maintenance funding agreement. The current Visitor Interpretative Centre was funded with a Government grant.

With the development of the Master Plan the Government is now ready to deliver a major financial investment in the Hanging Rock Precinct in the next budget. This will be the biggest Government injection of funds since the original purchase in 1884. The Master Plan is a long term project and will require major funding over many years. The MRSC cannot to fund such a development based on current revenues generated from entrance fees and the occasional major events.

## SUMMARY:

For above reasons I urge the MRSC to agree to the sale of the East Paddock as it resolves a situation that has not benefited the community at all. The original intent to transfer the land was not fulfilled. The comprehensive Master Plan<sup>7</sup> developed in 1993 was not implemented. Instead we now have a situation where the East Paddock is basically a private venue, with user pays access to the shelters and concerts for a few days of the year. This is the exact opposite of the original intent of the purchase and provides no benefit for the local community at all.

Transfer of the land will however, provide the MRSC with a significant windfall payment which will certainly benefit the community, as it can be used throughout the Shire to improve local public open space or on buying new land for such space. As well it will have no have no adverse financial impact on the community as the attached MRSC reports to DEWLP show.

At the same time the transfer will enable an exciting new era to begin for the Hanging Rock Precinct with significant Government funding for a finalised Master Plan being made available in the next budget, a new relationship with the traditional landowners and enhanced environmental outcomes. The MRSC will clearly be the major beneficiary of this as the designated Committee of Management.

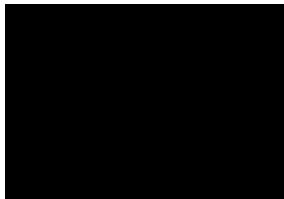
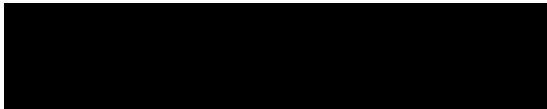
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6 Hanging Rock Financial Results 2015-2016 to 2020- 2021 - MRSC Reports to DEWLP.pdf (see appendix 2)

7 1993 Loder and Bayly Management Plan.pdf (see appendix 4)

It is a tragedy for Hanging Rock that the significant environmental plans in the 1993 Master Plan were never implemented. Just imagine, some 25 years later, what the then planned re-vegetation works would look like now. Change takes time and vision. Transferring the East Paddock now will begin that change, and would clearly demonstrate that the MRSC does indeed have a long term vision for Hanging Rock.

Yours Sincerely



APPENDIX:

1. HR COM Minutes 27th April 1989.pdf
2. HR COM 1992 - Items re reversion of East Paddock to Crown Land.pdf
3. Hanging Rock Financial Results 2015-2016 to 2020- 2021 - MRSC Reports to DEWLP.pdf
4. 1993 Loder and Bayly Management Plan.pdf

H A N G I N G  
R O C K  
RECREATION RESERVE  
M A N A G E M E N T P L A N



A Report to the Committee  
of Management by the

**L O D E R & B A Y L Y**  
Consulting Group

September 1993

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STANDARD DETAILS	from 63 onwards

## 1. INTRODUCTION

The Loder & Bayly Consulting Group were commissioned by the Hanging Rock Recreation Reserve Committee of Management to prepare a Landscape Management Plan for the Hanging Rock Recreation Reserve.

The timing of this study is opportune, as it co-incides with the realization of a long term goal of the Committee of Management to purchase the adjacent property of 22 hectares to the east of the Reserve and incorporate this land into the existing Hanging Rock Recreation Reserve. The new land acquisition is a real asset, as it facilitates the easier implementation of the main study goal as recommended by the Land Conservation Council in its review of District 1 of the Melbourne Area:-

" That the area continue to be used for the purposes approved by Government following publication of the final recommendation for the Melbourne area in 1977.

Notes:

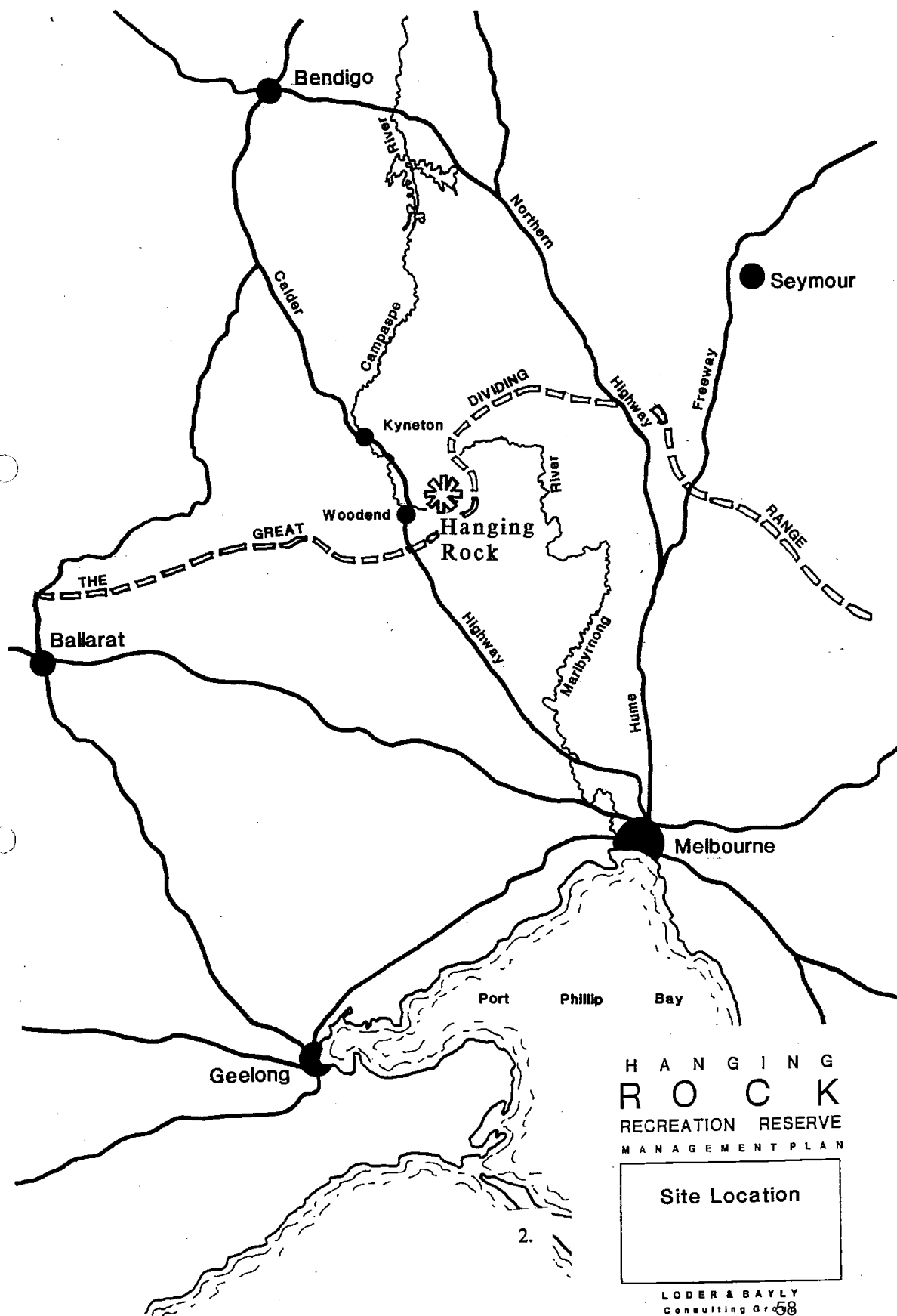
1. The existing recreation reserve, Parish of Newham, encompasses Hanging Rock. The significant geological, scenic, historical and floristic values of Hanging Rock should be protected."

It does this by allowing greater scopes for the dispersal of activities which are currently concentrated close to the base of the rock, exerting pressure on the values requiring protection.

In addition to the protection of natural values, major historical values to be preserved are the bi-annual picnic race meetings which have been run for over 100 years on the site and are of significant tourism and cultural value.

The study brief aims to achieve a balance between natural and cultural values so that both are enhanced by implementation of the final management plan which will be developed following a public review phase.

1.



## 2. LOCATION AND CONTEXT

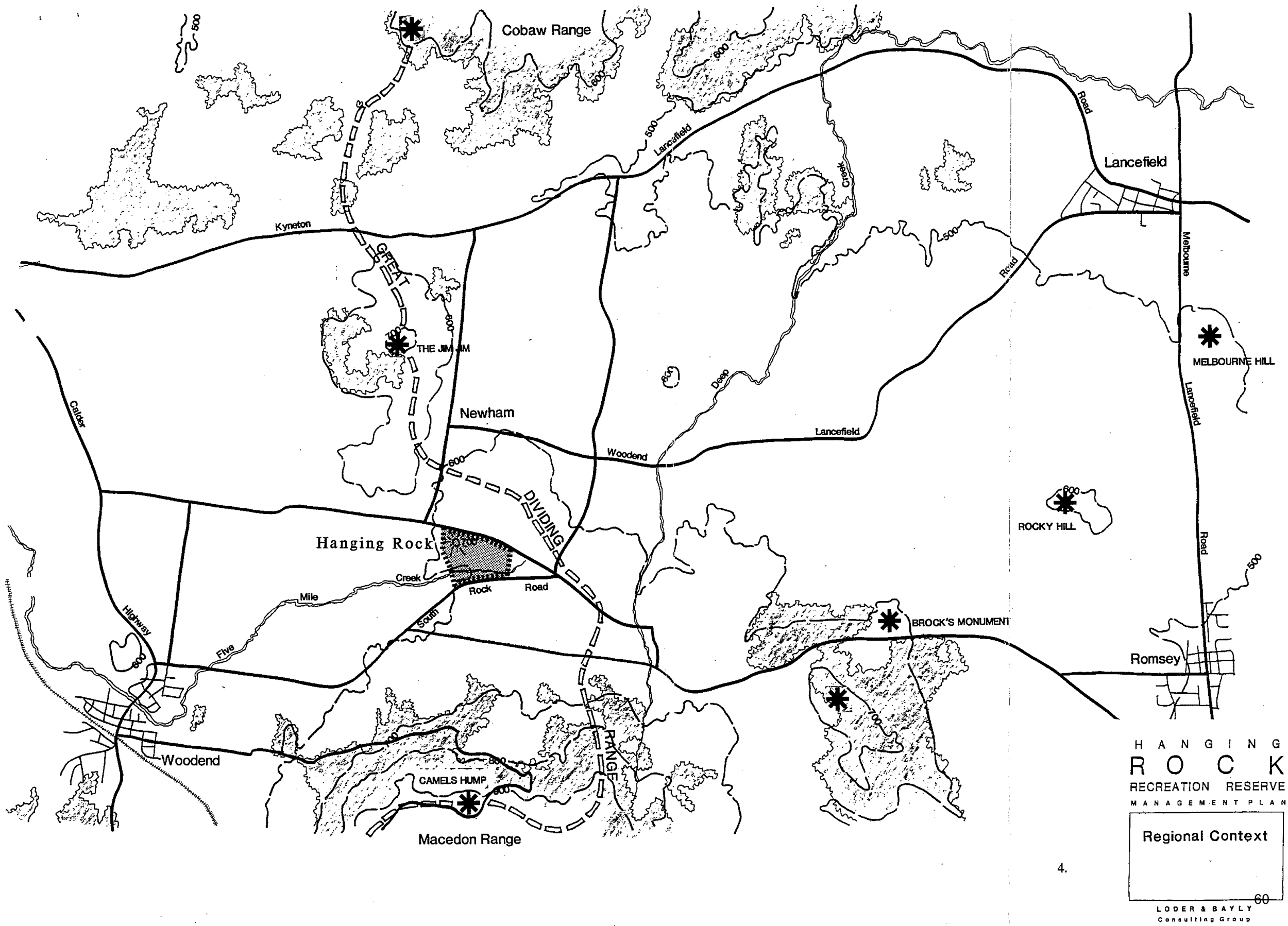
Hanging Rock Recreation Reserve is located in a rural farmland setting approximately 80km N.N.W of Melbourne, generally one hour drive. It is 7km E.N.E. of Woodend, accessed by the Calder Highway and roughly half way between Melbourne and Bendigo.

To the south of the Rock, the Macedon Ranges run East to West, with their most prominent points, the Camel's Hump and Mt. Macedon easily seen from the Rock Reserve. To the north-east the Cobaw Range runs parallel with the Macedon Ranges, providing a forested background to the rural areas surrounding the Rock.

The surrounding area is mainly cleared, undulating grazing land with some cropping. Being reasonably close to Melbourne, the area has seen an increase in commuter residents and the resultant growth in hobby farming and small rural residential properties.

The Victorian Tourism Commission and the local tourist authorities heavily promote the area for day tourists, in conjunction with Mt. Macedon, (although this has been far less of an emphasis after the Ash Wednesday bushfires) Gisborne, Woodend, Kyneton etc. The growth of a high quality wine industry is likely to attract many more tourists to the district.







### 3. PHYSICAL DESCRIPTION

#### 3.1 THE SITE

The Hanging Rock Recreation Reserve is now comprised of two distinct areas. The first area, the original reserve, is 66 hectares in area and is comprised of the Rock, racecourse and picnic areas. The second area of 22ha is the newly acquired property to the east which is almost entirely treeless, having been used for grazing purposes.

The Rock and its surrounding bushland is located near the north-western boundaries of the reserve, the rock itself covering approx. 9 hectares and its summit of 711m A.H.D. jutting 100 metres above the surrounding plain.

Five mile creek, a tributary of the Campaspe River, flows from east to west through the southern portion of the site, filling 3 dams in the process. Little more than an open channel drain in its central stretch, the creek stops flowing in the drier months. A water reserve at the point where the creek enters the property from the east has more of an overgrown/semi-natural feel.

The racetrack, located in the north-eastern corner close to and parallel to the eastern boundary, takes up a very large proportion of the reserve.

Detail about specific site characteristics follows.

#### 3.2 SOILS AND GEOLOGY

Hanging Rock is a 100 metre high volcanic mamelon lying on the time boundary between the older volcanics and a newer series. It is part of an area with affinities with other volcanic provinces in N.S.W. and Queensland and it has resulted from a process of Lava differentiation that is restricted to two small areas of Victoria, those 2 being Gisbourne/Woodend and Daylesford.

On eruption approximately 6 million years ago, small volumes of silica rich soda-trachyte lava were produced. Hanging Rock is the only recorded location of this rock in Australia. The Lava was of a higher viscosity than most, and the greater resistance to flow caused a dome to form around the point of eruption, on cooling producing a steep

sided, fractured mass which has been exaggerated by weathering to produce the rock as we know it today.

During the initial weathering process, a solution rose to the surface to form an erosion resistant crust. Where the crust has been disturbed, the erosion process has been accelerated. As a generalisation soils are deepest where the vegetation is most substantial, these areas being the central area forest and around the base of the Rock.

The local soils are moderately fertile with those derived from the soda-trachyte being less so with lower levels of Phosphorus and Calcium.

### 3.3 CLIMATE

The climate is fairly typical of inland cool temperate areas with cool wet winters and warm/hot dry summers. Climate data for Kyneton, 14 kms to the north-west follows:

#### RAINFALL

Mean monthly	-	Highest	-	Jun 90mm
		Lowest	-	Jan 38mm

#### TEMPERATURE

Mean max	-	Lowest	-	Jul 10°C
		Highest	-	Jan 26°C
Mean min	-	Lowest	-	Jul 2°C
		Highest	-	Feb 10.5°C

### 3.4 VEGETATION

The vegetation of the Hanging Rock Reserve constitutes one of the few remnant pockets on the plain between the Macedon and Cobaw Ranges and it is of great importance as it forms part of a movement corridor for indigenous fauna.

The least disturbed parts of the site are the foot slopes to the Rock, and the native grasslands inside the racecourse. The grassland is in good condition and is floristically the most important plant community in the reserve. The next least disturbed area are the boundaries to the north-east and south-west. The remainder of the site is heavily disturbed, particularly the area each side of the entry drive and the

racecourse. The newly acquired property is an almost completely treeless field of long pasture grass.

The Rock vegetation is typified by scattered and slightly stunted trees and shrubs growing between the boulders, with the central forest area with its deeper soils and protected aspect being an exception to this.

The upper slopes of the Rock are highly exposed, dry and the soils shallow. Species found here include *Eucalyptus pauciflora*, and *Eucalyptus rubida*, *Exocarpus cupressiformis* and *Acacia dealbata*.

The mid slopes and central forest area with their deeper soils and increased run-off retention are able to promote a greater variety and density of vegetation. Species found here include *Eucalyptus rubida*, *E. Radiata*, *Acacia dealbata*, *A. melanoxylon*, *Exocarpus cupressiformis* and *Pomaderris aspera*. The upper limit of bracken, *Pteridium esculentum* is found here.

The footslopes and flats around the rock are more fertile, have a greater depth of soil and higher and more consistent moisture levels. The density of vegetation is greater on the south-side of the rock than the north side due to it being shaded and therefore moister, although the vegetation variety is greater on the north side where more annual species are encountered especially in spring and summer. Typical species include: *Eucalyptus radiata*, *E. rubida*, *E. ovata*, *E. obliqua*, *E. viminalis*, *Acacia dealbata*, *A. melanoxylon*, *A. mearnsii*, *Pomaderris aspera*, and *Cassinia s.p.* Bracken is at its densest around the base of the rock and on the lower slopes.

The grassland to the north of the centre of the race track is an example of remnant native grassland that would have existed in the area prior to European settlement. Major species present include *Themeda triandra* and *Danthonia sp.* This grassland is worthy of protection due to its relative scarcity and is considered to be of national significance.

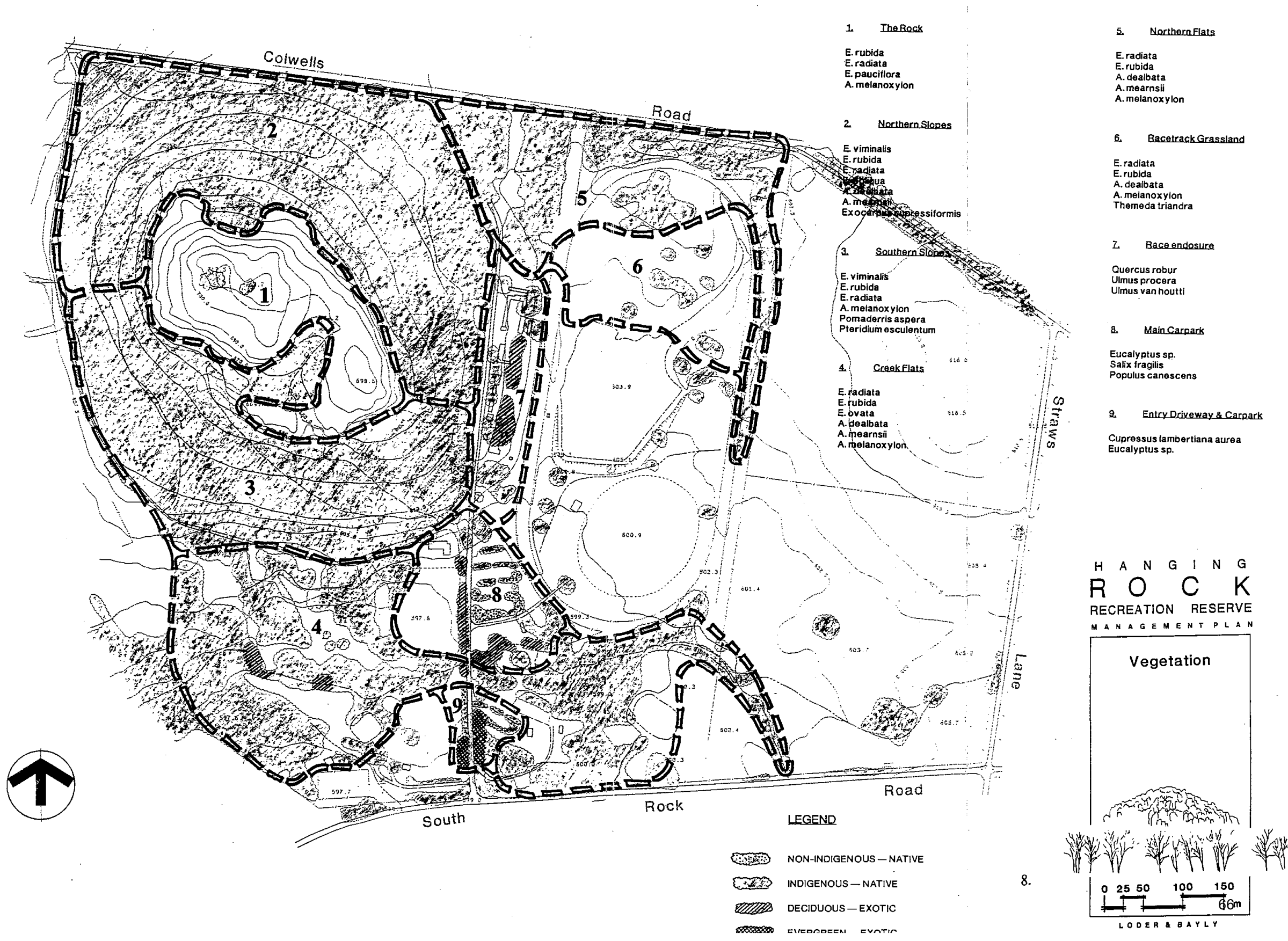
The main southern entry drive is lined by an avenue of exotic tree species — *Cupressus macrocarpa* "lambertiana" aurea and *Populus canescens*.

The main carpark has a variety of *Eucalyptus* species planted in rows between the bays, some of these being *Eucalyptus globulus*, *E. cinerea*, *Acacia bailyana*.

Recent plantings in the area of the creek flat have tended to include a greater use of indigenous species.

A list of flora is included in the appendix.











### 3.5 FAUNA

For such a relatively small area, and one that is subject to such visitor pressure, the Reserve is a well endowed with wildlife. The most notable, and the one most sought by tourists, is the Koala, a dozen of which live in the more heavily vegetated and undisturbed areas. Released Wallabys used to live within the reserve but these were attacked and killed by dogs prior to the current protective fence being erected.

The reserve is valuable as a wildlife corridor, as it forms part of a link between the Macedon and Cobaw Ranges and is a refuge for species such as the Black Wallaby. It is also important as a transit area for migratory birds.

The dam in the centre of the racecourse and the nearby mature and dead trees form an important bird habitat area.

A list of fauna present in the reserve is included in the appendix.

## 4. HISTORY

### *ABORIGINAL*

Hanging Rock is located on what was the north western boundary of the Wurundjeri tribal area. It does not appear to have had any spiritual significance other than it being a "special" place for the Wurundjeri, but any future development should be undertaken in consultation with the Victorian Archaeological Survey.

Archaeological surveys, particularly the discovery of Keilor Man, date an established human presence in the approximate area 36,000 years ago.

### *EUROPEAN*

In 1836 Major Thomas Livingston Mitchell on a journey that would lead to the opening up of the Port Phillip District gave the Rock its official name, Mount Diogenes, in keeping with historical Greek names he gave other areas in the district.

In 1837, settler Edward Dryden established a squatters run in the area and for a while "the rock" was named Dryden's Rock after him. 1857 saw a high demand for land in the area with the larger squatter's runs being sub-divided into smaller farms. William Adams purchased the farm surrounding the Rock and, realizing its potential as a tourist attraction, set about developing it as a resort. A dam across Five Mile Creek created a lake of about a hectare in area which was stocked with swans and other waterbirds. Exotic plants were introduced to give the area a European flavour.

A carriage track was constructed running to the flat area above the Southern line of pinnacles and in 1877 a racecourse was laid out on the western side of the rock.

In 1884 the property was purchased by the Victorian Government, added to an existing water reserve to the east of the Rock and named Hanging Rock Recreation Reserve. The Reserve was then placed under the control of the local Council as Committee of Management appointed by the Minister for Lands.

In 1885 the Hanging Rock race club was formed and the racecourse laid out in its current location in 1909.

[REDACTED]

The Rock is said to have been used as a look-out by at least two Bushrangers, McDonald and the more infamous Dan "Mad Dog" Morgan.

"Hanging Rock" was a name given by a formation over the path at the top of the stairway where a large boulder is wedged between two vertical columns.

The Reserve was managed by the Council of Newham and Woodend until 1959 when three members of the Hanging Rock Race Club were added to the Committee of Management. The management of the reserve reverted to council in 1990.

Joan Lindsay's book "Picnic at Hanging Rock" published in 1967 and the film based on the book, first screened in 1975 both heavily publicized the Rock and led to increased visitation.

## 5. SITE ANALYSIS

### 5.1 VIEWS TO THE ROCK

The first glimpses the tourist gains of "the Rock" are from the distance on the approach roads from Woodend, Newham and Macedon. The closer one gets to the entry off South Rock Road, less of "the Rock" is visible as it is hidden by the concentration of vegetation in the immediate vicinity. Once within the boundaries of the reserve, the best views are from the small hill to the east, located on the recently purchased property, where the Rock can be seen rising above its skirting vegetation. There are also excellent views from this hill down the valley toward Woodend.

### 5.2 VIEWS FROM THE ROCK

Given its elevation of some 100 metres above the surrounding plain, the views are, as could be expected, quite superb, being spoilt only by the short distance views to the west of the rural residential subdivision at the foot of "the Rock".

To the south is the Camel's Hump and the Macedon Ranges, to the North, the Jim Jim and Cobaw Range. From the eastern edge of the summit, the views over the reserve and racecourse are breath taking, with the racecourse buildings almost entirely hidden from view at the foot of "the Rock".

### 5.3 INTERNAL VIEWS

The semi-vegetated riverflats form a pleasant backdrop to views from the entry road, particularly where they form a partial visual enclosure to the play meadows.

The actual creek is unattractive, drain-like and weed infested, particularly in the section to the south of the racetrack.

Carparking areas to the south of the rock are bare, eroded and visually intrusive. The access road to these carparks and the connection to the northern picnic areas crowd the bottom of the rock, intruding on the natural resources.

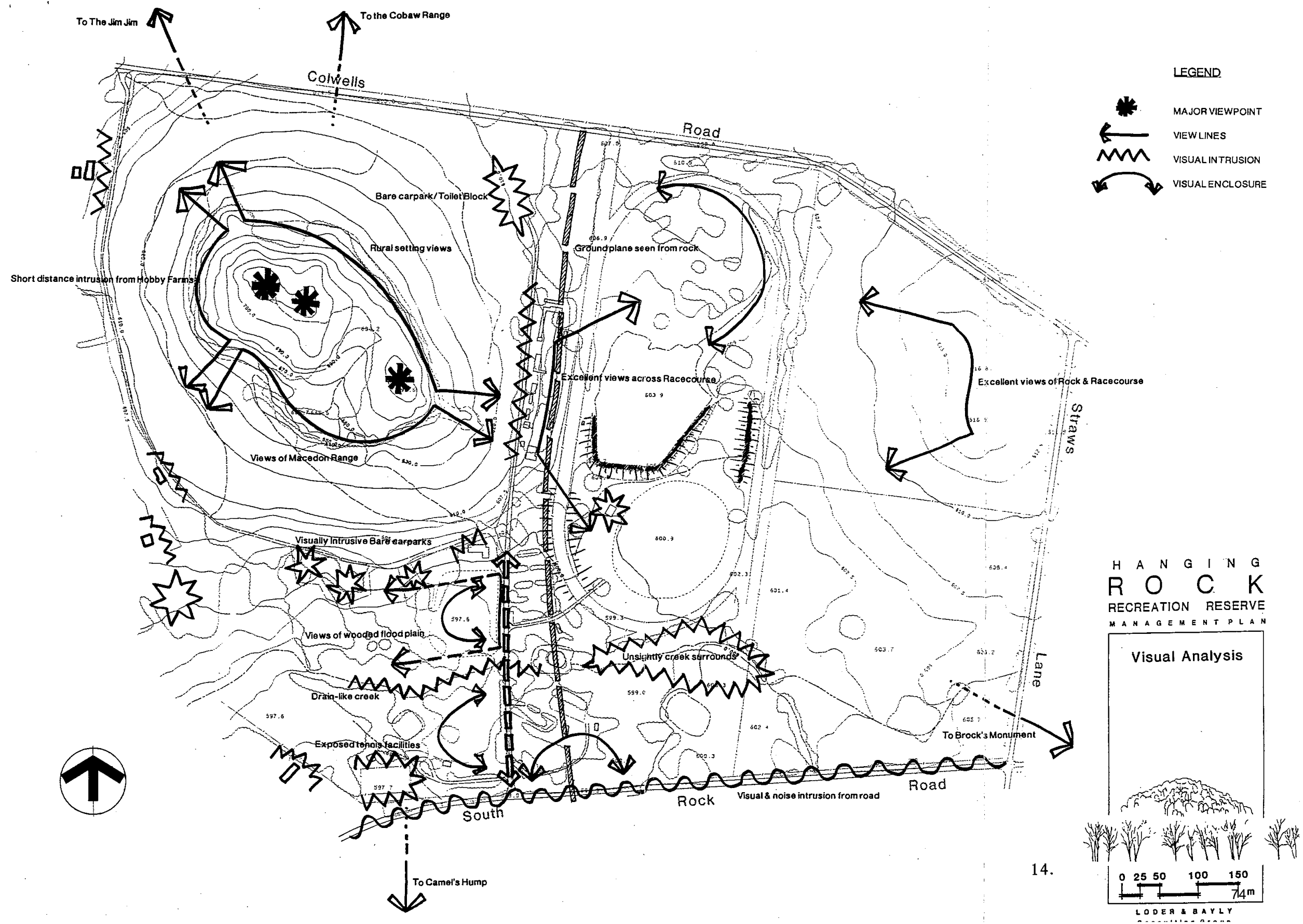
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Many structures over the site, particularly the toilet blocks and corrugated fences and iron sheds of the racecourse, detract from the visitor experience and should be removed or renovated.

