

Council Meeting Agenda

Unscheduled Council Meeting Tuesday 29 June 2021 at 11am Gisborne Administration Centre

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1. ACKNOWLEDGEMENT OF COUNTRY

Macedon Ranges Shire Council is on Dja Dja Wurrung, Taungurung and Wurundjeri Woi Wurrung Countries. Council acknowledges that those attending today's meeting are gathering on the land of the Wurundjeri Woi Wurrung Peoples. Council pays its respects to their Elders past, present and emerging and any Aboriginal and/or Torres Strait Islander People who may be here today.

2. RECORDING AND LIVE STREAMING OF THIS COUNCIL MEETING

This meeting is being recorded and streamed live on the internet, in accordance with Council's 'Live Streaming and Publishing Recordings of Meetings' policy, which can be viewed on Council's website.

- 3. PRESENT
- 4. APOLOGIES
- 5. DECLARATION OF CONFLICTS OF INTEREST

6.	ADOPTION OF ANNUAL BUDGET 2021/22
Officer	Travis Harling, Manager Finance and Reporting
Council Plan Relationship	Deliver strong and reliable government
Attachment	Nil

Purpose and Overview

The Local Government Better Practice Guide Planning Model Budget 2021-22, issued by the Victorian Government, states that:

"The budget is a short-term plan which specifies the resources required to fund a council's services and initiatives over the next 12 months and subsequent 3 financial years and should be consistent with the first four years of the Financial Plan. The budget includes both strategic and operational information. At the strategic level, the budget details how the services and initiatives to be funded will contribute to the achievement of the strategic objectives in the council plan as well as the indicators and measures to monitor service performance outcomes. It must also contain major initiatives which have been identified by council as priorities. At the operational level it should express the funding of services and initiatives through financial statements describing in detail the income, expenditure, assets, liabilities, equity, cash and capital works required."

The Draft 2021/22 Annual Budget has been prepared consistent with the requirement of Section 94 of the *Local Government Act 2020* and forms part of the Integrated Strategic Planning and Reporting Framework developed as Part 4 of the *Local Government Act 2020*.

At the Submitters Committee Meeting on 16 June 2021, Council received 128 budget submissions (including late submissions) and heard from 13 Submitters who either made or had read a verbal presentation in support of their budget submission. An additional 23 submissions were received for which a summary of the submission and an officer response has also been included in this report.

At this Submitters Committee meeting Council made the following resolutions:

- 1. That Council notes the submissions received on the Draft Annual Budget 2021/22 and Draft Revenue and Rating Plan 2021-2025 and the verbal presentations in support of those submissions;
- 2. That the submissions be referred for consideration and determination at the Unscheduled Council Meeting to be held at 11am on 29 June 2021; and

3. That responses and recommendations on the Draft Annual Budget 2021/22 and Draft Revenue and Rating Plan 2021-2025 be prepared for Council's consideration at that meeting.

Therefore, the purpose of this report is to (1) make a determination on the submissions and (2) adopt the Budget, with or without amendment.

Recommendation

- 1. That, having prepared the Draft Annual Budget 2021/22, having placed it on public display and having received and considered all submissions, Council adopts the Budget with the following amendments
 - a) That the budget be amended to increase Grant income for the following areas:
 - Grants Commission Funding Roads Capital Grant \$139,457
 - Romsey Ecotherapy Park Grant \$615,000
 - Local Roads and Community Infrastructure Grant \$2,882,432
 - Victorian Youth Week Grant \$2,000
 - b) That the budget be amended to decrease Grant income for the following areas:
 - Grants Commission Funding Operating Grant \$66,196
 - c) That the revenue budget be amended to increase in the following areas:
 - Rates \$383,500 [Supplementary income]
 - Fees and Charges \$55,000 [Transfer Station Revenue to cover increased EPA landfill levy]
 - Woodend Hesket Football and Netball Club Contribution to New Woodend Netball Court - \$30,000
 - d) That the expenditure budgets be amended to increase in the following areas:
 - Sustainability Officer (2 years) \$100,000
 - Senior Citizens Funding \$35,000
 - Romsey Ecotherapy Park Project \$615,000
 - Local Roads and Community Infrastructure Projects \$2,882,432
 - Victorian Youth Week \$2,000
 - East Timor Funding \$4,000
 - Wyralla Reserve Stage 2 \$25,000
 - Wyralla Reserve Stage 3 \$55,000
 - Gisborne Business Park \$700,000
 - Kyneton Skate Park \$10,000
 - Gilbert Gordon Oval New Netball Court \$360,000
 - New Gisborne Tennis LED lighting upgrade for currently lit courts \$35,000
 - Kyneton Showground Master Plan Review \$20,000
 - MRSC Skate Park Strategic Directions (2 year project) \$15,000
 - Romsey Sports Master plan \$15,000
 - Woodend Golf Club New Build Design \$123,000

- Barrm Birrm Working Group Administration / Extension of Transfer Scheme for another 12 months - \$10,000
- Environment Protection Agency (EPA) Landfill fees \$55,000
- Info Council Officer \$76,885
- Humanforce software \$7,000
- Information Services Officers (8 months to 10 months) \$38,166
- e) That the expenditure budget decreases in the following area:
 - Consultancy Expenditure \$100,000
 - Gilbert Gordon Oval Spectator terrace and pavilion landscaping \$300,000
- f) That transfers from reserves increase for the following reserve:
 - Open Space Reserve South \$80,000 [Wyralla Reserve Stage 2 and 3]
 - Open Space Reserve Central \$30,000 [Woodend Netball Court]
 - Gisborne Development Contributions Plan Reserve \$700,000
- g) That transfers from reserves decrease for the following reserves:
 - Open Space Reserve South \$60,000 [Dixon Field Pavilion sewer upgrade].
- h) That fees 48-79 in the 2021/22 Budget be amended to reflect a 10% increase (on the 2020/21 amount) in each fee, in line with the increase in State Government EPA landfill fees.
- i) That the 2021/22 Budget document be updated to ensure the required disclosures to specify the objectives of any proposed differential rates are incorporated.
- j) That the following projects be added to the Potential Future Capital projects in the Multi-Year Budgeting section of the document:
 - Lauriston Hall Stage 3
 - New Gisborne Tennis Courts New Light Towers
 - Gisborne Tennis Courts Replacement Towers
- k) The existing project in the potential future positions/employees list be renamed from "Speech and Events Officer" to "Public Communication Officer".
- 2. That Council give public notice of its decision to adopt the Annual Budget 2021/22 and that the Annual Budget 2021/22 be provided to the Minister for Local Government.
- 3. That the Annual Budget 2021/22 be available to the public at Council Offices and Service Centres and on Council's website.
- 4. That Council endorse the officer responses to submissions as contained in Appendix 1 of this report.

- 5. That Council write to all the Submitters and
 - a) thank them for providing their concerns, objections, support and requests;
 - b) provide them with the responses consistent with this report; and
 - c) advise them that the 2021/22 Budget was adopted with the amendments as shown in (1) above.
- 6. That the following amendments to the rates declared at its meeting on 11 May 2021 be adopted:
 - General Rate of 0.23343 cents in the dollar.
 - Agricultural Land Rate of 0.18674 cents in the dollar.
 - Commercial/Industrial Rate of 0.28011 cents in the dollar.
 - Recreational Land Rate of 0.11671 cents in the dollar.
 - Not for Profit Housing Rate of 0.11671 cents in the dollar.
 - Inappropriate subdivisions of 0.23343 cents in the dollar.
- 7. The 2021/22 Budget document be updated with the adjusted rates in item 6 above.
- 8. That, the rates and the charges declared in item 6 above be levied by sending a "rate and charges notice" to the persons who are liable to pay, in accordance with section 158 of the *Local Government Act* 1989.

Background

At the Unscheduled Council Meeting on 11 May 2021, Council resolved to:

- Declare the Rates and Charges 2021/22 and give public notice of the declaration.
- Approve the draft Annual Budget 2021/22 for public display; give public notice that it is available; and invite written submissions.
- Give any person who has made a submission the right to be heard in support of their submission at the Submitters Committee be held on 16 June 2021.

Context

The draft Annual Budget 2021/22 which Council approved for public display, balanced the environmental, infrastructure and social needs within the rate income available under the State Government rate cap. When resources are limited it is essential that those resources are carefully allocated so Council is able to achieve its objectives and deliver its services. The draft Annual Budget 2021/22 did this and therefore any subsequent adjustments to the budget should also be balanced with a corresponding adjustment.

<u>Submissions</u>

The submissions made to the draft Annual Budget 2021/22 Budget are available as attachments to the Agenda for the Submitters Committee held on 16 June 2021. Therefore, they are not attached to this Agenda.

A total of 151 submissions were received (including late submissions which were provided to Councillors). Please see Appendix 1 for the list of submissions and officer responses to the submissions.

Budget submissions received exhibit the following main themes:

- Upgrades to Woodend Golf Course Clubhouse
- Lighting at Gisborne Tennis Club
- Request for Master Plan at Kyneton Show Grounds and Dixon Fields
- Additional allocation of funding for Barrm Birrm
- Additional funding for Lauriston Hall works
- Request for Lighting at Lancefield Park
- Request for new Lighting and upgrades at New Gisborne Tennis Club
- Request to construct a new Netball Court in Woodend instead of funding the Gilbert Gordon Oval Spectator terrace and pavilion landscaping
- Support for funding the Woodend St Ambrose crossing
- Other varied submissions.

Summary of Proposed budget changes

Officers have considered the community feedback received and provided officer responses, along with identifying other material operational financial changes since the draft budget was adopted.

Rates and Charges

The final property supplementary valuations (as provided by the Valuer-General Victoria) have been reviewed and a slight change to the average rates per property is required (an un-rateable property was identified in the review that has now been removed – it was previously assumed that we could generate rates from this property). This minor change is required to the rates in the dollar to ensure the revenue outlined in the draft 2021/22 Annual Budget is achieved. This increase does not result in Council exceeding the requirements of rate capping legislation. The revised rates are outlined in the recommendation above.

Summary of proposed budget changes (financial)

The following table provides a brief summary of the changes officers have recommended for inclusion in the final budget. Explanations are provided below the table in line with the reference numbers provided.

Budget Area	Ref.	Amount \$
Income:		
Grants commission operating grant overstated	1	(66,196)
Grants commission additional roads capital grant	1	139,457
Romsey Ecotherapy Park grant	3	615,000
Local Roads & Community Infrastructure grant	4	2,882,432
Victorian Youth Week grant	5	2,000
Gisborne Business Park reserve funding	6	700,000
Transfer station fees increase to cover EPA fees	7	55,000
Rates income higher due to supplementary income	8	383,500
Reserve funding Wyralla Reserve – Stage 2	12	25,000
Expenditure:		

Senior Citizens funding	2	35,000
Romsey Ecotherapy Park	3	615,000
Local Roads & Community Infrastructure	4	2,882,432
Victorian Youth Week	5	2,000
Gisborne Business Park Infrastructure works	6	700,000
Transfer station EPA increase	7	55,000
Net reduction in consultancy expenditure identified	9	(100,000)
Friends of East Timor funding	10	4,000
Infocouncil new position identified	11	76,885
Wyralla Reserve – Stage 2	12	25,000
Humanforce software	13	7,000
Information Services – (8 months to 10 months)	14	38,166
NET IMPACT – additional funds available after operational		395,710
adjustments		
Proposed additional new initiatives recommended for		
inclusion in the budget by Officers		
Income:		
Reserve funding – Open Space Reserves – South Ward -	12	55,000
Wyralla Reserve – Stage 3		
Reserve funding – Open Space Reserves – Central Ward –	15	30,000
Woodend Netball Court		
Woodend Hesket Football and Netball Cub Contribution –	15	30,000
Woodend Netball Court		
Reserve funding – Dixon Field Pavilion Sewer upgrade	16	(60,000)
Expenditure:		
Woodend Netball Court	15	60,000
Climate emergency - 1.0 FTE Sustainability Officer	17	100,000
Wyralla Reserve – Stage 3	12	55,000
Kyneton Skate Park	18	10,000
MRSC Skate Park Strategic Directions – 2 Year Project	19	15,000
Romsey Sports Master plan	20	15,000
Woodend Golf Club – New Build Design	21	123,000
Barrm Birrm - Working Group Administration / Extension of Gift	22	10,000
Back Scheme for another 12 months		
Kyneton Showgrounds Master Plan Review	23	20,000
New Gisborne Tennis Courts LED Lighting	24	35,000
Balance		7,710

Reference Notes

1. Grants Commission Funding

Confirmation of the 2021/22 grants commission funding has been received. It has been confirmed Council's grant commission operating grant is \$66,196 less than budget. However the roads component of the grant is \$139,457 greater than budget. This leaves a net favourable impact on the draft budget of \$73,261.

2. Commonwealth Home Support Program (CHSP) Funding

Sector Support and Development (SSD) funding was due to end on 30 June 2021. In December 2020, providers were advised that funding arrangements would be extended for a further 12-months from 1 July 2021 to 30 June 2022. It has recently been confirmed that funding criteria for the extension period will not allow senior citizens centres to be funded. Officers had assumed in the draft 2021/22 Budget that the extended 12 months of CHSP funding could continue to be used to fund senior citizens.

