

DRAFT Annual Budget 2022/23



Image Pie Trail (Malmsbury), Autumn Festival



**Macedon
Ranges**
Shire Council

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Bunjil's nest, Reconciliation Week

Acknowledgement of Country

Macedon Ranges Shire Council acknowledges the Dja Dja Wurrung, Taungurung and Wurundjeri Woi Wurrung Peoples as the Traditional Owners and Custodians of this land and waterways. Council recognises their living cultures and ongoing connection to Country, and pays respect to their Elders past, and present.

Council also acknowledges local Aboriginal and Torres Strait Islander residents of Macedon Ranges for their ongoing contribution to the diverse culture of our community.

How we developed our draft budget

Each year, Council is required under Section 94 of the *Local Government Act 2020* to develop and adopt a budget that describes in detail how revenue will be raised and where expenditure will be directed. This budget supports the delivery of the Council Plan, and includes a description of services, major initiatives and performance measures.

In late 2021, Council offered the community an opportunity to contribute to the development of the budget by inviting community proposals to be submitted. Over 40 proposals were received and provided to Councillors for consideration in developing this budget. The proposals identified a number of ideas and various initiatives from the community, which included support for new infrastructure, planning for future growth and strong support for Master Planning development.

Councillors have reviewed these proposals, along with officer proposals, to develop a balanced budget for our community.

The 2022/23 Budget seeks to address the community's priorities through an increase in overall capital expenditure within an average 1.75% rate increase, while continuing to provide quality works and services.

Have your say on our draft budget

This draft budget will be considered by Council at its Scheduled Council Meeting on 27 April 2022. It will then be placed on public display for a period of 28 days from 28 April 2022 until 26 May 2022.

Council welcomes feedback and invites your written comments. If you have any comments, please submit them in writing before 5pm on 26 May 2022.

Your comments should be emailed to mrsc@mrsc.vic.gov.au or addressed to:

Adele Drago-Stevens
Director Corporate
Macedon Ranges Shire Council
PO Box 151, KYNETON VIC 3444

People who have made a submission will have an opportunity to make a verbal presentation to Council, in support of their written submission, at the Submitters Delegated Committee scheduled for 7 June 2022.

Further information about making a submission is on Council's website from 28 April 2022 at mrsc.vic.gov.au/haveyoursay or by contacting Council's Customer Service Team on 5422 0333.



Mayor Jennifer Anderson

April 2022



CEO Bernie O'Sullivan

April 2022

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Mayor's introduction

Every year the budget process becomes more complex with rising costs, an increasing population to provide services to, and additional requirements from Federal and State governments. I am very pleased to advise you of how hard staff and Councillors have worked to improve our processes and ensure all feedback has been considered when producing Council's 2022/23 Budget.



The detailed preparations for this budget have been undertaken in an environment of great uncertainty. Not only has there been uncertainty surrounding the length and ongoing severity of the COVID-19 pandemic, but also the impacts from storm events. Dealing with extreme weather events is something we must plan for, and with that comes expenditure on recovery and rebuild efforts.

We know that residents and businesses have had an extremely challenging period, and Council is committed to ensuring that people are supported to resume their livelihoods through business support programs. We have also witnessed a stark rise in the cost of materials, and contractors have been more difficult to source. This increases the difficulty of undertaking works, but we continue to plan for this in all costings of future projects.

We are now entering a new stage of life—living with COVID-19. Many of our staff are returning to the office and a buzz can be seen from the streets, to cafes, to Town Hall events and festivals. I encourage everyone to embrace these activities and moments of connection.

This year Council provided an early opportunity in November and December 2021 for the community to make submissions on possible inclusions to the budget. Councillors received and reviewed these submissions as part of this process.

Our Capital Works program continues to grow, planning to deliver \$40.17 million in capital works across the shire, which makes up 36 per cent of our total revenue.

The delivery of Stage 1 of the Macedon Ranges Regional Sports Precinct is underway and our advocacy efforts for funding contributions to realise Stage 2 have successfully seen both major federal parties commit to providing \$15 million. We know that 65 per cent of the shire's residents live within 15km of the precinct and will benefit from having local facilities to engage in a variety of activities.