[REDACTED]

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## 6. OPPORTUNITIES AND CONSTRAINTS

The preceding analysis of the sites content, history and natural, physical and perceptual components reveals the various opportunities and constraints pertaining to the site in terms of its future use and management. The following tables outline the sites opportunities and constraints:

## OPPORTUNITIES AND CONSTRAINTS

OPPORTUNITIES AND CONSTRAINTS	
OPPORTUNITIES	CONSTRAINTS
Contextual	<ul style="list-style-type: none"> <li>• Past zoning has allowed development at an undesirable density to encroach on site — minimal or no buffer.</li> </ul>
Historical	<ul style="list-style-type: none"> <li>• Within a short distance to other tourism features in the area e.g. Mt. Macedon.</li> <li>• Current zoning will ensure rural setting remains intact.</li> <li>• Opportunity to promote to tourists based on past cultural events such as picnic race meeting and the book and film "Picnic at Hanging Rock".</li> <li>• Opportunity to provide interpretation based on geological and cultural history.</li> </ul>
Physical	<ul style="list-style-type: none"> <li>• Purchase of "22 ha" allows significant restructuring to take away picnicking pressure from close to rock and more natural environments.</li> <li>• Surrounding road system could double as the reserves circulation system.</li> <li>• Opportunity for increased use of existing racecourse facilities by public.</li> <li>• Kiosk located in prime position for up-grading.</li> <li>• Toilet blocks are structurally sound and could be retained and renovated.</li> <li>• Current rock access system is congested on busy days.</li> <li>• Creek flat area is flood prone with a low carrying capacity in winter.</li> <li>• Race track buildings enclosure and track fence alienate large areas of land from public.</li> </ul>
Physical continued	<ul style="list-style-type: none"> <li>• Shape of race track blocks movement into new property from west to east.</li> <li>• Race track location squeezes movement north-south between itself and base of rock.</li> <li>• New property virtually treeless and won't be suitable for relocating picnic activities for a considerable time.</li> <li>• Current access fee collection system means Ranger is inhibited from undertaking other tasks.</li> <li>• Roads outside kiosk make it a user "unfriendly" location.</li> </ul>

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## CONSTRAINTS

## OPPORTUNITIES

Natural	<ul style="list-style-type: none"> <li>• Opportunity to increase habitat value of reserve by linking bushland from Rock to surrounding area, making it more inviting to roosting birds etc.</li> <li>• The race track has protected a natural grassland area in the centre from trampling.</li> <li>• The creek has the potential to be re-shaped with ponds and wetlands along it.</li> <li>• Less disturbed parts of the reserves vegetation may be suitably restored as quality bushland.</li> <li>• Regular burning has aided Themeda grassland regeneration</li> </ul>	<ul style="list-style-type: none"> <li>• Current rock climbing access to the base of rock is causing damage to vegetation.</li> <li>• Rock climbing may disturb nesting birds e.g. Wedge-Tail Eagle</li> <li>• Riverflat area poorly drained.</li> <li>• Dam in middle of race track used for irrigating track — not a source of permanent water for fauna.</li> <li>• High numbers of tourists can create erosion on highly erodible rock summit and sideslopes.</li> <li>• Quality of water in creek is uncertain due to possible effluent run-off from septic tanks on site.</li> <li>• Weeds are a problem along creek.</li> <li>• Creek is moderately eroded</li> <li>• Lack of creek flow over summer.</li> <li>• Rigorous fire prevention measures such as burning-off and fire tracks impact on habitat and flora regeneration.</li> </ul>
Perceptual	<ul style="list-style-type: none"> <li>• Hill on new property has excellent views of rock and has the potential to be developed as an activity node.</li> </ul>	<ul style="list-style-type: none"> <li>• Boundary roads to north-east, east and south are visually intrusive.</li> <li>• Large numbers of visitors using Rock access stairs cause congestion and therefore loss of experience.</li> </ul>

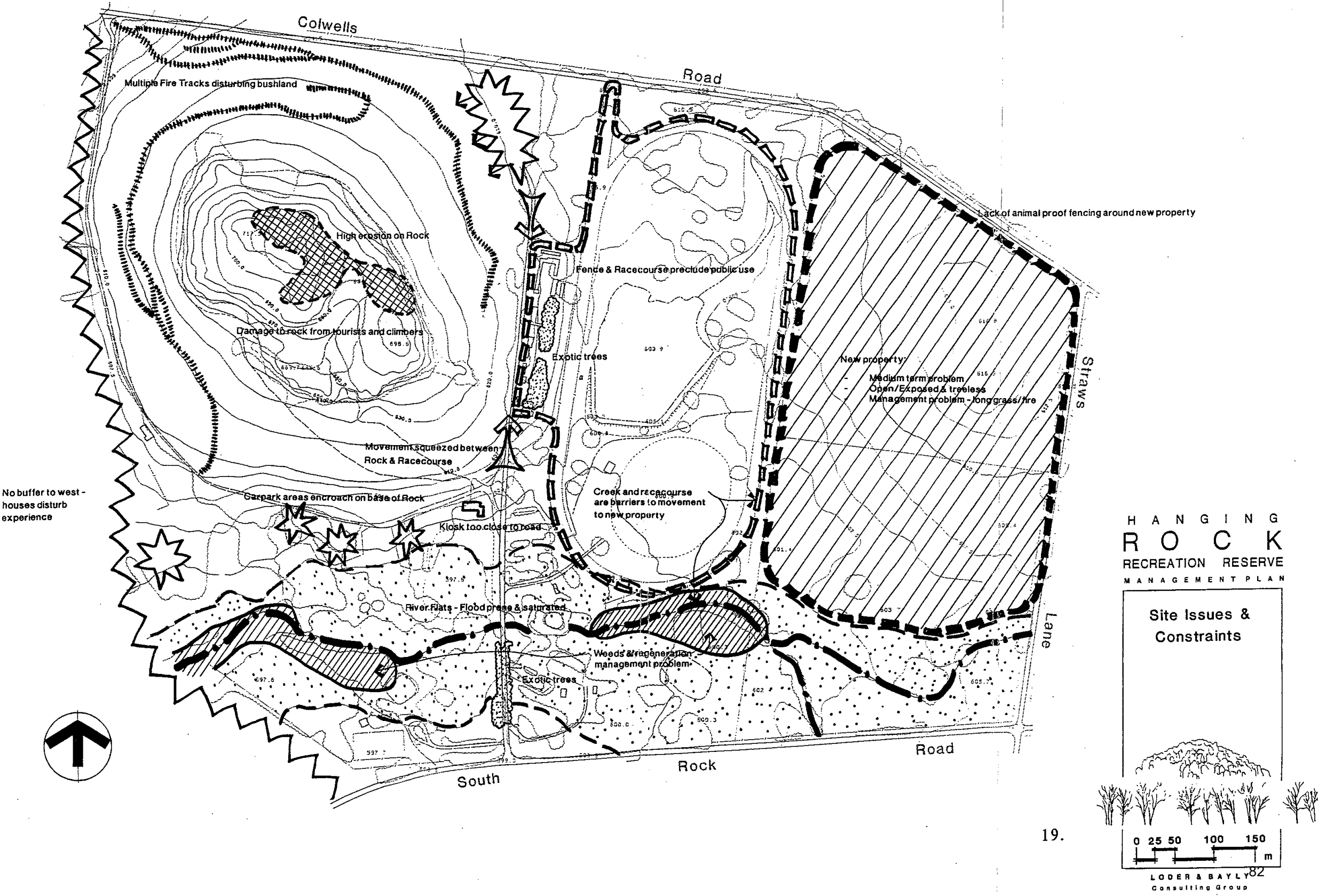
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## 7. VISITOR SURVEY

### 7.1 INTRODUCTION

The survey was conducted for 7 days, commencing on Saturday 18th January 1992 and finishing on Friday 24th January 1992 (just before the Australia Day Races).

Questionnaires were handed to drivers of vehicles by the park ranger, as the vehicles entered the park. One questionnaire was handed to drivers of buses to fill out on behalf of the passengers.

Visitors were asked to complete the questionnaire and place it in one of the boxes provided before they left the park that day.

Posters at strategic locations in the park reminded visitors to complete the questionnaire.

Several hundred questionnaires were handed out and a total of 238 usable questionnaires was returned. A copy of the questionnaire is included in the Appendix.

As it was entirely at the discretion of the visitor whether or not they returned the questionnaire, the responses obtained cannot be regarded as statistically representative of the total visitor population. They provide instead an indicative picture of the type of visitor, why they come to the park, what they do there and improvements they would like to see.

### 7.2 ANALYSIS OF RESULTS

- The weekend is the most popular time to visit the park (despite the fact that the survey took place in school holidays).

Monday	14	replies
Tuesday	16	"
Wednesday	13	"
Thursday	18	"
Friday	45	"
Saturday	55	"
Sunday	61	"
(No reply by 16)		

20.

- Cars represented the most frequent form of travel to the park, although 10 buses were recorded in the sample.

Car	224	(94%)
Bus	10	(4%)
Bicycle	2	
Other/No answer	2	

The cars accounted for 1,027 visitors — this represents an average car occupancy rate of 4.5 people. The 10 buses accounted for 164 people, an average of 16 per bus, although actual numbers ranged from less than 10 to 30 people per bus.

- A large spread of ages was contained in the sample, as follows:

0- 4 years	48	(4%)
5-17 "	320	(26%)
18-24 "	165	(14%)
25-45 "	403	(33%)
46-60 "	154	(13%)
Over 60 "	118	(10%)

Visitors by bus tended to be older, on average, with a significant number being over 60.

0- 4 years	1	(1%)
5-17 "	30	(18%)
18-25 "	15	(9%)
26-45 "	18	(11%)
46-60 "	36	(22%)
Over 60 "	64	(39%)

- A large number of visitors by car and by bus came from both overseas and other parts of Australia.

*Came by car/bicycle from:*

Local area	34	(15%)
Melbourne Metro area	104	(46%)
United Kingdom	20	(9%)
Other overseas	3	(1%)
Sydney	5	(2%)
Other NSW	6	(2%)
Brisbane	5	(2%)
Other Qld.	5	(2%)
Tasmania	6	(2%)

Adelaide	7	( 3%)
Other S.A.	4	( 2%)
Perth/Western Australia	9	( 4%)
Bendigo/Ballarat	7	( 3%)
Other Victorian	11	( 5%)
Other Australian	2	( 1%)

*Note:* Some interstate/overseas visitors were brought by Melbourne residents.

*Came by bus from:*

Europe/America/Australia	2
Darwin/England	1
Australia Wide	2
Adelaide	1
Perth	1
Melbourne Metro area	3

- Most people (other than those living locally) were visiting the area as part of a day trip or passing through the area as part of an extended trip.

On a day trip	152	(64%)
Staying in local area	38	(16%)
Passing through as part of an extended trip	48	(20%)

- About half the sample were spending less than half a day at the reserve — the same was true for bus visitors.

Spending all/most of day at reserve	35	(15%)
Spending half a day at reserve	83	(35%)
Spending less than half a day at reserve	119	(50%)

- Many different activities were undertaken during the visit to the Reserve — with a large percentage of the sample going up the rock.

Climbing/going up Rock	198	(83%)
Walking around	152	(63%)
Sightseeing	147	(62%)
Picnicking/BBQ	125	(53%)
Relaxing	112	(47%)
Social- with family/friends	69	(29%)
Nature study	34	(14%)
Informal games/ball games	22	( 9%)
Formal sport	2	( 1%)

22.

Note: Multiple answers.

- Clearly the desire to climb and/or see the rock and visit the area made famous by the book and the film are the main reasons for coming to Hanging Rock Reserve (rather than some other place). Main reasons are shown in detail below:

*Main Reasons for Coming To-day*

To see/Climb rock/Hanging Rock	38	(16%)
The film/the movie/to find Miranda,	32	(14%)
"A Picnic at Hanging Rock"/The Book		
Recreational activity/something to do/	29	(12%)
For enjoyment/Sightseeing		
Never been before	21	(9%)
To bring overseas visitor/interstate	20	(8%)
visitor/tourists		
Natural bush setting/beautiful spot	12	(5%)
On route back to Melbourne/on tour/	11	(5%)
on way home		
Read/heard a lot about it/famous place	10	(4%)
Place for Picnic/BBQ	9	(4%)
A place to walk and climb/exercise	7	(3%)
Family outing/group outing/nice setting	7	(3%)
for family outing		
Live locally/not far from home	6	(3%)
A days outing	8	(3%)
Close to Melbourne	6	(3%)
Recommended by a friend	5	(2%)
Been before and liked it	5	(2%)
Historical area/part of Australian history	4	(2%)
Mystery/Adventure	3	(2%)
Other comments	17	(7%)
No answer	29	(1%)

Note: Multiple answers

- On ways to improve the area, nearly half the sample had either no opinion, or felt that the area was good as it is. The entry fee was mentioned as a problem by a small number of people.

Improvements to the walking trails, the map/pamphlet and naming of significant areas on the rock were among some of the constructive suggestions made. Others were keen to see the area kept natural and revegetated with native plants, or native animals and birds encouraged back to the area. The table below shows details.

*How to Improve the Area*

Don't change it/Nice as it is	30	(13%)
No answer	85	(36%)
Better walking tracks/less difficult walking tracks/better signposted tracks/walking distances and difficulty defined/colour coded walking tracks	20	(8%)
Reduce/remove entry fee	18	(8%)
Naming of locations at sites on rock/naming locations referred to in film/book	13	(5%)
Better litter control/ban bottles on rock/more bins	11	(4%)
Keep it natural/don't develop	11	(5%)
More native animals/birds/sanctuary for native animals/birds/bring back koalas	10	(4%)
Get rid of flies	6	(3%)
Childrens play equipment/more for kids	7	(3%)
Better pamphlets/more information on pamphlets/on map	7	(3%)
Get rid of ugly sheds/ugly toilets/ugly wire fences	6	(3%)
More BBQ's/Electric BBQ's	5	(2%)
Improve toilets	5	(2%)
Handrails for older/disabled people	5	(2%)
Lift/chairlift up rock	4	(2%)
Maintenance of existing paths, h-drail, fences/tables	4	(2%)
Get rid of Racecourse	4	(2%)
Revegetate with native trees/plants/plant native trees in picnic area	4	(2%)
More information about history of the area/aboriginal history	3	(1%)
Swimming area	3	(1%)
Refreshments/water at top	3	(1%)
Improve area for tourists	2	(1%)
Rock impressive but surroundings devastated	2	(1%)
Information leaflets on arrival/map on arrival	2	(1%)
Modernise/clean-up the shop/better food shop	4	(2%)
Other comments	10	(4%)



## 8. LANDSCAPE MANAGEMENT UNITS

A site such as the Hanging Rock Recreation Reserve contains a variety of landscape types and settings, each of which are quite individual in the way in which they respond to public use and in the maintenance they require. It is necessary therefore to break the site up into landscape management units. The objectives for management and the proposed management actions for each are set out in the following table as well as a Landuse Strategy/Planning Matrix.

## OBJECTIVES AND ASSOCIATED ACTIONS FOR LANDSCAPE MANAGEMENT UNITS

## PRESCRIBED ACTIONS

BROAD MANAGEMENT OBJECTIVES	EROSION CONTROL	VEGETATION/RESTORATION	VEHICLE ACCESS AND CARPARKING	VISITOR MANAGEMENT
<b>1 Natural Dominant</b>  To maintain and manage as a natural bushland habit and threatened species habitat area	<ul style="list-style-type: none"> <li>Fencing is required in some area to limit access and control damage. Allow natural regeneration.</li> <li>Construction of stairway up rock may be required in places.</li> </ul>	<ul style="list-style-type: none"> <li>Remove all weeds and allow natural regeneration.</li> <li>Supplement with indigenous species where re-generation will not take place naturally.</li> <li>Adopt measures to control future weed invasion.</li> <li>Retain dead trees as habitat value except where of danger to public.</li> </ul>	<ul style="list-style-type: none"> <li>None — all located outside of perimeter.</li> </ul>	<ul style="list-style-type: none"> <li>Discourage people from using area except where formed paths are present.</li> <li>Interpretive trail will aid in directing pedestrian flow.</li> </ul>
<b>2 Semi-Natural</b>  To provide for passive recreation in an open woodland setting and to restore and rehabilitate creek edge and surrounds. Will also act as a buffer to the threatened species habitat area.	<ul style="list-style-type: none"> <li>Re-profile Creek banks and stabilize with planting and local rock where appropriate.</li> </ul>	<ul style="list-style-type: none"> <li>Remove dead or dangerous tree limbs.</li> <li>Remove weeds along creekline.</li> <li>Restore indigenous vegetation along creeklines and around boundaries.</li> <li>Revegetate picnic area and carpark on new property.</li> <li>Picnic areas to be predominately of open upperstorey with grassed understorey regularly mown to 25-50mm.</li> <li>adopt weed control measures appropriate to the specific problem species.</li> </ul>	<ul style="list-style-type: none"> <li>Sealed access road with turn loops at ends. 4m wide for 1 way 6m wide for 2 way roads.</li> <li>Sealed or gravelled 90° off road parking bays grouped in 3-4s.</li> <li>No major concentrated carparks.</li> <li>Removable bollards or barriers. Allow access for major event overflow parking.</li> </ul>	<ul style="list-style-type: none"> <li>Park in bays and walk to picnic areas. Vehicles contained by marked bays and vehicle barriers/bollards.</li> </ul>

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# PREScribed ACTIONS

BROAD MANAGEMENT OBJECTIVES	EROSION CONTROL	VEGETATION/RESTORATION	VEHICLE ACCESS AND CARPARKING	VISITOR MANAGEMENT
<b>3 Intensive Use Picnic</b> To maintain and manage as a high capacity carpark and central activity node.	<ul style="list-style-type: none"> <li>Formalise edging of carparking areas and seal surface to reduce dust.</li> <li>Construct defined paths to heavily trafficked areas such as kiosk and start of Rock Walk.</li> <li>Formalise drainage of carpark and picnic areas to reduce damage to grass surface.</li> </ul>	<ul style="list-style-type: none"> <li>Ensure vehicles don't compact soil around existing trees by employing appropriate surfacing techniques.</li> <li>Slowly replace invasive non-indigenous trees with indigenous.</li> <li>Indigenous middle and lower storey plants should be used where appropriate around carparks and buildings.</li> <li>Retain Poplars, Cypress Oaks and Non-indigenous natives.</li> </ul>	<ul style="list-style-type: none"> <li>Sealed major entry road and sealed major carpark located opposite kiosk.</li> <li>Only carpark where buses are allowed to park.</li> </ul>	<ul style="list-style-type: none"> <li>All large buses (not mini-buses) must park here.</li> <li>Due to formalised nature of area with hard surfacing, little management will be required.</li> <li>Signage required to direct to rock and picnicking.</li> <li>Formalise and harden landscape treatments to creek edge for increased pressure of use.</li> </ul>
<b>4 Racecourse</b> To maintain and manage as a race course, for periodic events, casual picnicking, and the oval for year round sporting use.		<ul style="list-style-type: none"> <li>Allow selective regeneration of appropriate large tree species that will develop large, clean trunks and still allow views across race track.</li> <li>Race track to have an even grass cover aided by supplementary irrigation in summer.</li> <li>Oval lawn to be kept cut short.</li> </ul>	<ul style="list-style-type: none"> <li>Vehicle access to stables and course facilities allowed only on race days. Road open to management vehicles only and walkers for the remainder of the year.</li> <li>Major events parking allowed on oval.</li> </ul>	<ul style="list-style-type: none"> <li>Picnic areas within race enclosure are to be opened up to general public use — walk in only.</li> </ul>
<b>5 Open Grassland</b> To maintain and manage as informal grassland.		<ul style="list-style-type: none"> <li>To remove invasive weed species.</li> <li>To investigate the possibility of regenerating indigenous grassland species.</li> <li>To maintain a cut or grazed height of 200mm.</li> <li>To reduce cut height in summer to 100mm to reduce fire risk.</li> <li>In the short to medium term fence with electric fencing and allow cattle to graze on a seasonal basis.</li> </ul>		<ul style="list-style-type: none"> <li>Do nothing to encourage use, but don't stop public access.</li> </ul>

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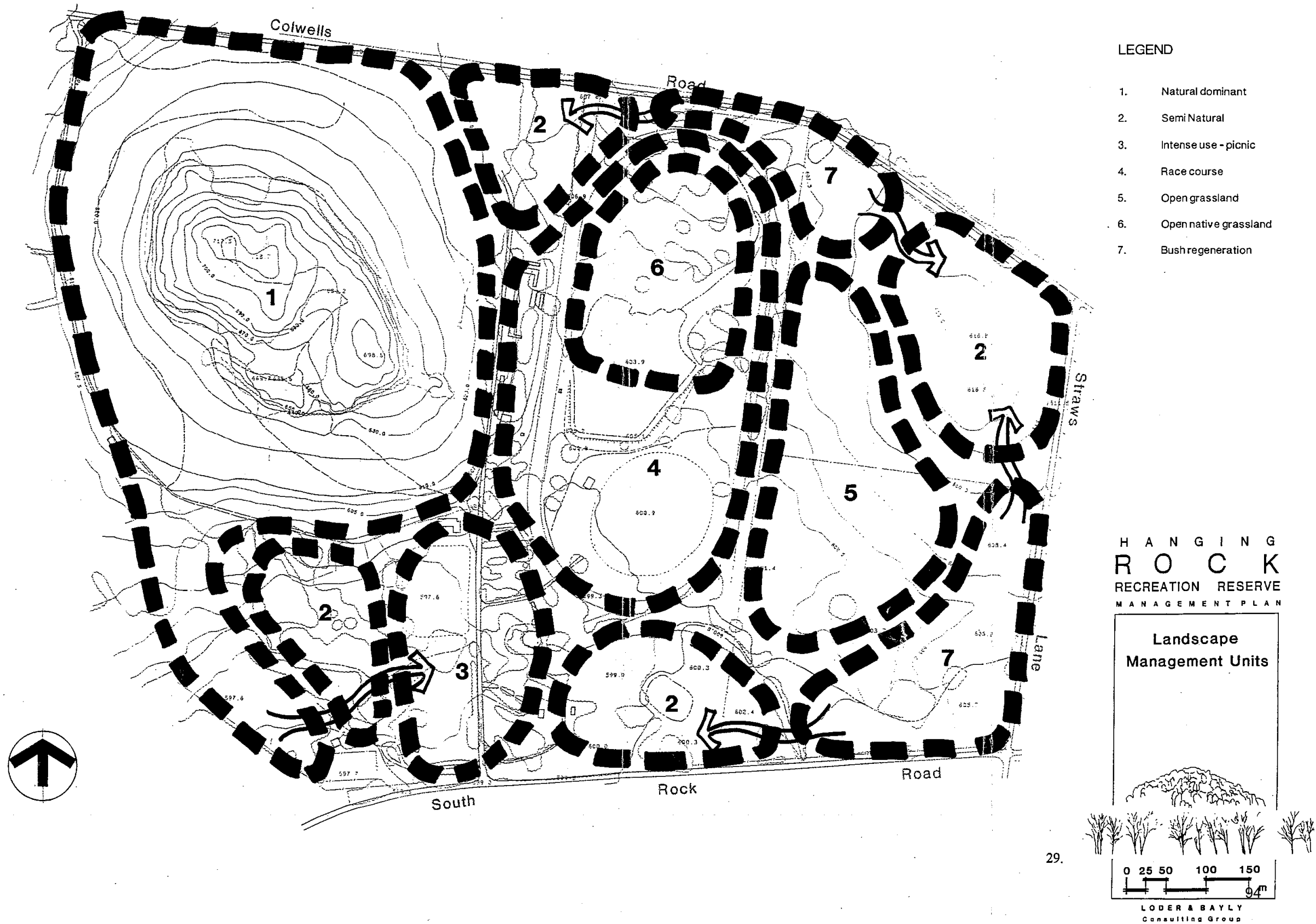
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# PREScribed ACTIONS

BROAD MANAGEMENT OBJECTIVES	EROSION CONTROL	VEGETATION/RESTORATION	VEHICLE ACCESS AND CARPARKING	VISITOR MANAGEMENT
<b>6 Open Native Grassland</b> To restore and manage as an indigenous grassland.		<ul style="list-style-type: none"> <li>Remove all weeds and debris and manage to control future invasion.</li> <li>Allow selected larger tree species to regenerate which have clean trunks and allow views across track.</li> <li>Conduct mosaic burns of grassland on a 5 yearly rotation to reduce biomass, increase inter nodal spaces and encourage regeneration.</li> <li>Implement an ongoing monitoring program.</li> </ul>	<ul style="list-style-type: none"> <li>No vehicle access allowed.</li> </ul>	<ul style="list-style-type: none"> <li>Current location of race course running rail discourages public access. No special management required to correct this. Trampling and rubbish dumping and burning to be avoided.</li> </ul>
<b>7 Bush Regeneration</b> To restore and manage as a eucalypt woodland with shrubby understorey.		<ul style="list-style-type: none"> <li>Replant tree and shrub species using appropriate weed/grass suppressing matting.</li> <li>Fence with electric fence to exclude cattle. (In short term)</li> <li>Once upper storey is established start to develop a lower storey.</li> <li>Once established employ a 6-10 year rotation mosaic burn.</li> </ul>	<ul style="list-style-type: none"> <li>No vehicle access allowed.</li> </ul>	<ul style="list-style-type: none"> <li>Public access not encouraged.</li> </ul>







## LANDUSE STRATEGY / PLANNING MATRIX

	NATURAL DOMINANT & OPEN SPACE GRASSLAND	SEMI-NATURAL & BUSH REGENERATION	INTENSE USE PICNIC & RACECOURSE
Landscape Changes	habitat rehabilitation plus controlled access/management devices	some habitat rehabilitation plus changes to increase carry capacity — essentially a modified ground plane	some habitat rehabilitation plus significant changes to maximise carrying capacity
Structures	signage & staircases only	common but merged with the landscape	very common and conspicuous
Access	pedestrian, education and management only	all modes to trail heads plus extensive trail networks	all modes
Facilities	NIL	minor level	extensive
Social	low level contact and managed capacity	high probability of social interaction; occasional peak time overloading	other people always present; high level of social interaction; likely peak time overloading
Control	controlled access and maximum habitat management	conspicuous control to protect conservation values	possible 24 hour access and control mostly related to health and safety

30.

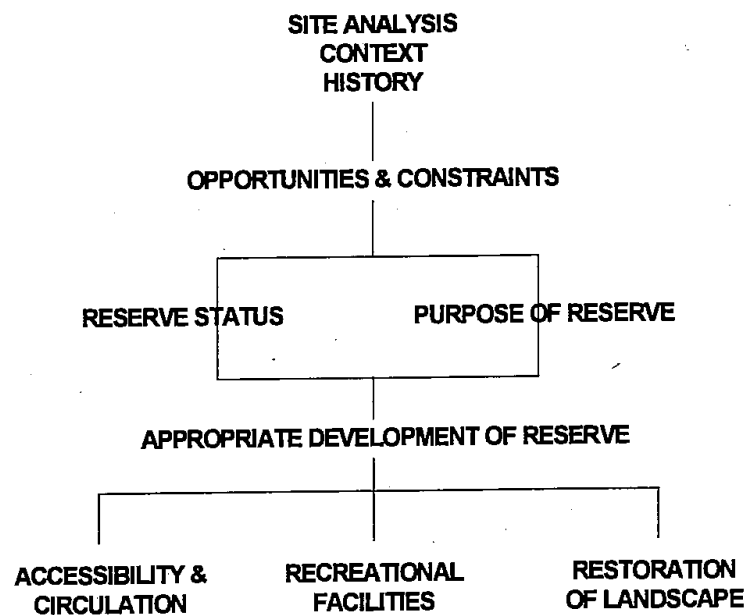
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## 9. ISSUES IDENTIFICATION

The issues of primary concern in the formulation of an appropriate management plan for the reserve are listed on the following page.

One of the key issues of Reserve Status, i.e. does it serve local, district or regional population, has been established by anecdotal evidence as well as being confirmed by the results of the Visitor Survey. The other key issue is the purpose of the Reserve, i.e. will the reserve be used for passive or active recreational pursuits. This has been confirmed by the L.C.C. Melbourne Area Final Recommendations, that the reserve is a recreation reserve but that its significant natural values be protected. In other words, the right of the Hanging Rock Racing Club to conduct race meetings at the reserve is acknowledged, but the environment of the rock, its flora, fauna and geological features, must be protected.

The following chart sets out the issues identification process:



## ISSUES

ACCESSIBILITY AND CIRCULATION	RECREATION ACTIVITIES/FACILITIES	RESTORATION OF LANDSCAPE
<ul style="list-style-type: none"> <li>• Removal or upgrading of existing access roads.</li> <li>• Location of new access roads.</li> <li>• Fee collection and number of entries.</li> <li>• Upgrading of existing carparks and standards for new ones.</li> <li>• Upgrading of signage — need for standardised sign styles.</li> <li>• Increased area of race day parking spaces.</li> <li>• Any limit to numbers of people on site?</li> </ul>	<ul style="list-style-type: none"> <li>• Control of pedestrian movement around rock.</li> <li>• Conflict between rock climbers, and the general public and vegetation and fauna - especially avi-fauna.</li> <li>• Standard design details required for park furniture.</li> <li>• Upgrading of site structure, particularly toilet blocks.</li> <li>• Freedom of movement by sporting club members to Tennis and Cricket facilities.</li> <li>• Best use of kiosk and vacant Rangers residence.</li> <li>• Upgrading of Picnic facilities.</li> <li>• Provision of Playground equipment to comply with Draft Australian Standards.</li> </ul>	<ul style="list-style-type: none"> <li>• Upgrading of creek.</li> <li>• Weed control</li> <li>• Conflict between fuel reductions, burns/fire breaks and site vegetation restoration.</li> <li>• Should new property be fenced like existing?</li> <li>• Short term management of new property               <ul style="list-style-type: none"> <li>- Revegetation</li> <li>- Grazing to reduce fire risk</li> </ul> </li> <li>• Erosion control               <ul style="list-style-type: none"> <li>- on rock</li> <li>- high use picnic areas</li> <li>- creekline</li> </ul> </li> </ul>

32.

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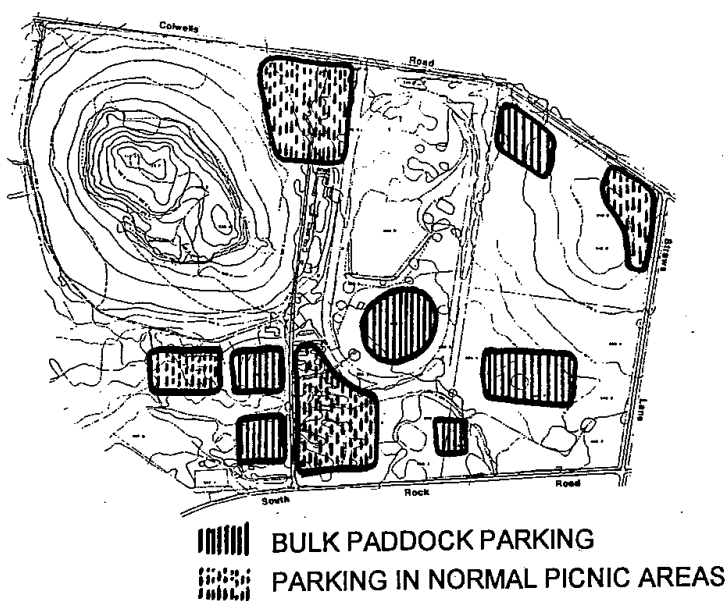




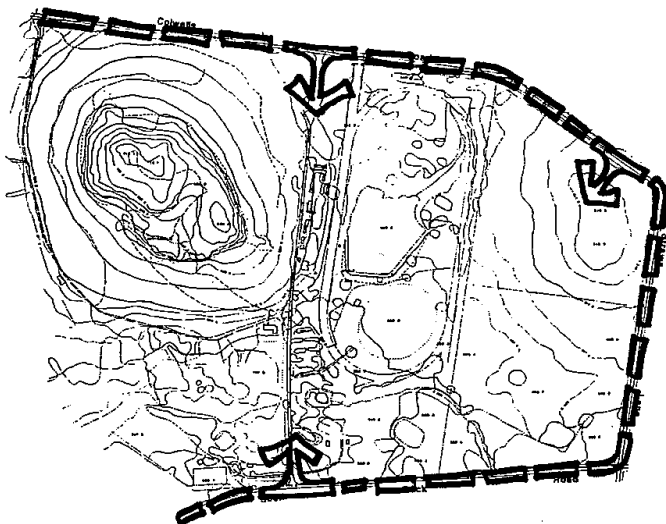
## 10. SITE CIRCULATION & ACCESS

This chapter addresses the responses to the emerging issues at the reserve, particularly those of access and circulation in the light of opportunities created by the purchase of the new property and existing constraints around the rock.