In light of this change in funding criteria, officers recommend that Council continue to fund this support for Senior Citizens in the 2021/22 financial year. To continue to support at current levels, an additional allocation of \$35,000 would be required in the 2021/22 Budget, given that Council can no longer use the CHSP funding for this purpose.

3. Romsey Ecotherapy Park grant

Confirmation received from Mary-Anne Thomas MP on the 10 May 2021 that Council had been successful in obtaining \$615,000 for funding of the Romsey Ecotherapy Park (Stage 3) under the Regional Infrastructure Fund Round 1 program.

4. Local Roads & Community Infrastructure grant

Confirmation received on 19 May 2021 that under the Local Roads and Community Infrastructure (LRCI) Program – Phase 2, Council has been allocated additional funding totalling \$2,882,432. This will be represented as a net zero cost, pending future confirmation of which projects are to be included. Without having been able to complete a review of which projects are eligible and worked through options and priorities with Councillors, it is not appropriate to include specific projects at this point in time.

Officers note that a number of submissions into the budget process for new projects may be determined eligible for the Local Roads and Community Infrastructure Grant and may be able to be funded through this as yet unallocated grant amount.

5. Victorian Youth Week grant

Confirmation received that Council has been successful in applying for a grant that supports Victorian Youth Week within the Shire. This is a directly offsetting amount of revenue and expenditure.

6. Gisborne Business Park Infrastructure Works

The project has been included to undertake year three infrastructure works of \$700,000 at the Gisborne Business Park. Works are to include further road sealing and drainage works at the Business Park on Sauer Road. There was no initial submission into the 2021/22 Budget process and it has been identified as being required since the completion of the draft budget. The project has already been started (works are being completed on Barry Road from the 2020/21 Budget) and its continuation is fully funded from the Commercial Development Reserve.

7. Transfer station increase to cover EPA fees - Fees and Charges

Council was notified on 31 May that EPA landfill fees will increase next financial year by approximately 40%. The increase has already been factored into the kerbside collection contract, so it is only applicable to landfill costs directly related to Council's transfer stations.

To cover these additional costs (which are amounts that Council has no control over and which must be directly paid to the State) it is proposed to increase the Transfer Station fees and charges by an average of 10% (rounded). There will be no impact on the bottom line as a result of this change as the revenue from higher charges on transfer station customers will need to be on-paid to the State Government.

8. Rates income higher due to supplementary income

The final batches of supplementary rates were processed after the draft budget was prepared. Additional revenue generated from supplementary rates in 2021/22 is expected to be \$383,500.

9. Net reduction in expenditure identified

It was found that an amount in the budget had been duplicated by allocating \$100,000 to contract services twice. Only one amount for contract services remains in the budget and there is an associated \$100,000 reduction in expenditure identified.

10. Macedon Ranges Friends of East Timor Annual Funding

The annual amount of \$4,000 funding was not included in the draft 2021/22 budget. This amount is to continue the ongoing program.

11. Infocouncil new position

This ongoing part-time position is to support InfoCouncil software and processes for Council Meetings (initially) and the Dashboard product (the potential exists now for it to be applied to other major agenda processes, such as Councillor Briefing and Audit and Risk Committee Meetings). This new position was approved by the Chief Executive Officer after 2021/22 salary data was brought across to undertake budget preparations for 2021/22 and did not get included in the draft 2021/22 Budget.

12. Wyralla Reserve – Stage 2 and 3

An amount of \$36,000 was included in the 2020/21 budget to undertake works for Stage 2 at this reserve. Officers have been to the market twice now and quotes have been significantly above budget. In order to undertake works in line with stage 2, an additional \$25,000 is required to enable the project to be progressed.

Officers have recommended Stage 2 funding shortfall (\$25,000) be funded from reserves.

Officers have also recommended funding Stage 3 (\$55,000) from reserves.

13. Humanforce software

The Humanforce software replaces the current software utilised in undertaking timesheet requirements for staff in Council's aquatic and fitness facilities. A recent tender process has identified the new software will cost an additional \$7,000 per annum that was not included in the draft budget.

14. Information Services – 8 Months to 10 Months

The draft 2021/22 Budget incorporated an assumption that these new positions would be funds for 8 months only. New starters are generally included in the budget for 10 months in their first year to allow time for recruitment. Officers recommend that these positions be reinstated in the budget at 10 months in line with other new positions in the budget which would increases expenditure by \$38,166.

15. New Woodend Netball Court (Gilbert Gordon Oval)

The draft 2021/22 Budget incorporated a \$300,000 project to complete works for Gilbert Gordon Oval Spectator terrace and pavilion landscaping. Based on a budget submission, club officers have recommended reallocating the funding for this project to a new Netball Court in Woodend at the Gilbert Gordon Oval. This change will be accompanied by an increase in expenditure on the project of \$60,000 [total project cost \$360,000], an increase in the transfer from the Open Space Reserve – Central of \$30,000 and a Woodend Hesket Football and Netball Club contribution of \$30,000.

16. Reduction of Open Space Reserves Transfer – South Ward

The draft 2021/22 Budget outlined the inclusion of a project for Dixon Fields Pavilion Sewer upgrade which was intended to be initially funded from the Open Space Reserve – South Ward. Officers have recommended that this project can now be funded from general revenue and consequently that the reserve allocation included in the draft 2021/22 Budget can be removed. The change is only to the funding source and planned capital expenditure will still be incorporated into the 2021/22 Budget.

17. Climate emergency - 1.0 FTE Sustainability Officer

This new position was already outlined as a potential item for future funding in the draft 2021/22 Budget. Based on there being additional funds available in the 2021/22 Budget, officers recommend that this position be considered for funding.

18. Kyneton Skate Park

In response to a submission, officers have recommended including a further \$10,000 of funding on top of the existing operational funding to ensure that all matters requiring immediate attention at the skate park are addressed.

19. MRSC Skate Park Strategic Directions

In response to a submission, officers have recommended including \$15,000 of funding in order to begin development of a Shire Wide Skate Park Strategic Directions. The total project is expected to cost \$50,000 and will be completed over two financial years with the additional funds to be provided from the 2022/23 Budget.

20. Romsey Sports Master plan

In order to expand the scope of the works to complete a more comprehensive review, additional funds of \$15,000 have been recommended to be allocated to this project.

21. Woodend Golf Club – New Build Design

An additional \$123,000 has been proposed to be included in the 2021/22 Budget to establish a design budget to enable Schematic Design, Contract Administration, Architect & Consultant Team appointment, some investigations and permit application works. This will make the project shovel ready.

22. Barrm Birrm Working Group Administration / Extension of Transfer Scheme for another 12 months

In response to a submission, officers have recommended including another \$10,000 of funding to both extend the gift back scheme for another 12 months and also to provide funds to enable Council to be able to provide administrative support to a working group considering the future of the site over the 2021/22 Financial year.

23. Kyneton Showgrounds Master Plan Review

In response to a submission, officers have recommended including another \$20,000 of funding for a review of the Kyneton Showgrounds Master Plan.

24. New Gisborne Tennis Courts LED Lighting

In response to a submission, officers have recommended including \$35,000 to fund LED lighting for the existing lights at the New Gisborne Tennis Courts.

Summary of proposed budget disclosure change

Advice was received from Local Government Victoria on 29 May 2021, advising that a number of council budgets reviewed did not appear to have met all the requirements of Section.94(2) of the *Local Government Act 2020*. Specifically, it was highlighted that the omission of the required disclosures to specify the objectives of any proposed differential rates. These requirements are described in Section 161(2) of the *Local Government Act 1989* which remains in force.

Officers will add or include the required disclosure in line with advice received.

Integrated Strategic Planning

The Annual Budget 2021/22 is an important part of Council's integrated strategic planning, as outlined to Council on 16 December 2020. The Budget forms one of the key elements to Councils overall Integrated Strategic Planning and Reporting Framework.

Council continues work on the preparation of other key integrated strategic planning documents the Community Vision, Council Plan and Financial Plan. Deliberative engagement has been completed and a report received from the Community

Assembly. This report is being used to draft documents that will in the future, be presented to the community for their feedback. The adopted 2021/22 Budget will form the first four years of the Financial Plan.

Consultation and Engagement

The draft Annual Budget 2021/22 was placed on public display and submissions were invited from the public. A Submitters Committee Meeting was held on 16 June 2021 to provide an opportunity for those who wished to make a verbal presentation in support of their submission.

Strategic Alignment

The preparation of the budget supports Council's priority of strong and reliable government. The Annual Budget 2021/22 includes funding for the services outlined in the Council Plan 2017-2027.

Implications

Financial, Resource, Information Technology and Asset Management Implications and Risks

The budget includes all financial and resourcing requirements for Council in 2021/22. As the Community Vision, Council Plan and Financial Plan are not due to be completed until after the 2021/22 Budget (31 October 2021), there is a risk that the Budget may need to be reviewed and updated later in the year.

Whilst the Financial Plan must be a direct representation of the Budget (the first 4 years of the budget make up the Financial Plan), the finally adopted Community Vision and Council Plan may have budgetary impactions not yet considered in the production of the 2021/22 Budget. If required, the 2021/22 budget can be updated when these documents are completed, either through a revised budget or the 2021/22 mid-year budget review.

Policy and Legislative Implications and Risks

Section 94 of the *Local Government Act* 2020 requires councils in Victoria to prepare a budget for each financial year and the subsequent three financial years by 30 June each year. The *Local Government (Planning and Reporting) Regulations 2020* specify the requirement for a budget to include major initiatives and prescribe the relevant information disclosure requirements.

Sustainability Implications and Risks (Social and Environmental)

Council funding of services continues at similar levels to previous years.

Charter of Human Rights Implications and Risks

The 2021/22 Budget does not limit rights set out in the Charter of Human Rights.

Officer Declaration of Conflict of Interest

No officers involved in the preparation of this report have any direct or indirect conflict of interest in this matter.

It should be noted that a number of Council officers are rate payers of the Macedon Range Shire Council.

Conclusion

Having prepared the draft Annual Budget 2021/22 in accordance with the *Local Government Act 2020*, having made it available for public inspection, and having received and considered all submissions, Council should now adopt its Annual Budget 2021/22 with or without the amendments as outlined in the recommendations to this report.

Following the adoption of the budget by Council, officers will be able to finalise the current draft budget document, ready for distribution to the Minister and for public access.

Officers will prepare a written response to the comments raised by each Submitter consistent with the content outlined within this report. The written response will be based on Appendix 1 of this report and all Submitters will be thanked for their submissions and in particular for taking the time to provide Council with their observations, opinions, recommendations and requests for funding.

Officers will also undertake the other legislative requirements associated with the adoption of the Annual Budget 2021/22.

Appendix 1 – List of Annual Budget 2021/22 Submissions and Officer Responses

No	Summary of Submission	Officer response and recommendation.
No 1	Summary of Submission Clarification and addition of carry forward amount of \$200,000 from 2020/21 Budget for works for Woodend Golf Club. Information in regards to the prioritisation of Capital and Reoccurring programs and projects, specifically Kyneton Rifle Range being prioritised above Woodend Golf Club.	Officer response and recommendation. The Woodend Golf Club project 2020/21 was not identified as a project needing to be carried forward at the time of when the draft budget was produced. Since the draft budget was released, the Woodend Golf Club project has been identified as requiring a carry forward to 2021/22. Works to be included in the carry forward budget include: Part 1 – Short term works to the existing building to allow the Club to continue to operate for the short term, (Architectural / consultants' fees & building works) and Part 2 Long Term solution - concept design and feasibility (inc. cost plan) for a long term solution of which a new build would be explored; (consultant fees to concept stage only). Consultation with the Club to start once the Architect has been appointed, consultation to commence at early concept stage and continue throughout the design process. The works planned for the Kyneton Rifle Range form part of the renewal program of works that funds are allocated to. These works have been identified as an asset
		works have been identified as an asset renewal priority for 2021/22 and will ensure further deterioration can be minimised through timely intervention. In relation to the Woodend Golf Club, this project is a much bigger and more expensive project that has
		been put forward as a project outside the allocated annual renewal allocation.
		 Officer Recommendation: Officers recommend that for future draft budgets, a footnote should be included on the Carry Forward Works Statement indicating this is a list of projects at the time of the draft budget being prepared that have been identified as requiring a carry forward. This is not the final list and projects will continually be reviewed up to 30 June for a carry forward requirement. That Council approve the inclusion of an additional £122 000 for works
		requirement.