We are proposing to work on initiatives such as a Woodend Racecourse Reserve Master Plan, the Gisborne Futures Planning Scheme Amendment, Romsey Structure Plan and an Equestrian Facilities Plan. These and other investments will ensure we plan well for both current and future communities, shire wide, in a financially responsible way.

For 2022/23, Council rates will align with the state-wide rate cap of 1.75 per cent. Last year, the rate increase was 1.5 per cent, the year before that was 2.0 per cent.

We are reluctant to add further financial burdens to our community who are already under economic and social stress. There is no increase to the garbage and recycling charges proposed, however, the State government EPA Victorian Waste Levy charge is increasing. While this is beyond our control, as are the increases in Melbourne landfill gate fees, some transfer station user fees increase to better achieve a user pays service. Our transfer station user fees will become more competitive when compared to neighbouring councils. Through the proposed development of a new waste education strategy, we hope all residents and businesses can learn how to further reduce, reuse and recycle in order to reduce waste going to landfill and offset the need for the ever-increasing landfill costs.

I would like to thank all staff, Councillors and the community, who have contributed to the development of this draft budget. Please let us know your thoughts on what we are proposing.

Mayor Jennifer Anderson

June 2022

CEO's introduction

I am pleased to present, for our community's consideration, this Draft Budget for 2022-23. The planning for this budget goes back to around August last year. Staff have worked very closely with Councillors to present a strategic and sensible budget.

This budget will continue to deliver the priorities of our Council as highlighted through the actions included in our Council Plan. The objectives in our Council Plan stem from the proactive work undertaken by our citizens who participated in the community assembly last year, which created our community vision.



Advocacy remains a key priority for staff and Councillors, particularly relevant in a year featuring federal and state elections. The creation of Council's priority projects prospectus highlights our commitment to attract funding to deliver major projects and improve services to the community, including advancing issues such as telecommunications, mental health and social and affordable housing. It's pleasing that we are receiving positive funding announcements on our priority projects.

Compounding the challenging effects of the pandemic were the damaging 2021/22 storms. The storms impacted many of our residents, and our recovery activities are still occurring. We appreciate that many members of our community have been affected by extreme weather events and we will continue to work with them and our partner organisations to ensure they get back on their feet, but also that we build our preparedness and resilience for future events. We also continue to implement the strategies in our Climate Change Action Plan.

The past year has seen significant investment in our operations, and so I was pleased to see the endorsement of a new executive structure to deliver upon our Council Plan priorities and renewed customer focus. I look forward to seeing these new arrangements deliver positive outcomes for our communities, after all, that's why we're here.

As we look to the year ahead, it is clear that people are embracing a new world of 'living with COVID' and we encourage people to connect with community life around them and show support to the incredible local businesses we are so lucky to have in this region. Being only 50km from Melbourne, we are seeing an increase in residential demand and with that is the pressure of growth and maintaining our unique environment and neighbourhood character. We are also the first municipality to be declared a distinctive area and landscape which pertains to the entire Shire.

I would like to say a big thank you to our dedicated staff who have once again this year demonstrated the Council's values and successfully juggled the periodic lockdowns and re-openings of our services and workplaces. With eased restrictions, we are seeing a bounce-back of face to face activity and vitality through our businesses, visitor economy and our personal lives, which is so refreshing. I have thoroughly enjoyed my first 12 months in the CEO role and thank everyone for the warm welcome I have received coming back to the region where I grew up.