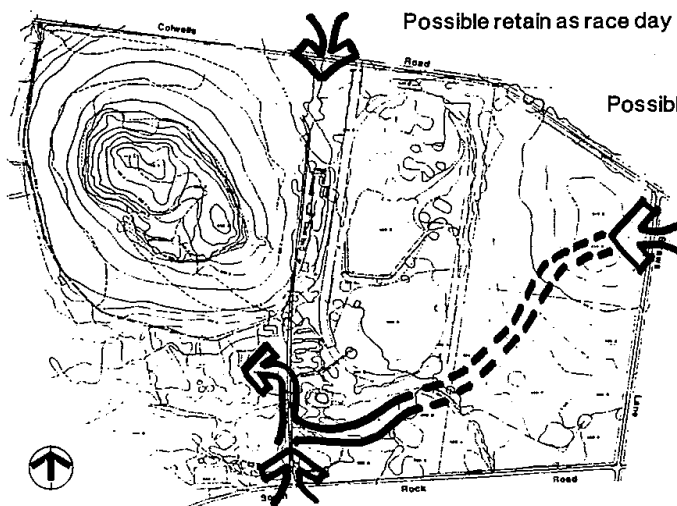
Other scenarios were explored but were not considered appropriate.



### Major Events Parking



Existing public road system used as the parks circulation system to access the new property. Avoids construction of costly roads through the site although would require money collection at separate carparking areas.



Possible retain as race day only entry.

Possible picnic area/carpark off Straws Lane.

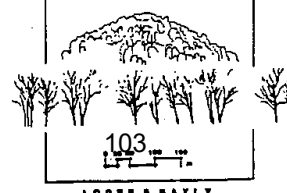
Main controlled access at existing South Rock Road entry.

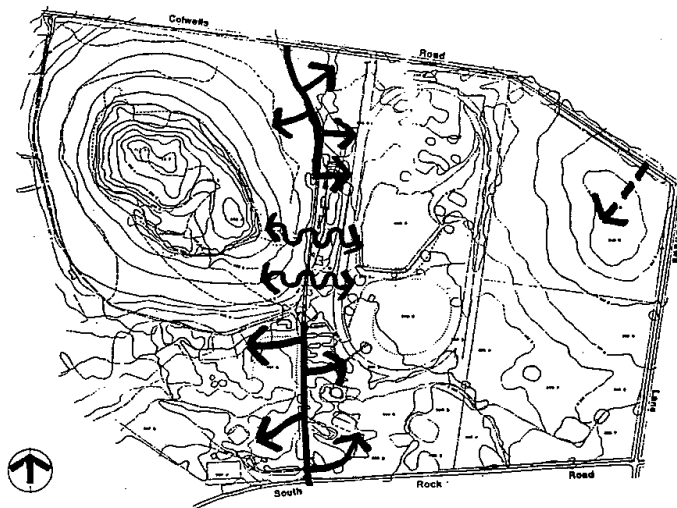
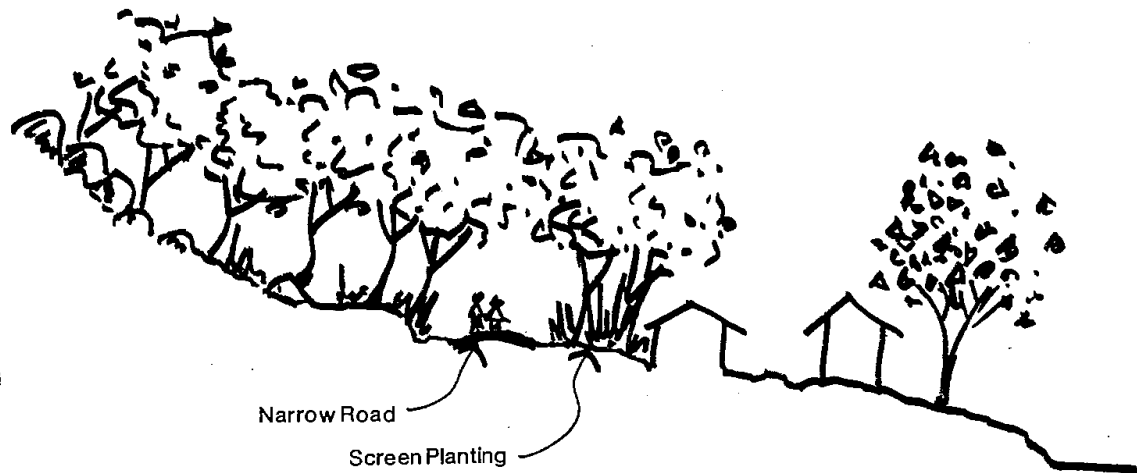
Adoption of Boom Gates at entries may avoid internal roading.

35.

H A N G I N G  
R O C K  
RECREATION RESERVE  
MANAGEMENT PLAN

Access &  
Circulation



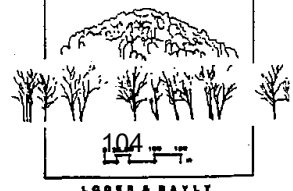


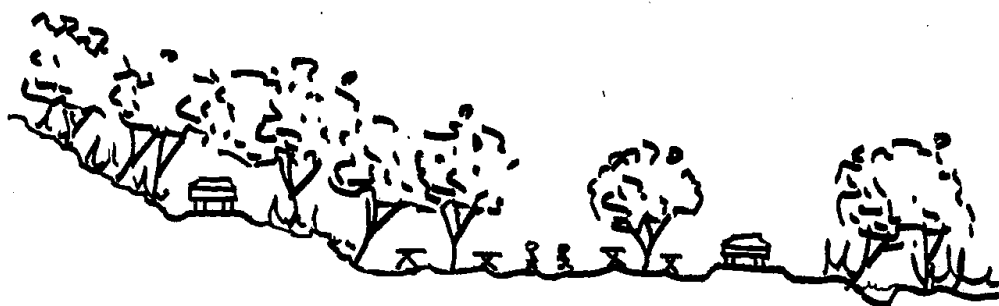
The current north-south road connection severely cramps the space between the racecourse buildings and the eastern flank of "the Rock". This connection should be broken, with the road downgraded to a narrowed walking track/emergency vehicle access. Indigenous planting would be used to screen race track buildings and to encroach down from "The Rock" to soften the experience.

36.

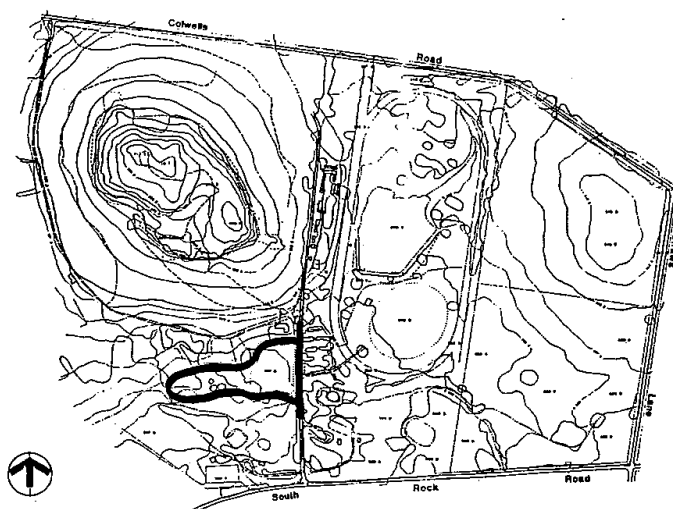
H A N G I N G  
R O C K  
RECREATION RESERVE  
MANAGEMENT PLAN

Road Closure  
Behind Race  
Enclosure





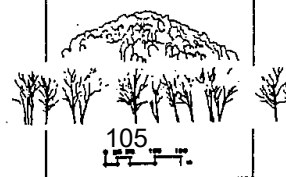
One-way loop track entering along toe of slope and exiting beside creek would solve the problem of the current road being too close to the base of the rock.



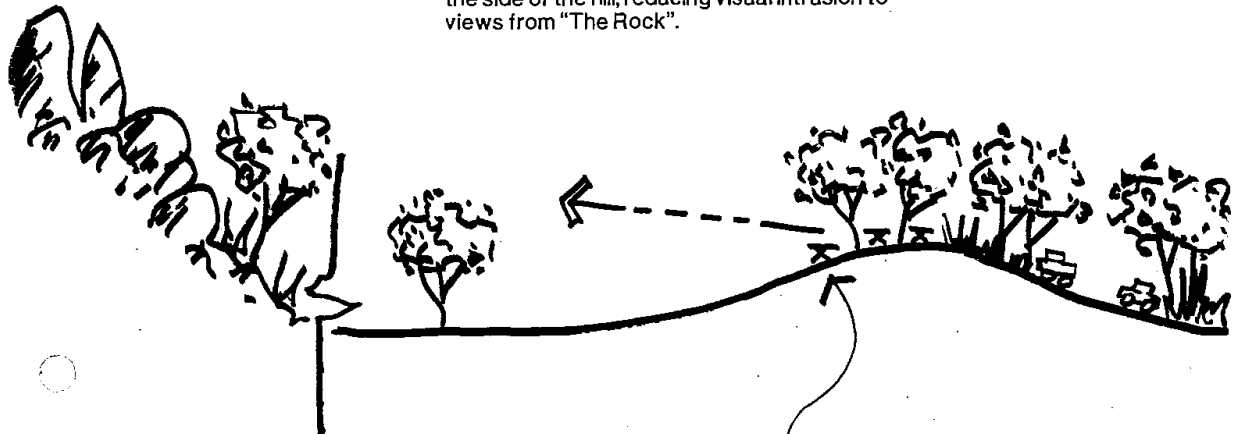
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H A N G I N G  
R O C K  
RECREATION RESERVE  
MANAGEMENT PLAN

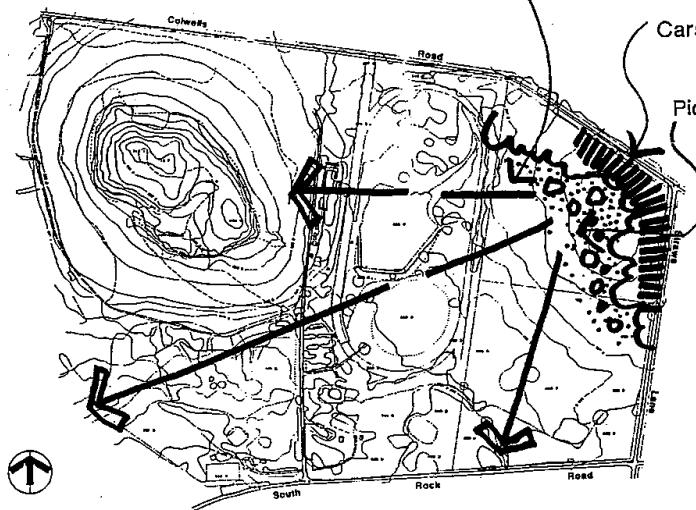
S.W. Picnic Area



Picnic area developed on the hill in the new property. The major initial goal is to re-vegetate this area in order to introduce picnicking as soon as possible. Cars would be located in trees on the side of the hill, reducing visual intrusion to views from "The Rock".



Good long views to Rock and down valley



Cars hidden behind hill in woodland

Picnicking at top of hill in scattered trees

H A N G I N G  
R O C K  
RECREATION RESERVE  
MANAGEMENT PLAN

Eastern  
Picnic Area



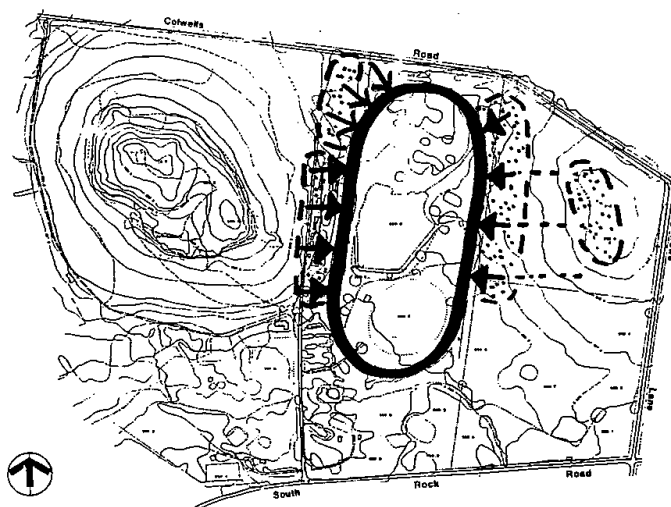
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CONSULTING GROUP

38.



views over track from elevated picnic positions



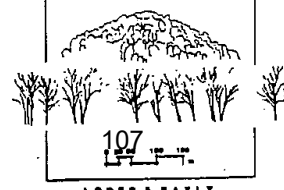
← Minor Views - Informal Picnic Areas

← Major Elevated Views

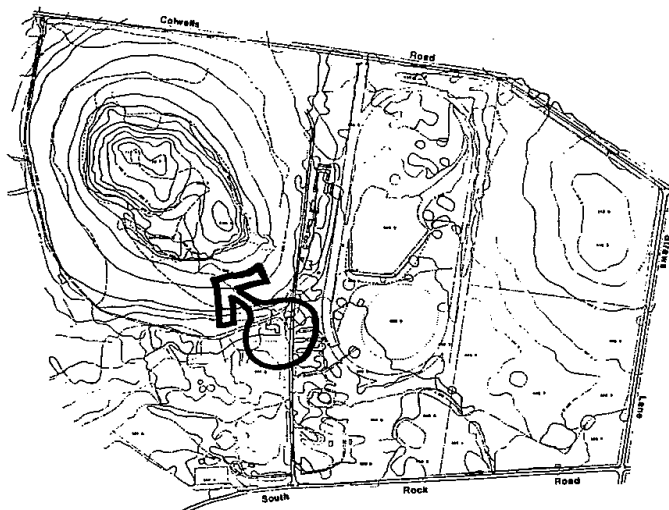
39.

H A N G I N G  
R O C K  
RECREATION RESERVE  
MANAGEMENT PLAN

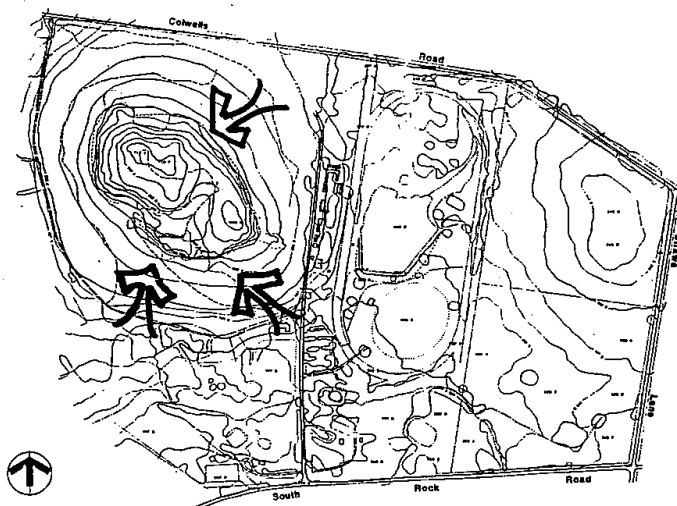
Race Day Viewing







controlled single entry to rock walk through  
interpretive centre

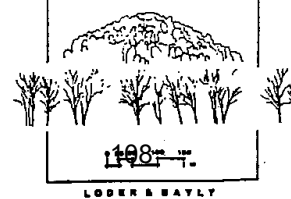


multiple entries to rock walk would help  
to spread visitor loads away from the  
stairway, but would be difficult to control

40.

H A N G I N G  
R O C K  
RECREATION RESERVE  
MANAGEMENT PLAN

Access to Rock

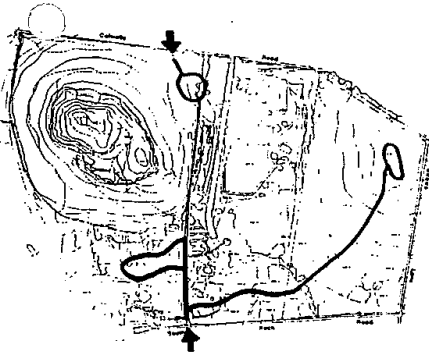


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## 11. REVENUE COLLECTION AND ACCESS

5 options for revenue collection and access were considered and are included in the appendix. The preferred option is a modification of one of these and is outlined below.

### 11.1 REVENUE COLLECTION AT OUTER PERIMETER — PREFERRED OPTION



The need to collect an entry fee from visitors greatly affects the management as well as access and circulation options for the reserve.

An entry fee to access the reserve means that fencing is required around the entire reserve and money collection points need to be positioned at every entry. Given the current practice of manning the gates, this expensive and labour intensive process, potentially limits the number of entries, increasing internal road costs.

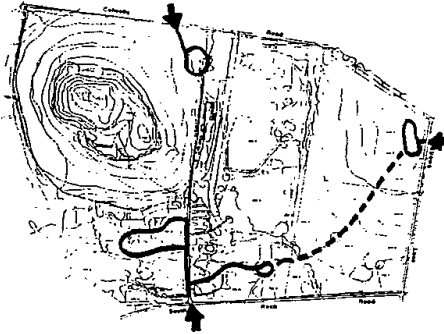
It is possible to make use of access control systems such as multiple-coin operated boom-gates at the entries, freeing-up staff to go about other tasks. This system has been applied successfully at the You Yangs State Park. The all-up cost of a multi-denominational coin collector and associated entry road works comes to approximately \$12 — \$15,000, an economically realistic alternative to a rangers wage spent doing the same thing.

The preferred option proposes retaining the existing 2 entries, but installing a boom gate at the southern entry. The northern road and access gate would remain as is, servicing the picnic area to the north-east of "The Rock" on race days only. A new connection road could link the eastern riverflat picnic area to the picnic areas on the hill of the new property in the future as the area is developed.

Boom Gates (including ass. road works)	
\$15,000 each x 1	\$15,000.00
Riverflat to Hill access road	
650 linear metres x \$120/m	\$78,000.00
Estimated total	<u>\$93,000.00</u>

## 11.2 ALTERNATIVE OPTION

This option proposes 2 entries, one from the south — (for which no new costing has been calculated as it already exists), accessing the main picnic area, and a new road coming in from the east off Straw's Lane. This new entry point would access the new picnic area on "the hill" and could link through the new property to the existing main picnic areas.



Boom Gates (including ass. road works)

\$15,000 each x 2	\$30,000.00
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New carpark for 50 cars at picnic area on "the hill" and access roading	\$30,000.00
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Optional access road from "the hill" to the existing main picnic area	
650 linear metres x \$120/m	\$78,000.00

Estimated total	\$138,000.00
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## 12. MANAGEMENT PLAN RECOMMENDATIONS

### 12.1 WHAT IS A PLAN OF MANAGEMENT?

A plan of management prescribes a program of management for a park for a specified period of time, outlined in the action and priorities plan in a following chapter. The basic components of a management plan are:

- a current description of the natural and cultural resources (as described in preceding chapters);
- the policy planning consideration relevant to the plan;
- a statement of the long term objectives for the reserve and the associated management objectives for that period;
- management prescriptions for the reserve.

#### 12.1.1 Purpose

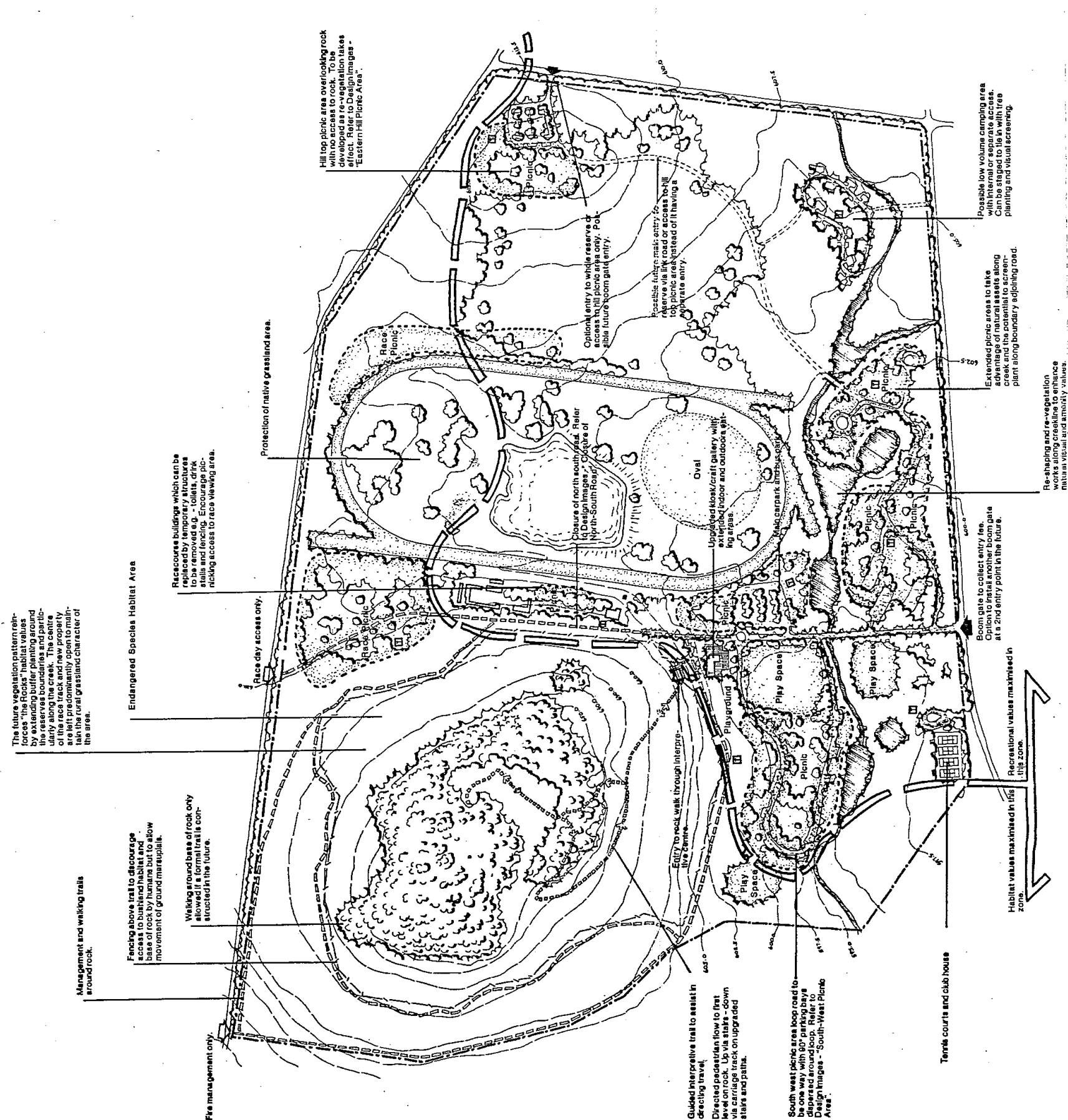
A plan of management should enable future management to proceed in an orderly manner; it identifies priorities for the allocation of resources and helps to reconcile competing interests. It also facilitates public understanding of the issues. Periodic reviews of the plan will need to be undertaken to enable changing environmental and socio-economic conditions, as well as new park management practices, to be taken into account.

### 12.2 STATEMENT OF INTENT

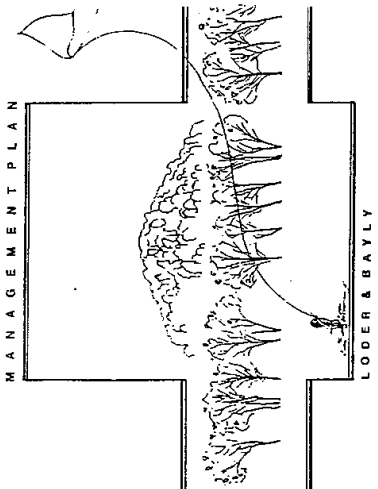
This statement of intent outlines the goals of management and the broad policies that will be implemented to achieve those goals including the recommendation of the Land Conservation Council.

#### 12.2.1 Management Principles

Management of recreational activities at Hanging Rock



# HANGING ROCK RECREATION RESERVE MANAGEMENT PLAN



# MASTERPLAN

44.

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Consulting Group



Recreation Reserve must:

- protect the significant geological, landscape, historical and natural values of the reserve;
- recognise that the reserve plays an important established role in local recreation and tourism of the region and state;
- recognise that the racetrack is an established use, a cultural feature and plays a significant role in the high public profile of the area;
- ensure that the natural values of the reserve are protected from the pressure of recreation activities;
- continue to emphasise the educational and interpretive potential/values of the reserves natural and historical (cultural) features;
- attract sufficient revenue to achieve the management goals.

#### 12.2.2 Goals

- Manage the recreational use of the reserve to minimize impacts on the conservation, historical and social values.
- Maintain and enhance the existing diversity of recreational activities in the reserve, providing the user with a memorable experience.
- Maintain and enhance the conservation values of the reserve for the public and future generations.
- Promote the educational and interpretive role of the reserve.
- Ensure that the management of the reserve does not detract from the recreation amenity.
- Ensure that the costs of managing recreation within the reserve are equitably distributed amongst the various user groups i.e. Day visitors, Race Club, Cricket and Tennis Clubs i.e. User Pays.
- To foster community involvement with and concern for development, management and maintenance of the reserve.

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### 12.3 MANAGEMENT OF THE RESERVES LAND TITLES

It is recommended that once the loan on the new property has been paid off that the property be transferred to Crown ownership and incorporated into the Hanging Rock Reserve, with the current regulations to apply for both pieces of land.

### 12.4 MANAGEMENT FOR PROTECTION OF NATURAL VALUES — FLORA

#### 12.4.1 Objectives

- To protect indigenous plant species recognised as being of special significance especially the native grasslands.
- To protect and maintain a diversity of indigenous plant communities.
- To re-habilitate disturbed areas.
- To restore degraded areas.
- To control or eradicate exotic weed species.

#### 12.4.2 Prime Recommendations

##### (a) *Extend/Maximise Core Habitat Area*

It is recommended that the relatively intact vegetation surrounding the rock be supplemented with re-vegetation of significant areas along the creekline and around the boundaries with indigenous species, particularly in the new property. Refer to Landscape Management Units and Future Vegetation plan.

##### (b) *Removal of Non-Indigenous Species*

It is recommended that all invasive non-indigenous plant species be progressively removed over a period of 10 years. This includes the willows and weed species such as thistles, blackberries etc. The significant oaks in the racecourse enclosure shall be allowed to remain as well the cypress, poplars, willows and non-indigenous eucalypts in the core picnic area.



(c) *Minimizing Degradation and Erosion of Vegetated Areas*

It is recommended that fencing be placed around the rock and path, as shown on the masterplan, to control pedestrian movement at the base of the rock. All access areas on lower slopes shall have formed paths or duckboarding with fencing, signage and interpretive messages where appropriate. Track numbers and locations should be rationalized.

(d) *Management of Vegetation on the New Property*

Fire hazard is the main concern in the short term management of the new property. Areas to be re-vegetated with indigenous species should be fenced off from surrounding pasture grass areas, which should continue to be grazed in the short to medium term in order to reduce biomass and associated fire risk. If revegetation with indigenous grasses is not successful then grazing may be a long term management solution.

The Preparation of a Revegetation Strategy for the new property is a priority. A combination on natural regeneration combined with direct seeding is recommended.

(e) *Vegetation Survey*

A survey of indigenous flora in the reserve should be carried out to identify species of significance to the area — supported by DC&E.

(f) *Native Grassland Habitat*

Special consideration needs to be given to the management of this threatened, sensitive, floristic community, particularly aspects like fire regimes, weed control and access.

**12.5 MANAGEMENT FOR PROTECTION OF NATURAL VALUES — FAUNA**

**12.5.1 Objectives**

- To protect and maximise viable populations of native fauna by maximizing habitat values.
- To control introduced animal species adversely impacting on the reserves fauna.
- To conserve faunal species seen as significant to the region.

### 12.5.2 Prime Recommendations

#### (a) *Maximised Habitat Value*

The policy of Maximised Core Habitat Area, as outlined under vegetation recommendations, is based on the premise that increasing the diversity of vegetation in conjunction with restricting human usage of an area makes an area more likely to provide for increased habitat values for resident faunal populations as well as becoming more attractive as a refuge for migratory or transient species.

Management Zone 1 should be reserved as a threatened species habitat area. The measures outlined under prescribed actions will help facilitate these aims.

#### (b) *Review of Boundary Fencing*

A review of the effectiveness of the boundary fence in its dual roles of excluding feral or domestic predators and confining released wallabies, koalas etc., should be undertaken by C&E officers. The outcome of this review will determine whether more animals can or should be released and if the fence should be extended to the new property.

#### (c) *Control of Domestic Pets*

Visitors to the reserve with cats in their vehicles must confine the same to the vehicle for the duration of their visit. Dogs will be allowed on lead in the general reserve but not on the Rock walk or surrounding management/walking tracks immediately to the north and west.

#### (d) *Control of Feral/Problem Animals*

Feral animals, most notably cats, dogs and foxes should be controlled by the most appropriate and humane method. Cats should be cage-trapped or shot, registered dogs should be caught and impounded where appropriate and in the case of unregistered nuisance dogs and foxes, shot.

#### (e) *Aquatic Habitats*

It recommended that significant changes to the creek be undertaken to maximise aesthetic and recreation values. A secondary consideration of this is an increased opportunity for wetland aquatic habitat creation. Prior to works on the creek commencing a review of the quantity and timing of stream flows and amounts of standing water year round should be undertaken to ensure ecological requirements can be met. Any reshaping of the creek should create a creek bed that is a shallow

"V" shape in section rather than the existing section which is a deep trench.

*(f) Wildlife Relocations*

No wildlife species, including fish, should be relocated or liberated in the reserve unless approved by the D.C. & E.

## **12.6 FIRE MANAGEMENT**

### **12.6.1 Introduction**

A fire protection plan for the reserve was prepared jointly by the local C.F.A. and D.C. & E. in May 1989 and is included in the appendix. The protection plan should be reviewed in the light of our recommendations, particularly those relating to increased vegetation density and diversity around the reserves boundary.

### **12.6.2 Recommendations**

We recommend that no fuel reduction burns occur in the area above the upper management trail around the rock, and that the frequency of burns between this trail and the boundary fence to the north and west be reviewed. No other fire breaks or trails should be permitted in addition to the outer boundary and upper management trails already in place. Special techniques such as mosaic burns need to be incorporated in the management of the indigenous grasslands.

## **12.7 MANAGEMENT OF VISITOR USE AND RECREATION RESOURCES**

### **12.7.1 Recreation Objectives**

The reserve is an important tourist area and, while "the Rock" is the major attraction, all attempts should be made to maximize any recreation opportunities which are compatible with the conservation and protection objectives of the reserve.

The objectives are:

- To provide the widest compatible range of recreation opportunities.
- To preserve opportunities for recreation in the most natural setting possible.

- To permit formal active recreational use of the park and to encourage commercial user pays principals for sporting activities.
- To minimise the impact of recreation on Park values.

#### 12.7.2 Park Promotion

##### (a) *Visitor Information Boards*

Develop a Park Information Board, or series of boards, setting out the layout, attractions and activities of Hanging Rock, with the boards located at the Park entrances and principal nodes of activity.

##### (b) *Promotion*

###### (b1) Promotional Pamphlet

Design, develop and distribute at entry points a promotional pamphlet for Hanging Rock outlining:

- current activities and facilities available;
- proposed changes and improvements in the future of the Reserve.

The pamphlet should have the following attributes:

- simple, concise, and with pictures of aspects of the Reserve;
- emphasis on the range of activities suitable for all interests and ages — natural environment, sporting uses, e.g. picnic races, picnic and BBQ area etc;
- be up-dated as major changes occur in the Park.

###### (b2) Media

Promote the attributes and special events of Hanging Rock through local regional and Melbourne newspapers, via:

- special articles on aspects of the Park — historic, environmental, sporting etc,
- media releases e.g. public release of the Management Plan, announcement of new Park initiatives etc;
- paid advertising.

###### (b3) Community Involvement

Encourage the participation of volunteer community and environmental groups such as the Australian Trust for Conservation Volunteers, Men

of the Trees, Friends of Hanging Rock, Rotary, in tree planting and associated activities. This participation will foster greater community interest in, and ownership of, the Reserve.