No	Summary of Submission	Officer response and recommendation.
2	Support for the continuation of Autumn festivals with more detailed planning to cover for additional food trucks (including consideration for reducing waste and single use plastic), inclusion of market stalls, increase standard of music and consider extension of market times.	The 2021 Autumn Festival was developed and implemented predominantly using Victorian Government funding. Deadlines associated with the funding terms and initial uncertainty around COVID restrictions mean planning was undertaken over a short period. With a longer lead in time and lessons learned through the initial Autumn Festival, future events will be scoped to include activities and inclusions to enhance the experience and meet community expectations.
		Officer Recommendation: No change.
3	Opposed to inclusion of the following two positions: 1) 1.0 FTE Sustainability Officer Climate emergency. 2) 0.8 FTE Climate Emergency Response Officer.	The two positions have not been included in the draft 2021/22 budget. The positions have been included on the list of potential positions that could be funded as part of future years' budgets.
	Based on that there is no climate emergency within the Macedon Ranges.	Officer Recommendation: Officers recommend that the Sustainability Officer position be included in the 2021/22 Annual Budget.
4	Further strategic planning works including the update of planning for Malmsbury considering future population needs, reduce commercial zoning and preparation of guidelines in relation to streetscape for Malmsbury.	The Macedon Ranges Planning Scheme Review that was adopted by Council in February 2019 included a recommendation that the Small Towns Study 2006 be reviewed and updated. Any review of the strategic planning for Malmsbury would be included in the review of the Small Towns Study. The review of the Small Towns Study is already identified as a future initiative that will be considered once a number of current strategic planning projects such as Rural Land Use Strategy, Gisborne Futures, Romsey Structure Plan and the implementation of the Landscape Assessment Study are significantly resolved or completed.
		Officer Recommendation: No change.
5	Introduction of user fees to be imposed for the Kyneton Airfield under recreation user fees.	The Airfield Operates under a Service Agreement. The Service agreement is currently rolling over. As per normal, council processes the Service Agreement will be reviewed and updated before a further service agreement is signed. Under

No	Summary of Submission	Officer response and recommendation.
		the current service agreement the AeroClub provide management and operations of the airfield, including a range of maintenance items.
		Officer Recommendation: No change.
6	Focus on health to tie into planning. Promoting health and wellbeing should include planning for active communities, primarily safe walking spaces in all estates and along rural roads. Consultation to be streamlined and require comment before documents are written rather than after.	Points raised in the submission are noted. Officer Recommendation: No change.
7	Clarification and addition of carry forward amount of \$200,000 from 2020/21 Budget for works for Woodend Golf Club. Information in regards to the prioritisation of Capital and Reoccurring programs and projects, specifically Kyneton Rifle Range being prioritised above Woodend Golf Club.	Response - Refer response provided for Submission # 1
8	Woodend Golf Course - Old toilet block is an eyesore and not integrated with clubhouse. If integrated incorporate landscape and reduce dirt track. Include net facility for warm up area.	Works to be included in the carry forward budget include: Part 1 – Short term works to the existing building to allow the Club to continue to operate for the short term, (Architectural / consultants' fees and building works) and Part 2 Long Term solution - concept design and feasibility (inc cost plan) for a long term solution of which a new build would be explored; (consultant fees to concept stage only) Consultation with the Club to start once the Architect has been appointed, consultation to commence at early concept stage and continue throughout the design process. The works planned for the Kyneton Rifle Range form part of the renewal program of works that funds are allocated to. In relation to the Woodend Golf Club, this project is a much bigger and more expensive project than has been put forward as a project outside the allocated renewal amount. Officer Recommendation: Refer to response provided in Submission #1.

No	Summary of Submission	Officer response and recommendation.
9	Clarification and addition of carry forward amount of \$200,000 from 2020/21 Budget for works for Woodend Golf Club.	Response - Refer response provided for Submission # 1
	Information in regards to the prioritisation of Capital and Reoccurring programs and projects, specifically Kyneton Rifle Range being prioritised above Woodend Golf Club.	
10	Clarification and addition of carry forward amount of \$200,000 from 2020/21 Budget for works for Woodend Golf Club.	Response - Refer response provided for Submission # 1
	Information in regards to the prioritisation of Capital and Reoccurring programs and projects, specifically Kyneton Rifle Range being prioritised above Woodend Golf Club.	
11	Clarification and addition of carry forward amount of \$200,000 from 2020/21 Budget for works for Woodend Golf Club.	Response - Refer response provided for Submission # 1
	Information in regards to the prioritisation of Capital and Reoccurring programs and projects, specifically Kyneton Rifle Range being prioritised above Woodend Golf Club.	
12	Request for repairs to Woodend Golf Clubhouse, including access to the club rooms and toilets. Funding allocated for maintenance as previously promised.	Response - Refer response provided for Submission # 1
13	Clarification and addition of carry forward amount of \$200,000 from 2020/21 Budget for works for Woodend Golf Club.	Response - Refer response provided for Submission # 1
	Information in regards to the prioritisation of Capital and Reoccurring programs and projects, specifically Kyneton Rifle Range being prioritised above Woodend Golf Club.	
14	Request to provide expertise in preparing schedule of works for Woodend Golf Clubhouse. Request to develop a bottom up proposal of what is wanted by community opposed to Council version.	As part of the carry forward works from 2020/21, part 2 of the works includes the long term solution - concept design and feasibility (inc. cost plan) for a long term solution of which a new build would be explored; (consultant fees to concept stage only) Consultation with the Club to start once the Architect has been appointed, consultation to commence at early concept stage and continue throughout the design process.
		Officer Recommendation: Refer to response provided in Submission #1.

No	Summary of Submission	Officer response and recommendation.
15	Concern for lack of Council support, collaboration and funding to improve accessibility, safety and standards of Woodend Golf Clubhouse facility. Request for additional funding to be provided to allow for: 1) allow local community groups to access our facility to maximise utilisation of the clubhouse and site 2) make our facility accessible for everyone regardless of ability 3) compliment the improved condition of the golf course to become a premier attraction for not only MRS residents, but also visitors to the region 4) allow the committee to hire out the venue for private and corporate functions to derive a secondary income to further our overall facilities and offerings.	Response - Refer response provided for Submission # 1
16	Request for upgrades of Woodend Golf Clubhouse to provide for disability access, safety of the access points, ability to cater for other users and local clubs.	Response - Refer response provided for Submission # 1
17	Clarification and addition of carry forward amount of \$200,000 from 2020/21 Budget for works for Woodend Golf Club. Information in regards to the prioritisation of Capital and Reoccurring programs and projects, specifically Kyneton Rifle Range being prioritised above Woodend Golf Club.	Response - Refer response provided for Submission # 1
18	Request for inclusion of footpath on the west side of Station Road from Octagonal Court to Ferrier Road using part of estimated cost provided by developer. Ensure funds that have be collected for this purpose are used for the designated purpose.	This project was included in the 2021/22 list of projects for consideration. It was not a high enough priority to make it onto the projects included in the draft budget for 2021/22. Council is also waiting until Regional Roads Victoria is a little further advanced with their intersection project which will correlate to this project. Once the Regional Roads Victoria project is completed it will certainly increase the priority of this project for Council to carry out. Officer Recommendation: No change.
19	Request for allocation of funding for Woodend Golf Club for upgrades. Request for Council to put back into budget funding allocated in 2020/21.	Response - Refer response provided for Submission # 14

No	Summary of Submission	Officer response and recommendation.
20	Request for additional information to be included in the budget for the following projects: - Macedon Ranges Shared Trail project - Gisborne Skate Park - Footpath construction program Information to include and be available to the community early to reduce risk of issues: - - alignment plans - design standards to be used - consultation process - project timelines	 Macedon Ranges Shared Trail Project is a multi-year project which has already begun for which information is available on Council's website https://www.mrsc.vic.gov.au/About- Council/Our-Projects/Initiatives/Macedon- Ranges-Shared-Trail-Project Gisborne Skate Park – Page 22 of the draft budget document outlines what the funds are for in 21/22. Footpaths – Page 65 of the draft budget document outlines the footpaths to be completed in 21/22. The budget is prepared in line with the template provided by Local Government Victoria which does not go into detail regarding alignment plans, design standards to be used, consultation processes and project timelines. These are matters for officers to consider in more detail once funding has been allocated. Gisborne Skate Park concept plan – initial scope to investigate upgrading and extending the skate park and pump track to increase the elements and level of challenge. The project phasing is along these lines for the project in 21/22 if funding is approved: engage a skate park consultant – July/August Early consultation to understand expectation/desires, available space etc – September/October Develop concept plan and consider challenges i.e. existing BMX track – October/November Consultation with key stakeholders – November/December Consultation with key stakeholders – November/December Consider 2022/23 budget bid for detailed design and construction Regarding the Macedon Ranges Shared Trails project, The Project Management Office (PMO) have progressed the resolution of the trail alignment. The alignment is being informed via engagement with land owners and managers including V/Line, Parks Victoria and Vic Track, and by the outcomes of the Cultural Heritage Management Plan and

No	Summary of Submission	Officer response and recommendation.
		Detailed Ecological Assessment, which are underway - Consultation with land owners/managers and community occurred in the preparation of the Feasibility Study (Woodend- Macedon-New Gisborne-Riddells Creek Shared Trails Feasibility Report). Additional consultation with adjoining landowners will also take place as the alignment is resolved and design is progressed. - The trail design will adhere to Australian Standards and other applicable standards and guidelines including Austroads' guide to road design, VicRoads supplement to Austroads' Guide to road design, as applicable, and MRSC's engineering and construction policies and design guidelines. - Updated activity sequencing and project timelines are being determined in light of the information gathered during early investigations. Below is an outline of upcoming milestones: o Continue Stage 1a construction (between Wood Street and Templeton Street in Woodend) o Finalise the Detailed Ecological Assessment o Procure design consultants o Commence Stage 1b and Stage 2 design o Finalise the Cultural Heritage Management Plan o Stage 1b and 2 construction - The project team has created a project webpage and the first project blog post is targeted for release shortly. Interested community members will be given the opportunity to subscribe to the page so that they are notified of project progress and updates. This project webpage will also share the trail alignment and updated timelines when these are available. Officer Recommendation: No change.
21	Clarification and addition of carry forward amount of \$200,000 from 2020/21 Budget for works for Woodend Golf Club.	Response - Refer response provided for Submission # 1
	Information in regards to the prioritisation of Capital and Reoccurring programs and projects, specifically Kyneton Rifle Range being prioritised above Woodend Golf Club.	

No	Summary of Submission	Officer response and recommendation.
22	Clarification and addition of carry forward amount of \$200,000 from 2020/21 Budget for works for Woodend Golf Club. Information in regards to the prioritisation of Capital and Reoccurring programs and projects, specifically Kyneton Rifle Range	Response - Refer response provided for Submission # 1
23	 being prioritised above Woodend Golf Club. Clarification and addition of carry forward amount of \$200,000 from 2020/21 Budget for works for Woodend Golf Club. Information in regards to the prioritisation of Capital and Reoccurring programs and projects, specifically Kyneton Rifle Range being prioritised above Woodend Golf Club. 	Response - Refer response provided for Submission # 1
24	Support for inclusion and further commitment of funding for Ash Wednesday Park.	This project is supported and included in the draft 2021/22 budget. Planned works include the Implementation stage 2 of Ash Wednesday Park Landscape Plan. Officer Recommendation: No change.
25	Request for reinstating lights to all courts at the Gisborne Tennis Club.	The Gisborne Tennis Club Light replacement project is supported and included in the 2021/22 draft budget. This project will both install 4 new light towers and also cover repairs to the existing two faulty light towers enabling all 8 lights to work effectively. Officer Recommendation: No change.
26	Request funding for replacement lights to remaining courts at Gisborne Tennis Club.	Response - Refer to response provided for Submission #25
27	Funds allocated for adequate lighting to be installed at Gisborne Tennis Club, Dixon Field and New Gisborne Tennis Club.	The Gisborne Tennis Club Light replacement project refer response provided for Submission #25. Dixon Fields project refer response provided for submission #45. New Gisborne Tennis Club project refer response provided for Submission #63.
28	Reinstatement of \$200,000 carry forward for Woodend Golf Club and significant contribution from the Council for upgrade to Clubhouse.	Response - Refer response provided for Submission # 1

No	Summary of Submission	Officer response and recommendation.
29	Reinstatement of \$200,000 carry forward for Woodend Golf Club and funding for major renovation to Clubhouse.	Response - Refer response provided for Submission # 1
30	Ensure promised funds are allocated in upcoming new financial year for necessary repairs at Woodend Golf Club.	Response - Refer response provided for Submission # 19
31	Request for inclusion of \$200,000 carry forward to be included in budget. Funding for necessary upgrades to buildings.	Response - Refer response provided for Submission # 1
32	Need for upgrade of Woodend Golf Clubhouse.	Response - Refer response provided for Submission # 14
33	Request for inclusion of missing money for club renovations into budget and for works to be completed.	Response - Refer response provided for Submission # 14
34	Consider allocating budget to fixing the Lights at the Gisborne Tennis Courts.	Response - Refer to response provided for Submission #25
35	Ensure promised upgrades to the Woodend Golf Course.	Response - Refer response provided for Submission # 19
36	Need for upgrade of Woodend Golf Clubhouse.	Response - Refer response provided for Submission # 19
37	Objection to misinterpretation of funds relative to upgrade of the Woodend Golf Club and reason for not being allocated in Budget. Clarification of where funds have been applied and noting of deplorable state of clubrooms requires immediate works.	Response - Refer response provided for Submission # 19
38	Clarification and addition of carry forward amount of \$200,000 from 2020/21 Budget for works for Woodend Golf Club.	Response - Refer response provided for Submission # 19
39	Request for Council to return allocation of the money allocated to Woodend Golf Club.	Response - Refer response provided for Submission # 19
40	Request for information in regards to what has been placed into the budget to support Agriculture in light of Climate Change. Support for existing farmers so they are retained in this region.	There are no specific new initiatives in the draft budget however Council has successfully extended the Private Land Conservation Officer role for a further 12 months by partnering with City of Bendigo, Hepburn Shire Council, Melbourne Water and North Central Catchment Management Authority. It is also noted that consistent with response #4 there are a significant number of