CEO Bernie O'Sullivan

June 2022

Executive summary

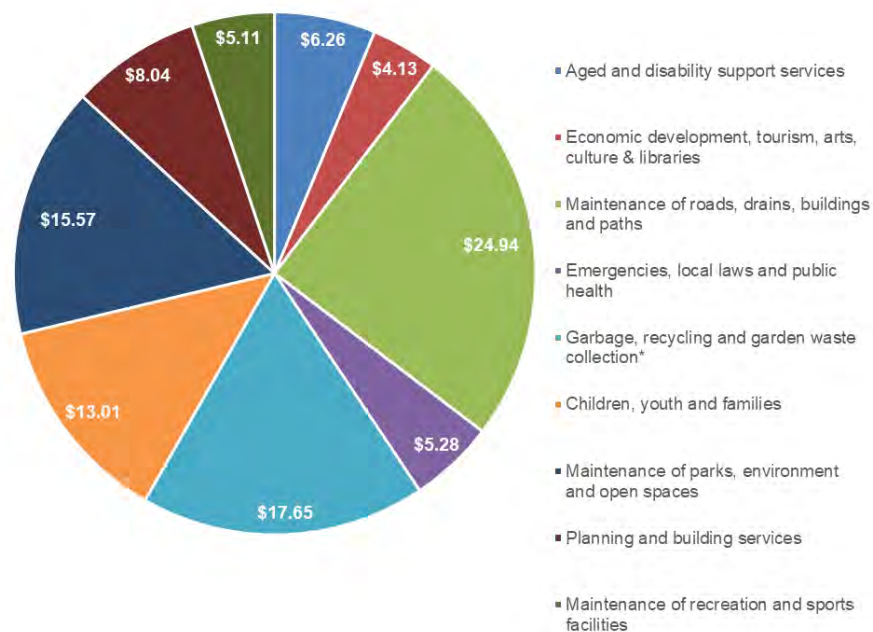
Macedon Ranges Shire Council's 2022/23 Budget is \$110 million. This budget aims to provide a high level of works and services to our community, while keeping rates as low as possible and within the rate cap.

We are focused on improving our overall customer experience and quality of service delivery. We work closely with the community to deliver best-value services with our limited resources.

Council remains in a strong financial position. Although rate revenue has increased as a result of our increased population, income from grants for capital and operating programs from state and federal government have decreased.

The budget includes a new loan, resulting in an increase in our overall level of debt. A new loan is proposed for the Macedon Ranges Regional Sports Precinct project (Stage 1), which will provide long-term community benefits to the shire.

The chart below shows how much is allocated to each broad service area for every \$100 dollars that Council spends:



*This charge includes State Government landfill levy

Operating income

The total revenue that will be generated from rates, municipal charges and waste service charges in the 2022/23 Budget is \$57.9 million, which is approximately 3.3% (\$1.9 million) more than for 2021/22.

Rates and charges are significant sources (52%) of total revenue for Council. Our Revenue and Rating Plan provides information on our Rating Strategy.

We forecast our statutory fees and fines, user fees and other income to increase approximately by 2% each year. The increase in these fees is in line with the increasing costs to deliver services to the community. An increasing population also contributes to the increase in revenue, as demand for our services increases.

Macedon Ranges Shire Council's population is 51,907, as at 2022¹. Population growth has been steady at approximately 1.74% per annum.

Our objective is to fund ongoing service delivery to the appropriate standard when using operating income. This means:

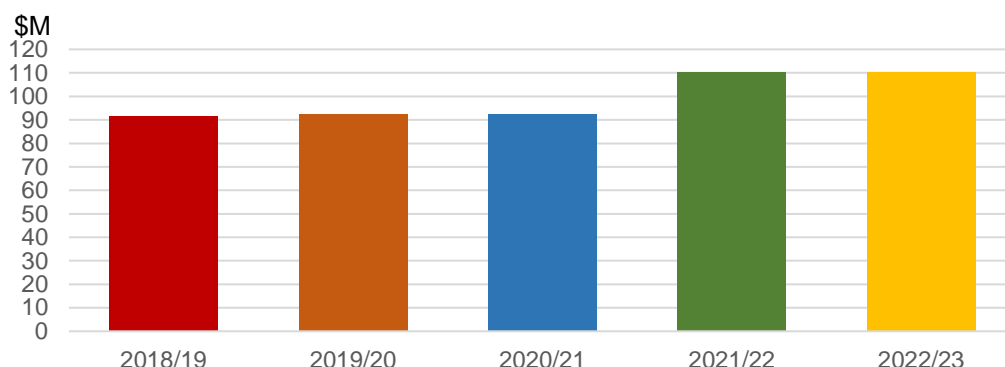
Respond to greater service needs from residents

Respond to the growing population within the shire

Fund renewal of infrastructure and community assets

Comply with the Victorian Government rating policy

Table 1. Operating income between 2018/19 and 2022/23 (\$million)



Waste and kerbside collection

This service is to deliver high quality kerbside waste and recycling collection services, and general waste management which includes transfer stations, transporting materials, public place bins, disposing of waste, street cleaning, rehabilitating closed landfills and other waste management services.