### 12.7.3 Public Access

#### (a) *Maximizing Access to Public Land and Facilities*

Public access should be encouraged to all parts of the reserve except those areas where access may conflict with the management of sensitive areas or habitats of value. It is recommended that greater public use of the area occupied by the Hanging Rock Race Club's enclosure be encouraged by removal of permanent fencing along the north-south connection.

Where appropriate, facilities such as the racecourse and members viewing area should be made available to the organizers of special events, such as music concerts, for an appropriate fee. The Committee of Management should identify potential uses and promote the reserve to possible events organizers. Develop a special events program comprising a mix of educational and entertainment events.

Possible events are:

- Art Displays — local schools, groups etc.
- Food and Wine Festivals
- Gymkhanas and other equestrian events
- Music Festivals & recitals
  - Rock
  - Jazz
  - Classical
  - Opera
  - Country
- Vintage Car Rallies
- Plays/Outdoor Theatre
- School activities
- Environmental walks & displays
- Family sports days, fun runs

These events should fall within the Reserves overall objectives for protection and minimizing disturbances to the environment.

The Special Events should take place principally at weekends, in line with the period of greatest availability of family groups. As the Reserve develops over time, there may be scope for expanding the Special Events Program into non-weekend periods, especially for school groups.

(b) *The Racecourse*

Given the current and mid-term future financial situation of the Racing Club, it is unrealistic to expect that the track layout could be altered to assist movement from east to west at the north of the track. At this stage we recommend that the track remain in its current location, but if the financial situation changes, a review should be undertaken to assess the feasibility of a track change.

**12.7.4 Organised Sporting Uses**

(a) *The Tennis Club*

It is proposed that the tennis courts and clubhouse continue to be fenced inside of the reserve with its own access road and parking area. From the financial figures, very few tourists visiting the reserve currently use the tennis courts. Club memberships and court fees should therefore be based on a user pays principle and the club should not be subsidised by the reserve, but should pay an annual fee to the committee of management. Current lease agreements need to be reviewed.

(b) *Multi-Purpose Oval*

The existing oval should remain available to hire by private groups when it is not being used by the resident club.

The reserve staff currently maintain the ovals surface e.g. mowing, top-dressing etc. It is recommended that a review be undertaken of the sporting clubs monetary contribution for these maintenance works, to ensure that the reserve is being adequately compensated.

Club memberships and ground hire fees should be based on a user pays principle, with the club being responsible for the up keep/maintenance of the clubrooms to a standard to be determined by the committee of management.

**12.7.5 Other Recreation Uses**

(a) *Picnicking*

All picnic areas should be upgraded to improve their visual and amenity values. Picnic tables and BBQs should be of a consistent theme and carparking areas should be organized to ensure maximum efficiency.

(b) *Walking*

Trails should be formalised and clearly defined. New trails should be established into the new property

(c) *Fishing*

An investigation should be undertaken of the racecourse dam to determine the suitability of it being stocked with an appropriate species of fish to enable commercial recreational angling.

(d) *Nature Study*

A system of guided trails should be established in conjunction with the interpretive centre to help convey to the public the unique cultural and natural features of the reserve

#### **12.7.6 Circulation & Access**

(a) *Road Access*

As outlined in Section 11 the main road entry should be maintained from South Rock Road. The northern access road should be for race days only. Road surfaces should be either a high standard unsealed finish, or if funds are available, bituminous asphalt.

(b) *Carparking*

Carparking areas should be nationalised to maximum efficiency i.e. more spaces, less unusable road surface. Picnic area car parks should avoid large areas of vehicle massing. Groups of 3-4 cars together separated by planting from other groups are preferable to continuous lines of cars.

#### **12.7.7 Maximum Visitor Numbers**

Due to the locational context of the Reserve, the majority of visitors travel from the Melbourne metropolitan area or call in as an interruption to an extended journey and it would be unfair to turn people away after such a long drive because the reserve was full. The new property gives an opportunity to increase the picnic area and spread the carparking areas. The visitor experience of climbing the rock does not really change because whether there are 100 or 200 people on top at one time, the experience on any peak day is not going to be one of "wilderness".

## 12.8 PARK MANAGEMENT

### 12.8.1 Principal Responsibility

Maintain the Committee of Management as the body responsible for overall management, control and development of Hanging Rock.

### 12.8.2 Hanging Rock Advisory Committee

Appoint a locally-based Hanging Rock Advisory Committee to provide local and specialist input into management of the Reserve. Could meet twice yearly with the Committee of Management.

Membership of the Committee should comprise:

- The Friends of Hanging Rock
- Macedon Ranges Conservation Society
- Department of Conservation and National Resources
- The Head Ranger
- Hanging Rock Race Club
- Representatives of the Sporting Clubs
- A representative of the Victorian Climbing Club

### 12.8.3 Staff Training

Develop a structured Staff Training Program conducted by approved professionals for all employees of Hanging Rock, covering such aspects as:

- technical training
- dealing with the public
- new environmental approaches
- other, as appropriate

### 12.8.4 Existing Hanging Rock Staff

#### (a) *Employment Guarantees*

Guarantee the employment of all existing Hanging Rock staff under conditions *at least equal* to those which would apply to their status if they were employed by the Department of Conservation & Natural Resources.

#### (b) *Staff Classification*

Review and reclassify all existing Hanging Rock staff according to accepted Park employee classifications as they apply to DC & NR.



## 12.9 FINANCE

Many of the commercial and sporting activities of Hanging Rock are under-performing in terms of financial return. further, there is an increasing tightness in the availability of public funds for new initiatives and this tightness is occurring at all levels of Government — federal, state and local.

The financial strategies are thus designed to:

- generate funds for the enhancement of the physical and recreational attributes of Hanging Rock;
- ensure normal user pays fee charges are applied for use of public sporting facilities;
- increase and diversify sources of funding for the operation and development of Hanging Rock.

## 12.10 MANAGEMENT OF COMMERCIAL ACTIVITIES

### 12.10.1 Introduction

There is scope for a number of activities to enhance visitor experience/recreational opportunities within the reserve while at the same time returning revenue to the reserve funds to aid future implementation programs.

### 12.10.2 Recommendations

#### (a) *Rock Climbing*

As outlined in 12.12.2, it is recommended that commercial rockclimbing/abseiling be strictly controlled.

#### (b) *Ballooning, Horse Trail Rides and Stalls*

All suitable commercial activities should provide a real return based on commercial market leases/rents. All operators shall have relevant operator licences and liability insurance with cover extended to include the committee of management. Horse riding should be confined to the eastern section of the reserve.

(c) *Commercial Filming*

Permits should be required for all commercial filming in the reserve with an appropriate fee charged for such activities.

(d) *Use of "Hanging Rock" name on commercial products*

The rights to use of the name "Hanging Rock" on commercial products should rest with the committee of management and an appropriate licensing fee should be levied on approved registered users of the name.

## **12.11 BUILDINGS AND STRUCTURES**

### **12.11.1 Overview**

Historically, there is little on the reserve, apart from the ladies toilet, which is of significance. There is a scarcity of information available on the history surrounding the racecourse buildings, suffice to say that they have continually been added to over the years as the need arises. Weatherboard, plain render or similar walls, galvanised iron hip roofs painted red are appropriate materials to be considered in any future works programs.

### **12.11.2 Recommendations**

(a) *Ladies Toilet*

This structure, which dates back to the 1880's, and is of an Edwardian architectural theme should be conserved. It should remain closed and retain its existing colours. The fencing should be altered to a type shown in the details section and the structure should have an edged gravel surround. An interpretive board should summarize what is known of its history.

(b) *Racecourse Buildings*

All buildings except the temporary galvanized iron structures such as the main toilets and drink stalls shall be retained. All except the stables shall be painted in a cream colour with brick red roofs to match the ladies toilets.

(c) *Hall*

Shall be modified to suit its use as an interpretive centre with decking, verandahs and entries and shall be painted as above.

(d) *Toilets*

All toilets shall be: renovated with gable roofs with verandahs, have their walls bagged and be painted to colour as specified for race buildings.

(e) *Kiosk/Ex-Rangers Residence*

As previously outlined, these buildings could be part of a tender package to alter and operate them as a commercial kiosk/restaurant and craft gallery. As a result, significant changes to the existing structures may occur as long as the finished product matches the colouring and character of the alterations proposed to the previously mentioned structures.

(f) *Picnic Shelters*

Future picnic shelters should be designed in a style to match the roofline and colouring as mentioned previously.

(g) *Signs*

All signage throughout the reserve should be designed in a co-ordinated manner with consistent colours, proportions, typeface and wording. The messages conveyed by 4 or 5 diverse signs at the start of the rock walk, for example, should be condensed to one or two signs. It is recommended that DC&E standards for signage be adopted but that an original Hanging Rock logo be incorporated into all signs.

In the vicinity of historical or built structure i.e. the race track buildings, kiosk or historical ladies change room, signage of type that is more in keeping with the Edwardian style is considered to be more appropriate.

(h) *Electricity and Telephone Overhead Services*

All overhead services should be undergrounded for aesthetic as well as fire safety reasons.

## 12.12 ROCK CLIMBING STRATEGY

### 12.12.1 Legal Situation

The committee of Management, being an incorporated body, are covered from liability by the insurance cover of the D.C. & E.

[REDACTED]

The threat of potential litigation should not be a reason therefore for banning climbing. The Hanging Rock Reserve Committee of Management should, however, make it clear that it does not actively promote climbing at the rock and are not experts in the sport of climbing.

All reasonable precaution must be taken to minimize any potential risk of an accident occurring. Signage at the entry to the rock should clearly state that climbing is a dangerous sport, and should also set out any regulations regarding the control of climbing e.g. should wear helmets, areas prohibited to climbing, no new bolts, days not allowed to climb etc. This could be backed up by a brochure outlining the same.

Removal or replacement of existing bolts that are loose or dangerous should be carried out by an expert from a recognised climbing organization e.g. the Victorian Climbing Club with its own insurance cover, contracted on an annual basis by the committee of management.

#### **12.12.2 Commercial/Instructional Climbing and Abseiling**

By charging a fee, an organization is implying that it is competent to instruct and will provide for client's safety. It is reasonable that commercial operators pay a fee to the Committee of Management as a contribution towards management of the reserve. The commercial operator must also show evidence of their own current public liability insurance, with co-insurance extended to the committee of management in order to protect the committees interests. Climb instructors must also show evidence of instructional accreditation.

Commercial/instructional groups generally operate quite differently to individual climbers in that they usually employ a technique called "top roping". Access is required to the top of a climb where a rope is tended by instructors while individuals climb on the rock. The rest of the group waits and watches from the bottom, and the larger the group size, the greater the trampling of vegetation and potential erosion. We recommend therefore that commercial group sizes be restricted to 8 people inclusive of instructors, and that 3 commercial operations only be allowed to conduct climbing. The controls set out in the following section will apply.

#### **12.12.3 Non-Commercial Climbing**

It is our recommendation that private climbing be allowed at Hanging Rock but under the controls as set out in the following section.

### ACCESS AND REGULATION

It is recommended that climbing be regulated to minimise impact on the environment of the rock. The various recommended measures are outlined following:

- a) **SPATIAL SEPARATION.** Climbers need to be precluded from areas where they may conflict with the public. The area of greatest concern is that from the staircase to the carriage track, where no climbing will be permitted. The climbing zone will extend from the east of the staircase (Near and including "the Hearse"), to around the east side of the rock to the North-east (near to and including "The Ugley Sister"). Climbing, apart from boulder problems on the summit, will not be allowed elsewhere. It may occasionally be necessary to close and rest areas if erosion damage is accelerated.
- b) **TEMPORAL SEPARATION.** Due to spatial separation measures, it is not deemed necessary to employ a climbing ban on the busiest days i.e. Saturday or Sunday.
- c) **BOLT-FREE ZONE.** The existing bolts and belay points that are sound and secure shall remain. This shall be determined by the committee of management contracting an expert climber from a recognised organization; such as the Victorian Climbing Club, to carry out a survey. Those found to be unsafe shall be replaced using the best available technology, causing least damage to the rock face. No new bolting will be allowed without the authority of the committee of management.
- d) **ACCESS TO CLIMBS.** An informal hardened access path will be constructed as appropriate around the base of the rock for the length of the climbable area. The path shall be out of bounds to the general public, being closed off by a locked gate in the vegetation protection fence, but able to be accessed by climbers when they pay a deposit and collect a key from the kiosk.
- e) **REGULATION AND EDUCATION.** It is intended that management of climbers take on more of a pro-active, educative approach. With the help of a recognised climbing body, a code of conduct/ethics for climbers will be prepared which will explain the importance of the regulations on the preservation of the rock and its surroundings. This information would be set out in a brochure available at the interpretive centre or kiosk and would also be displayed on a sign at the entry gate to the climb access trail. It is hoped that

[REDACTED]

this approach will overcome the need to heavily police and further regulate the sport.

[REDACTED]

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### 13. STAGING OF WORKS/ PRIORITY OF ACTIONS

The following is a list of recommended actions in order of priority. Obviously, should funds become available the order of priority may change to suit. Time frame refers to commencing work upon adoption of the management plan.

	<u>Priority Action</u>	<u>Associated Action</u>	<u>Time Frame</u>
1.	Upgrade existing toilets & Structures.	Upgrade septic tanks and effluent treatment.	6 months
2.	Install Boom Gates at South Rock Road entrance.	Entry roadworks.	6 months
3.	Construct new access stairs up Rock & construct a clearly defined access path. Fence where necessary.	Revegetate areas around walk. Implement an interpretative trail.	1 year
4.	Upgrade and extend kiosk.		Ongoing
5.	Revegetation of new property.	Management of pasture growth.	Ongoing
6.	Close off North South through Road.	Revegetate to road verge edge.	1 year
7.	Construct new road & carparking area to South West Picnic area and establish new Picnic facilities.	Revegetate existing carpark areas no longer used.	2 years
8.	Establish Interpretative Centre.	Interpretation displays and education material.	2 years
9.	Upgrade main carpark to facilitate bus turning and parking.		2 years
10.	Reshape creek line and create wet lands and water features.	Revegetate creek line.	3 years
11.	Construct access road and carpark and establish picnic facilities on new property.	New toilets.	3 years 5 years

61.

[REDACTED]

Ongoing works as major funds become available:

- Progressively upgrade remaining picnic areas and furniture.
- Increase vegetation programs around Reserve boundaries and in habitat areas.
- Review fire management.

Discretionary Works:

- Acquire land around perimeter of Reserve.

A general priority for resolving conflicts in land-use could be:

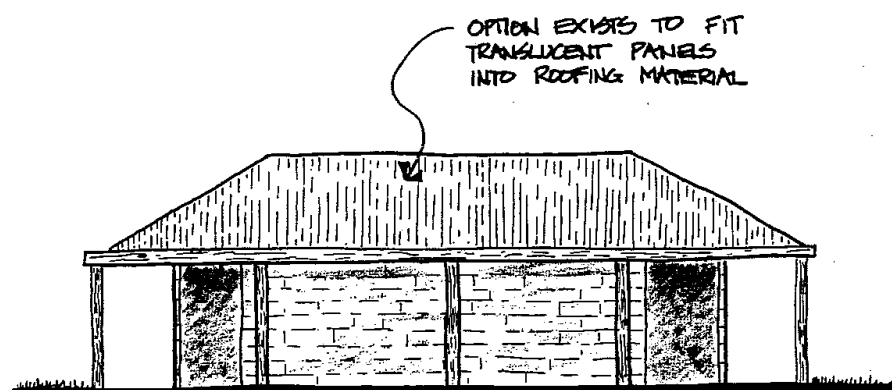
1. Access to the Rock
2. Preservation of indigenous plants and animals
3. Informal recreation using the Rock
4. Informal recreation using other areas of the Reserve
5. Formal recreation



**14. STANDARD DETAILS**

63.

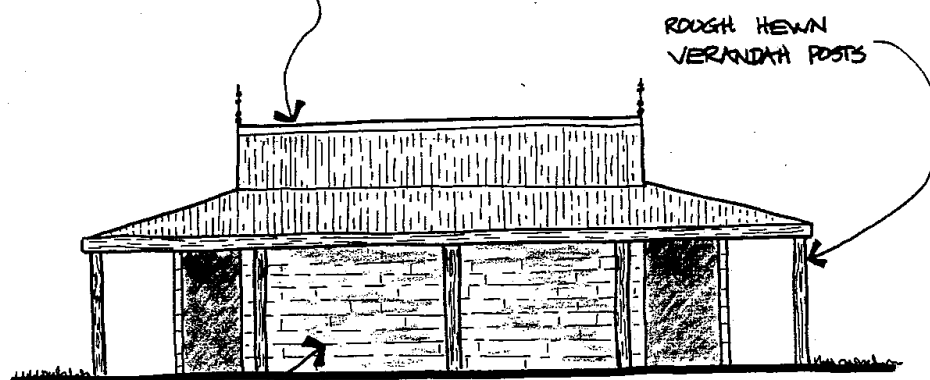
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RURAL STYLE ELEVATION - NTS

PAVE SURROUNDS UNDER  
EAVES WITH BRICK

ROOFING FRAME TO BE  
CONSTRUCTED OVER EXISTING  
TOILET BLOCK STRUCTURE



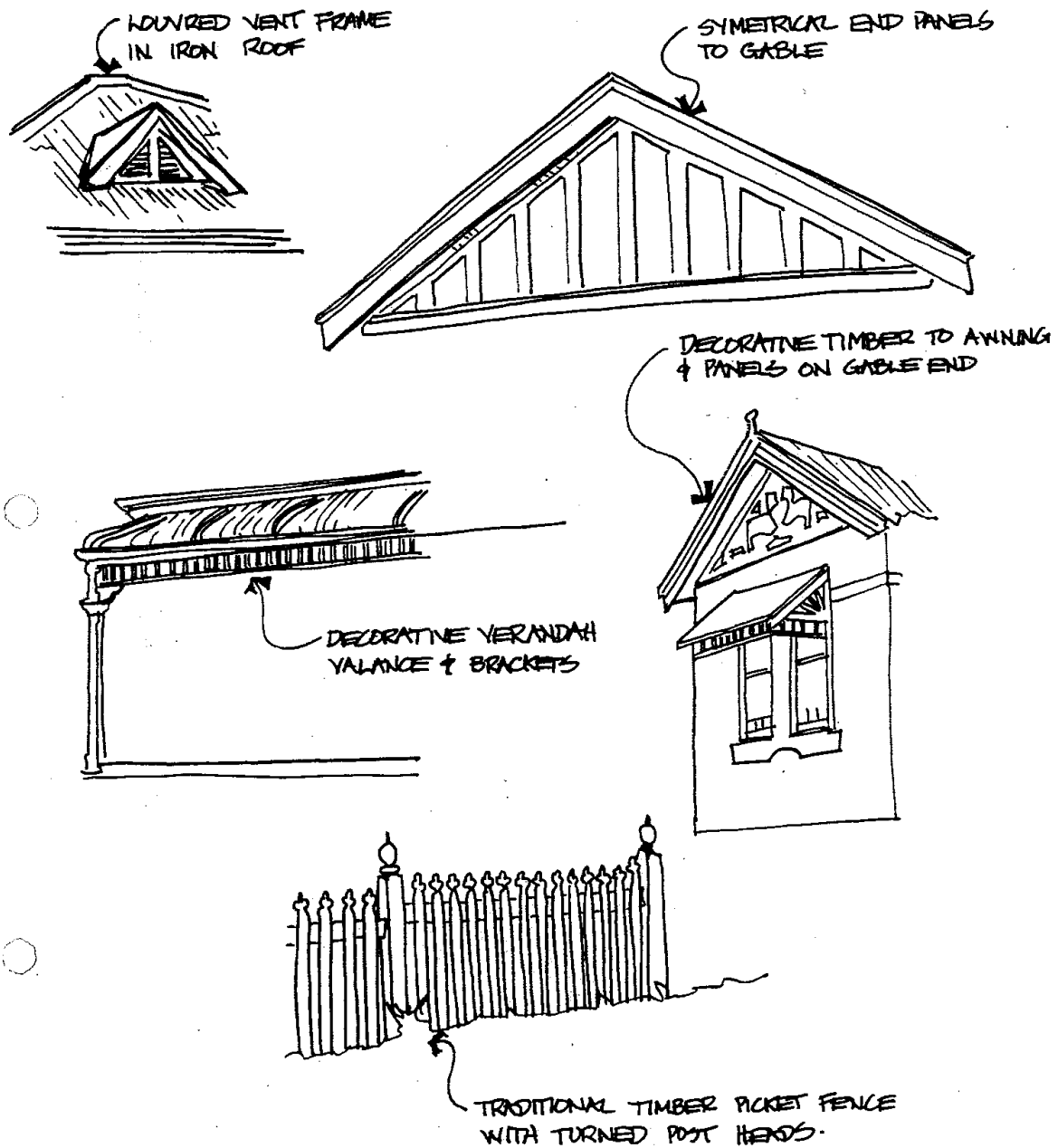
HISTORICAL STYLE ELEVATION - NTS

BAG AND PAINT EXTERIOR  
BRICKWORK. RENOVATE  
INTERIOR FITTINGS AS NECESSARY

## TOILET BLOCK RENOVATIONS



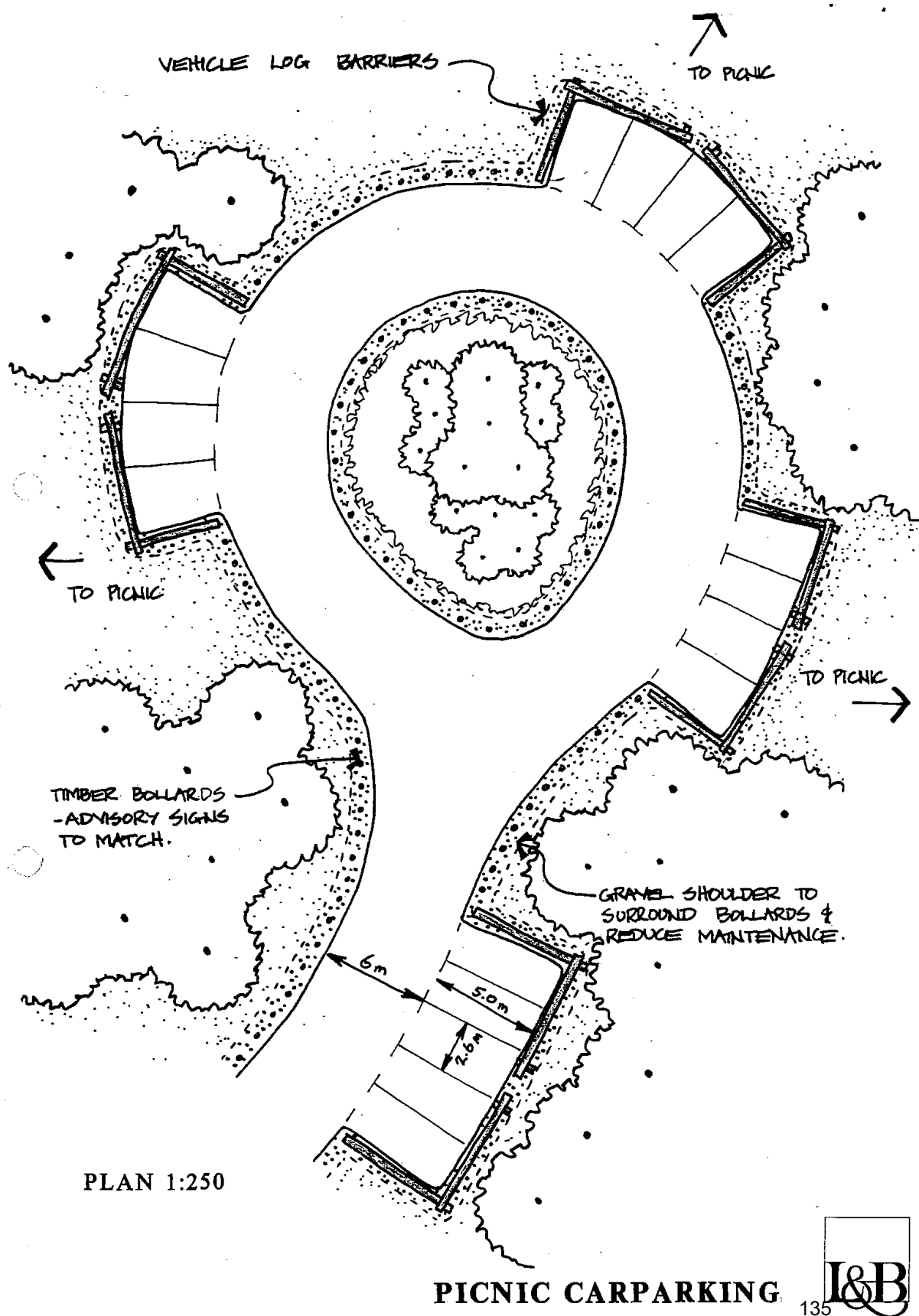
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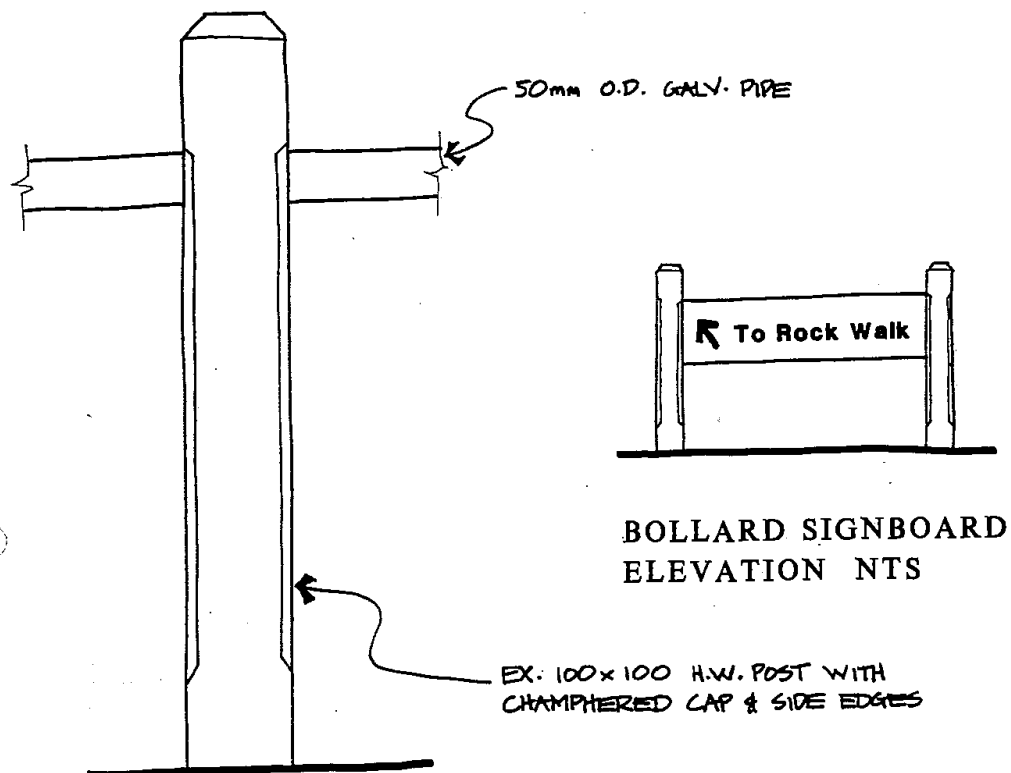


ARCHITECTURAL DETAILING

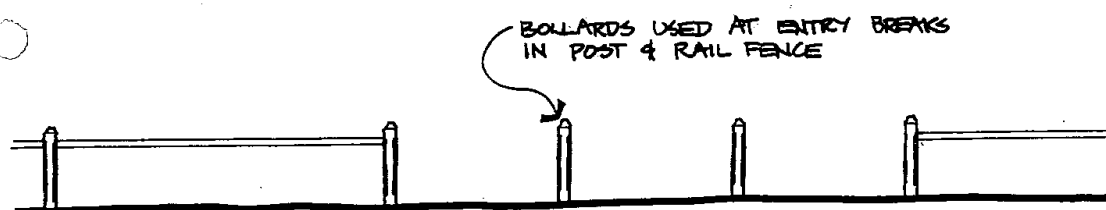


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POST &amp; RAIL ELEVATION NTS