No	Summary of Submission	Officer response and recommendation.
		strategic planning projects which are currently underway.
		Further investigation would need to be undertaken to understand more regarding the scope of a project to investigate agricultural land use and then undertaking the project would then need to be considered in the context of existing strategic planning priorities.
		Officer Recommendation: No change.
41	Request for why information is not included in advertisement on spending on salaries and facilities dedicated to shire staff.	The Draft Budget advertisement was designed to be a visual representation of some budget highlights, and a summary of our capital works expenditure. It is high level, and provides residents a snap shot of where rates are spent, and to encourage feedback. The Draft Budget document highlights the salaries, and expenditure breakdown for council buildings in greater detail for review.
		Officer Recommendation: No change.
42	Request confirmation that there is a proposal to hire another 11 staff, borrow \$1.7 million this year and another \$10 million next year increasing our debt to \$16m? If so, is there a particular project(s) requiring the \$10m?	The draft budget does include the hiring of 11 staff during 2021/22. The borrowings of \$1.7 million is budgeted against several capital works projects including the Macedon Ranges Shared Trail and Gisborne Aquatic Centre modular change
	Opposed to increase of staff number and debt. Rates amount too high because of willingness of Council to accept expanded range of activities and associated cost shifting. Discontinue of programs such as Cool Changes and Business Continuity and	room construction. The \$10 million does assist the funding of the Macedon Ranges Regional Sports Precinct project. It is forecast for Council's debt to reach \$16 million dollars during 22/23.
	Resilience, along with EV Charging Stations and membership fees. Request to focus on efficient provision of local services whilst avoiding financial involvement in activities that are the responsibility of higher levels of government.	Officer Recommendation: No change.
43	Clarification and addition of carry forward amount of \$200,000 from 2020/21 Budget for works for Woodend Golf Club.	Response - Refer response provided for Submission # 1
	Information in regards to the prioritisation of Capital and Reoccurring programs and projects, specifically Kyneton Rifle Range	

No	Summary of Submission	Officer response and recommendation.
	being prioritised above Woodend Golf Club.	
44	Clarification of promised funding for Woodend Golf Club Clubhouse	Response - Refer response provided for Submission # 1
45	Support for allocation of funding for Lighting at Gisborne Tennis Court. Request of inclusion of budget allocated for emergency repairs. And if so, why hasn't this been considered for repairs of Gisborne Tennis Court. Request for Master Plan for Dixon Fields area, due to limited parking, road surfaces, non-existent lighting. Funding request for: • Access Road surfacing • Marked car parking bays for both the Pavilion and the GTC • Additional Courts and repatriation works for the Gisborne Tennis Court and surrounds • Lighting to address safety and public risk Macedon Ranges Shire Council driving force for grants in conjunction with stakeholders	Noted, replacement lighting for Gisborne Tennis Courts is included in Council's draft budget. Regarding Dixon Fields Masterplan, Council is currently working on a draft Master Plan, which following further community/stakeholder consultation and refinement will be brought to Council for consideration for adoption late 2021/early 2022. The matters raised will be considered and until such time as Council adopt the Masterplan it is premature to request any funding. Response - Refer response provided for Submission # 25
46	Disappointment for no funding allocated to Barrm Birrm in Riddells Creek.	Council allocated funds in the 2020/21 budget to facilitating its existing "gift back" program and installing gates and signs at the site to reduce the likelihood of further environmental damage. Depending on the outcome of recent promotions, further funding may be requested in future Council budgets to fund the transfer of land to Council if demand for the gift back program increases. Consideration could be given by officers to being involved as a representative on a committee to progress discussions regarding the future of this site. Officer Recommendation: Officers have recommended funds be provided to extend the Gift Back scheme for another 12 months and to support the operation of a working group for the next 12 months.

No	Summary of Submission	Officer response and recommendation.
47	Request for inclusion of finalisation of car park at Lauriston Hall and request for removal of outside toilets. Also additional power points to be included. Request for sensored lighting of car parking.	The scope of the works are outside the stage 2 project that was delivered in 2020/21. A stage 3 budget would need to be submitted to finalise the requested works. Desktop costs to undertake stage 3 works are estimated at \$62,000. Additional power points could be undertaken as part of stage 2 works. Officer Recommendation:
		No change.
48	No inclusion in budget for building of dog parks in Romsey area. Clarification of where animal registration fees are spent.	The MRSC Domestic Animal Management Plan will be updated later in the year. Officers will call for submissions and consult with the community as to what is needed across the Shire; dog parks will certainly be a topic for consideration. The updated plan will be for the period of 2022-2026.
		Animal registration fees are contributed to the delivery of the Animal Keeping service across the shire.
		Officer Recommendation: No change.
49	Inclusion of funding for: - Review of existing Kyneton Showgrounds Masterplan - \$20,000 - An expansion of the initial asphalt works undertaken in 2019, \$200,000 minimum.	A Capital Works project for \$150,000 for asphalting works was included in the potential projects for consideration in the 21/22 budget. Due to other projects being considered of a higher priority, it was not able to be funded in 21/22 but remains a potential project for future years.
		Master Plan review – no funding currently is allocated in the 21/22 draft budget. The project would be a review of an existing plan that would require consultation with the current tenants, an update of demographics and participation trends, updated costings and priorities and community consultation. Project is consistent with the Sport and Active Recreation Strategy of reviewing master plans that are over five years old. Progressing the Master Plan review would require funding to be allocated.
		Officer Recommendation: Officers have recommended the inclusion of \$20,000 for a review of the existing Kyneton Showgrounds Master plan.

No	Summary of Submission	Officer response and recommendation.
50	Support for inclusion of \$40K for the concept design for a new modular clubhouse pavilion at Riddells Creek.	The concept design project for the Riddells Creek Tennis Club modular pavilion is supported and included in the 2021/22 draft budget
		Officer Recommendation: No change.
51	Incomplete Submission	N/A
52	Support for upgrade of Lighting at Lancefield Football Cricket Ground	A lighting project for the Lancefield Park main oval is included in the 21/22 budget
		Officer Recommendation: No change.
53	Request for upgraded lighting at Lancefield Park for safety of children	Response - Refer response provided for Submission # 52
54	Need to upgrade lighting at Lancefield Park	Response - Refer response provided for Submission # 52
55	Consideration for lighting upgrade at Lancefield Park	Response - Refer response provided for Submission # 52
56	Upgrade to lighting of Lancefield Park including lighting to the side and second oval space.	Response - Refer response provided for Submission # 52
57	Request for lights and Lancefield's main oval.	Response - Refer response provided for Submission # 52
58	Adequate lighting for Lancefield oval	Response - Refer response provided for Submission # 52
59	Lighting upgrades for Lancefield Park.	Response - Refer response provided for Submission # 52
60	Support for allocation of \$348,000 for works to repair the roof of the Kyneton Museum. Support for decision to commit to a full time Heritage Planner and to a Macedon Ranges	The three projects identified in this submission are all included in the 2021/22 draft budget
	Thematic Environmental History.	Officer Recommendation: No change.
61	Funding to upgrade the Lancefield Football Oval lights.	Response - Refer response provided for Submission # 52
62	Main oval lighting upgrade at Lancefield Park.	Response - Refer response provided for Submission # 52

No	Summary of Submission	Officer response and recommendation.
63	Support of submission by the New Gisborne Tennis Club to install LED light towers and upgrade existing halogen to LED	Under the current MRSC Sport and Active Recreation Strategy the following actions are identified in regards to the New Gisborne Tennis Club:
		In consultation with the New Gisborne Tennis Club and Tennis Victoria, consider opportunities to remain at Ross Watt or relocate/replace the existing four tennis courts at Ross Watt reserve to the proposed new Sports Precinct (ovals) in New Gisborne in the long-term (i.e. consider as part of the Master Plan design for this site), including shared use of proposed pavilion facilities.
		Officer Recommendation: Officers recommend that LED Lighting upgrades to the existing lights be funded.
64	Request for upgrade of facilities at New Gisborne Tennis Courts to install LED towers on and upgrade existing Halogen to LED	Response - Refer response provided for Submission # 63
65	Support of submission by the New Gisborne Tennis Club to install LED light towers and upgrade existing halogen to LED	Response - Refer response provided for Submission # 63
66	Request for new lighting on the courts to safely train and play at New Gisborne Tennis Club.	Response - Refer response provided for Submission # 63
67	Support of submission by the New Gisborne Tennis Club to install LED light towers and upgrade existing halogen to LED	Response - Refer response provided for Submission # 63
68	Support of submission by the New Gisborne Tennis Club to install LED light towers and upgrade existing halogen to LED	Response - Refer response provided for Submission # 63
69	Support of submission by the New Gisborne Tennis Club to install LED light towers and upgrade existing halogen to LED	Response - Refer response provided for Submission # 63
70	Request for lighting upgrade of tennis courts in New Gisborne	Response - Refer response provided for Submission # 63
71	Clarification and addition of carry forward amount of \$200,000 from 2020/21 Budget for works for Woodend Golf Club.	Response - Refer response provided for Submission # 1
	Information in regards to the prioritisation of Capital and Reoccurring programs and projects, specifically Kyneton Rifle Range being prioritised above Woodend Golf Club.	
72	Request for consideration of lighting for New Gisborne Tennis Club courts 1 and 2.	Response - Refer response provided for Submission # 63
73	Incomplete Submission	N/A

No	Summary of Submission	Officer response and recommendation.
74	Support of submission by the New Gisborne Tennis Club to install LED light towers and upgrade existing halogen to LED	Response - Refer response provided for Submission # 63
75	Support of submission by the New Gisborne Tennis Club to install LED light towers and upgrade existing halogen to LED	Response - Refer response provided for Submission # 63
76	Request for lights at Ross Watt Tennis Courts as well as paving the path	Response - Refer response provided for Submission # 63
77	Request for Climate Change Action Plan budget allocation which engages young people living in the ranges to achieve sustainable change. The two FTE should be young people who have demonstrated expertise in environmental restoration. Funding to improve the health of our	The base budget includes an allocation to continue the Cool Changes program for 2021/22. Townships to be included in the program for 21/22 are yet to be identified. The recruitment for any future staff will occur in accordance with Council's
	waterway and water restoration in this region.	Recruitment and Selection Policy.
		The draft budget includes \$40k for waterway restoration works.
		Officer Recommendation: No change.
78	Support of submission by the New Gisborne Tennis Club to install LED light towers and upgrade existing halogen to LED	Response - Refer response provided for Submission # 63
79	Submission to request lighting upgrades of \$94, 430 at New Gisborne Tennis Club. Specifically: new light towers to Courts 1 and 2 and replacement of existing halogen to LED on Courts 3 and 4.	Response - Refer response provided for Submission # 63
80	Support of submission by the New Gisborne Tennis Club to install LED light towers and upgrade existing halogen to LED	Response - Refer response provided for Submission # 63
81	Support of replacement of lights at the Gisborne Tennis Courts.	Response - Refer response provided for Submission # 63
82	Request for upgrade of oval lighting at Lancefield Park	Response - Refer response provided for Submission # 52
83	Clarification that tennis allocation does not include an allocation of funding from the Telstra tower funds as the Rec Reserve committee has not met and allocated any funding to this project. I would expect that the Tennis club has already received their fair share of funds from these monies and funds may be allocated to the netball court or oval lighting.	No funds from the Telstra tower lease on the site at Riddells Creek Recreation Reserve are allocated to this project. Officer Recommendation: No change.
84	Request for upgrading of the lights at the New Gisborne Tennis Club	Response - Refer response provided for Submission # 63
85	Support lighting improvements at Gisborne	Response - Refer to response provided for

No	Summary of Submission	Officer response and recommendation.
	Tennis Courts	Submission #25
86	The allocated amount has decreased slightly in the current draft Budget compared to 2019- 20. Some of last year's allocation was not spent due to Covid, and this should be allocated in addition to the current year's Budget, if vital work is to continue and be improved upon (eg weed management and cultural/burn programs critical to fire mitigation and habitat protection; internal processes like staff training and improved communications materials). Welcome the Waterways conservation works, but considering that MRSC has declared a climate emergency I note a lack of funds for climate change adaptation in all areas of Shire activities except building upgrades, and urge increased allocation of funds. Facilitating Cool Changes is the only initiative mentioned - the Environmental Policy and Sustainability Officer responsible for this will be hard pushed only working 3 days per week. A bushland reserve hydraulic tipper box trailer is a welcome addition as long as it is also used for roadside maintenance works to mitigate damaging past practices to vegetative habitat. The draft Roadside Conservation Management Plan is a well-researched and balanced discussion of the issues surrounding the ecological values within roadsides, fire risk mitigation and road safety. For the vital actions listed on p60> extra resources between \$5000 and \$25000 are required for some actions (i.e. EPBC assessment of certain roadsides, signage updates, marker pole stickers for Council Operations staff) in the next 2 years and I ask that these be budgeted for in the current draft Budget for 1921-22. It is regrettable that actions like spoils management and restoration rely on large dollar amounts (\$50- 100,000) and have to be medium or long- term rather than being given a higher priority.	Noted. The hydraulic tipper box trailer will be used for a range of activities in bushland and conservation reserves. Many actions in the draft Roadside Conservation Management Plan can be commenced with internal resources. Where additional funds are required, these will be proposed for future Council budgets, commencing with high priority initiatives for 2022/23. These new initiatives will be considered as a part of Council's normal budget process. Officer Recommendation: No change.
87	Support of submission by the New Gisborne Tennis Club to install LED light towers and upgrade existing halogen to LED	Response - Refer response provided for Submission # 63
88	Request for introduction of virtual fencing to be trialled in the shire. Request for speed sign to be placed on Gap Road Riddells Creek and along Sandy Creek Road Riddells Creek and Shannons Road	- Virtual Fencing – Officers currently have limited understanding of virtual fencing. Officers will investigate the option and seek further information from municipalities that are trialling the approach.