Waste revenue is generated from kerbside collection charges, and fees and charges collected from transfer stations (user pays) to offset the costs incurred in delivering a waste service across the shire. The fees collected are in line with a full cost recovery model, this ensures all costs incurred are offset by the same amount of revenue. Council is currently experiencing rising costs of waste management, global recycling challenges and the payment of the state government landfill levy, which is projected to double over a three year period. Council continues to fund projects that are aimed at developing innovative ways to process the kerbside collected material to increase our recycling efforts and reduce amounts that are sent to landfill, aligning fully with one of our council plan priorities.

In 2022/23, although the State Government Landfill Levy has increased, overall kerbside collection charges will remain in line with 2021/22 and will not increase.

In achieving no increase to kerbside collection charges, a review has been undertaken of our transfer stations across the shire. Fees to access transfer stations have been reviewed to ensure that full cost recovery is achieved by our transfer stations.

¹ Source: .idcommunity demographic resources.

Operating expenditure

A major proportion of our operating expenditure relates to employee costs (46%), and materials and services (31%). Employee costs are increasing by \$2.95 million, which is attributed to a staff banding increase, new starters included in this budget and provision for an Enterprise Bargaining Agreement.

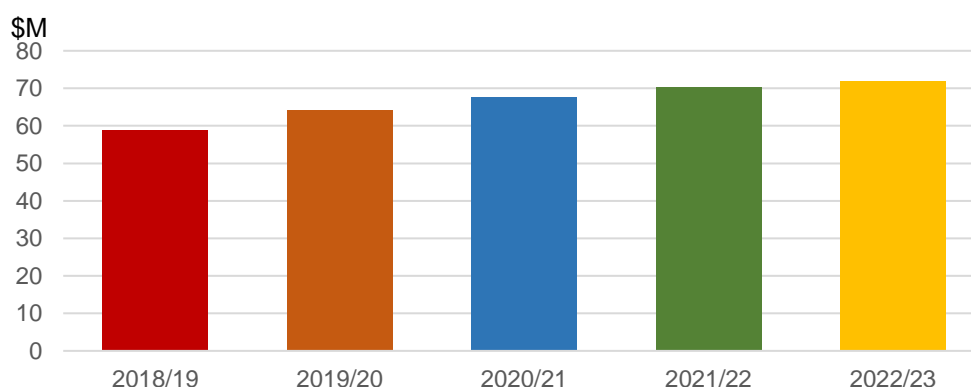
While our materials and service costs are decreasing by \$1.86 million, the cost of doing business is increasing as a result of COVID-19. The cost of contractors and materials is budgeted to increase.

As our shire continues to grow, we need to assign our funds to maintain open spaces and infrastructure (such as facilities and footpaths), and deliver services.

New subdivisions increase costs of maintenance and cleaning of public open spaces, stormwater drainage, footpaths and street sweeping.

The average growth in operating expenses during this period is 2.1% (this figure excludes depreciation). Part of this growth is offset by higher user fees.

Table 2. Operating expenditure between 2018/19 and 2022/23 (excluding depreciation) (\$million)



Our objective to deliver quality services and find operational efficiencies that assists us to continue to deliver value for money to our residents and ratepayers. Part 2 of the 2022/23 Budget provides a description of our services to the community.