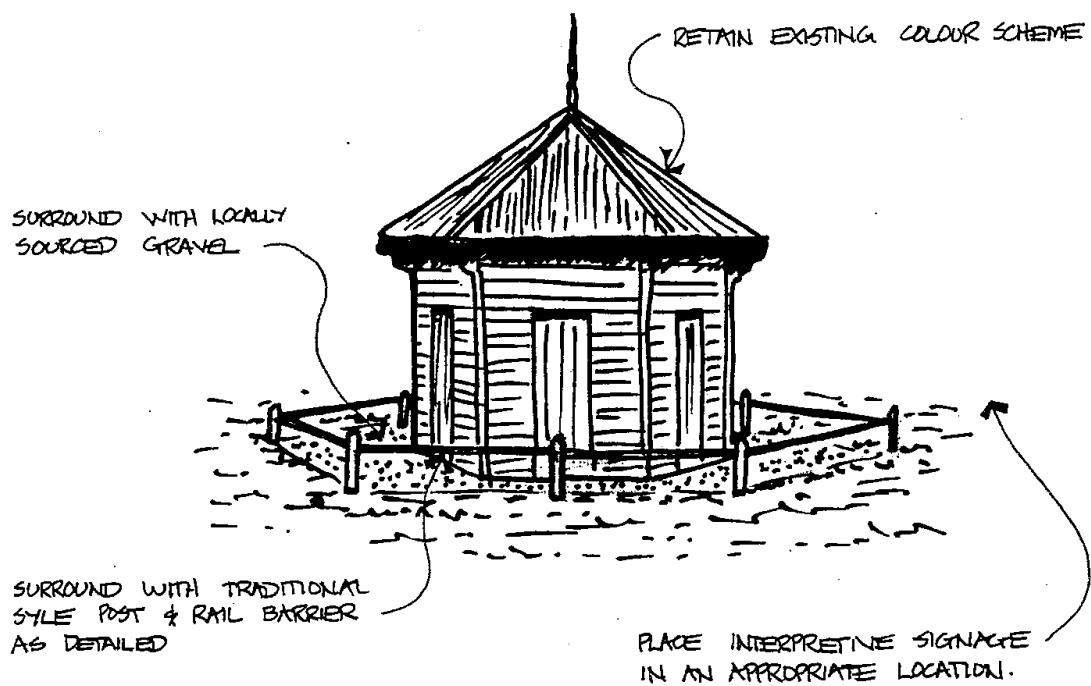


POST &amp; RAIL WITH BOLLARD ELEVATION NTS

**INTENSIVE USE PRECINCT**  
**TRADITIONAL BOLLARD/ BARRIERS**

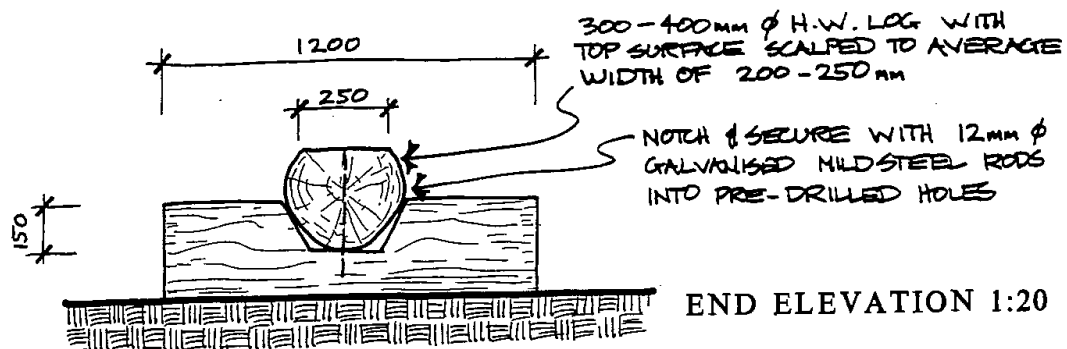
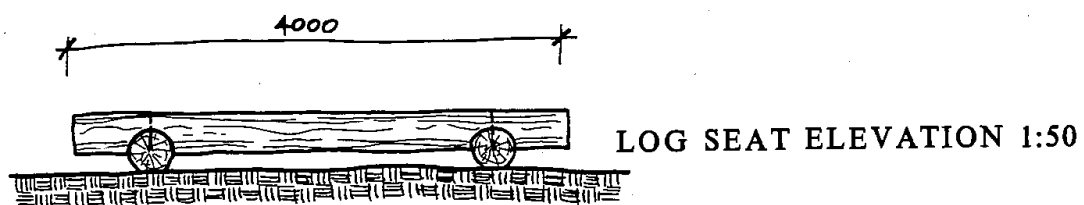
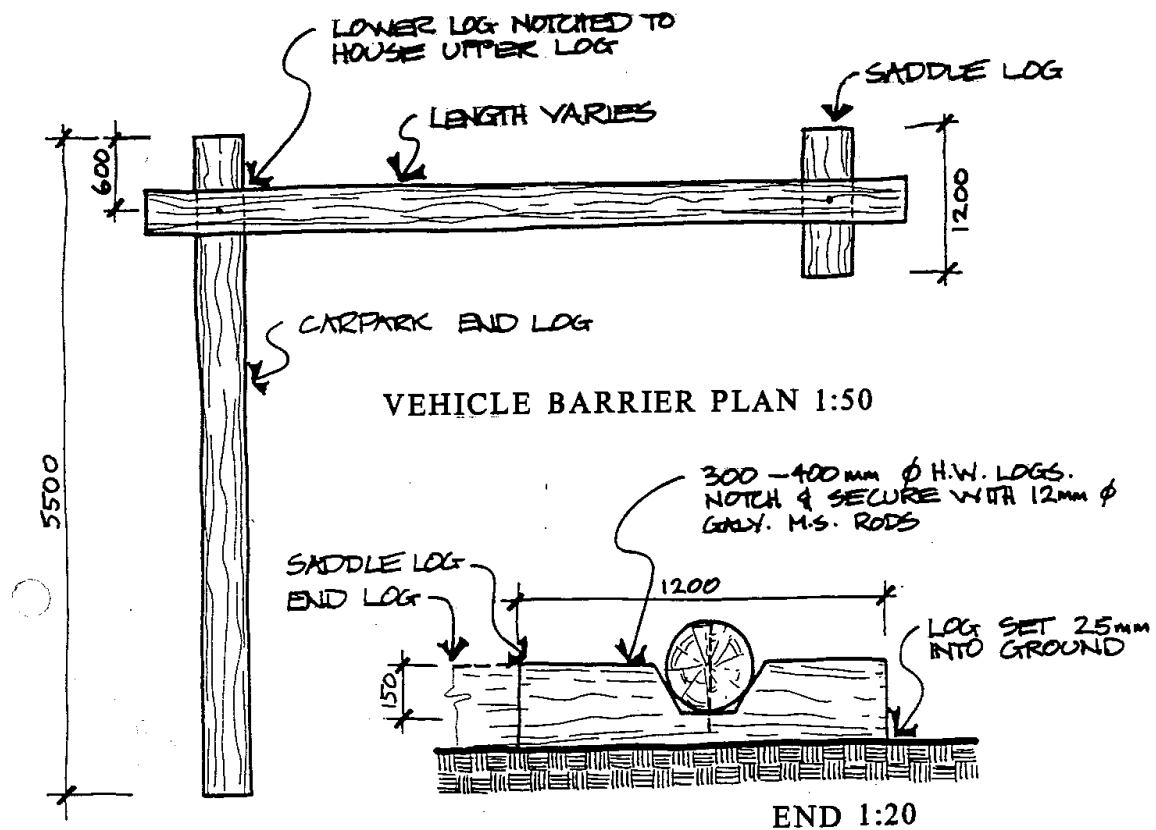


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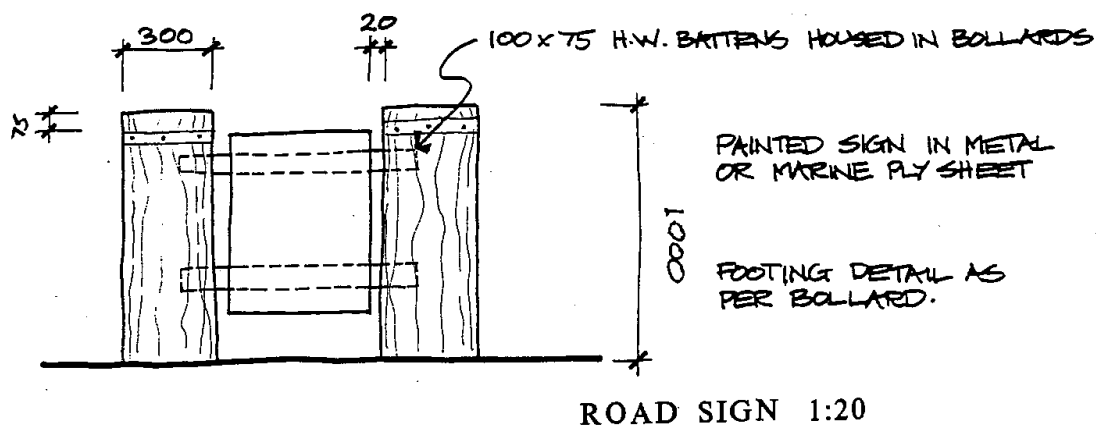
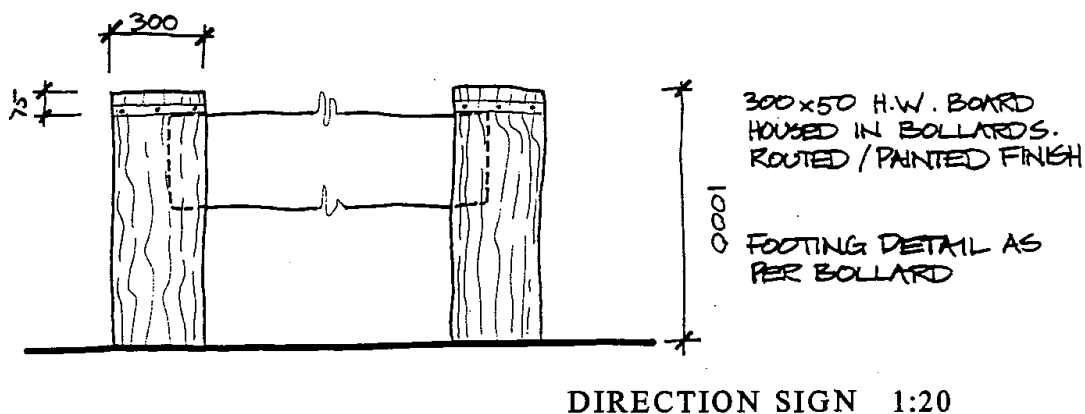
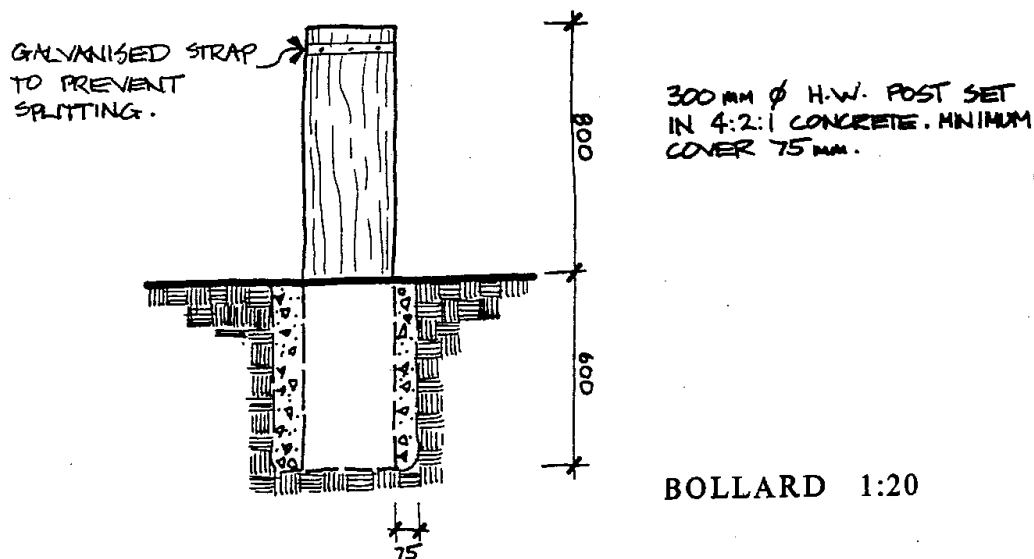
**HISTORIC LADIES TOILET**





## VEHICLE LOG BARRIERS & LOG SEATS<sup>138</sup>

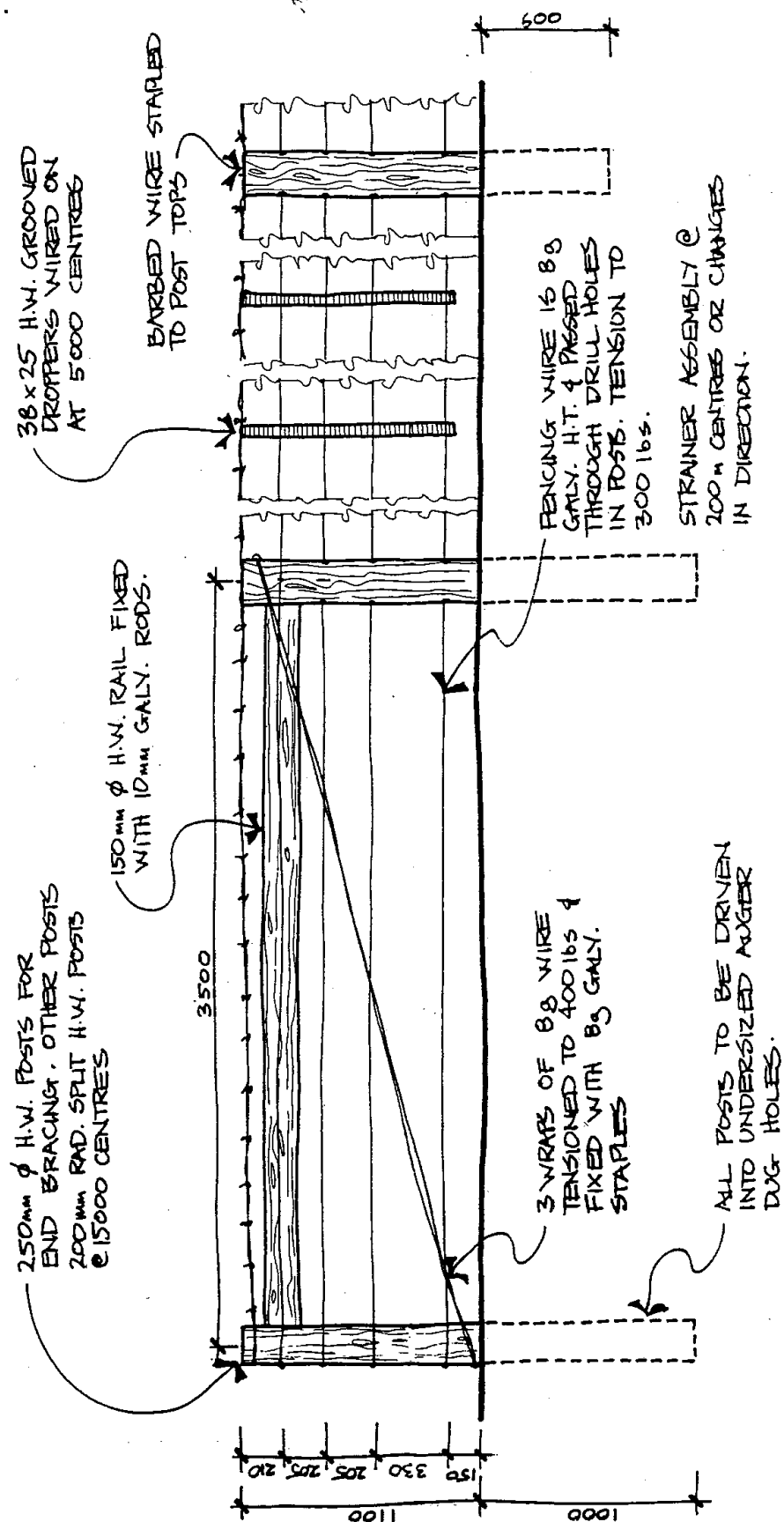




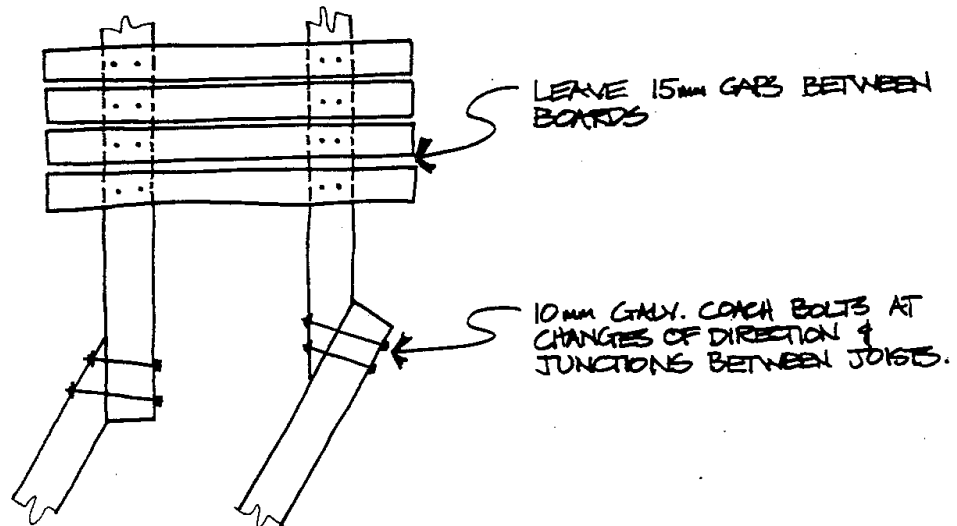
BOLLARDS &amp; ADVISORY SIGNS 139



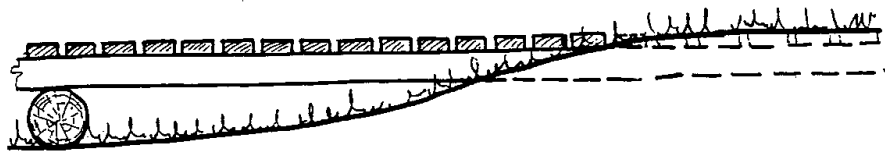




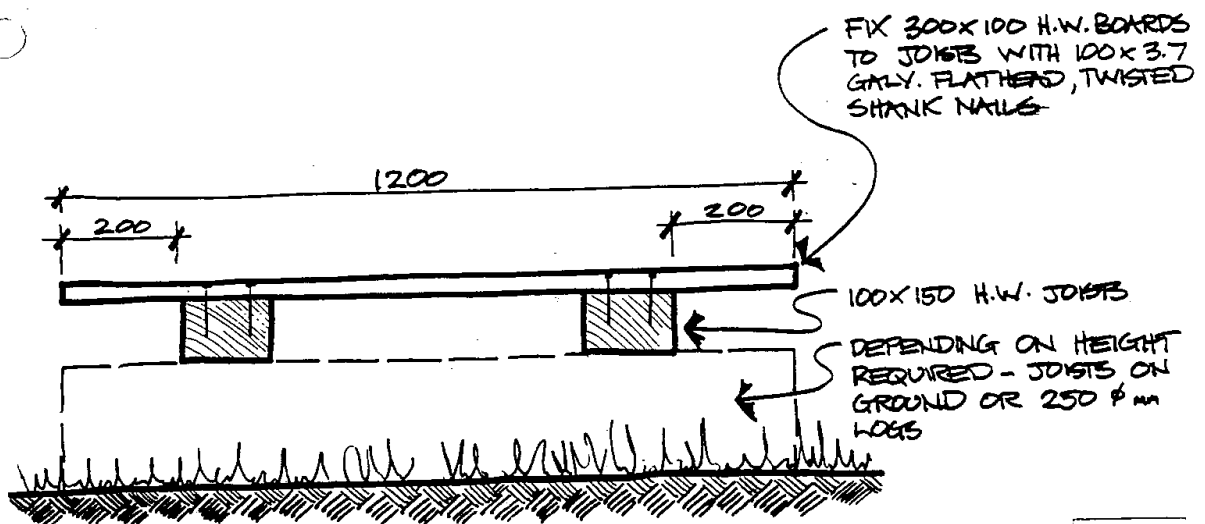
## POST & WIRE FENCE



PLAN 1:20

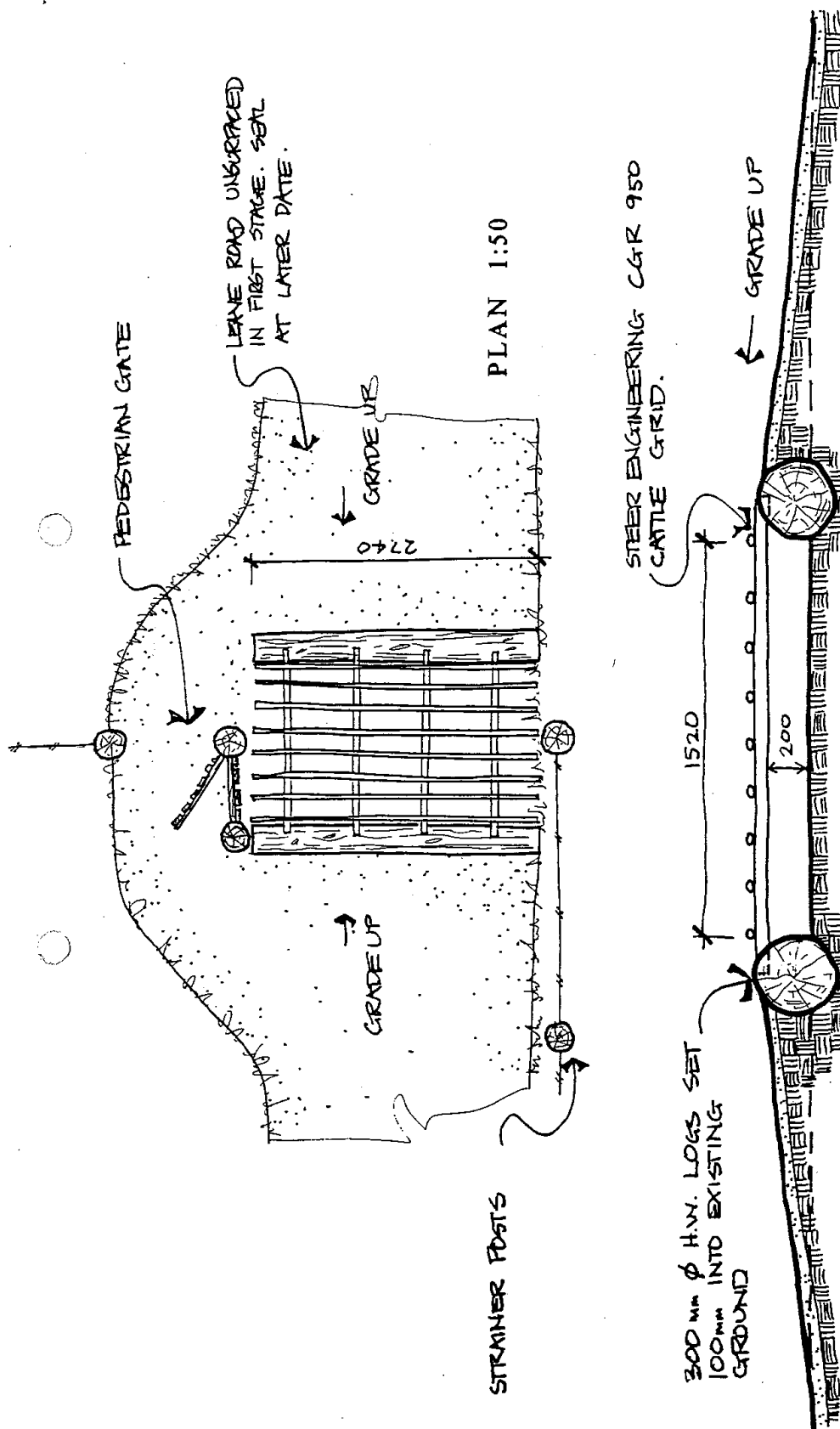


ELEVATION 1:20



SECTION 1:10

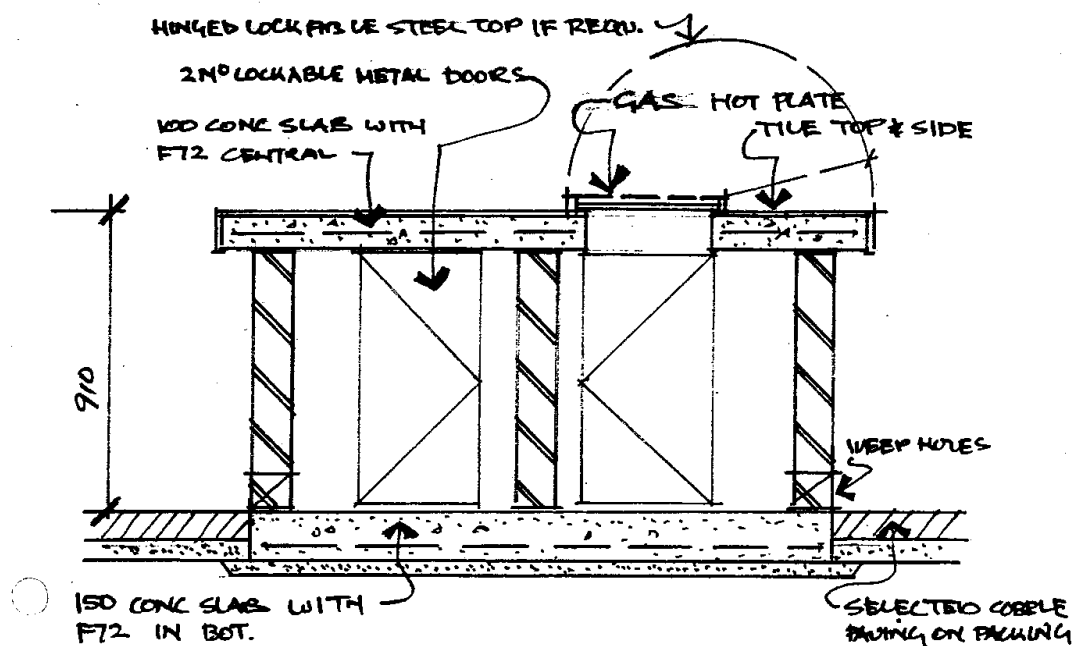
DUCKBOARDING<sup>141</sup>



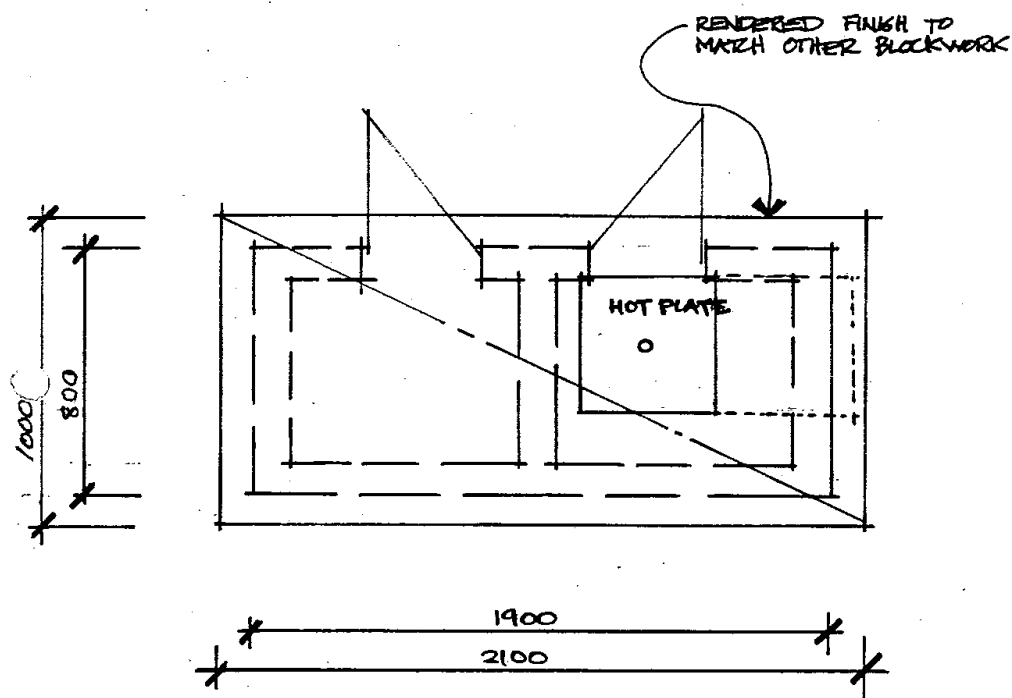
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## CATTLE GRID AT ENTRY TO NEW PROPERTY



SECTION 1:20



PLAN 1:20

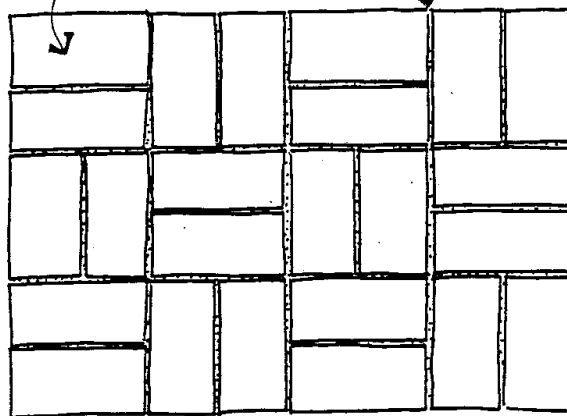
NB. ALL DIMENSIONS TO SUIT COURSEING OF BRICKS & TILES SELECTED.

BARBEQUE



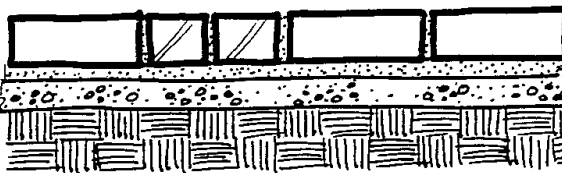
PAVING BRICKS LAID IN A  
BASKET WEAVE PATTERN  
& BUTT JOINTED.

SWEEP SAND INTO GAPS  
AFTER COMPACTING.



PLAN 1:10

DRY SAND/  
CEMENT MIX.



50mm COMPACTED  
F.C.R. BASE.

COMPACTED SUB-GRADE.

SECTION 1:10

# TOILET & PICNIC SHELTER BRICK PAVING

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## APPENDIX

### FLORA AND FAUNA

#### A.A.1 LOCALLY INDIGENOUS FLORA

Below is a list of indigenous plants found on the Reserve from 1985 to 1989. Compiled by A. Davis and B. Kemp.

Botanical Name	Common Name
<i>Acacia dealbata</i>	Silver Wattle
<i>A. mearnsii</i>	Black Wattle
<i>A. melanoxylon</i>	Blackwood
<i>Acaena anserinifolia</i>	Bidgee-widgee
<i>A. echinata</i>	Sheep's Burr
<i>Acrotriche prostrata</i>	Trailing Ground-berry
<i>Adiantum aethiopicum</i>	Common Wheat-Grass
<i>Anthoxanthum odoratum</i>	Sweet Vernal-grass
<i>Amyema pendulum</i>	Drooping Mistletoe
<i>Arthropodium milleflorum</i>	Pale Vanilla Lily
<i>Asperula scoparia</i>	Prickly Woodruff
<i>Asplenium flabellifolium</i>	Necklace Fern
<i>Banksia marginata</i>	Silver Banksia
<i>Bossiaea prostrata</i>	Creeping Bossiaea
<i>Bulbine bulbosa</i>	Bulbine Lily
<i>Burchardia umbellata</i>	Milkmaids
<i>Bursaria spinosa</i>	Sweet Bursaria
<i>Cassinia longifolia</i>	Shiny Cassinia
<i>Centaureum sp.</i>	Centaury
<i>Cheilanthes austrotenuifolius</i>	Rock Fern
<i>Cirsium vulgare</i>	Spear Thistle
<i>Clematis aristata</i>	Australian Clematis
<i>Convolvulus sp.</i>	Native Convolvulus
<i>Crassula sp.</i>	Crassula
<i>Cyathea australis</i>	Rough Tree-fern
<i>Cymbonotus preissianus</i>	Austral Bear's Ear
<i>Cyperus tenellus</i>	Tiny Flat-sedge
<i>Cytisus prolifer</i>	Tree Lucerne
<i>Danthonia sp.</i>	Wallaby Grass
<i>Daviesia virgata</i>	Narrow-leaf Bitter Pea
<i>Dianella revoluta</i>	Black-anther Flax Lilly

D.tasmanica	Tasman Flax Lilly
Dichopogon strictus	Chocolate Lily
Dillwynia cinerascens	Grey Parrot Pea
Diuris maculata	Leopard Orchid
Drosera auriculata	Tall Sundew
D.peltata	Pale Sundew
Eleocharis acuta	Common Spike Rush
Eryngium vesiculosum	Prickfoot
E.obliqua	Messmate
E.ovata	Swamp Gum
E.pauciflora ssp.pauciflora	Snow Gum
E.radiata	Narrow-leaf Peppermint
E.rubida	Candlebark Gum
E.viminalis	Manna Gum
Exocarpus cupressiformis	Cherry Ballart
Genocarpus tetragynus	Common Raspwort
Geranium solanderi	Cranes-bill Geranium
Glycine clandestina	Twining Glycine
Gonocarpus tetragynus	Raspwort
Haloragis heterophylla	Raspwort
Hardenbergia violacea	Purple Coral Pea
Histiopteris incisa	Bats-wing Fern
Hydrocotyle hirta	Hairy Pennywort
H. laxiflora	Stinking Pennywort
H. sibthoripoides	Pennywort sp.
Hymenanthera dentata	Tree Violet
Hypericum gramineum	Small St. John's Wort
Hypoxis glabella	Yellow Star
J. holoschoenus	Joint-leaf Rush
J. subsecundus	Rush
Juncus spp.	Rushes
Leptospermum juniperinum	Prickly Tea-tree
Lomandra filiformis	Wattle Mat-rush
Luzula flaccidus	Woodrush
Microlaeana stipoides	Weeping Grass
Montia australasica	White Purslane
Microtis uniflora	Onion Orchid
M. fontana	Water Blinks
Muellerina eucalyptoides	Creeping Mistletoe
Myriophyllum propinquum	Water Milfoil
Olearia argophylla	Mush Daisy-bush
O. lirata	Snow Daisy-bush
Opercularia ovata	Broad-leaf Stinkweed
Oxalis comiculata sens.lat.	Yellow Wood-sorrel
Pimelia humilis	Small Riceflower
Plantago sp.	Ribwort
P. varia	Variable Ribwort
Platylobium formosum	Handsome Flat Pea

Poa labillardieri	Tussock Grass
Poa sp.	Tussock Grass
Polysticum proliferum	Mother Shield Fern
Pomaderris aspera	Hazel Pomaderris
Psilocybe sp.	Magic Mushroom
Pultenaea daphnoides	Large-leafed Bush Pea
Pteridium esculentum	Bracken
Pterostylis sp.	(Tall Greenhood) Orchid
Ranunculus lappaceus	Australian Buttercup
R. parvifolius	Small-leaf Bramble
Sambucus gaudichaudiana	White Elderberry
Schoenus apogon	Common Bog-rush
Senecio quadridentatus	Cotton Fireweed
Stellaria pungens	Prickly Starwort
Stipa sp.	Spear Grass
Themeda australis	Kangaroo Grass
Typha sp.	Bulrush
Wahlenbergia stricta	Tall Bluebell
Veronica gracilis	Slender Speedwell
Viola hederacea	Native Violet

#### A.A.2 LOCALLY INDIGENOUS FAUNA

The following list is of species inhabiting the reserve and surrounding area. Compiled from anecdotal evidence. Source N. Alexande & G. Bigolin.