No	Summary of Submission	Officer response and recommendation.
	New Gisborne	- Sign request - Installing signs is a day-to- day operational maintenance job. Officers can inspect the site and determine if a sign installation is required.
		Officer Recommendation: No change.
89	Support of submission by the New Gisborne Tennis Club to install LED light towers and upgrade existing halogen to LED	Response - Refer response provided for Submission # 63
90	Grateful to be included in the Draft Annual Budget 2021/22 Request to be included in consultation process and items for inclusion when	Request noted, officers will consult with user groups when the planning stage of the project commences.
	planning works.	Officer Recommendation: No change.
91	 1 - free EV charging station at the Woodend information centre, or anywhere in the Shire 2 - definitely more bike paths 3 - more footpaths 4 - women's change room at Kyneton District Soccer Club 5 - more commitment from Council around climate change actions, in particular looking at the emissions from food production. Could Council lead the way and use only plantbased caterers or something similar 	 Council is currently installing a 50kw dual EV charging station at the rear of the Kyneton Town Hall. A second 50kw EV Charging station is proposed to be delivered by Council in High Street, Woodend later in 2021. Recommendation noted Recommendation noted Female-friendly change facilities are provided at Barkly Square, Kyneton. Noted. The suggestion for plant based catering can be taken into account when Council reviews its Healthy Catering Policy. Officer Recommendation: No change.
92	The providing of Grants is again critical if we are to achieve the nominated operating surplus. How many of these are locked in and how certain are we that we will get those that are not.	Many of the Council's grants are ongoing. The recurrent grants included in the budget are locked in for 2021/22. Some of the ad hoc or one off grants that relate to a program or project grants are regularly monitored throughout the year to ensure the grant becomes committed. If the grant is not received then the program or project will not proceed, offsetting the reduced grant income.
	The projects that are representative of the additional borrowing of \$1.7 mil require review. The \$225K for the modular change rooms at Gisborne Aquatic should simply be funded as part of capital works but more cost/benefit analysis needs to be done surrounding the \$1.5mil for the Shared Trail	Noted

No	Summary of Submission	Officer response and recommendation.
	project.	
	Appropriate measurement of Council's performance still looks very 20 th Century as this Budget fails again to tackle the need to modify and improve K.P.I.'s across the service aspect areas of our Strategic Priorities.	Prepared in line with Model Budget.
	Despite well publicised processes to reduce the number of Council Departments and the widening of some portfolios with capability to absorb more capacity of process this Budget does not fulfil any expectation that Council bloat is being addressed.	Noted
	The Budget sets out that the People, Culture and Performance department has, after exempting the CEO Office, one FT employee for every nine FT employees and one FTE employee for every eleven FTE's overall. On best practice this ratio is way over the top.	The People, Culture and Performance department also includes Customer Services within the Unit. This is why the numbers look inflated when averaged against other department's staff numbers.
	The Executive Summary re Operating Income references year-on- year revenue Growth at approx 1.5% and then highlights population growth at 1.47% as if to align the two. If only it was that simple.	Noted
	Re Children, Youth and Families the Budget appears to assume a 'Status Quo' on Income and Expenditure which defies the outlined population demographic growth. By default these numbers indicate a reduction in funding, so in what areas will this occur?	Page 14 Revenue is increasing by \$1 million and expenditure increasing by \$992K. Net cost to Council in 2021/22 is \$947K, 2020/21 forecast is \$956K. Funding is not reducing.
	Re Community Care the exiting of a number of Aged Care services is noted however what has driven the shortfall in expenditure recovery? Is this an example of unrecoverable costs due to cost shifting in the first place	Page 14 Forecast costs \$2.8M, budget for 21/22 is \$2.6M, costs are reducing by \$200K.
	Re Recreation there are positive signs that Council is moving to solicit income in these areas.	Income is increasing by \$28K.
	Re Regulatory Compliance there is no real concern for what is necessary, but rather for the opportunity it creates for Cost Shifting from other Govt jurisdictions to Council. Some examples of Cost shifting can and do include School Crossing Supervisors, Some matters relating to Waste Water Management and the slashing of Roadsides for fire and hazard reduction. This budget appears to	Council works within the parameters of funding arrangements that are provided by the State and Federal Government.
	make NO attempt to exert change here and as a result a conservative 40% of the expected deficit (\$690K approx) is simple	

No	Summary of Submission	Officer response and recommendation.
	washed through to the ratepayer. What are we doing about this?	
	Service Performance Outcomes Indicators should also be explored for School Crossing Supervisors and certainly developed as a priority for Regulatory Compliance around Hazard Management and Roadside slashing.	The service performance outcome indicators are set by Local Government Victoria (LGV). This ensures a consistent reporting framework across the sector.
	Service Performance Indicators can no longer be limited to Waste Reduction and Waste diversion. Given its cost a measurement of outcome must be included for the Gisborne Fields project. Measurement also needs to include the Cool Changes program. Climate Change initiatives and Cool Changes programs are not a license to spend without accountability for cost/benefit outcomes within the parameters of local Govt jurisdiction and responsibility.	Agree, the cool changes measures do need to be captured and reported on. The measures can be reported on outside the LGV core service performance indicators.
	Given the expenditure surrounding Resource Recovery and its measurement Council needs to include in its initiatives increased focus and messaging surrounding waste contamination and how we avoid it. We must see cost benefit returned to the ratepayer for the front end sortation of household waste. If you are going to measure it then you need to drive better outcome. The ratepayer doesn't have continued deep pockets to pay the shortfall.	Information is continually being collected from contamination data and physical audits of bins. An education plan is being worked through.
	 With approx \$12.8mil of deficit in the services of this Strategic Priority the two service performance outcome indicators measured doesn't pass the pub test to say the least. Big cost area with little public measurement of outcome. Waste does go unchallenged. An example lies with Engineering, Roads and Asset Maintenance. Why did the initial stormwater work in Mahoneys Rd Riddells Creek require a complete rework? Who failed the ratepayer here and at what cost? 	The LGV service performance indicators are applied to each service offered by Council. Under the services provided under Strategic Priority 3 the statutory planning and roads performance indicators are the only LGV indicators applicable to report on. Mahoneys Road in Riddells Creek has a history of drainage issues. Investigations showed that the original 150mm fibrous drainage pipes installed back in the 1950s were not only undersized for the street but also in poor condition and in many locations collapsed. Drainage work was completed to rectify this historical issue.
	How did Statutory Planning and Building not make requirements for the developers of the residential properties in the very same street meet stormwater discharge requirements in the first place?	Some sections of the drainage work in Mahoneys Road have been completed by developers, as part of unit and townhouse developments, at no cost to Council.
	Many applications for residential development continue to be passed despite widespread growing opposition. This indicates regulation is not in step with society	Officers make decisions regarding development in line with appropriate regulation. Council is provided with an opportunity to call in matters relating to

No	Summary of Submission	Officer response and recommendation.
	views yet this does nothing to deter Councils approach. This is a must address. Failure to do so continues to ensure consistent turnover of Elected Representatives which leads to a destabilisation of Council and a discontent of the wider community. It also adds support costs in budgets as is evident with the turnover that has occurred in the last three (3) terms.	development that they would like to make a decision on.
	More work needs to be done to enhance income opportunities once Covid and its restrictions dissipate.	Noted
	Council funding here should be supported with a measurement that surrounds local job creation.	Noted
	Closer scrutiny of initiatives is necessary particularly after this year's attempt at the 'Autumn Festival'. This was poorly developed, poorly communicated and was sadly lacking in business participation and left the community as a whole bewildered. We have to do a whole lot better or assign it to the dustbin of history.	The concept of the festival was borne from Council's recently adopted Events Strategy 2021-2025, as a means of promoting and engaging visitors to the broader range of experiences to be enjoyed across the entire shire. This was largely in response to the large number of visitors that have flocked to Honour Avenue and Mount Macedon in recent years as a strategy to help take the focus off these areas, and encourage these visitors to explore other parts of the shire. After a tough year for businesses in 2020, Council's Visitor Economy and Economic Development teams worked hard to develop and deliver the Autumn Festival concept within very tight timelines. While accepting that limited time impacted on engagement and delivery, the festival concept was widely supported by local businesses, especially those who participated. The Event Team looks forward to having more time to plan and engage with businesses and community to deliver a more successful event in 2022. Planning for the 2022 festival will start in earnest in July.
	Re Information Services our expenditure is increasing year-on-year. Where are the productivity gains that can be measured against this upcoming year's \$500k increase? Technology cannot simply be a cost. It must demonstrate benefit.	The key increases in the Information Services budget relate to: • Three new initiatives (number 1, 8 and 9) as outlined on page 70 of budget document • Increases due to EBA and software/hardware maintenance charges • Increased and additional software costs due to working in a virtual environment
		COVID has required Information Services to implement a number of solutions to support the organisation's increased requirement to work in a virtual environment rather than a

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		traditional face-to-face environment. There are no immediate/identifiable productivity gains, however a number of these changes have enabled a more flexible working environment and provided a platform to further enhance Council's technology environment.
	Re Finance and Reporting I raise concern that income is diminishing year-on-year yet costs are increasing. It is impossible to accept capped rates as a reason whilst residential constituents are rated under CIV. This makes a mockery of the whole capped rates question when residential properties values are increasing at the rate current.	Increases in property values do not of themselves result in increase in revenue for Council.
	What are our supplier cost measurements? How orientated are we to promoting and using local suppliers?	The use of Local Suppliers is covered in Council's Procurement Policy.
	Overall Service Performance Outcome Indicators for Statutory Planning should be altered to include a Community Satisfaction outcome in the same way Governance and Roads outcomes are. Gone are the days where this department's service outcome is only measured on positive outcomes in VCAT.	As above indicators are in line with Local Government Victoria requirements.
	This Budget outlines \$26mil in Capital and Operating Grants. As outlined in opening observations how many of these are locked in as against those that are not yet confirmed? Money will not be as forthcoming from Federal and State Government given the ramifications of Covid so there is a threat to this year's surplus and the forward estimates should funds not be made available. Is there a contingency?	Should a grant be identified as not forthcoming, the service or project linked to the funding will be reviewed. The service or project most likely would not proceed.
	The Budget employee numbers indicate 404 in total. This is way short of what was outlined at the recent Community Vision Assembly but I note that there will be a reduction in numbers now that the 'Working for Victoria' program has ended which had a contribution of some \$3mil to employee costs.	The budget reports FTE (Full time equivalents). Council employs approximately 750 staff, this equates to 404 FTE as many of the staff are part time.
	What I cannot see is what those total employee numbers were and what the added contribution was we got from them. In any case the employee cost reduction does not Nett off as there appears to be at least a \$1.3 mil shortfall.	The 21/22 Budget is proposed to be a balanced one.
	The Summary of Planned Human Resources spending indicates some \$3.961mill is assigned to Casuals, Temporary and Other	The 39.4 staff are Full Time Equivalents, the actual number of casual staff is much higher than 39.4. Casual staff are utilised largely in

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	Expenditure. The budget assigns 39.4 people to this expenditure. In anybody's language this proportions \$100K to each position.	Council's Aquatic facilities. Officers also acknowledge that casual staff do include a 25% loading on their hourly rate increasing the cost of utilising casual staff.
	Doing what and in which department?? At 10% of the total HR spend this requires more detail and far more transparency that what it currently has.	Several of the roles that casuals undertake at Council include, swim teachers and lifeguards at our Aquatic facilities. Kindergartens also have a higher level of casuals due to COVID and the requirements of teachers not attending if feeling unwell or showing symptoms.
	More Cost/Benefit analysis is required for the Shared Trail project.	Council has endorsed progressing with this project through funding allocated. More information on the project is available online as outline din the response to Submission #20.
	In addition to the State Government grant there is \$1 mil from Council Cash and another \$1.5mil in borrowings. This is significant lead in the saddle bag. What are the ongoing costs to the ratepayer going to be to maintain the Shared Trail and where are those costs allocated in the forward estimates.	Council has endorsed progressing with this project through funding allocated. More information is available on Council's website.
	The forward estimates/projections of the Budget require further detail and commentary around the \$10mil borrowing in 2022/23 for the Macedon Ranges Regional Sports precinct. Cost blow outs are front of mind here with Material and Labour component costs increasing significantly during Covid. Further discussion with the State Government on additional funding is now required given the change in landscape. Things have changed dramatically economically since they stumped up the promised funding in the lead up to the 2019 election.	Council continues to be briefed on this project and opportunities for additional grants are continually pursued.
	Capital Works funding appears disproportionate to ratepayer contributions particularly in the East Ward. Why is that and when can we expect our share? Street Tree plantar boxes and fence picket replacement offers little in the scheme of things.	The spread of Council Asset across the Shire is not equally proportionate which impacts where capital funds are spent.
	Capital Works Carried Forward fails to identify the Footpath work on Bolithos Rd from Main Rd to Mahoneys Rd. This was allocated in last year's budget but not undertaken. This is not the first time things have not carried over. Footpath/Footbridge work over the Main Drain/Murnong Creek adjacent the Bakery allocated two years ago simply disappeared.	The footpath work on Bolithos Rd from Main Rd to Mahoneys Rd project 2020/21 was not identified as a project needing to be carried forward at the time of when the draft budget was produced. Since the draft budget was released, the footpath works has been identified as requiring a carry forward to 2021/22.