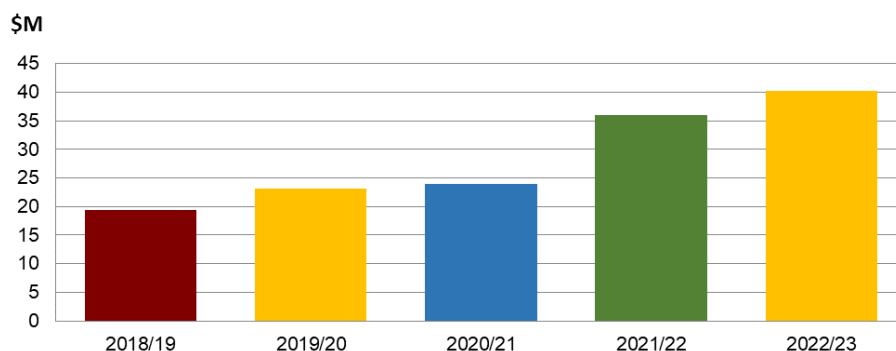
Capital expenditure

Capital expenditure is an investment in assets, such as land, buildings, infrastructure, and major plant and equipment. Currently, our long-term Capital Works Plan guides planning and decision-making into capital investment. We will have an Asset Plan adopted by 30 June 2022, which will be used to guide planning and decision making for our capital investment moving forward.

Capital investment is primarily on the construction of buildings, roads, drains, footpaths and bridges. It also includes the purchase of land, major plant and equipment, vehicles, information technology (IT) systems and playgrounds.

Our capital expenditure changes from year to year, mainly due to varying availability of government grants. The total planned capital expenditure during 2022/23 is \$40.17 million, an increase of \$4.1 million on the 2021/22 forecast.

Table 3. Capital expenditure between 2018/19 and 2022/23²



Funding sources for capital expenditure

Analysis of capital works is in section 4.5. It shows capital expenditure of \$40.17 million in 2022/23, which will be funded as follows.

Grants

We will apply for (or have been allocated) government grants of \$16 million for projects in 2022/23.

New loans

The budget includes a new loan for \$10 million. This loan will be fully attributable to assisting the funding for the Macedon Ranges Regional Sports Precinct (Stage 1).

Contributions

Contributions from various sources are outlined in the 2022/23 Budget, including \$444,000 for capital works projects.

Rates and charges

We will allocate \$10.1 million of 2022/23 rates revenue to capital expenditure. This is a decrease of \$1.6 million from the 2021/22 budget.

Other funding

The remainder of funding for our capital program will come from our financial reserves \$3.6 million. Refer section 4.3

Rate capping

The rate cap set for 2022/23 is 1.75%. This limits the total amount a council can increase its rates each year, based on the amount it levied in the previous year.

The cap on rate increases provides a clear framework to guide budget planning and decision making. The framework ensures essential services continue to be delivered and that councils invest in necessary local infrastructure to meet community needs.

Only the general rate and municipal charges part of a rates bill are subject to the rate cap. All other charges, such as waste charges and other user fees and levies, remain uncapped.

The rate cap applies to the council's total rate revenue and not individual properties. In many cases, individual rates bills may increase or decrease by more (or less) than the capped rise amount.

² 2021/22 and 2022/23 totals are annual budgeted works excluding carry forward works.

This may happen because:

- the value of the property has increased or decreased in relation to the value of other properties in the council
- other charges and levies that are not subject to the cap, such as the waste charge, have risen. The capped increases apply only to the general rates and municipal charges
- the amount of rates levied from properties of that type (residential, commercial or rural) has changed through the council's application of differential rates.

In 2022/23, Council will not seek a variation of this rate.

Budget influences

This section sets out the key budget influences arising from the internal and external environment within which Council operates.

External influences

The four years represented within the Budget are 2022/23 through to 2025/26. In preparing the 2022/23 Budget, a number of external influences have been taken into consideration. These are outlined below.