##### Mammals

Black Wallaby  
 Brushtail Possum  
 Echidna  
 Feral Cat  
 Fox  
 Greater Glider  
 Kangaroo  
 Koala (approximately thirty)


##### Reptiles

Brown Snake  
 Goanna  
 Red-bellied Black Snake

##### Birds

Australia Pipit	Pallid Cuckoo
Black Duck	Pied Kurrawong
Black-faced Cuckoo-shrike	Rufous Whistler
Black-front Dotterel	Spotted Pardelote
Brown Flycatcher (Jacky-Winter)	Striated Pardelote
Brown Thornbill	Striated Thornbill
Brush Cuckoo	Sulfur-crested Cockatoo





Crimson Rosella  
Dusky Woodswallow  
Eastern Rosella  
Eastern Spinebill  
Galah  
Golden Whistler  
Grey Fantail  
Grey Kurrawong  
Grey-breasted Silvereye  
Laughing Kookaburra  
Little Raven  
Magpie Lark (Muidlark, Peewee)  
Orange-winged Siteller

Superb Blue Wren  
Wedge-tailed Eagle (one pair)  
White-backed Magpie  
White-browed Scrub-wren  
White-eared Honeyeater  
White-faced Heron  
White-naped Honeyeater  
White-throated Treecreeper  
White-winged Chough  
Willie Wagtail  
Yellow-faced Honeyeater  
Yellow-tailed Thornbill

## APPENDIX

# REVENUE COLLECTION AND ACCESS

### A.B.1 REVENUE COLLECTION AT OUTER PERIMETER

The need to collect an entry fee from visitors greatly affects the management as well as access and circulation options for the reserve.

An entry fee to access the reserve means that fencing is required around the entire reserve and money collection points need to be positioned at every entry. Given the current practice of manning the gates, this expensive and labour intensive process, potentially limits the number of entries, increasing internal road costs.

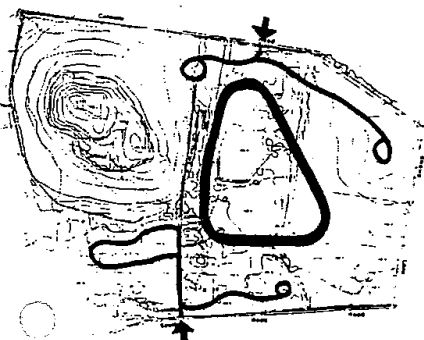
It is possible to make use of access control systems such as multiple-coin operated boom-gates at the entries, freeing-up staff to go about other tasks. This system has been applied successfully at the You Yangs State Park. The all-up cost of a multi-denominational coin collector and associated entry road works comes to approximately \$12 — \$15,000, an economically realistic alternative to a rangers wage spent doing the same thing.

One entry only requires a significant amount of road construction to access all parts of the reserve. At a conservative costing of \$120/linear metre for a 6m wide asphalt road, a new boom gate equates to about 100m of road construction cost. 2 boom gate controlled entries allows shorter roads to access different points within the reserve, utilizing the existing infrastructure of the public road network surrounding the reserve as an element of the circulation system, and three even less internal roads.

An evaluation of some access options follows. Assumptions have been made that there would be common expenditures involved in each of the options, such as: protective fencing around reserve, fencing to the rock habitat, the discontinuing of the north-south road (behind the race track), new picnic carparks and loop roads through picnic areas. These would be part of the ongoing development of the reserve and any other remedial works suggested as an outcome of the management plan. For

the purpose of comparison, these common items have not been included in the following costed options.

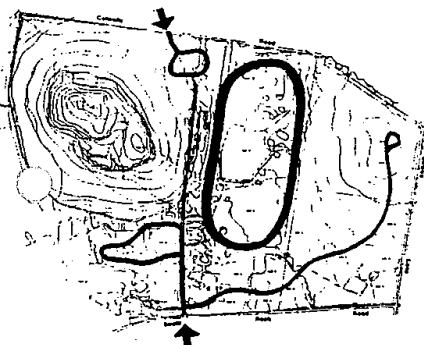
#### A.B.2 Option 1:



This option proposes 2 entries, one from the south (for which no new costing has been calculated) accessing existing picnic zone and a new road coming in from immediately north of the race track accessing the existing picnic area to the north-east of "The Rock" and another internal road accessing new picnic areas on the hill of the new property. If the race track cannot be moved, this option is not feasible.

Boom Gates (including ass. road works) \$15,000 each x 2	\$ 30,000.00
Access Road to new property 560 linear metres x \$120/m	\$ 67,200.00
Access Road to existing area to North-east of rock 380 linear metres x \$120/m	\$ 45,600.00
Estimated Total	<u>\$142,800.00</u>

#### A.B.3 Option 2:

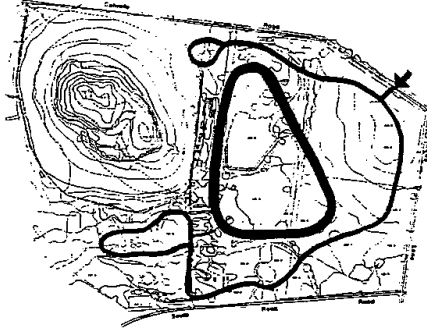


This option proposes retaining the existing 2 entries, but installing boom gates. The northern road and access gate would remain as is, servicing the picnic area to the north-east of "The Rock", as would the southern road. A new connection road would link the eastern riverflat picnic area to the picnic areas on the hill of the new property.

Boom Gates (including ass. road works) \$15,000 each x 2	\$ 30,000.00
Riverflat to Hill access road 650 linear metres x \$120/m	\$ 78,000.00
Estimated total	<u>\$108,000.00</u>

#### A.B.4 Option 3:

This option disposes of the existing 2 entries and brings cars onto the reserve over the hill on the new property. It relies on the race track being moved to allow an access road to access the existing picnic areas to the north-east of "The Rock". A new road would also be constructed to access the eastern riverflat picnic area. Major draw-backs are high costs due to large lengths of roading required and



large numbers of cars accessing the core activities area moving through the peaceful eastern riverflat picnic area. Its feasibility relies on the track being moved.

Boom Gates (including ass. road works) \$15,000 x 1	\$ 15,000.00
Access Road from Hill to north-east picnic area. 750 linear metres x \$120/m	\$ 90,000.00
Access Road from Hill to Eastern Riverflat 650 linear metres x \$120/m	\$ 78,000.00
Estimated total	<u>\$183,000.00</u>

#### A.C REVENUE COLLECTION FOR ROCK ACCESS

The previous options have shown that the need to charge an entry fee reduces the number of access points and increases the capital expenditure on roads. If access to picnic areas at the reserve was free, the surrounding public road system could be used to circulate cars around the reserve to multiple access points where short stub roads could be constructed to car parks. This would enable dispersal of picnicking pressures without substantial roading costs. Revenue to maintain the reserve could be sourced by charging those that want to climb "The Rock" an entry fee equivalent to the current average cost per person entering the reserve. Just as boom gates were previously proposed, coin operated or token operated turnstiles located at an interpretive centre could be used to collect an entry fee. A protective fence around "The Rock" is required to control unwanted pedestrian movement in any case, and it would be quite simple to modify the design so that it more effectively acted as a barrier to humans to discourage illegal entry.

Calculation of an entry fee.

In determining entry revenue we have averaged 1989/90 and 1990/91's figures to compensate for something of a fall in revenue in the later financial year.

Average Gate Takings

\$154,070

## Average Visitor Numbers

117486 \*

\* This figure is based on vehicle numbers at the occupancy rate of 3.5/car, 12/mini-bus and 45 per coach.

## Average Gate Taking

Average Visitor Numbers = \$1.31/person average charge

Assuming that 80% of Visitors climb the Rock, what amount would need to be charged to achieve the same income? (In Loder & Bayly's Visitor Survey Jan 1992, 83% of respondents said they climbed the Rock?)

$$117486 \times 80\% = 93988$$

To achieve same income  $\$154,070/93988 = \$1.63/\text{person}$ .

Obviously this would be an impractical amount to collect through turnstiles, \$1.50 would be more logical.

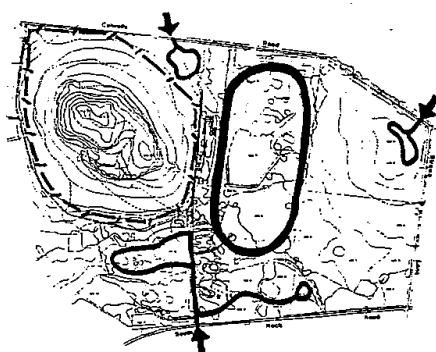
What would the shortfall be therefore if \$1.50 was charged?

$$\$154,070 - (93988 \times \$1.50) = \$13088$$

This shortfall would need to be collected from another source to compensate for lost income. One possibility would be to levy the ratebase for this deficit; which may be acceptable as compensation for free access to the reserve for local residents wishing to use council's sporting facilities within the reserve.

**A.C.1 Option 4:**

This is the cheapest option, due to lack of boom gates and extensive road construction costs. As described previously, 3 number short stub roads would access dispersed carparks and picnic areas.



Road construction costs	
200 linear metres x \$120/m =	\$24,000.00

Turnstiles	
2 at \$4,000 each =	\$ 8,000.00

Estimated total	<u>\$32,000.00</u>
-----------------	--------------------

This option also does not necessitate the moving of the race track to work.

#### A.C.2 Option 5:

A similar option to Option 4, this variation has the same 3 entries and short lengths of access road. It differs in that instead of charging a climbing fee, boom gates are positioned to collect entry charges.

A disadvantage is that people who, having picnicked on "the Hill" and then wanting to climb the rock, would drive around to the main carpark gate and have to pay again. At \$5.00 entry fee, paying this amount twice would be exorbitant and many people would be put off or would legitimately complain.

If the entry fee was dropped for "the Hill" carpark to, for example, \$2.00 or dropped to \$4.00 on all entry gates to compensate for people performing double entries, this may be more acceptable. The main attraction of this option is its lack of major road construction costs. We do, however, have serious doubts about the viability of the double pay system and do not recommend this option.

Road Construction Costs	
200 linear metres x \$120/m =	\$24,000.00
Boom Gates	
3 at \$15,000 each =	\$45,000.00
Estimated total	<u>\$69,000.00</u>



## APPENDIX

# WEED CONTROL IN NATURAL BUSHLAND AREAS

### A.D.1 IS THERE A WEED PROBLEM?

1. Existing weed seed bank. 5-40000 viable seeds per m<sup>2</sup> in the top 5 cm.
2. New propagules — runners, corms, bulbs and seeds — brought in by various vectors.


### A.D.2 DEFINE THE PROBLEM

1. What weed species are present?
2. What is their life pattern — e.g. annual perennial — seed bank characteristics.
3. Method of vegetative or seed dispersal.
4. Chronology of timing of growth in relation to surrounding indigenous species. e.g. time spraying when indigenous grasses are dormant and weed has absorptive surface — selective spray.
5. Priority of its control.

### A.D.3 STRATEGY FOR CONTROL/MANAGEMENT PLAN

#### 1. Techniques

Integrate Range of Techniques.

- (a) Physical removal of all or part of weed.
  - (b) Bradley Method. Start with cleanest areas — work to more infested. Mulch as you go — Labour intensive. Problem may be that it is too slow.
- 

- (c) High mowing or slashing — help suppress species composition.
- i Suppression of woody weed invasion in grassland 200mm. high.
  - ii Suppression of tall or large herbaceous plants.
  - iii Selective removal of flowers or seeds in annual weeds. Time mowing prior to maturity of erect seed heads.

## 2. Fire

Not just a weed control technique — indigenous flora management tool.

Valuable but problematical: will only control:

- a) A few woody plants — aerial part.
- b) A few annual weeds.
- c) A percentage of the weed and indigenous seed bank. Only indigenous seeds.
- d) Fire a better control in heathland areas.

Fire may:

- a) Increase % of ground weeds — e.g. veldt grass.
- b) Increase % of alien woody legumes e.g. Gorse Broom.
- c) May be no advantage over planting woody seedlings.

## 3. Chemical Control

- a) Potentially very effective — depends on operator and timing.
- b) Potentially very disastrous — depends on operator and timing.
- c) Little soil disturbance.
- d) Philosophical opposition in natural areas.
- e) Operator and environmental risk.

### Several Strategy Forms

Spot application of non-selective herbicides, glyphosate, triclophyr, garlon, MCPA.

- a) Knapsack spot spraying.
- b) Wick or brush application — good control.
- c) Cut stump application to woody weeds — minimal chemical spillage.



What about weeds intimately mixed with indigenous species?

- a) Selective removal of alien broadleaves from native grasses using MCPA or 24D.

#### **A.D.4 SUMMARY**

Weed control is more successful when a variety of techniques are used. Some of these are:

- a) Selective herbicide spraying.
- b) Spot spraying of herbicides.
- c) Physical or mechanical removal.
- d) Carefully timed burning off.
- e) Carefully timed high slashing.

Indigenous vegetation can be re-established with greater ease, once weed infestation is controlled. There are many ways in which planting can be established. Some of these are:

- a) Direct seeding of woody plants.
- b) Planting of seedlings.
- c) Hydro-seeding and mulching.
- d) Natural succession of indigenous plants.

Protection of re-vegetated areas is most important until the plants reach a density and size great enough to discourage access. Temporary fencing as previously mentioned would appear to be the logical solution.

**APPENDIX**

**CURRENT RESERVE  
REGULATIONS**

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## GOVERNMENT NOTICES

REGULATIONS FOR THE CARE,  
PROTECTION AND MANAGEMENT OF  
THE "HANGING ROCK RESERVE"  
WOODEND

I, Steven Marshall Crabb, Her Majesty's Minister for Conservation and Environment in and for the State of Victoria, in pursuance of the powers conferred on me by section 13 of the *Crown Land (Reserves) Act 1978*, do hereby make the following Regulations for or with respect to the Crown land in the Parish of Newham (hereinafter referred to as the "Reserve") temporarily reserved for Public Recreation by Order in Council dated 28 November 1884 (*vide* *Government Gazette* dated 28 November 1884) in respect of which a Committee of Management (hereinafter referred to as "the Committee") has been appointed.

These Regulations are in lieu of all previous regulations relating to this Reserve which are hereby revoked.

## REGULATIONS

1. The Reserve shall be open to the public for recreation, convenience and enjoyment at all reasonable times.

2. The Committee may charge such fee or fees as it may determine from time to time for the admission of every person and/or vehicle to the Reserve.

3. The Committee retains the right to limit or prohibit access to the racecourse, the oval in the centre of the course, tennis courts, and to any buildings on the Reserve.

4. The Committee or its authorised officer may refuse entry to the Reserve to any person.

5. The Committee or its authorised officer may request any person who behaves in an offensive or disorderly manner to leave the Reserve.

6. The Committee or its authorised officer may request any person whose conduct may cause damage to the Reserve or any buildings or improvements thereon, to leave the Reserve.

7. No person shall—

(a) enter or remain in the Reserve whilst intoxicated or under the influence of any drug of addiction;

(b) sell or distribute in the Reserve any intoxicating liquor except with the prior written consent of the Committee and unless holding a licence or permit issued by the Liquor Control Commission and then only in such place or places or portion of the Reserve appointed by the Committee;

(c) climb or jump over any gate or fence in or around the Reserve, stick bills or posters on fences, gates, seats, trees, buildings or rocks in the Reserve;

(d) damage, deface, cut, scratch, mark, paint, cut names or otherwise injure any gates, fences, trees, seats, rocks, buildings or improvements in the Reserve;

(e) roll or throw stones or missiles of any kind in the Reserve;

(f) remove, deface, display, damage, paint any board, plate or fitting, written or printed notice for exhibition of any of the Regulations or notice fixed or set up by the Committee in the Reserve;

(g) light a fire in the Reserve except in the fireplaces provided by the Committee and only at those times permitted by the Country Fire Authority Act and Regulations;

(h) undertake any fund-raising or money-making venture in the Reserve except with the written consent of the Committee;

(i) bring into the Reserve or allow to enter into the Reserve any animals, excepting horses and dogs, except with the consent of the Committee or its authorised officer. The Committee may impound any animals found wandering at large in the Reserve or which have been brought into or allowed to enter the Reserve without a written permit;

(j) bring into the Reserve any dog unless the dog is controlled by a leash or snoker chain held in the hand. German Shepards, Doberman Pinschers, Rottweilers, Bull Terriers and guard dogs must be muzzled at all times;

(k) play, practise or engage in any organised game, sport or entertainment in the Reserve except with the written consent of the Committee or its authorised officer and subject to any conditions the Committee may impose;

(l) organise or take part in any public entertainment of any sort in the Reserve except with the written consent of the Committee given no less than thirty days before the date set for the holding of the entertainment;

(m) cause or permit any loud noise to be emitted from any electric or electronic device or public address system in the Reserve except with the written permission of the Committee and subject

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- to any conditions or restrictions the Committee may impose;
- (n) hawk, sell or offer for sale any goods of any sort in the Reserve except with the written consent of the Committee;
  - (o) kill, wound, trap, snare, or injure or attempt to kill, wound, trap, snare or injure any native bird, animal or game, or have any such native bird, animal or game in his/her possession in the Reserve;
  - (p) dig or remove any sand, soil, stone or other material from the Reserve;
  - (q) wilfully break glass of any kind or leave or deposit in the Reserve any matter or thing likely to cause injury to any person;
  - (r) deposit or leave in the Reserve any litter whatsoever except in receptacles provided by the Committee.
8. No person or organisation—
- (a) shall use any part of the Reserve for the purpose of landing any ultra-light aircraft or helicopter except with the prior written consent of the Committee and then subject to such terms, conditions and restrictions that the Committee may impose;
  - (b) shall use any part of the Reserve for the launching or landing of hot-air balloons except with the prior written consent of the Committee and then only upon such terms, conditions and restrictions that the Committee may impose;
  - (c) shall use the Reserve for the purpose of rock-climbing, abseiling, or similar activities except with the prior written consent of the Committee and then subject to such terms, conditions and restrictions that the Committee may impose.
9. Any person or organisation granted the use of the whole or any part of the Reserve for any purpose approved by the Committee, shall pay to the Committee such annual or other charge that the Committee may fix from time to time.
10. Any person using any building or structure in the Reserve shall pay to the Committee such fees as the Committee may fix from time to time, and shall observe all orders or directions given by the Committee or any authorised officer.
11. The Committee may set aside any portion of the Reserve for any purpose consistent with the purposes of the reservation and may from time to time grant to any club or combination of clubs the use of such portion set aside on such terms and conditions agreed upon by the two bodies. At no time may any person who has paid a charge for admission to the Reserve or who has been granted the use of the Reserve or any portion

thereof, enter upon the area set aside for use by the Hanging Rock Racing Club Inc.

12. Any person authorised by the Committee may refuse admission to any person to the Reserve or eject or remove any person from the Reserve, if that action is necessary for the maintenance of good order in the Reserve or to the conservation and preservation of the Reserve or is in the interest of other persons using the Reserve.

13. Any club or combination of clubs, associations or person who has been granted the use of the whole or any part of the Reserve or any person or organisation who proposes to use or who uses the whole or any part of the Reserve for any organised activity including the conduct of stalls, sideshows or similar activities shall arrange a Public Risk Insurance Policy prior to the use of the Reserve. The policy must operate for the duration of the activity or use and shall indemnify the Committee, its members and staff against any claim for damages to any third party or property, arising from the use of the Reserve.

14. The Committee of Management shall have full power and authority to enter into agreements with the Hanging Rock Racing Club Incorporated for the following purposes:

- (a) granting to such racing club the right, whether exclusive of other racing clubs or not, to conduct race meetings on the Reserve during such limited number of days in each year as the Committee of Management and such racing club may agree and on such financial terms and such period of years as the Committee of Management and such racing club may agree;
- (b) permission to such racing club to construct at its own expense buildings and other improvements on the Reserve for the purpose of race meetings and other incidental purposes; and
- (c) such other purposes consistent with these Regulations as may be considered by the Committee of Management to be reasonable for the purpose of providing facilities for the holding of race meetings and for rendering the race track and appurtenances suitable and convenient therefor.

15. Except when a race meeting is being held, no person shall bring any racing horse or trotting horse onto any part of the Reserve without the consent in writing of the Committee.

16. Persons renting or hiring any stand or building, erection or enclosure on the occasion of fetes, sports or holiday amusements or otherwise, may be required to deposit any sum

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which the Committee may at any time determine by way of guarantee that due care shall be taken of such stand, building, erection or enclosure, and the Committee may in its absolute discretion make good any damage or other injuries sustained by such stand, building, erection or enclosure, or anything contained therein during such occupancy or hiring, and deduct the cost of making good such loss or damage from the sum of money deposited by way of guarantee, and all persons so renting or hiring shall abide by these Regulations and by any order given by the Committee of Management. If no money is deposited or if the money deposited is insufficient to recompense the damage, the Committee of Management may recover the amount of damage or the deficiency, as the case may be, from the person committing any such damage as aforesaid.

17. No person shall cross or trespass upon the racecourse, or any part of it, during a race meeting or when the horses are prepared to start or are running in any race, or shall trespass upon the playing field during the progress of a cricket match, or any sport or function.

18. The Committee may permit the Reserve or any part thereof, including the racecourse, to be used as an emergency evacuation centre in the event of a natural disaster occurring in the district adjacent to the Reserve.

Every person who contravenes or fails to comply with these Regulations shall be liable to the penalties prescribed in section 13 of the *Crown Land (Reserves) Act 1978*.

Given under my hand at Melbourne on 10 October 1990

STEVEN MARSHALL CRABB  
Minister for Conservation and Environment

**APPENDIX**

**CURRENT RESERVE  
FIRE MANAGEMENT PLAN**

## APPENDIX

### POSSIBLE RECREATIONAL/ OPPORTUNITIES

\* — denotes current activity

#### 1. OUTDOOR RECREATION RESOURCES

- Abseiling
- Archery ranges
- \* Australian rules ovals
- \* Ballooning
- \* Birdwatching
- \* Cricket ovals
- Cross-Country Running
- Cycling paths
- Equestrian centres, riding schools
- \* Fishing areas (natural, stocked)
- \* Horse racing
- \* Horse riding trails
- \* Kite flying
- \* Lookouts
- Model boating facilities
- \* Multi-use ovals/playing fields
- Orienteering courses
- \* Parks
  - Designated national, state and regional parks
  - Environmental parks
- \* Picnic areas
- \* Photography
- Playgrounds/Adventure Play
- Rock climbing
- \* Tennis courts
- \* Walking/hiking trails

#### 2. CLUBS AND HALL FACILITIES

- \* Club facilities (sporting clubs)
- Local interest groups and societies, cubs/scouts etc.

████████████████████

Educational establishment e.g. Science Centre

**3. CULTURAL FACILITIES**

Art galleries/centres, community arts and crafts  
centres/workshops  
Arts & crafts market  
Cultural centre  
Historical resources/Museum — Interpretation Centre  
Outdoor music events — Opera Pop Concerts  
Outdoor Theatre (live)

**4. ENTERTAINMENT FACILITIES**

- \* Betting on horse races
- \* Eating facilities (incl. cafes, kiosks, restaurants)
- \* Zoos/Animal sanctuary for local species
- \* Other tourist attractions/destinations e.g. Increased promotion of "The Rock" itself

**5. ACCOMMODATION**

- \* Camping grounds
  - Lodges, cabins
- ████████████████████



**APPENDIX**

**VISITOR SURVEY FORM**

## HANGING ROCK VISITOR SURVEY

*A plan is being prepared for the future management of Hanging Rock Reserve. To assist in the preparation of the plan, visitors to the Reserve are asked to complete the few short questions below, and return the questionnaire before leaving the Reserve today. Collection boxes are located at the kiosk and at the exit gate.*

*Thank you for your help.*

*Dan Drew,  
Committee of Management*

<p>Q1. Approximately how many people are in your group today (including yourself)</p> <p>Record No: <input style="width: 40px;" type="text"/></p>	<p>Q3. How did you travel to the Reserve today? (tick one box)</p> <p>Car <input type="checkbox"/></p> <p>Bus <input type="checkbox"/></p> <p>Bicycle <input type="checkbox"/></p> <p>Other <input type="checkbox"/></p>
<p>Q2. Approximately how many are in each of the following age groups: (Write numbers in boxes)</p> <p>0-4 <input style="width: 40px;" type="text"/></p> <p>5-17 <input style="width: 40px;" type="text"/></p> <p>18-25 <input style="width: 40px;" type="text"/></p> <p>26-45 <input style="width: 40px;" type="text"/></p> <p>46-60 <input style="width: 40px;" type="text"/></p> <p>Over 60 <input style="width: 40px;" type="text"/></p>	<p>Q4. Where does the group live? (tick one box)</p> <p>Locally <input type="checkbox"/></p> <p>Melbourne <input type="checkbox"/></p> <p>Metropolitan area <input type="checkbox"/></p> <p>Other (write in) <input style="width: 100px;" type="text"/></p> <p><input style="width: 100px;" type="text"/></p> <p><input style="width: 100px;" type="text"/></p>
	<p>Q5. Are you ... (tick one box)</p> <p>On a day trip from home <input type="checkbox"/></p> <p>Staying in the local area <input type="checkbox"/></p> <p>Passing through as part of an extended trip <input type="checkbox"/></p>
<p>Q6. How long are you spending at the Reserve today? (tick one box)</p> <p>all/most of day <input type="checkbox"/></p> <p>half day <input type="checkbox"/></p> <p>less than half day <input type="checkbox"/></p>	

Q7. What activities will you and your group take part in on your visit today? (you may tick more than one box)

- picnicking/BBQ \_\_\_\_\_ ☐  
 climbing/going up Rock \_\_\_\_\_ ☐  
 socializing with family/friends \_\_\_\_\_ ☐  
 sightseeing \_\_\_\_\_ ☐  
 relaxing \_\_\_\_\_ ☐  
 formal sport \_\_\_\_\_ ☐  
 informal ball games/games \_\_\_\_\_ ☐  
 nature study \_\_\_\_\_ ☐  
 walking around \_\_\_\_\_ ☐  
 other (please write in) \_\_\_\_\_ ☐  
 \_\_\_\_\_  
 \_\_\_\_\_  
 \_\_\_\_\_

Q8. What was the main reason your group came here today, rather than going somewhere else? (Please write in.)

\_\_\_\_\_  
 \_\_\_\_\_  
 \_\_\_\_\_

Q9. In what ways, if any, do you feel this area could be improved? (please describe fully)

\_\_\_\_\_  
 \_\_\_\_\_  
 \_\_\_\_\_

Please Record

Your age group:

- Under 18 ☐  
 18-25 ☐  
 26-45 ☐  
 46-60 ☐  
 Over 60 ☐

Day of Week:

- Monday ☐  
 Tuesday ☐  
 Wednesday ☐  
 Thursday ☐  
 Friday ☐  
 Saturday ☐  
 Sunday ☐

Thank you for your help.

Please place the completed questionnaire in one of the boxes provided at the kiosk or the gate.

Loder & Bayly Consulting Group,  
 79 Power Street,  
 Hawthorn. Vic. 3122.

## APPENDIX

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Our Ref: D16-7745

## Hanging Rock Financial Results 2015/16

<b>Hanging Rock Operations</b>		<b>\$'000</b>
<b>Operating Income</b>		
Entry Fees		404
Major Events		111
Minor Events		22
Leases & maintenance contributions		33
Grants - masterplan and advisory committee		159
Other Income		10
<b>Hanging Rock Operations Income</b>		<b>739</b>
<b>Hanging Rock Operations Expenditure</b>		
Salaries		291
Maintenance and minor improvements		80
Plant (1)		30
Vehicle Costs (1)		16
Utilities		19
Environmental works		2
Promotion & advertising		4
Masterplan and advisory committee		74
Other costs		5
Transfer To reserve (2)		12
<b>Hanging Rock Operations Expenditure</b>		<b>533</b>
<b>Total (3)</b>		<b>206</b>

<b>Hanging Rock Reserve (4)</b>		<b>\$'000</b>
<b>Opening balance</b>		
		447
Transfer to reserve (from operations)		12
Transfer from reserve (for projects)		0
DELWP fund project transferred back to reserve (5)		31
<b>Closing balance (6)</b>		<b>490</b>



Report prepared for:

Department of Environment, Land, Water & Planning

Land Management Policy Division

### Operations Budget - Hanging Rock Reserve – 2016/17

	Amount (\$'000)
<b>Operations Income</b>	
Entry Fees	436
Major Events	121
Minor Events	23
Leases & maintenance contributions	44
Other Income	30
<b>Hanging Rock Operations Income</b>	<b>654</b>
<b>Operations Expenditure</b>	
Salaries	324
Maintenance and minor improvements	103
Plant	29
Vehicle Costs	16
Utilities	21
Environmental works	27
Masterplan	185
Promotion & advertising	21
Other costs	3
Transfer To reserve	110
<b>Hanging Rock Operations Expenditure</b>	<b>839</b>
<b>Total</b>	<b>(185)</b>

Note: Difference between total expenditure and income is due to carryover funding for masterplan.

Reserves - Hanging Rock Reserve	Amount
Balance as at 30 June 2016	490,165
Transfer to reserves - surplus from operating	110,338
Transfer from reserves - project	-22,450
<b>Balance as at 30 June 2017:</b>	<b>\$ 578,053</b>

Note: The following amounts are committed from Reserves in 2017/18

Wildlife fencing	-87,000
DEWLP funding	-250,000
	<b>\$ 241,053</b>







Report prepared for:  
Department of Environment, Land, Water & Planning  
Land Management Policy Division

### Operations Budget - Hanging Rock Reserve – 2017/18

	Amount (\$'000)
<b>Operations Income</b>	
Entry Fees	456
Major Events	138
Minor Events	26
Leases & maintenance contributions	35
Grants – masterplan and advisory committee	53
Other Income	18
<b>Hanging Rock Operations Income</b>	<b>726</b>
<b>Operations Expenditure</b>	
Salaries	424
Maintenance and minor improvements	94
Plant (1)	19
Vehicle Costs (1)	16
Utilities	18
Environmental works	39
Promotion & advertising	14
Masterplan and advisory committee	73
Other costs	13
Transfer To reserve (2)	87
<b>Hanging Rock Operations Expenditure</b>	<b>797</b>
<b>Total (3)</b>	<b>(71)</b>

### Reserves-Hanging Rock (4)

	Amount (\$'000)
<b>Opening Balance</b>	<b>578</b>
Transfer to reserves	87
Transfer from reserves (5)	(279)
<b>Closing Balance</b>	<b>\$ 386</b>

- 1 These are an internal re-charge for the annual cost of plant items and vehicles.
- 2 The amount transferred to reserves is the annual operating surplus (income less expenses).
- 3 This balance represents grants in advance and Council's contribution to the masterplan development. These funds were received in previous years and carried forward to fund the masterplan.
- 4 The Hanging Rock Financial Reserve is used to fund operating and capital works at Hanging Rock.
- 5 Transfer of the balance of DEWLP funding.