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	The General rate for residential properties, whilst decreasing does not go far enough and in these tough times it questions the moral thread of Council.	Noted
	With property values increasing significantly again this year and Council enjoying the now yearly valuation cycle there is again no respite for Residential ratepayers under the Capital Improved Value model. I anticipate a minimum 8%-10% increase as a result and this comes after a 10.43% increase just in the General Rate last year. Your assessment of an average 3.2% (including Waste) is spin and will, like last year, be way off the pace.	Noted
	Ask yourselves what year a Residential Ratepayer on an 800 sq m block is asked to pay \$3500 in rates. With no end in sight to property price increases I'll guarantee we get there well before the expiration of the current budget forward estimates.	Noted
	The 3% increase in Municipal charge reinforces the concerns about unaddressed Council Admin bloat. This is a definite blight on this Council particularly at a time where increased property values are providing you with a windfall.	The increase in Municipal charge income is from the additional properties that are forecast to be built in the coming year. The Municipal charge remains at \$212, please refer to 4.1.1(g).
	As to Kerbside Collection and recycling a 16.94% increase this year demonstrates we have been sold a real lemon on this. Your assessment outlined in the Executive Summary of an approx 10.7% increase per property for the three reasons outlined suggests you need to adopt a new payment concept.	Noted
	To be honest residents have never done more to avoid waste going to landfill. Recycling going to Landfill as a result of contamination is a messaging issue. If this is happening then it's because you are failing us in direction. The money you are wasting with your bin police would be better spent on education. Councils own website is not adequate in its identifying of true recyclables. To many, hard plastics are all recyclable. It's the same with some Tetrapaks. Many think they are all the same too. You have some work to do in this space yet this Budget is silent on a process and an appropriate measurement to go with it.	Council is working how it can communicate better with residents regarding the impact of contamination in our waste.
	As to collection costs for rural properties being higher does this suggest our whole area, 45mins from the CBD, is rural or does this refer to residents within our Shire that are	Rural properties are inclusive of those outside of townships.

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	more remote on properties?	
	The sooner you move away from the one size fits all levy approach to Kerbside collection the better. You should apply yourself to finding a user pays solution that rewards and rebates residents for improved outcomes or reduced collection volumes rather than punishing them for the ignorance of others' failure to address.	Noted
	It is my view that this Budget needs some rework. It needs more detailed explanation to support its assumptions. It must reconsider the strength of the business cases that surround its borrowings given the changes in economic circumstances. It also needs to embrace change by implementing stronger measurement accountabilities and Key Performance Indicators in the Strategic Priority Service areas butabove all it needs to embrace its ratepayers with more empathy on their cost contributions. Their pockets are no longer deep enough.	Information is presented in the budget in line with the Model LGV Statements. Further work by the organisation in terms of developing, establishing, maintaining and reporting on additional Key Performance Indicators would require further resources to be provided to enable a higher standard of work to be completed.
		Officer Recommendation: No change.
93	Support for removal and replacement of lighting at the Gisborne Tennis Club	Response - Refer to response provided for Submission #25
94	Support for removal and replacement of lighting at the Gisborne Tennis Club	Response - Refer to response provided for Submission #25
95	Request for funding to improve the state of Woodend Five Mile Creek, specifically thorough clean out of silt building up and removal of excessive weeds, including massive tracks of blackberries, fallen trees and general rubbish dumped in the creek.	Noted. The draft budget includes \$40k for waterway restoration works, some of which will be allocated to high priority works along Woodend Five Mile Creek. Officer Recommendation: No change.
96	Support for removal and replacement of lighting at the Gisborne Tennis Club	Response - Refer to response provided for Submission #25
97	Support of lighting upgrade at Lancefield Recreation Reserve	Response - Refer response provided for Submission # 52
98	Support for allocation of funding provided to progress.	Noted. The draft 21/22 budget includes funds for further planning to be undertaken
		Officer Recommendation: No change.

No	Summary of Submission	Officer response and recommendation.
99	Request for lighting at Lancefield Park	Response - Refer response provided for Submission # 52
100	Request to upgrade lighting at Lancefield Park	Response - Refer response provided for Submission # 52
101	Request for immediate allocation of funding to repair lighting at Gisborne Tennis club	Response - Refer to response provided for Submission #25
102	Request for funding of \$3500.00 for funds to Turiscai community and an allocation to the Kyneton Antique Fair and Film Night	In June 2014, Macedon Ranges Shire Council entered into a Friendship Agreement with Turiscai Sub District, Timor Leste. Also party to this agreement is Macedon Ranges Friends of East Timor (MRFoET). The Friendship Agreement is supported by creation of annual action plans developed between the Turiscai Community Reference Group and MRFoET which detail priorities and activities. Since the signing of the original Friendship Agreement in 2014, MRFoET have made annual requests for 50% funding for activities in each years' action plan. Funding from MRSC each year has been provided through the Community and Culture budget for community development programs.
		Officer Recommendation: Operational budget to be updated to include a \$4000 allocation in 2021/22.
103	Support for lighting upgrade at Lancefield Oval	Response – Refer response provided for Submission # 52
104	Request for additional funding of \$25,000 for Stage 2 to supplement the available funding provided in the 2021/22 Budget; Additional funding of \$55,000 for final stage (Stage 3)	Officers confer that further funding is required in the Annual Budget 2021/22 to progress Stage 2 of the project. Officer Recommendation: Through the application of further reserve funding. officers recommend additional
		funding, officers recommend additional funding be provided to both Stage 2 and Stage 3 of this project.

No	Summary of Submission	Officer response and recommendation.
105	Support for declaration of Climate Emergency. Request for Council Plan to allocate funds and visionary approach to problem of climate change. Request for allocation of funds to investigate way of cutting carbon emission and to lock in future carbon reduction in the way greenfields developments are built. For example Amess Road subdivision as an example, would see no connections to reticulated gas across the whole estate.	Noted Council can advocate for and encourage the generation or use of renewable energy at a lot or neighbourhood level for new subdivisions. The provision of reticulated gas supply to lots is currently a mandated requirement under the state planning provisions if it is available. Council can in some instances negotiate no reticulated gas connection on some new subdivisions but it is limited by the current requirements under the planning scheme. Officer Recommendation: No change.
106	Reference Strategic Priority 1, Service Performance Indicators "Animal Management". Clarification of the appropriate indicator would be reduction in complaints or injuries rather than successful prosecutions.	Noted. The service performance outcome indicators are in line with the mandatory performance indicators applied across the local government sector set by Local Government Victoria. Officer Recommendation: No change.
107	Support for adequate lighting to be installed at New Gisborne Tennis Courts	Response – Refer response provided for Submission # 63
108	Supportive of cycling and pedestrian links proposed in budget, would welcome the opportunity to work with Council in similar projects that support these active modes of commuting in our local communities, especially those projects that support students walking or cycling safely to and from school. Under the Multi-Year Budget Items there is provision for a Climate Emergency Sustainability Officer and a Climate Emergency Response Officer. We would strongly recommend that these new positions are required immediately in the Draft Annual Budget 2021-22 to ensure that initiatives, large and small, can be run in our Shire in an expert and timely manner to tackle the Climate Emergency. Request for inclusion of the following: 1. Urgently applying for grants and establishing free home energy audits and energy efficiency improvements for households facing energy stress, such as the Hepburn Shire Home Energy Assessments	Support for Pedestrian links noted Climate changes positions remain on the priority list of new initiatives and new positions for future years. 1. Noted. Council will continue to work with partner organisations such as the CVGA and the MRSG to identify grant opportunities and collaborative projects that aim to increase the energy efficiency of buildings in the shire. The extent of opportunities explored will be subject to Council's staff resourcing. 2. Noted and is being considered as part of Council's draft Waste and Resource Recovery Strategy. 3. Noted and is being considered as part of Council's draft Waste and Resource Recovery Strategy as well as state wide Circular Economy Policy. 4. Being considered as part of Suitability strategy

No	Summary of Submission	Officer response and recommendation.
	project and our Renewable Energy Action Group's partnership with the Australian Energy Foundation. Given the Climate Emergency and the current energy stress	Community engagement by the provision of 360 reporting and education so that householders and businesses may benefit from Council's efficiency program. Noted.
	 many households face in our Shire, reduction in home and business energy costs and emissions needs to be tackled simultaneously. 2. A recycling bin beside every public litter bin in all towns and all events throughout the Shire. 3. Local options for recycling waste, rather 	Council aims to minimise the use of chemicals while balancing the need to achieve efficient and effective weed and pest animal control with existing resources. Council's annual greenhouse gas emissions are reported on in Council's Annual
	 than transporting waste to other regions or burning green waste eg local composting, biochar, mobile green waste chipping service. 4. Active promotion of sustainable transport through (eg: wayfinding, maps, support for Bike 2 school events etc). 	Environment Report. Emissions from homes and businesses can be reported on when publicly available data is updated. More regular reporting on these indicators would require additional resources.
	Specific climate emergency suggestions: community engagement by the provision of 360 reporting and education so that householders and businesses may benefit from Council's efficiency program.	Emissions from transport can be reported on when publicly available data is updated. More regular reporting on this indicator would require additional resources.
	the adoption of a more sustainable approach to the use of pesticides, weedicides and fungicides within the municipality. Investigating usage models and pesticides particularly to lower the levels of toxicity to wildlife.	Reporting on Council managed public EV charging stations will be incorporated into Council's Annual Environment Report as public charging stations are installed across the shire.
	 Section 2.2 Service Performance Outcome Indicators, MRSG recommend the inclusion of: Satisfaction with walking and cycling links, or the quality of walking and cycling paths. Reduced energy costs and greenhouse gas 	Reduced waste to landfill not only from kerbside collection, but also from public litter bins, and from events. Noted and is being considered as part of Council's draft Waste and Resource Recovery Strategy.
	 Reduced energy costs and greenhouse gas emissions from council operations, and also from homes and businesses Reduced emissions from transport Use of EV charging/ EV Rideshare services Reduced waste to landfill not only from kerbside collection, but also from public litter bins, and from events. 	Clarification sought in regards to the road construction budget is \$3.1m - does this include adjacent walking and cycling paths? Some projects include provision for pedestrian and cycling paths whilst others do not. This is in line with the walking and cycling strategy.
	Clarification sought in regards to the road construction budget is \$3.1m – does this include adjacent walking and cycling paths? Additional observations include: 1. MRSG recommends that the Council hosts	Additional observations – Noted Officer Recommendation: Officers recommend that the Sustainability Officer position be included in the 2021/22
	 community participation in a review of the PTV bus services in order that they can be more extensively used by the communities to access train stations and schools. 2. MRSG recommends advocacy for VicRoads to improve the entry / exit at Coles 	Annual Budget.