Report prepared for:  
 Department of Environment, Land, Water & Planning  
 Land Management Policy Division

<b>Hanging Rock Operations Budget</b>	<b>2018/19</b>	<b>2017/18</b>
	<b>\$'000</b>	<b>\$'000</b>
<b>Operations Income</b>		
Entry Fees	485	456
Major Events	119	138
Minor Events	40	26
Leases & maintenance contributions	36	35
Grants - masterplan and advisory committee	0	53
Other Income	17	18
<b>Hanging Rock Operations Income</b>	<b>697</b>	<b>726</b>
<b>Operations Expenditure</b>		
Salaries	432	424
Maintenance and minor improvements	69	94
Plant (1)	18	19
Vehicle Costs (1)	21	16
Utilities	19	18
Environmental works	18	39
Promotion & advertising	3	15
Masterplan and advisory committee	0	73
Other costs	4	13
Transfer To reserve (2)	113	87
<b>Hanging Rock Operations Expenditure</b>	<b>697</b>	<b>798</b>
<b>Total (3)</b>	<b>0</b>	<b>(72)</b>

<b>Hanging Rock Reserve (4)</b>	<b>2018/19</b>	<b>2017/18</b>
	<b>\$'000</b>	<b>\$'000</b>
<b>Opening balance</b>	<b>386</b>	<b>578</b>
Transfer to reserve (from operational surplus)	113	87
Transfer from reserve (for projects) (5)	(36)	(279)
<b>Closing balance</b>	<b>463</b>	<b>386</b>

1 These are an internal re-charge for the annual cost of plant items and vehicles.

2 The amount transferred to reserves is the annual operating surplus (income less expenses).

3 The 2017/18 funds were received in previous years and carried forward in 2017/18 to fund the masterplan.

4 The Hanging Rock Financial Reserve is used to fund operating and capital works at Hanging Rock.

5 The \$36k transfer for project works were for the completion of the Hanging Rock depot



Report prepared for:  
 Department of Environment, Land, Water & Planning  
 Land Management Policy Division

<b>Hanging Rock Operations</b>	<b>2019/20</b>	<b>2018/19</b>
	<b>\$'000</b>	<b>\$'000</b>
<b>Operating Income</b>		
Entry Fees	335	485
Major Events	255	119
Minor Events	12	40
Leases & maintenance contributions	33	36
Other Income	102	17
<b>Hanging Rock Operations Income</b>	<b>737</b>	<b>697</b>
<b>Hanging Rock Operations Expenditure</b>		
Salaries	412	432
Maintenance and minor improvements	82	69
Plant (1)	19	18
Vehicle Costs (1)	21	21
Utilities	23	19
Environmental works	18	18
Promotion & advertising	10	3
Other costs	3	4
Transfer To reserve (2)	149	113
<b>Hanging Rock Operations Expenditure</b>	<b>737</b>	<b>697</b>
<b>Total</b>	<b>0</b>	<b>0</b>

<b>Hanging Rock Reserve (3)</b>	<b>2019/20</b>	<b>2018/19</b>
	<b>\$'000</b>	<b>\$'000</b>
<b>Opening balance</b>	<b>463</b>	<b>386</b>
Transfer to reserve (from operational surplus)	149	113
Transfer from reserve (for projects) (4)	0	(36)
<b>Closing balance</b>	<b>612</b>	<b>463</b>

- 1 These are an internal re-charge for the annual cost of plant items and vehicles.
- 2 The amount transferred to reserves is the annual operating surplus (income less expenses).
- 3 The Hanging Rock Financial Reserve is used to fund operating and capital works at Hanging Rock.
- 4 No money was transferred for project works at Hanging Rock during 2019/20





Report prepared for:  
Department of Environment, Land, Water & Planning  
Land Management Policy Division

<b>Hanging Rock Operations</b>	<b>2020/21</b>	<b>2019/20</b>
	<b>\$'000</b>	<b>\$'000</b>
<b>Operating Income</b>		
Entry Fees	362	335
Major Events	0	255
Minor Events	24	12
Grants - Strategy Development/Implementation	30	0
Leases & maintenance contributions	0	33
Other Income	26	102
Transfer from Reserve (3)	185	0
<b>Hanging Rock Operations Income</b>	<b>627</b>	<b>737</b>
<b>Hanging Rock Operations Expenditure</b>		
Salaries	447	412
Maintenance and minor improvements	55	82
Plant (1)	32	19
Vehicle Costs (1)	21	21
Utilities	12	23
Environmental works	4	18
Promotion & advertising	3	10
Other costs	53	3
Transfer To reserve (2)	0	149
<b>Hanging Rock Operations Expenditure</b>	<b>627</b>	<b>737</b>
<b>Total</b>	<b>0</b>	<b>0</b>

<b>Hanging Rock Reserve (4)</b>	<b>2020/21</b>	<b>2019/20</b>
	<b>\$'000</b>	<b>\$'000</b>
<b>Opening balance</b>	<b>612</b>	<b>463</b>
Transfer to reserve (from operational surplus) (2)	0	149
Transfer from reserve (3)	(185)	0
<b>Closing balance</b>	<b>427</b>	<b>612</b>

- These are an internal re-charge for the annual cost of plant items and vehicles.
- 1 and vehicles.
- 2 The amount transferred to reserves is the annual operating surplus (income less expenses).
- 3 The \$185K was transferred from reserve to cover Hanging Rock Operating Deficit
- 4 The Hanging Rock Financial Reserve is used to fund operating and capital works at Hanging Rock.

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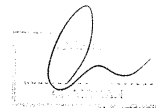
**HANGING ROCK C.O.M. MINUTES 9TH JUNE, 1992****6. PURCHASE OF ADJACENT LAND**

Report - Secretary

It has come to the Secretary's notice that there is some external concern about the Council's involvement in the purchase of the land to the east of the Reserve. There is also some uncertainty about the role of the Committee in the purchase.

The Secretary believes that it is in the Committee's interest to have set out in its minutes, the arrangement that was made.

1. The Committee of Management proposed that the land be purchased as far back as 1978 - perhaps, even further back.
2. The Committee had no financial resources available to it, to purchase the land. Committees may raise loans, but they would have to mortgage assets, not land. This Committee has inadequate assets to offer as security for the amount needed to purchase the land.
3. If the Committee had been able to raise a loan it would have had to obtain Ministerial consent which takes from four to six months. The Committee would have had to provide an enormous amount of information to support its application.
4. The Committee's Secretary had negotiated with the owners of the land from 1985 onwards, and was able to persuade the owners not to put the land on the market. He was able to assure the owner that the Committee (Council) intended to purchase the land.
5. The Committee and the Secretary conferred regularly with the Department of Conservation & Environment in an effort to purchase. The then Shire President and the Shire Secretary conferred with the Minister and Local Members of Parliament at a function, at which the Minister was most enthusiastic about the proposal but made no promises.
6. The Committee conferred with the Victorian Conservation Foundation in an effort to obtain funds from the Foundation and from other sources. The efforts were unsuccessful.



**HANGING ROCK C.O.M. MINUTES 9TH JUNE, 1992**

7. When one of the owners died, the Committee was given the opportunity to purchase, but it decided to offer no more than \$250,000. The owners rejected the offer, asking for \$300,000.
8. The Committee considered the proposal again and decided to purchase the land. The Chairman, Shire President and Secretary negotiated a purchase at \$275,000.
9. The Committee requested the Council to raise a loan to finance the purchase. The Council agreed, carried out the statutory procedure and raised a loan of \$220,000 for a four year term based on a twenty year repayment schedule.
10. The Council received an objection to the loan proposal but did not uphold it.
11. The Committee increased entry fees by \$2.00 per car to finance the repayment of the loan.

The Committee received the maximum co-operation from the Council which met the costs of raising the loan, administrative costs in accounting for the loan, and interest on overdraft because of the repayments. The last two costs are ongoing. In addition the Council accepted without question, the following:-

1. A reduction in its loan raising capacity. The liability is taken into account by lenders when they assess the Council's requests for new loans.
2. The risk that the Council would have to meet loan repayments if, for some reason, the Committee is unable to meet them.

The Committee has every reason to be grateful to the Council for the support it has received. If the Council had not raised the loan, the land would have been lost to Hanging Rock. The Secretary has no doubt that the Committee Members and officers make clear to any person that the community owes a debt of gratitude to the Council. It is sad, indeed, when persons question the role of the Council which was the only organisation willing to achieve the Committee's ambition and at a cost to its own finances.



**HANGING ROCK C.O.M. MINUTES 9TH JUNE, 1992****RECOMMENDATION**

THAT the report be noted.

**Resolution**

*Moved Cr. Dale, Seconded Cr. Gilchrist*

*THAT the recommendation as listed be adopted by the Council.*

**CARRIED UNANIMOUSLY**



**HANGING ROCK C.O.M. MINUTES 11TH AUGUST, 1992****5. MANAGEMENT PLAN****Report - Secretary**

The Committee decided to invite the Consultant, Loder & Bayly, to meet with it to discuss the Management Plan. The Consultant apologises for an inability to attend because of long standing vacation arrangements. He would be happy to meet with the Committee in the near future, on a day and date nominated.

The Committee might decide to release the Draft Management Plan for public comment. The Consultants have met with the Assistant Regional Manager of the Department of Conservation & Environment to discuss several draft proposals. Some changes have been made.

The Assistant Regional Manager is most concerned to have included in the Draft, a reference to the Committee's intention to transfer the adjacent property to the Crown. The Secretary discussed the matter at length raising with some force the Committee's (and the Council's) concerns, particularly about the Government's refusal to contribute. It was made clear that the Committee and the Council intended to incorporate the property in the Reserve, and that there would be no change made to that intention. It will be necessary to make an appropriate statement in the Final Report.

The Committee may have some reservations about proposals in the Draft Plan, and there may be some concerns about the inclusion of some matters in the final document.

The Consultants have made the point that the document is a draft only, that they have attempted to deal with all matters raised by interest groups and that they expect the final document to be different.

They have conferred with officers of the Department of Conservation & Environment on some matters referred to in the report - some minor changes were made.

There appear to be two issues of major interest. One is the proposal to allow rock climbing in the Reserve and the other is the reconstruction of the Racecourse. Obviously there will be different opinions formed about these proposals, but it will be of value to obtain those opinions. It is suggested that the Committee wait for reaction to the proposals before it decides on their value, if any.





**HANGING ROCK C.O.M.****11TH AUGUST, 1992**

It is possible that the Committee will decide on the value of allowing rock climbing on a combination of objective and subjective opinions. It is possible that the Committee will decide on the draft proposal to re-arrange the layout of the racecourse on pragmatic grounds.

The Secretary suggests that the Committee agree to display the draft plan and accompanying documents for one month, from Monday, 17th August, 1992, in the Library, Shire Offices and Kiosk, Hanging Rock Reserve. It is also suggested that the Committee inform interest groups which made submissions, of the display. The Secretary will arrange for advertisements to be placed in local newspapers, and in prominent locations in the township.

**RECOMMENDATION**

1. THAT the Committee display the Draft Plan and Report for a period of five weeks from Monday, 17th August, 1992, inviting submissions to be made by Friday, 18th September, 1992.
2. THAT the Committee display the Plan in the Shire Offices, Library and Kiosk, Hanging Rock Reserve.
3. THAT the Committee advertise the display in each regional newspaper, Community Newsletter, and in public locations in Woodend.
4. THAT the Committee advise interest groups of the display.

**Resolution**

*Moved Cr. Hughes, Seconded Cr. Brown*

1. *THAT the Committee display the Draft Plan and Report for a period of five weeks from Monday, 17th August, 1992, inviting submissions to be made by Friday, 18th September, 1992.*
2. *THAT the Committee display the Plan in the Shire Offices, Library, Kiosk, Hanging Rock Reserve, Newham Store, and Post Office.*
3. *THAT the Committee advertise the display in each regional newspaper, Community Newsletter, and in public locations in Woodend.*



**HANGING ROCK C.O.M. 11TH AUGUST, 1992**

4. *THAT the Committee advise all those people who made submissions of the exhibition.*
5. *THAT Mr. Richard Stone from the Department of Conservation & Environment be asked to attend the next meeting of the Committee of Management.*
6. *THAT the Shadow Minister or his representative be asked to meet with the Committee of Management to outline their Policy towards funding for the purchase of land.*

**CARRIED**

*Crs. Shaw & Cr. Cutler requested that their vote be recorded as being against the motion.*



HANGING ROCK C.O.M.11TH AUGUST, 19926. FUTURE OF LAND ADJACENT  
TO THE RESERVE

Report - Secretary

The Department of Conservation & Environment has requested the Committee to obtain its approval to spend funds raised in the Reserve on works outside the Reserve. The Department states that the Committee is obliged by Section 15(1)(f) of the Crown Lands Reserve Act 1978, to obtain their approval.

Obviously the Department is referring to the Committee's expenditure of funds on the repayment of the loan raised by the Council to purchase the adjacent property. The officer who spoke to the Secretary stated that he would approve the expenditure in an administrative act, but that the Committee would have to give an undertaking to transfer the property to the Department when the loan was redeemed. It was pointed out that the Council (and the Committee) would need to have a guarantee that the Department would reserve the property permanently for the same purposes as the main Reserve, if it undertook to transfer the land. The officer agreed that the Department would respond positively to the request, the result of which would be that the Government would have to pass an Act of Parliament to cancel the permanent reservation. It would be difficult to pass such legislation.

The Secretary expressed the Committee's disappointment at the Government's refusal to contribute towards the cost of the purchase of the property. He suggested that the Committee might include in its request for approval of expenditure, a condition that transfer of the property to the Crown would be made after the Government made a contribution. The officer appeared to have no objection to the Committee's inclusion of such a condition but, of course, the making of a contribution would depend upon a political decision.

The Committee might wish to consider how it deals with the Department's request. The Secretary believes the Committee must comply but he suggests that the Committee might review the proposals for repayment. It might decide, for example, to use any surplus funds raised each year to reduce the principal amount of the loan or it might decide to use any surplus funds on necessary improvement works. If the Committee used the funds according to the first example, it would reduce the term of the loan (now twenty years) by about one half.



**HANGING ROCK C.O.M.****11TH AUGUST, 1992**

If it used the funds according to the second example, it would be able to improve gradually, say, the toilet block or kiosk or watercourses but it would redeem the loan over the full term of twenty (20) years.

The Secretary believes that the Committee might follow the second example, because that would allow it to carry out some necessary improvements in the Reserve, which would improve facilities for visitors and make the Reserve much more attractive. There is some chance that the Committee could suffer a reduction in income, which would make it difficult to meet annual repayments, which is an argument against following the second example.

The Committee must decide if it wishes to repay the loan earlier and then transfer the property to the Crown, or if it wishes to let the loan run its full period in the hope (or anticipation) that the Government would make a contribution.



**HANGING ROCK C.O.M. 11TH AUGUST, 1992****RECOMMENDATION**

1. THAT the Committee seek approval to spend funds raised in the Reserve, on works outside the Reserve.
2. THAT the Committee repay the loan over the full period of twenty (20) years, and that it use any surplus funds to carry out necessary capital works.

**Resolution**

*Moved Cr. Gilchrist, Seconded Cr. Cutler*

1. THAT the Committee seek approval to spend funds raised in the Reserve, on works outside the Reserve in the area bounded by Colwells Road, South Rock Road and the eastern boundary of the Reserve.
2. THAT the Committee repay the loan over the full period of twenty (20) years, and that it use any surplus funds to carry out necessary capital works.

**CARRIED**



1989

## HANGING ROCK RESERVE C.O.M. MINUTES

27TH APRIL, 1989

7. PURCHASE OF LAND

Moved Cr. Dale, seconded Mr. Jones

1. THAT the Minister be invited to pay a return visit to Hanging Rock Reserve in the near future.
2. THAT a submission for the purchase of land to be integrated with the Reserve and details of any development to take place be prepared.
3. THAT investigation of financial proposals for the purchase of the land take place.

CARRIED8. MEMBERSHIP MEDALLIONS

Moved Cr. Dale, seconded Cr. Jager

THAT the report be noted.

CARRIED

Cr. McKenzie entered the meeting at 5.35pm.

9. POLICIES

Moved Cr. Dale, seconded Cr. Thompson

THAT a Sub-Committee of Crs. Crozier, Jager, and Dr. Liefman be appointed to present a report on the policies to the Committee in June, 1989.

CARRIED

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**Kaitlin Evans**

**From:** Macedon Ranges Shire Council - do not reply <noreply@openforms.com>  
**Sent:** Friday, 22 April 2022 12:30 PM  
**To:** Macedon Ranges Shire Council  
**Subject:** Feedback: East Paddock  
**Attachments:** Hanging Rock - [REDACTED].docx

**Feedback: East Paddock**

Have your say	
Please share your feedback on the Victorian Government's proposed purchase of East Paddock:	
If you would prefer, you can also upload a written submission here	<a href="#">Hanging Rock - [REDACTED].docx</a>
Tell us about you	
First name	[REDACTED]
Last name	[REDACTED]
Address	[REDACTED]
Town	[REDACTED]
Postcode	[REDACTED]
Phone	[REDACTED]
Email address	[REDACTED]

1

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Greetings.

I've been [REDACTED] at Hanging Rock for over [REDACTED] It's fair to say that we haven't always enjoyed the fair-minded, common-sensed approach you all bring to Council.

#### **One Rock - fulfil its Destiny**

East Paddock was purchased in the ninety's with the intention of being incorporated into and expanding the Hanging Rock Reserve. It has been waylaid several times along the way but the reasoning remains clear, this is a special place that deserves to be recognised and protected.

Ten years ago, Shire by it's own admission asked for help in funding upkeep of the Reserve after 20 years of neglect; albeit they asked it from private developers. We suggested that alternatively, the land-owner (DELWP) should contribute; and they did, which funded much of the recent maintenance work. The Commonwealth also contributed \$2M for upgrades. As a community we funded the Heritage registration (often with opposition from Council), we lobbied for the recognition, we literally wrote the book.

By way of valuation I think to claim improved value from the same department that paid for the improvements is potentially disingenuous but I believe there is now an agreed valuation. My point is that there is a \$3m funding commitment to implement the Strategic Plan which includes incorporation of East Paddock into the Reserve. The more that is leveraged for purchase, the less is available for investment at Hanging Rock.

#### **Management - Status Quo**

Some Councillors have expressed concern at loss revenues or control, but DELWP have clearly advised that MRSC would remain the committee of management retaining any revenue opportunities and management responsibilities.

It was also suggested that an expanded reserve would provide future funding opportunities and commitments from DELWP.

#### **Strategic Opportunities**

In an election year, I feel by dragging this out, more ambitious opportunities are being missed in the squabble over how an existing \$3M commitment is being divided up. DELWP & Mary-Anne Thomas could be asked to make further commitments such as;

1. Expanding the precinct footprint (acquisition of land currently available and known to both)
  - Takes further pressure off existing, allows for projected growth (parking etc)
  - Opens up land-use options
  - More Active recreation options (sporting), suitable eco-tourism opportunities
2. Commitment to Extension of the Woodend "Rail Trail" project to Hanging Rock/Newham
  - Creates connectivity beyond cars/parking, links to towns/tourism, wellbeing strategies

#### **Cricket Club**

I have some links to the Cricket club and their approach to date I think has been misguided.

No-one is suggesting that Kids don't play cricket locally.

Equally the social and youth engagement values aren't anchored at this site and in fact much of their angst of the last decade has been about the limitations of the site and facilities.

I'm aware of three local alternatives that are being investigated currently but again a win/win opportunity threatens being missed. Once the Management Plan is finalised by DELWP and if not expressly included, the responsibility, funding and optics of transition after 5 years would fall to Council.

Hanging Rock is a special place. It's been let down and neglected at various periods as I'm sure [REDACTED] will have put on a timeline for you all. We've worked hard to not only protect it but to help create something better. Expanding the Hanging Rock Reserve is an important step in ensuring the reserve can be enjoyed by many for years to come. So over to you.

Cheers,

[REDACTED]



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**From:** Macedon Ranges Shire Council - do not reply <noreply@openforms.com>  
**Sent:** Friday, 22 April 2022 12:09 PM  
**To:** Macedon Ranges Shire Council  
**Subject:** Feedback: East Paddock  
**Attachments:** [REDACTED] - submission to the MRSC re East Paddock v4.docx



## Feedback: East Paddock

Have your say	
Please share your feedback on the Victorian Government's proposed purchase of East Paddock:	Please read the submission.
If you would prefer, you can also upload a written submission here	<a href="#">[REDACTED] submission to the MRSC re East Paddock v4.docx</a>
Tell us about you	
First name	[REDACTED]
Last name	[REDACTED]
Address	[REDACTED]
Town	[REDACTED]
Postcode	[REDACTED]
Phone	[REDACTED]
Email address	[REDACTED]

**Submission to the Macedon Ranges Shire councillors****Transfer of the East Paddock of the Hanging Rock Reserve**

[REDACTED]

April 2022

**Introduction**

Next month, on the 25<sup>th</sup> May, the councillors of the Macedon Ranges Shire will take an important vote - whether to sell the Hanging Rock Reserve's East Paddock to the Victorian Government. As the price has been agreed, the options for councillors are simple: agree to sell the land to the Victorian Government, or decide not to.

This paper canvasses the pros and cons of transferring the land, and recommends what I understand to be in the best interests of the reserve and the local community. I urge the councillors to agree to sell the land. This will give the shire more than \$3m to improve public open space, and maintain good relations with the Victorian Government.

This is my personal submission.

**Background****Personal background**

I run an [REDACTED]. I first visited Hanging Rock in 1982.

[REDACTED] This was the first ever master plan for the reserve. That plan was referenced in the first official master plan for the reserve, the 1993 plan by Loder and Bayley. In [REDACTED] for the purchase of the East Paddock. From [REDACTED], a committee set up by the MRSC to advise it on the reserve. I am currently the [REDACTED]

My [REDACTED] a major resource used in the writing of Chris McConville's book *Hanging Rock – A History*.

**The Hanging Rock Reserve's East Paddock**

The Hanging Rock Reserve includes the Hanging Rock, the bushland around it, the racecourse, the concert venue, and the land around Smokers Creeek. The part owned by the Victorian Minister for the Environment is 70 hectares. This may be dubbed as the official reserve. The East Paddock is an additional 22 hectares, owned by the MRSC.

The purchase of the East Paddock was funded by an increase in the entry fee to the reserve. No ratepayers' money was used.

The council's stated intention when it purchased the East Paddock was to transfer the land to the State Government for incorporation into the Reserve as crown land. Some documents attached to this submission from the time are evidence of that.

Concerts have been held in the northern part of the East Paddock for a number of years. These bring great brand recognition and thousands of people to Hanging Rock, and assist the shire's tourism industry. Infrastructure has been constructed in the East Paddock to support this land use, such as roadways, lighting and electricity. This infrastructure was funded from state and federal government grants. Council funds were not used.

I understand that Frontier Touring has a ten year contract to use the East Paddock for concerts. I also understand that the funds paid to the shire for the use of that venue are retained within the Hanging Rock Reserve's accounts for use in the reserve, and are not used to otherwise benefit the MRSC or its ratepayers.

Unlike the 'official' reserve, the East Paddock is not serving the local community. It serves those who can afford a concert ticket, and those who can afford to book the two shelters there.

#### **Day-to-day management of the reserve**

The Minister for the Environment, through the Department of Environment, Land, Water and Planning (DELWP) delegates management of the reserve to the Macedon Ranges Shire as the Committee of Management. To my knowledge, this has been the case since the first part of the reserve, the area now occupied by the racecourse, was gazetted in 1872 for 'public recreation and stock watering'.

One of the commitments from DELWP's 2018 strategic plan was to review the management of the reserve, with the intention of involving the traditional owners. This review is ongoing, and is likely to be completed by the end of 2022. Recommendations on this issue will go through the Minister's advisory committee on Hanging Rock. One of the members of this committee is Bernie O'Sullivan, the CEO of the shire.

It has always been the prerogative of the Minister to have the state directly manage the reserve. However, the state has never indicated any interest in doing so, or even thinking about doing so. Every indication is that the current arrangement will continue, with the shire continuing to manage the entire reserve, including the East Paddock.

#### **Strategic direction**

Since the 2014 proposal by the MRSC to build a hotel and conference centre on the East Paddock, DELWP has been very active in setting directions for the reserve's ongoing development. This includes a 2018 strategic plan, a study of the cultural heritage of the place, a review of the environmental management plan, and the recent draft master plan. DELWP has been working closely with the shire and with the traditional owners regarding the master plan and other matters.

Over the last decade the state government has contributed millions of dollars to the reserve for works, research and plans.

#### **The DELWP draft master plan**

DELWP recently released a draft master plan for the Hanging Rock Reserve for public comment. The finalised master plan is likely to be ready for public release by July this year. The plan treats the reserve as one entity.

The draft master plan appears to have three main drivers:

- to increase tourist visitation;

- to improve the environmental values of the reserve; and
- to recognise and protect the indigenous cultural heritage.

The northern part of the East Paddock remains as a venue for concerts. The middle section of the East Paddock is shown as the location for a new entrance to the reserve, and as the site for a new visitor hub.

The draft master plan proposes certain purely local facilities, located in the reserve proper, such as the cricket oval and tennis courts, be relocated out of the reserve within five years. This would free up land within the reserve for uses that must be associated with the Rock.

DELWP has received comments on the draft plan, and will be modifying it in response to these comments. The final plan may be very different to the draft.

Whether the East Paddock is owned by the MRSC or the state, the master plan can still be implemented over time. One way or another, the shire and the state will work together to manage and develop the reserve, as they have done since 1872. The MRSC is a significant stakeholder in the success of the reserve. Its interests and views will always be important in deciding what should be done in the reserve.

The final contents of the master plan, and what might be implemented of it, is a separate issue to whether the East Paddock is transferred to the state.

#### **The offer**

A method to value the East Paddock has been agreed between the state and the MRSC. The price has been agreed. As the council's valuation in January 2021 was \$3,065,000, and land prices have increased since then, I assume the agreed price is well over \$3m. The state has the necessary funds allocated.

Under Section 20(2) of the Subdivisions Act the MRSC must use any funds from selling public open space for the purchase of new public open space or the improvement of existing public open space. If the East Paddock is sold, the net proceeds would be 'transferred to the open space financial reserves to be allocated to projects in future budgets'. (MRSC council meeting agenda report, p. 79, 16<sup>th</sup> December 2020)

#### **Advantages in transferring the land**

- The MRSC will obtain over \$3,000,000 for use on public open space.
- The funds could be used to acquire land nearby for the use of local sports clubs, including tennis, cricket and petanque. One opportunity is to jointly use and improve one of Braemar College's cricket grounds. At Hanging Rock there is no opportunity to improve the changing facilities or to light the court for evening use. A new facility elsewhere is likely to provide more opportunity for upgraded facilities and for the club to grow.
- The East Paddock can continue to be used for concerts. In DELWP's plan, that area remains as a concert venue. The Frontier Touring contract will be honoured.
- The Victorian Government has specific institutions and expertise to consult with the Rock's traditional owners. Resolution of management issues with the traditional owners is likely to be easier if the entire reserve is in the single ownership of the state.

- The transfer of the East Paddock will maintain the good working relationship of the MRSC with the Minister for the Environment, DELWP, and the Victorian Government generally.
- The State is more likely to fund and build the new visitor hub in the East Paddock if it owns the land, and to fund other works to improve the reserve for tourism.
- The MRSC will honour the intent of the council when it purchased the land – to transfer the land to the state – and it will be perceived as honouring that intent.

### **Advantages in retaining the land**

- As owner of the East Paddock, the shire has more control over how that land is used. This may give the shire increased leverage with the state over the management and development of the entire reserve.
- The council will be seen as preferencing the interests of the local community.

### **Discussion**

What the owner of the East Paddock may do with the land in the distant future cannot be determined. At one extreme, it could be used to extend the bushland, reinforcing the Cobaw Biolink. At the other, it could be totally developed with buildings and parking. Something between these extremes is likely, and will vary over time. There are no guarantees, whether the owner is the council or the state. When the East Paddock was purchased by the council, the councillors would not have envisaged that a future council would advocate a hotel and conference centre on the land.

We must have faith in public debate and the democratic process. We must have faith that as the reserve serves both state and local interests, both state and local government will continue to be involved in setting the strategic directions of the reserve.

If the East Paddock is transferred to the state, the following beneficial outcomes are quite plausible:

- The visitor experience is improved through works funded by DELWP.
- The environmental values of the reserve are improved through works funded by DELWP.
- More people visit the reserve.
- The local tourism economy is improved.
- The MRSC continues as the Committee of Management.
- The MRSC uses the funds gained from the transfer for new improved facilities for the local sports clubs nearby.
- The sports clubs willingly and unhurriedly move from the reserve some time in the next five years to better facilities.

However, a refusal by the councillors to accept the state's offer could risk those beneficial outcomes. Risks include:

- The state may regard the shire as preferencing local interests over the Victorian community's interests.
- The state's funds to purchase the land may be re-allocated and no longer be available to the shire.

- The state may not fund any new works in the reserve, such as a new visitor centre and new entrance for Straw's Lane.
- The state may prohibit local sporting clubs from using the reserve, and may not provide any assistance to find new homes for them.
- The good working relationship between the shire and the state may be damaged.
- The state may compulsorily acquire the East Paddock.
- The minister may remove the MRSC as the Committee of Management and take direct control of the reserve.

While most of these outcomes are unlikely, they are all possible.

In weighing the pros and cons, I believe the reserve's interests, the shire's interests, and the wider community's interest, are best served by the council accepting the state's offer to purchase the East Paddock. This will provide the council with more than \$3,000,000 to improve public open space, and maintain a good relationship with the state.

### **Recommendation**

It is recommended that the council adopt the following resolution:

*That the MRSC accept the offer of the Minister for the Environment to purchase the East Paddock of the Hanging Rock Reserve at the agreed price.*



**HANGING ROCK C.O.M. MINUTES 9TH JUNE. 1992**6. **PURCHASE OF ADJACENT LAND**

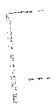
Report - Secretary

It has come to the Secretary's notice that there is some external concern about the Council's involvement in the purchase of the land to the east of the Reserve. There is also some uncertainty about the role of the Committee in the purchase.

The Secretary believes that it is in the Committee's interest to have set out in its minutes, the arrangement that was made.

- The Committee of Management proposed that the land be purchased as far back as 1978 - perhaps, even further back.
- The Committee had no financial resources available to it, to purchase the land. Committees may raise loans, but they would have to mortgage assets, not land. This Committee has inadequate assets to offer as security for the amount needed to purchase the land.
- If the Committee had been able to raise a loan it would have had to obtain Ministerial consent which takes from four to six months. The Committee would have had to provide an enormous amount of information to support its application.
- The Committee's Secretary had negotiated with the owners of the land from 1985 onwards, and was able to persuade the owners not to put the land on the market. He was able to assure the owner that the Committee (Council) intended to purchase the land.
- The Committee and the Secretary conferred regularly with the Department of Conservation & Environment in an effort to purchase. The then Shire President and the Shire Secretary conferred with the Minister and Local Members of Parliament at a function, at which the Minister was most enthusiastic about the proposal but made no promises.
- The Committee conferred with the Victorian Conservation Foundation in an effort to obtain funds from the Foundation and from other sources. The efforts were unsuccessful.





**HANGING ROCK C.O.M. MINUTES 9TH JUNE, 1992**

- When one of the owners died, the Committee was given the opportunity to purchase, but it decided to offer no more than \$250,000. The owners rejected the offer, asking for \$300,000.
- s. The Committee considered the proposal again and decided to purchase the land. The Chairman, Shire President and Secretary negotiated a purchase at \$275,000.
- The Committee requested the Council to raise a loan to finance the purchase. The Council agreed, carried out the statutory procedure and raised a loan of \$220,000 for a four year term based on a twenty year repayment schedule.
- The Council received an objection to the loan proposal but did not uphold it.
- The Committee increased entry fees by \$2.00 per car to finance the repayment of the loan.

The Committee received the maximum co-operation from the Council which met the costs of raising the loan, administrative costs in accounting for the loan, and interest on overdraft because of the repayments. The last two costs are ongoing. In addition the Council accepted without question, the following:-

- A reduction in its loan raising capacity. The liability is taken into account by lenders when they assess the Council's requests for new loans.
- The risk that the Council would have to meet loan repayments if, for some reason, the Committee is unable to meet them.

The Committee has every reason to be grateful to the Council for the support it has received. If the Council had not raised the loan, the land would have been lost to Hanging Rock. The Secretary has no doubt that the Committee Members and officers make clear to any person that the community owes a debt of gratitude to the Council. It is sad, indeed, when persons question the role of the Council which was the only organisation willing to achieve the Committee's ambition and at a cost to its own finances.

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**HANGING ROCK C.O.M. MINUTES 9TH JUNE, 1992****RECOMMENDATION**

THAT the report be noted.

**Resolution**

*Moved Cr. Dale, Seconded Cr. Gilchrist*

*THAT the recommendation as listed be adopted by the Council.*

**CARRIED UNANIMOUSLY**

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**HANGING ROCK C.O.M. 11TH AUGUST, 1992**6. **FUTURE OF LAND ADJACENT TO THE  
RESERVE**

## Report - Secretary

The Department of Conservation & Environment has requested the Committee to obtain its approval to spend funds raised in the Reserve on works outside the Reserve. The Department states that the Committee is obliged by Section 15(1)(f) of the Crown Lands Reserve Act 1978, to obtain their approval.

Obviously the Department is referring to the committee's expenditure of funds on the repayment of the loan raised by the Council to purchase the adjacent property. The officer who spoke to the secretary stated that he would approve the expenditure in an administrative act, but that the Committee would have to give an undertaking to transfer the property to the Department when the loan was redeemed. It was pointed out that the Council (and the Committee) would need to have a guarantee that the Department would reserve the property permanently for the same purposes as the main Reserve, if it undertook to transfer the land. The officer agreed that the Department would respond positively to the request, the result of which would be that the Government would have to pass an Act of Parliament to cancel the permanent reservation.

It would be difficult to pass such legislation.

The Secretary expressed the Committee's disappointment at the Government's refusal to contribute towards the cost of the purchase of the property. He suggested that the Committee might include in its request for approval of expenditure, a condition that transfer of the property to the Crown would be made after the Government made a contribution. The officer appeared to have no objection to the Committee's inclusion of such a condition but, of course, the making of a contribution would depend upon a political decision.

The Committee might wish to consider how it deals with the Department's request. The Secretary believes the Committee must comply but he suggests that the Committee might review the proposals for repayment. It might decide, for example, to use any surplus funds raised each year to reduce the principal amount of the loan or it might decide to use any

surplus funds on necessary improvement works. If the Committee used the funds according to the first example, it would reduce the term of the loan (now twenty years) by about one half.

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**HANGING ROCK C.O.M. 11TH AUGUST. 1992**

If it used the funds according to the second example, it would be able to improve gradually, say, the toilet block or kiosk or watercourses but it would redeem the loan over the full term of twenty (20) years.

The secretary believes that the Committee might follow the second example, because that would allow it to carry out some necessary improvements in the Reserve, which would improve facilities for visitors and make the Reserve much more attractive. There is some chance that the Committee could suffer a reduction in income, which would make it difficult to meet annual repayments, which is an argument against following the second example.

The Committee must decide if it wishes to repay the loan earlier and then transfer the property to the crown, or if it wishes to let the loan run its full period in the hope (or anticipation) that the Government would make a contribution.

WING ROCK C.O.M.

11TH AUGUST 1992

THAT the Committee seek approval to spend funds raised in the Reserve, on works outside the Reserve.

THAT the Committee repay the loan over the full period of twenty {20} years, and that it use any surplus funds to carry out necessary capital works.

*d Cr. Gilchrist, Seconded Cr. Cutler*

*THAT the Committee seek approval to spend funds raised in the*

*' Reserve, on works outside the Reserve in the area bounded by Colwells Road, South Rock Road and the eastern boundary of the Reserve.*

*THAT the Committee repay the loan over the full period of twenty*

*(20) years, and that it use any surplus funds to carry out necessary capital works.*

**CARRIED**

2021/22 Capital Works Program - Cancelled and Carry Forward Register

Attachment 1 - Proposed Cancelled and Carry Forward Projects								
Project Name	Program	Forecast carry forward amount \$	Additional funds required	Funds to be returned to budget	Carry forward or cancelled	Reason for delay and current status	Type of delay	Revised completion date
Carry forward 2019/20 & 2020/21 - RV Dump Point - Kyneton	INFRASTRUCTURE - Other Infrastructure	\$ -	\$ -	\$ -	Cancelled	Due to issues finding an appropriate location, this project has been put on hold (and funding removed) pending locating a suitable site and costing/requirements being established.	Other	NA
Building Renewal - Barkly Square Small Bore Range	Property - Buildings	\$ -	\$ -	\$ 31,000	Cancelled	It was identified that there was a budget shortfall to deliver the planned scope of works. The project has been cancelled and will be considered for the 2023/24 financial year.	Other	NA
Building Renewal - Design Program - Rotunda and gazebo audits, design and cost plans	Property - Buildings	\$ -	\$ -	\$ 25,000	Cancelled	This project has been superseded as the asset audits are instead being completed by the Asset Management department.	Other	NA
Kyneton Town Hall - Equipment Renewal	PLANT AND EQUIPMENT - Plant and Equipment	\$ -	\$ -	\$ -	Cancelled	Following an equipment audit, there are no equipment replacements identified for this financial year. Equipment renewal will continue next financial year, subject to a needs assessment.	Other	NA
Building Renewal - Kyneton Airfield Toilets	Property - Buildings	\$ 101,560	\$ 50,000	\$ -	Carry forward, subject to additional funding	The existing septic is not capable of supporting the new toilet and showers, thus the project requires rescoping. An additional \$50,000 is sought to deliver the project.	Other	30-Jun-23
Building Renewal - Demolition Program - Kyneton Airfield Toilets	Property - Buildings	\$ 30,000	\$ -	\$ -	Carry forward, subject to additional funding	The existing septic is not capable of supporting the new toilet, thus the project requires rescoping. This project is subject to the outcome of the request for additional funds for the Kyneton Airfield Toilet project.	Other	30-Jun-23
Carry Forward 2020/21 - Kyneton Barkly Square Field	INFRASTRUCTURE - Recreational, Leisure and Community Facilities	\$ 750,000	\$ 103,823	\$ -	Carry forward & 2022/23 Budget consideration	This project was subject to a successful Sport and Recreation Victoria grant application. Council has now been advised that the \$500,000 grant was successful. The project is scheduled to commence July 2022. There is a budget shortfall to deliver the target scope of works due to material and labour cost escalation. Additional funding request of \$103,823 is being considered in draft 2022/23 budget.	Cost escalation Funding delay	30-Jun-23
Woodend Golf Clubhouse	PROPERTY - Buildings	\$ 233,000	\$ 417,000	\$ -	Carry forward & 2022/23 Budget consideration, with proposed scope adjustment	Initial scope was to address immediate safety and aesthetic concerns. The club also wanted accessibility addressed. These works trigger a building permit which requires all DOA works to be undertaken. The original budget was insufficient to include the DOA works. It is proposed that additional funds are provided to allow delivery of all components, noting that this will push back plans and financial commitment for a new building. Additional funding request of \$417,000 is being considered in the draft 2022/23 budget.	Cost Escalation	30-Jun-23
Building Renewal - Barkly Square Kennel Club Building (Kyneton obedience dog club building at Barkly Square)	PROPERTY - Buildings	\$ 130,000	\$ -	\$ -	Carry forward, with proposed scope adjustment	A project scope change is being considered from demolition and construction of a modular building to renewal of the existing building, due to a budget shortfall to deliver the modular, which is attributable to cost escalation, building supply shortages, lack of contractor availability and staff shortages. An alternative proposal, including scope change, is presented for endorsement, which recommends to carry forward the project into next financial year.	Scope change Contractor availability Cost escalation	30-Jun-23
Building Renewal - Demolition Program - Barkly Square Kennel Club Building (Kyneton obedience dog club building at Barkly Square)	Property - Buildings	\$ 20,000	\$ -	\$ -	Carry forward, with proposed scope adjustment	The potential for building renewal rather than demolition is being considered. This project is subject to the outcome of the alternative scope proposal for the Barkly Square Kennel Club project.	Other	30-Jun-23
Building Renewal - Kyneton Rifle Range Clubroom and amenities upgrade	Property - Buildings	\$ 84,625	\$ -	\$ -	Carry forward, with proposed scope adjustment	Minor construction works have been progressed, however upon a more thorough inspection of the building, additional structural defects were identified, which require significantly more than the available budget. Officers propose that Council considers the alternative proposal which includes the completion of remedial works this financial year to address a number of immediate issues and provide a usable clubhouse in the short term, as well as some budget towards design and planning for a new building.	Cost Escalation	30-Jun-23
New Gisborne Tennis Courts LED renewal	INFRASTRUCTURE - Parks, Open Space and Streetscapes	\$ 28,000	\$ -	\$ -	Carry forward, with proposed scope adjustment	The cost to complete the target scope of works is in excess of the available budget. Due to structural concerns identified with courts 3 and 4, it is proposed to proceed with design to courts 1 and 2, a geotechnical survey, site survey, and a review of the current club developed masterplan. This adjusted scope is recommended for carry forward to next financial year.	Project Management process issue	30-Jun-23
Drainage Works Planned 2021/22	INFRASTRUCTURE - Drainage	\$ 171,160	\$ -	\$ 140,000	Carry forward	Within the drainage program there are several drainage projects that have experienced delays and seek either a carry forward to next financial year or a reduction in scope and return of funds: - Bloomfield Road, Gisborne (\$30,000), These works need to be completed with the footpath works which have been proposed in next financial years footpath program. - Maghet Lane, New Gisborne (\$141,160), These works are currently in design and investigation stage and will not be completed this financial year due to coming into the wet season and requiring dry weather to complete the works. - Atken Street, Gisborne (70,000), the original plan for extra underground drainage cannot be achieved due to the existing underground drainage levels. This project has been re-scoped to alterations and upgrade to one pit only. The new required project budget is \$20,000, with \$50,000 to be returned. - Joseph Road, Gisborne (\$40,000), These works have been delayed due to requiring a planning permit for tree related issues. This project has been re-scoped to an investigation and design project only, to be shovel ready for consideration in the 2022/23 drainage program. A \$5,000 budget is required for completion of the investigation and design. \$35,000 of funding can be returned. - Gibson Crt, Riddells Creek (\$60,000), These works have been delayed due to requiring a planning permit for tree related issues. This project has been re-scoped to an investigation and design project only, to be shovel ready for consideration in the 2022/23 drainage program. A \$5,000 budget is required for completion of the investigation and design. \$55,000 of funding can be returned. This budget will require a \$171,160 carry forward and will return \$140,000 of the budget.	Approval delay Project Management process issue Contractor availability	30-Jun-23
Bridge Renewal Program - Sidonia Road Sidonia	INFRASTRUCTURE - Bridges	\$ 307,000	\$ -	\$ -	Carry forward	This project is funded by the Federal Government, Bridge Renewal Program. In accordance with this funding agreement, works are not required to be completed until 31 December 2022. The project experienced delays due to extended lead times for concrete materials and delays in the review / approval of requirements under the Land Use Activity Agreement.	Material/supply delay Approval delay	31-Dec-22

2021/22 Capital Works Program - Cancelled and Carry Forward Register

Project Name	Program	Forecast carry forward amount \$	Additional funds required	Funds to be returned to budget	Carry forward or cancelled	Reason for delay and current status	Type of delay	Revised completion date
Manna Gum Family & Children's Centre Playground Upgrade	INFRASTRUCTURE - Recreational, Leisure and Community Facilities	\$ 488,900	\$ -	\$ -	Carry forward	The project has experienced delays due to procurement issues and COVID-19 related site access delays. Landscape architect unable to access site to draft detailed designs due to COVID restrictions on visitors to site. Tender documentation has been received and tender for construction works pending. Construction is expected to commence in June 2022.	COVID Project Management process issue Funding delay	01-Dec-22
Gilbert Gordon Netball Courts with lights	INFRASTRUCTURE - Recreational, Leisure and Community Facilities	\$ 310,000	\$ -	\$ -	Carry forward	Construction works are not able to proceed this financial year, however the Cultural Heritage Management Plan and Land Use Activity Agreement activities continue this financial year.	Scope Change Approval delay	01-Jun-23
Gisborne Tennis Courts Lighting Replacement	INFRASTRUCTURE - Recreational, Leisure and Community Facilities	\$ 280,000	\$ -	\$ -	Carry forward	Material delays have impacted the schedule with works estimated for completion by August 2022.	Material/supply delay	01-Sep-22
Romsey Park Main Oval Sports Field Playing Surface - Drainage	INFRASTRUCTURE - Recreational, Leisure and Community Facilities	\$ 216,240	\$ -	\$ -	Carry forward	Construction works tender closed end March 2022. There were some unexpected delays in finalising the detailed design documentation for the on-field drainage system and as a result the optimum time for undertaking this work (Spring/October) passed. Construction works will now be completed by November 2022, following the football season.	Project Management process issue	01-Nov-22
Gisborne Fields Landscape Plan Implementation - Stage 4	INFRASTRUCTURE - Parks, Open Space and Streetscapes	\$ 243,125	\$ -	\$ -	Carry forward	The project was delayed due to resourcing challenges. The consultant has been appointed with final design expected May 2022 and tender to occur through June 2022. Works expected to be completed by December 2022.	Project Management process issue	01-Dec-22
Carry Forward 2020/21 - LED Replacements on Minor Roads - LRCI Round 2	INFRASTRUCTURE - Roads	\$ 73,101	\$ -	\$ -	Carry forward	Across the two LED upgrade projects - Project delay due to supply delays for 176 LED street light fittings. The fittings will not be available until October 2022. The other 280 LED lights will be installed prior to 30 June 2022.	Material/supply delay	30-Dec-22
Carry Forward 2020/21 - LED Lighting on Major Roads - LRCI Round 2	INFRASTRUCTURE - Roads	\$ 161,471	\$ -	\$ -	Carry forward	Across the two LED upgrade projects - Project delay due to supply delays for 176 LED street light fittings. The fittings will not be available until October 2022. The other 280 LED lights will be installed prior to 30 June 2022.	Material/supply delay	31-Dec-22
Building Renewal - Demolition Program - Toilets - Kyneton former caravan park	Property - Buildings	\$ 39,150	\$ -	\$ -	Carry forward	A heritage exemption and permit review is ongoing. Subject to this outcome, demolition will be completed.	Project Management process issue Approval delay	30-Jun-23
Kyneton Museum - Urgent Roof Works	PROPERTY - Buildings	\$ 445,787	\$ -	\$ -	Carry forward	Carry forward approved by Executive due to lack of availability of experienced heritage contractors and project delays; now seeking Council approval.	Contractor availability	31-Dec-22
Carry Forward 2020/21 - Footpath Construction Program - Howey Street Gisborne - Upgrade Pedestrian Infrastructure - LRCI	INFRASTRUCTURE - Footpaths	\$ 82,828	\$ -	\$ -	Carry forward	The project has been put on hold until September 2022 due to Old Melbourne Rd and Kilmore Rd intersection upgrades that are being undertaken by Regional Roads Victoria.	Other	30-Nov-22
Gisborne Business Park	INFRASTRUCTURE - Roads	\$ 1,220,000	\$ -	\$ -	Carry forward	The works are currently in tender evaluation stage, however due to lack of contractor availability and that we are coming into winter, it is recommended to defer road construction works until October 2022.	Cost escalation Contractor availability	31-Dec-22
Intersection Upgrade - Templeton and Brooke Streets Woodend	INFRASTRUCTURE - Roads	\$ 90,000	\$ -	\$ -	Carry forward	The scope of works were changed at mid-year budget review to deliver a wombat crossing at the Templeton and Urquhart Street intersection. Construction is aimed for the July school holidays, subject to contractor availability. Otherwise the works will be delivered in the September 2022 school holidays, to minimise the disruption to the school.	Other	31-Oct-22
Road Construction - Jennings Street Kyneton	INFRASTRUCTURE - Roads	\$ 220,000	\$ -	\$ -	Carry forward	Delays in obtaining approvals has delayed the project for more than 12 weeks now. It is recommended that construction not occur during the wetter months, therefore, construction is now expected between October 2022 and March 2023, dependant on contractor availability.	Approval delay Contractor availability	31-Mar-23
Carry Forward 2020/21 & CAPEX 2021/22 - Macedon Ranges Shared Trail - Woodend to Riddells Creek	INFRASTRUCTURE - Footpaths	\$ 9,759,164	\$ -	\$ -	Carry forward	Delays in obtaining approvals and COVID related site access and procurement issues have resulted in a delay to project activities. A design and construction contract has been awarded and design will be completed this year, with Stage 2 construction expected to commence by December 2022 (subject to Regional Development Victoria approval).	Approval delay COVID	30-Apr-24
Carry Forward 2019/20 & 2020/21 & CAPEX 2021/22 - Macedon Ranges Regional Sports Precinct	INFRASTRUCTURE - Recreational, Leisure and Community Facilities	\$ 5,787,570	\$ -	\$ -	Carry forward	The project (Stage 1) experienced delays as a result of COVID and construction cost escalations which delayed the tender process. Construction commencement is targeted to occur prior to end June 2022. Construction will continue through 2023 as per the project schedule.	Cost escalation COVID	31-Dec-23
Bridge Renewal Program - Mission Hill Road Kyneton	INFRASTRUCTURE - Bridges	\$ 339,567	\$ -	\$ -	Carry forward	This project required additional budget at mid-year budget review. The works are currently in tender evaluation stage, however due to contractor availability and that we are coming into winter, it is recommended to defer these works until October 2022.	Cost escalation Contractor availability	28-Feb-23
Gardiner Reserve Carpark and landscaping works	INFRASTRUCTURE - Recreational, Leisure and Community Facilities	\$ 243,830	\$ -	\$ -	Carry forward	There is a budget shortfall to deliver the target scope of works due to construction cost escalation. The project will be descope and delivered through the next financial year.	Cost escalation	01-Dec-22
Walsh Rd Culvert works, Reinstatement Works	Infrastructure - Bridges	\$ 84,319	\$ -	\$ -	Carry forward	These culvert works were added into the program at mid-year budget review. The works were identified during the June 2021 storm event. The works have been awarded and will be completed by the end of September 2022. Works have been delayed due to supply delays of concrete products.	Material/supply delay	30-Sep-22
Carry Forward 2019/20 & 2020/21 - Cultural Venue Management System	PLANT AND EQUIPMENT - Computers and Telecommunications	\$ 16,000	\$ -	\$ -	Carry forward	The project requires defining and re-scoping following a detailed inspection by the IT department which has delayed project delivery.	Project Management process issues	30-Jun-23
Kyneton Town Hall - Scoping - Theatre and Meeting Room Refurbishment	PROPERTY - Buildings	\$ 50,000	\$ -	\$ -	Carry forward	The project is currently on hold pending outcomes of the Regional Tourism Investment grant funding application. Subject to receiving the grant, the project will be completed, however completion is not expected until next financial year.	Funding delay	30-Jun-23
Kyneton Arts Centre-Red Brick Hall LRCI project	INFRASTRUCTURE - Recreational, Leisure and Community Facilities	\$ 13,302	\$ -	\$ -	Carry forward	The project is pending additional grant funding under Local Roads Community Infrastructure funding program (LRCI) phase 3. Subject to funding, this project will be delivered.	Funding delay	30-Jun-23
Carry Forward 2020/21 - Gisborne Open Space Purchase	Property - Land	\$ 268,091	\$ -	\$ -	Carry forward	Negotiations are progressing with the land owner, a meeting is scheduled in May to progress the possible land purchase.	Other	30-Sep-22

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2021/22 Capital Works Program - Cancelled and Carry Forward Register

Project Name	Program	Forecast carry forward amount \$	Additional funds required	Funds to be returned to budget	Carry forward or cancelled	Reason for delay and current status	Type of delay	Revised completion date
Road Construction Program - Edgcombe Street Kyneton	INFRASTRUCTURE - Roads	\$ 149,760	\$ -	\$ -	Carry forward	This project has been delayed due to lack of contractor availability and is subject to carry forward to next financial year.	Contractor availability	31-Dec-22
Bridge Renewal Program - Design - Kyneton Baynton Road Springhill	INFRASTRUCTURE - Bridges	\$ 18,000	\$ -	\$ -	Carry forward	The design project has been delayed due to lack of consultant availability and delay in authority approvals and is subject to carry forward to next financial year.	Approval delay Contractor availability	30-Sep-22
Woodend Swimming Pool - Fence Renewal	INFRASTRUCTURE - Recreational, Leisure and Community Facilities	\$ 27,810	\$ -	\$ -	Carry forward	The project's design will be completed this financial year, however construction has been delayed due to lack of contractor availability. Construction will be completed next financial year.	Contractor availability	30-Nov-22
Road Construction - Mount Gisborne Road Gisborne	INFRASTRUCTURE - Roads	\$ 523,850	\$ -	\$ -	Carry forward	The works are currently in tender evaluation stage, however due to contractor availability and that we are coming into winter, it is recommended to defer road construction. The preferred contractor has advised that due to coming into winter and other commitments they cannot commence the project until Jan 2023, with expected completion not until 31 March 2023.	Contractor availability	31-Mar-23
Romsey Kindergarten Playground Equipment Program	INFRASTRUCTURE - Recreational, Leisure and Community Facilities	\$ 30,000	\$ -	\$ -	Carry forward	Due to a delay in the receipt of grant funding, the works are subject to carry forward to next financial year.	Funding delay	01-Oct-22
Carry forward 2019/20 & 2020/21 - Minor Drainage Works - Farrell Street New Gisborne	INFRASTRUCTURE - Drainage	\$ 148,500	\$ -	\$ -	Carry forward	This project was delayed due to property related negotiations. These negotiations are now complete and the design and investigations are being finalised. These works cannot be constructed during the wetter months and therefore are expected to be constructed between October and December 2022.	Project Management process issue	31-Dec-22
Road Construction - Chessy Park Drive New Gisborne	INFRASTRUCTURE - Roads	\$ 306,723	\$ -	\$ -	Carry forward	Due to lack of contractor availability and that we are coming into winter, it is recommended to defer road construction works until October 2022 with project completion by the end of December 2022.	Contractor availability	31-Dec-22
Kerbside Bin Replacement Program	INFRASTRUCTURE - Other Infrastructure	\$ 155,782	\$ -	\$ -	Carry forward	This is a multi-year commitment with an extra year to run. The waste contractor is replacing damaged and broken bins as part of the regular contracted maintenance works.	Other	30-Jun-23
Footpath Construction Program - Carrington Street Macedon	INFRASTRUCTURE - Footpaths	\$ 127,400	\$ -	\$ -	Carry forward	Footpath works delayed due to lack of contractor availability, as such, the project will be subject to carry forward to the next financial year.	Contractor availability	31-Oct-22
Footpath Construction Program - Victoria Street Macedon	INFRASTRUCTURE - Footpaths	\$ 69,290	\$ -	\$ -	Carry forward	Footpath works delayed due to lack of contractor availability. The preferred contractor has committed to completing the works prior to 30 June 2022, weather dependant. This is a possible carry forward.	Contractor availability	30-Jun-22
Carry Forward 2020/21 - Footbridge - Main Road Riddells Creek	INFRASTRUCTURE - Bridges	\$ 95,130	\$ -	\$ -	Carry forward	The project is delayed due to lack of submissions through multiple tender processes. Tender evaluation is currently underway, however the construction works are subject to carry forward to the next financial year.	Contractor availability	31-Dec-22
Bridge Renewal Program - Design - Darraweit Valley Road Darraweit Guim	INFRASTRUCTURE - Bridges	\$ 10,000	\$ -	\$ -	Carry forward	The project is for level 3 bridge structural audit only. The audit has been delayed due to a budget shortfall and will be deferred for consideration in the next financial year. Council officers will review the scope of works (bridge elements to be assessed) as part of next financial years Bridge / Culvert Program.	Cost Escalation	30-Jun-23
Bridge Renewal Program - James Lane Tylden	INFRASTRUCTURE - Bridges	\$ 186,867	\$ -	\$ -	Carry forward	This project is funded by the Federal Government, Bridge Renewal Program. In accordance with this funding agreement, works are not required to be completed until 31 December 2022. The project experienced delays due to extended lead times for concrete materials and delays in authority approvals.	Material/supply delay	31-Dec-22
Carry Forward 2020/21 - Footpath & Footbridge - Five Mile Creek Woodend	INFRASTRUCTURE - Bridges	\$ 134,500	\$ -	\$ -	Carry forward	The project is delayed due to a budget shortfall identified during the tender process. Design and discussions with authorities are progressing. Further review is required of the requirements under the Land Use Activity Agreement.	Cost Escalation Approval delay	30-Jun-23
Pram Ramp Compliance / Safety Improvements	INFRASTRUCTURE - Footpaths	\$ 91,110	\$ -	\$ -	Carry forward	The works are intended to be delivered with the Urquhart and Templeton Streets Wombat Crossing Works. Construction is aimed for the July school holidays, subject to contractor availability. Otherwise the works will be delivered in the September 2022 school holidays, to minimise the disruption to the school.	Other	31-Oct-22
Buffalo Stadium - Change Rooms Upgrade	Property - Buildings	\$ 280,000	\$ -	\$ -	Carry forward	The design has been completed however due to COVID-19 cost escalation, additional budget is required to deliver the required scope of works. The project is now being reconsidered for FY2023/24.	Other	30-Jun-23
Carry Forward 2020/21 - Project Management Software	PLANT AND EQUIPMENT - Computers and Telecommunications	\$ 35,000	\$ -	\$ -	Carry forward	While the Project Lifecycle Management module will go live by the target date of 30 June 2022, some minor configuration will be outstanding which is subject to carry forward to the next financial year for completion as part of stage 2 configuration.	Contractor availability	31-Dec-23
	<b>Total</b>	<b>\$ 24,677,572</b>	<b>\$ 570,823</b>	<b>\$ 196,000</b>				

2021/22 Capital Works Program - Cancelled Projects

## Attachment 2 - Proposed Cancelled Projects

1	Carry forward 2019/20 & 2020/21 - RV Dump Point - Kyneton
2	Building Renewal - Barkly Square Small Bore Range
3	Building Renewal - Design Program - Rotunda and gazebo audits, design and cost plans
4	Kyneton Town Hall - Equipment Renewal

2021/22 Capital Works Program - Carry Forward Projects

## Attachment 3 - Proposed Carry Forward Projects

1	Drainage Works Planned 2021/22
2	Bridge Renewal Program - Sidonia Road Sidonia
3	Manna Gum Family & Children's Centre Playground Upgrade
4	Gilbert Gordon Netball Courts with lights
5	Gisborne Tennis Courts Lighting Replacement
6	Romsey Park Main Oval Sports Field Playing Surface - Drainage
7	Gisborne Fields Landscape Plan Implementation - Stage 4
8	Carry Forward 2020/21 - LED Replacements on Minor Roads - LRCI Round 2
9	Carry Forward 2020/21 - LED Lighting on Major Roads - LRCI Round 2
10	Building Renewal - Demolition Program - Toilets - Kyneton former caravan park
11	Kyneton Museum - Urgent Roof Works
12	Carry Forward 2020/21 - Footpath Construction Program - Howey Street Gisborne - Upgrade Pedestrian Infrastructure - LRCI
13	Gisborne Business Park
14	Intersection Upgrade - Templeton and Brooke Streets Woodend
15	Road Construction - Jennings Street Kyneton
16	Carry Forward 2020/21 & CAPEX 2021/22 - Macedon Ranges Shared Trail - Woodend to Riddells Creek
17	Carry Forward 2019/20 & 2020/21 & CAPEX 2021/22 - Macedon Ranges Regional Sports Precinct
18	Bridge Renewal Program - Mission Hill Road Kyneton
19	Gardiner Reserve Carpark and landscaping works
20	Walsh Rd Culvert works, Reinstatement Works
21	Carry Forward 2019/20 & 2020/21 - Cultural Venue Management System
22	Kyneton Town Hall - Scoping - Theatre and Meeting Room Refurbishment
23	Kyneton Arts Centre-Red Brick Hall LRCI project
24	Carry Forward 2020/21 - Gisborne Open Space Purchase
25	Road Construction Program - Edgcombe Street Kyneton
26	Bridge Renewal Program - Design - Kyneton Baynton Road Springhill
27	Woodend Swimming Pool_ Fence Renewal
28	Road Construction - Mount Gisborne Road Gisborne
29	Romsey Kindergarten Playground Equipment Program
30	Carry forward 2019/20 & 2020/21 - Minor Drainage Works - Farrell Street New Gisborne
31	Road Construction - Chessy Park Drive New Gisborne
32	Kerbside Bin Replacement Program
33	Footpath Construction Program - Carrington Street Macedon
34	Footpath Construction Program - Victoria Street Macedon
35	Carry Forward 2020/21 - Footbridge - Main Road Riddells Creek
36	Bridge Renewal Program - Design - Darraheit Valley Road Darraheit Guim
37	Bridge Renewal Program - James Lane Tylden
38	Carry Forward 2020/21 - Footpath & Footbridge - Five Mile Creek Woodend
39	Pram Ramp Compliance / Safety Improvements
40	Buffalo Stadium - Change Rooms Upgrade
41	Carry Forward 2020/21 - Project Management Software

**PROPOSED CARRY FORWARD PROJECTS (with proposed scope adjustment for consideration )**

42	Building Renewal - Barkly Square Kennel Club Building (Kyneton obedience dog club building at Barkly Square)
43	Building Renewal - Demolition Program - Barkly Square Kennel Club Building (Kyneton obedience dog club building at Barkly Square)
44	Building Renewal - Kyneton Rifle Range Clubroom and amenities upgrade
45	New Gisborne Tennis Courts LED renewal

2021/22 Capital Works Program - Carry Forward Projects Subject to Budget Consideration

## Attachment 4 - Carry Forward Projects Subject to Budget Consideration

**PROPOSED CARRY FORWARD & SUBJECT TO ADDITIONAL FUNDING**

1	Building Renewal - Kyneton Airfield Toilets	Utilise savings of \$56k from 2021/22 budget
2	Building Renewal - Demolition Program - Kyneton Airfield Toilets	resulting from cancellation of two projects

**PROPOSED CARRY FORWARD & SUBJECT TO 2022/23 BUDGET CONSIDERATION**

3	Carry Forward 2020/21 - Kyneton Barkly Square Field	Above the line in draft 2022/23 budget
4	Woodend Golf Clubhouse	Above the line in draft 2022/23 budget, Proposed scope adjustment for consideration