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	in High St, Woodend. This intersection appears to have become dangerous since the opening of Coles and needs to be reviewed with a focus on safety for car users, pedestrians and cyclists.	
109	Objection to inclusion of Stanley Park Reserve infrastructure Master Plan and Detailed design	The existing Stanley Park Environmental Management Plan (EMP) is considered relatively sound. Council is systematically reviewing the EMPs across all of our reserves and updating as required within existing resources. The Stanley Park EMP will be updated at some stage over the next 12 months or so but this can be done within existing resources.
		The proposed infrastructure plan is intended to guide future facility upgrades and renewal works within the reserve. This has been identified as a priority to ensure there is a strategic plan that identifies the necessary improvements and upgrades to the reserves infrastructure to improve safety and usability of the reserve. This will then guide Council's investment in the reserve over the coming years and provide a stronger basis for access to external funding through grant programs etc.
		Officer Recommendation: Officers recommend that the funds remain in the 2021/22 Budget as a funding line for Stanley Park, but which are not committed to any actions until further conversations occur with the former members of the Stanley Park Committee.
110	Request for allocation of funding for the Kyneton Skate park for: immediate repair of existing hazards at the Kyneton Skate park; and a series of minor upgrades that will extend the life of the existing park in the short-term (12 months) allocating funding in the 2022/23 Budget to design and construct a replacement of the Kyneton Skate park in line with Council's commitment to do so in the Sport and Recreation Strategy 2018-2028 (p.24)	 Noted. Minor repairs are funded under operational budgets. Current priority is to fix any hazards before any additional works are planned and completed. Officer Recommendation: Officers recommend that: 1. An additional \$10,000 is included in the Budget to ensure all hazards and minor repairs are completed. 2. An additional \$15,000 be allocated for a two-year project to develop a Macedon Ranges Shire Council Skate park Strategic Direction

No	Summary of Submission	Officer response and recommendation.
		document.
111	We hope that all MRSC departments in Open Space, Building support our venture and the permits required to make this a collective success. The structure may need to be carried out in a 'staged approach' meaning current funding used for the structure and remaining elements carried over to next financial year if necessary.	Riddells Creek Lions Club – Officers do not support the initiative as a park of this size does not warrant a second shelter and a second shelter would impact available free play/open space in the park. Officers have advised Lions Club that an extension to the existing shelter would be supported, and are open to future conversations with the Club to determine the best way forward. The potential future capital project list in the budget also includes an item – Riddells
		Creek Lions Park Pavilion – upgrade. Officer Recommendation: No change.
112	Request for extension of footpath. Noticeably issue with a footpath on the service road on the main Kilmore Road corner of Melvins Road with a large dip. Myself and I am aware of other residents have been writing into MRSC for a more speedier response for this to be rectified and keep being told it's in budget for footpaths and seems to be going on each year without any rectification. With new developments and increased units, footpaths meeting existing and foresight in meeting the planning division of new estates. Footpaths and infrastructure to prepare for these new subdivision areas not later. Planning and scope for infrastructure to prepare for the new Bike Trail that ends or starts at Riddells Creek at the Walter Smith Reserve. Services here, like more seating, bike stands and community space needs to be planned and ready for this not later as an afterthought	Project is included in the 21/22 budget Officer Recommendation: No change.
113	afterthought. Request for funding for upgrade and renewal works to Macedon Tennis Club building	Noted. For consideration with the club when the outlined project in the 21/22 Budget is approved and progresses. Officer Recommendation: No change.
114	Opposed to inclusion of "Stanley Park Reserve infrastructure Master Plan and detailed design" in draft Budget. Request for funding of Environmental Management Plan.	Response - Refer response provided for Submission # 109
115	Riddells Creek overlooked. Support Riddells Creek Lions Club	Response - Refer response provided for Submission # 111

No	Summary of Submission	Officer response and recommendation.
116	Request for more money invested into Lancefield Recreation Reserve	Response - Refer response provided for Submission # 52
117	Support for Climate Change Emergency, request to enlarge budget for items most likely to energise efforts towards zero emissions and sustainable lifestyles.	Noted Officer Recommendation: No change.
118	Objection against inclusion of Stanley Park Infrastructure Master Plan and detailed design.	Response - Refer response provided for Submission # 109
119	Objection against inclusion of Stanley Park Infrastructure Master Plan and detailed design.	Response - Refer response provided for Submission # 109
120	Support for replacement of Gisborne Tennis Court lights.	Response - Refer to response provided for Submission #25
121	Request for funding allocated to Gilbert Gordon Oval landscaping to be reallocated towards the construction of new netball court.	Noted. Funding could be diverted to design and construction of 1 Netball court allowing for club provision of a second court as per Council's Sport and Active Recreation Strategy. The proposed location is consistent with the Masterplan.
		Officer Recommendation: Officers recommend using the \$300,000 of funds for a new netball court opposed to completing the Gilbert Gordon Oval Spectator Terrace and Pavilion Landscaping. In order to complete the new court, officers have recommended increasing the allocation to \$360,000, noting this will be partially offset by a new allocation of \$30,000 from the club, and an additional \$30,000 from open space reserves-central.
122	Budget Front page: Why show and promote inappropriate activity in the Gisborne Botanic Gardens? Botanic gardens are not for running and bike riding, they are for botanical, scientific and passive purposes – running and cycling should be directed around the outside concrete path or to other areas throughout the shire.	The image used from the front cover was selected from Council's corporate image file.

No	Summary of Submission	Officer response and recommendation.
	Gisborne Botanic Gardens new entrance landscaping While this project may or may not be appropriate, there has been no collaboration or even notification to Friends group. With so many recent works in the gardens being contrary to the endorsed masterplan, further information is needed for this project. Weeds emanating from Gisborne Botanic Gardens have been identified as a problem in the recently endorsed Macedon Ranges Strategic Environmental Works Plan (page 29):	MRSC Officers attended a meeting on 29 October 2020 where it was agreed to progress with Option 1 for the Entry Garden with some minor modification. Written confirmation of this meeting was circulated on the same day. Council's Open Space and Environment Units will collaborate regarding weed intrusion into Jacksons Creek. An extension to Gisborne Botanic Gardens is noted but not currently being considered.
	My concern is that this practice may continue and add to the problem if non-indigenous plantings continue, especially close to Jacksons Creek. It would be appropriate to increase the botanic gardens area to make it a Botanic Precinct following Jacksons Creek and up to the Skyline Drive track and others to show ecologically responsible plantings, to compare to the recent plantings in the gardens.	
	Footpath north of Howey St – between Prince and Stephen Streets – as per footpath 10 year strategy. This is more urgent than before due to the numbers of students at Gisborne Primary School far exceeding their listed maximum of 470 students (ref. newspaper article by the school).	This project is not in the 2021/22 budget. Officers will need to review the project and have it considered for inclusion in future years' programs.
	4. Pine plantation – should be reverted to native vegetation – nature play, education, uses include by schools, revegetation and respect and reflection for indigenous cultural heritage – this needs to be followed up. (NoM – Wed 26 August 2020)	Officers continue to communicate with the Department of Education Training (DET) in relation to the future of this site. An extension of time as been agreed to between MRSC and DET for considering what role Council may have (if any) in the future of the site.
	follow up with state to ensure it is returned to the community as was the intent of the donation by local groups, families and residents. Not for pine plantation, but endowment plantation scheme and bird sanctuary. This land is currently under threat by the state government, who are "preparing it for sale" even though, morally, it was never theirs to sell. Advocating for the return of this land to the people of the area (including indigenous, schools and other current and future user groups). It is a great educational opportunity given its proximity to schools.	

No	Summary of Submission	Officer response and recommendation.
	Procurement Policy - How is any of this now "at council's discretion"? I hope this will be reviewed to include a mandatory high percentage of environmental benefit/consideration in the criteria – not discretionary. Procurement policy – needs to increase and mandate the consideration of ecological, environmental and sustainability impacts.	Council is required to review its Procurement Policy annually. This will occur at the June 2021 Scheduled meeting.
	Climate Emergency - I wholeheartedly congratulate council on recently declaring a climate emergency. It would be great to see funding to support whatever needs to be done to make an impact in this important declaration.	Climate changes positions remain on the priority list of new initiatives and new positions for future years.
	Cool Changes for Gisborne – biggest town, biggest impact – desperately under threat from over-population and inappropriate development, which is leading to loss of public open space, wildlife corridors, natural environment and species. This is vital before we lose any more of our township character and natural values. Gisborne Futures must be re-designed to address over-population and infill issues so it is not exacerbating the problem, but offering protection and solutions.	Councillors continue to meet regularly to discuss Gisborne Futures.
	Page 18/19 Projects listed in the section regarding "Protect the natural environment" I am disappointed at the classification of natural environment being used to describe works on the Gisborne Fields landscape plan. This is a great project which I fully support, but it is not natural environment, neither is building upgrades which are also listed in this category. The natural environment funding category is very small and should be increased as the natural environment benefits everyone and is what the Macedon Ranges is classed as a Distinctive Area and Landscape for. Projects which benefit very small percentages of the population seem to be prioritised over this category which benefits 100%.	Noted. Officers to consider classifications in final budget document.
	"Waterway Conservation Works Program to restore the ecological values of our waterways by undertaking weed control, revegetation and maintenance works" is fully supported – congratulations for following up on documents like the brilliant Macedon Ranges Strategic Environmental Works Plan and the Environmental Management Plan for Bunjil Creek and Howey Creek, Gisborne.	Noted

No	Summary of Submission	Officer response and recommendation.
	This is also important in other external documents like Melbourne Water's Healthy Waterways plan and the upcoming Waterways of the West work. Also aligns with the SPP binding objective 2: Biodiversity and Environment: To ensure the significant biodiversity, ecological and environmental values of the declared area are conserved and enhanced. Vital project to Heal Country and Connect to Country.	
	Request for funding I would like to propose funding to reprint the three booklets about Macedon Ranges flora, birds and weeds, these booklets have been well received and are a great educational tool. I also hope funding will be provided to develop further brochures as listed in the Biodiversity Strategy (Table 16) recommendations:	Noted. In this instance, officers would highlight the Small Project Grants through which an application may be able to be made to request funding for reprinting.
	"Develop brochures about living with wildlife, native gardens and attracting birds and other wildlife."	Noted. The budget is presented in line with the Local Government Model Budget and does not disclose information at such an operational level.
	Autumn Leaf festival – while I can't see how much of ratepayers money is funnelled into this inappropriate event, I am opposed to any funding for this festival which is damaging to the natural environment, natural processes, amenity and public safety.	Noted
	I request a review of the "Preferred Street Tree Species" document to update it to be ecologically responsible, and align with community environmental values. Working with the Environment team could achieve a better outcome for all.	The Preferred Species List is an operational document that is periodically reviewed and will continue to contain a diversity of species to cater for local character in the Shires township streets and parks.
	Can council advocate for weed removal – pines, elms, oaks, agapanthus, along roadsides by so-called authorities like Regional Roads Victoria. – eg: West side of Station Road between petrol station and freeway – full of elm/oak saplings mixed with blackberry, freeway verges where many pine trees, gorse and blackberries are establishing. Removal of American pin oaks which if allowed to continue to grow will negatively impact the functional native vegetation and have no historical relationship whatsoever. With Macedon Ranges declared as distinctive – could the state government help with funding this?	Council currently liaises with Regional Roads Victoria to raise awareness about noxious weed issues on major roads and advocate for their treatment. They have advised us that their resources for weed control are limited and, therefore, they are not able to treat all roads every year. Officers will inspect the section of Station Road referred to and make RRV aware of the issue.
	14. I would like to see a listing in the annual Environment Report on the numbers of indigenous trees compared to native trees and introduced plants and also the number of	Township street and park tree removals and inclusions are recorded and can be included in reporting.

No	Summary of Submission	Officer response and recommendation.
	each which have been cut down or removed. I feel this would tell a very different story than the usual annual article in the paper saying council is planting ### trees this year.	
	2020 - \$250,000 for open space purchase in Gisborne – for continuing connectivity linkage for walking and residents – where is this up to?	The property has been placed on the market. Officers continue to work with the current owner and their real estate agent regarding the site. A surveyor has been engaged to undertake some preliminary work.
	2019 - \$100,000 Irrigation on Howey Reserve – any progress on plans?	Works were scheduled to commence in June.
	Cat curfew – this needs to progress to 24 hour – Biodiversity Strategy page 44 "	Noted
	With PCRZ, now being applied across many bushland reserves, consistent naming is appropriate – eg: Daly Conservation Reserve, Stanley Conservation Reserve, Mt Gisborne Conservation Reserve, Marshlands Conservation Reserve, etc. – so purpose is recognised to stop inappropriate uses such as sporting events like cross country being proposed and/or approved. The area has plenty of active places, the need is urgent for passive and conservation places.	Noted
	Mount Gisborne Bushland Reserve – Especially given the current and recent threats to this conservation reserve, I believe this action from both the Natural Environment Strategy 2009 and the current Environmental Management Plan must be actioned. The leasing to Optus and Telstra of part of the reserve at the northern end, and the former 34 year lease to SilverCom should have generated more than enough income (at the expense of the reserve) to facilitate this important action.	Noted. Officer are working through resolving any outstanding matters related the SilverCom lease.
	Stanley Park – needs a review of the Environmental Management Plan – NOT a masterplan for infrastructure – no consultation with Stanley Park Committee has taken place, and I believe the committee has still not even been officially told of this proposal in the budget. The committee are currently still operating under an MoU to continue the same agreement as a Section 86 Committee of Management, so should	The existing Stanley Park Environmental Management Plan (EMP) is considered relatively sound. Council is systematically reviewing the EMPs across all of our reserves and updating as required within existing resources. The Stanley Park EMP will be updated at some stage over the next 12 months or so but this can be done within existing resources.
	have the main say in the reserve. Council Plan quote: "implement best practice conservation management techniques to protect biodiversity and manage threats" and "implement Council's Environmental	The proposed infrastructure plan is intended to guide future facility upgrades and renewal works within the reserve. This has been identified as a priority to ensure there is a strategic plan that identifies the necessary

No	Summary of Submission	Officer response and recommendation.
	Management Plans across our bushland reserves" – this is not indicating a Masterplan for infrastructure, but an Environmental Management Plan to protect the conservation values.	improvements and upgrades to the reserves infrastructure to improve safety and usability of the reserve. This will then guide Council's investment in the reserve over the coming years and provide a stronger basis for access to external funding through grant programs etc.
	Honour Avenues in Gisborne and New Gisborne: If funding cannot be prioritised for Honour Avenue recognition in New Gisborne and Gisborne, then a formal acknowledgement of support if community volunteers are willing to do all the work, would be a cost-neutral alternative. I acknowledge that council did attempt to look into this with C118, but looking in a completely incorrect place was a lost opportunity.	Noted.
	Review of nature strip policy to be more encouraging and promotional of these areas for actual nature – rather than introduced grass which is mowed. Protection of our rural roadsides, but extend this into encouraging township nature strips to participate in the ecological restoration and seed bank potential of these underutilised spaces. Gardens for Wildlife is also a program worthy of council funding and already endorsed in the Biodiversity Strategy under the heading of Urban biodiversity	Noted. The Nature Strip Landscaping Policy is currently being reviewed.
	Advocacy to state government to protect our native birds from duck shooting season, and our treasured kangaroos from the government's heinous culling programs. We need protection of our indigenous wildlife that we in the Macedon Ranges value for their vital roles in our ecological communities and that we are so fortunate to have in places like Gisborne township through to more rural areas. The state government promised us protection – but it appears this is not happening. A Notice of Motion or council direction to this affect would be greatly appreciated.	Noted for Council consideration.
	Naming of places to indigenous names would be a wonderful and respectful improvement to the unofficial use of names like John Aitken Reserve.	Noted.

No	Summary of Submission	Officer response and recommendation.
	Object to a number of items being funded from the Open Space Reserve – South fund: 1. Dixon Field Pavilion sewer upgrade – should be funded either out of general maintenance/operations budget. 2. Gisborne Tennis Courts lighting replacement – general maintenance would be appropriate. 3. Gardiner Reserve carpark and landscaping works: Gardiner Reserve carpark – this should be funded from the "unconventional" sale of proposed public open space to Aldi of 51 Aitken Street, Gisborne, carried at the Ordinary Council Meeting of Gardiner Reserve landscaping works – the cost of landscaping, while a suitable use of public open space reserve funding, has increased, and already been funded repeatedly, yet no landscaping has been done, with original funding of \$10,000 then and increase of a further \$20,000 – no mention in the budget of how much of the \$264,000 is landscaping. Gisborne Skate Park concept design – this is only for a concept design – more paperwork, this does not comply with the purpose of Open Space Reserve funding.	Officers are satisfied that the projects that have been funded from Open Space reserve are within guidelines. Council will make any final decision regarding the use of reserve funding. The landscaping portion for Gardiner Reserve Carpark and landscaping works project is approximately \$105,000 of the total \$264,000 project.
		Officer Recommendation: That the Dixon Field Pavilion sewer upgrade be funded from General Revenue as opposed to Open Space Reserves.
123	Allocate funding of \$20,000 to non-profit and substantially volunteer organisations where their efforts will contribute to reducing suicides, improving the diet, health and wellbeing, education and future employment of families living in poverty. Referrals for allocating such funds must come from registered welfare agencies such as Cobaw Community Health Service, Macedon Ranges Health and foodbanks.	MRSC currently funds and operates a suicide prevention program, Live4Life which is a managed by of Children Youth and Family Services. MRSC currently provides support to Macedon Ranges Suicide Prevention Action Group. Work and scoping is currently being undertaken in the design of the Municipal Health and Wellbeing Plan, draft goals include the promotion of healthy eating. Consultation the Municipal Health and Wellbeing Plan will commence shortly and we would welcome your views and suggestions. This plan is co-designed with agencies which include Sunbury Cobaw Health and Macedon Ranges health
		Officer Recommendation: No change.

No	Summary of Submission	Officer response and recommendation.
124	Detailed Submission - Response to Councils Climate Emergency	Noted Officer Recommendation: No change.
125	Support for Heritage Advisor Position. Concerns for lack of historical references in document Concern for number of new positions created.	Noted Officer Recommendation: No change.
126	Objection against inclusion of Stanley Park Infrastructure Master Plan and detailed design. Clarification if it should be Management Plan opposed to Master Plan	Response - Refer response provided for Submission # 109
127	Support for lighting upgrade at Lancefield Park Main Oval	Response - Refer response provided for Submission # 52
128	3Support for lighting upgrade at Lancefield Park Main OvalResponse - Refer response provided for Submission # 52	
129	Clarification and addition of carry forward amount of \$200,000 from 2020/21 Budget for works for Woodend Golf Club. Information in regards to the prioritisation of Capital and Reoccurring programs and projects, specifically Kyneton Rifle Range being prioritised above Woodend Golf Club.	Response - Refer response provided for Submission # 1
130	Support for current allocation of funding for St Ambrose School Child Safety and request for additional funds.	Works have been included in the budget to install a wombat crossing at Urquhart Street, Woodend. Funding requests for additional crossings are recommended for consideration in future budgets. Officer Recommendation: No change.
131	Support for current allocation of funding for St Ambrose School Child Safety and request for additional funds.	Response - Refer to response provided for Submission #130
132	Support for current allocation of funding for St Ambrose School Child Safety and request for additional funds.	Response - Refer to response provided for Submission #130
133	Support for current allocation of funding for St Ambrose School Child Safety and request for additional funds for the three crossings required.	Response - Refer to response provided for Submission #130
134	Support for current allocation of funding for St Ambrose School Child Safety and request for additional funds.	Response - Refer to response provided for Submission #130
135	Support for current allocation of funding for St Ambrose School Child Safety and request for additional funds.	Response - Refer to response provided for Submission #130

No	Summary of Submission	Officer response and recommendation.	
136	Support for current allocation of funding for St Ambrose School Child Safety and request for additional funds.	Response - Refer to response provided for Submission #130	
137	Request for inclusion of infrastructure program for Riddells Creek (picnic shelter).	Response - Refer to response provided for Submission #111	
138	Request for funding allocated to Gilbert Gordon Oval landscaping to be reallocated towards the construction of new netball court.	to Gilbert Response - Refer to response provided for Submission #121	
139	Request for funding allocated to Gilbert Gordon Oval landscaping to be reallocated towards the construction of new netball court.	Response - Refer to response provided for Submission #121	
140	Request for funding allocated to Gilbert Gordon Oval landscaping to be reallocated towards the construction of new netball court.	Response - Refer to response provided for Submission #121	
141	Request for funding allocated to Gilbert Gordon Oval landscaping to be reallocated towards the construction of new netball court.	Response - Refer to response provided for Submission #121	
142	Request for funding allocated to Gilbert Gordon Oval landscaping to be reallocated towards the construction of new netball court.	Response - Refer to response provided for Submission #121	
143	Support for current allocation of funding for St Ambrose School Child Safety and request for additional funds.	Response - Refer to response provided for Submission #130	
144	Request for funding allocated to Gilbert Gordon Oval landscaping to be reallocated towards the construction of new netball court.	Response - Refer to response provided for Submission #121	
145	Request for funding allocated to Gilbert Gordon Oval landscaping to be reallocated towards the construction of new netball court.	Response - Refer to response provided for Submission #121	
146			
147	Request for funding allocated to Gilbert Gordon Oval landscaping to be reallocated towards the construction of new netball court.	Response - Refer to response provided for Submission #121	
148	Request for funding allocated to Gilbert Gordon Oval landscaping to be reallocated towards the construction of new netball court.	Response - Refer to response provided for Submission #121	
149	Request for funding allocated to Gilbert Gordon Oval landscaping to be reallocated towards the construction of new netball court.	Response - Refer to response provided for Submission #121	
150	Request for funding allocated to Gilbert Gordon Oval landscaping to be reallocated towards the construction of new netball court.	Response - Refer to response provided for Submission #121	
151	Request for funding allocated to Gilbert Gordon Oval landscaping to be reallocated towards the construction of new netball court.	Response - Refer to response provided for Submission #121	

7.	ADOPTION OF REVENUE AND RATING PLAN
Officer	Travis Harling, Manager Finance and Reporting
Council Plan Relationship	Deliver strong and reliable government
Attachments	Nil

Purpose and Overview

The Revenue and Rating Plan is a new requirement under the *Local Government Act 2020*. It will be a four-year plan starting on 1 July 2021. The Plan describes the sources of Council revenue (property rates, waste service charges, fees, grants and contributions) and describes Council's rationale and policy decisions to inform the medium-term approach on how Council will generate the income it needs to deliver on the commitments in the Council Plan and the programs, services and capital works in the Budget. The purpose of this report is to endorse the Draft Revenue and Rating Plan for public exhibition and feedback in preparation for adoption in June 2021.

At the Unscheduled Council Meeting on 11 May 2021, Council resolved to approve the draft Revenue and Rating Plan 2021-2025 for public display. Public Notice was given in local newspapers and any person who wished to make a submission was invited to do so.

There were no submissions received relating to the draft Revenue and Rating Plan 2021-2025.

Recommendation

- 1. That, having prepared the draft Revenue and Rating Plan 2021-2025, having placed it on public display and receiving no submissions, Council adopts the Rating and Revenue Plan 2021-2025, inclusive of any relevant revenue changes approved to be made to the 2021/22 Budget.
- 2. That Council give public notice of its decision to adopt the Revenue and Rating Plan 2021-2025.
- 3. That the Revenue and Rating Plan 2021-2025 be available to the public at Council Offices and Service Centres and on Council's website.

Background

Under section 93 of the *Local Government Act 2020*, Council is required to prepare a Revenue and Rating Plan by 30 June following a general election. The plan covers a period of four financial years, with the document describing how Council intends to raise revenue and distribute the rating burden over that period.

Context

Council has a legislative responsibility to review and develop a Revenue and Rating Plan in accordance with Section 93 the *Local Government Act 2020*. It provides a medium-term plan for how Council will generate income to deliver on the Council Plan, program and services and capital works commitments over a 4-year period. It establishes the revenue raising framework within which the Council proposes to work.

Council provides a number of services and facilities to our local community, and in doing so, must collect revenue to cover the cost of providing these services and facilities.

The introduction of rate capping under the Victorian Government's Fair Go Rates System (FGRS) has brought a renewed focus to Council's long-term financial sustainability. The FGRS continues to restrict Council's ability to raise revenue above the rate cap unless application is made to the Essential Services Commission for a variation. Maintaining service delivery levels and investing in community assets remain key priorities for Council.

Submissions

There were no submissions received directly related to the draft Revenue and Rating Plan 2021-2025.

Integrated Strategic Planning and Reporting Framework

This Revenue and Rating plan is an important part of Council's integrated strategic planning, as outlined to Council on 16 December 2020. The Revenue and Rating Plan forms one of the key elements to its overall Integrated Strategic Planning and Reporting Framework. This document has a direct correlation to the 2021/22 Budget as it outlines the approach taken to generate revenue.

As per the officer recommendation, any relevant changes approved by Council within the 2021/22 Budget will be made to final Revenue and Rating Plan 2021-2025.

Consultation and Engagement

Pursuant to Section 223 of the *Local Government Act 1989* the draft Revenue and Rating Plan was placed on public display and submissions will be invited from the public.

The Revenue and Rating Plan and Budget under the requirements of the *Local Government Act 2020* are not required to be prepared via deliberative engagement methods.

Strategic Alignment

The Revenue and Rating supports Council's priority of strong and reliable government. The Revenue and Rating Plan is medium term financial plan that outlines strategies on how Council intends to raise revenue. The Revenue and Rating Plan is one of the documents required as part of the Integrated Strategic Planning and Reporting Framework.

Implications

Financial, Resource, Information Technology and Asset Management Implications and Risks

The Revenue and Rating Plan sets out Council's medium term financial resourcing requirements.

Policy and Legislative Implications and Risks

Section 93 of the *Local Government* Act 2020 requires councils in Victoria to prepare and adopt a Revenue and Rating Plan for a period of at least 4 financial years representing a block period starting on 30 June in the year after the general election.

Sustainability Implications and Risks (Social and Environmental)

Nil

Charter of Human Rights Implications and Risks

The Rating and Revenue does not limit rights set out in the Charter of Human Rights.

Officer Declaration of Conflict of Interest

No officers involved in the preparation of this report have any direct or indirect conflict of interest in this matter.

It should be noted that a number of Council officers are rate payers of the Macedon Range Shire Council.

Conclusion

Having prepared the draft Revenue and Rating Plan 2021-2025 in accordance with the *Local Government Act 2020* and having made it available for public inspection, and having received and considered all submissions, it is recommended Council now adopt its Revenue and Rating Plan 2021-2025, inclusive of any amendments in the adopted 2021/22 Budget.