- **Location** – Macedon Ranges Shire is a semi-rural municipality, located within an hour's drive of Melbourne's central business district to the south and Bendigo to the north. Our region is popular with both domestic and international visitors, due to our natural attractions, wineries, and proximity and accessibility to the Melbourne metropolitan area. Our larger townships include Kyneton, Woodend, Gisborne, Riddells Creek, Romsey and Lancefield.
- **Population growth** – the latest population for the Macedon Ranges Shire is 51,907 as at 2022³. Population growth has been steady at approximately 1.74% per annum. Estimates provided indicate that by 2031, our population would reach 60,362³.
- **Superannuation** – Council has an ongoing obligation to fund any investment shortfalls in the Defined Benefits Scheme. The last call on local government was in the 2012/2013 financial year, where Council was required to pay \$3.82 million to top up its share of the Defined Benefits Scheme. The amount and timing of any liability is dependent on the global investment market. At present, the actuarial ratios are at a level that additional calls from local government are not expected in the next 12 months.
- **Financial Assistance Grants** – the largest source of government funding to Council is through the annual Victorian Local Government Grants Commission allocation. The overall state allocation is determined by the Federal Financial Assistance Grant.
- **Capital Grant Funding** – capital grant opportunities arise continually.
- **Cost shifting** – this occurs where local government provides a service to the community on behalf of the Victorian and/or Federal Governments. Over time, the funds received by local governments do not increase in line with real-cost increases, such as school crossings and neighbourhood houses, resulting in a further reliance on rate revenue to meet service delivery expectations.
- **Enterprise Agreement (EA)** – negotiations have commenced between Council representatives and unions to work through Council's next EA. This will determine work conditions for the next one-to-four years. The EA needs to be agreed to by both parties and signed off by Fair Work.
- **Rate capping** – the Victorian Government continues with a cap on rate increases. The cap for 2022/23 has been set at 1.75%.
- **Supplementary rates** – these are additional rates received after the budget is adopted each year, for the part of the year when a property value increases in value (for example, due to improvements made or a change in land class), or new residents become assessable. Importantly, supplementary rates recognise that new residents require services on the day they move into the shire, and Council is committed to providing these. Supplementary rates income is based on historical and forecast data, and is set at anticipated levels.
- **Waste disposal costs** – the State Government Landfill Levy regulation has a sustained impact on Council, regarding compliance with existing and past landfill sites. Waste disposal costs are also impacted by industry changes, such as increasing landfill levies and negotiation of contracts (for example, waste, recycling, FOGO and glass kerbside collection).

³ Source: .idcommunity demographic resources.

- **Coronavirus (COVID-19)** – this pandemic has presented a fast-evolving significant challenge to businesses, households and the economy worldwide. Council has acted in the interest of keeping our community, residents and workforce safe.
- **Materials and Labour** – concerns in relation to the rising cost of materials and labour shortages. COVID-19 has however, exacerbated the issue of both demand and supply and for nearly 18 months there was a slowdown in the production of materials due to national and international lockdowns. The spread of the virus also impacted the ability of raw materials, providers to harvest or mine, and now, as we emerge from the pandemic, there has been a huge spike in demand leading to pricing increases.

Internal influences

As well as external influences, there are a number of internal influences that are expected to impact the 2022/23 Budget. These include:

- **New initiatives** – in establishing the 2022/23 budget Councillors have considered many new operating initiatives, new capital works projects and new starter positions. Initiatives have been submitted by officers, community proposals were considered and initiatives also identified by Councillors. Initiatives that were presented during the 2021/22 budget process and were not included have also been reconsidered. Officers also reviewed the 2021/22 initiatives to ensure they remain a priority in 2022/23.

With limited resources not all new initiatives are able to be funded. The budget contains initiatives that are considered a priority in achieving the priorities of the Council Plan annual actions for 2022/23.

Initiatives that were not included in the 2022/23 budget will be reviewed at the mid-year review (31 December 2022) subject to available funds, and / or reassessed as part of the 2023/24 budget process.

- **Cash** – it is important that Council maintains adequate cash balances to pay its bills when they fall due. Council must also ensure adequate levels of cash are available to match Reserve and Trust account balances. While Council balances over the term of this budget are decreasing, they do remain adequate.

	Forecast 2021/22 \$'000	Budget 2022/23 \$'000	Projection 2023/24 \$'000	Projection 2024/25 \$'000	Projection 2025/26 \$'000
Balance at 30 June	\$33,052	\$33,637	\$32,512	\$31,217	\$29,883

- **Working capital** (current assets/current liabilities) – ensures Council maintains sufficient working capital to meet our debt obligations as they fall due.

Ratios of greater than 100% indicate that Council is able to meet our debt obligations as they fall due.

	Forecast 2021/22	Budget 2022/23	Projection 2023/24	Projection 2024/25	Projection 2025/26
Ratio at 30 June	156.2%	148.4%	140.5%	124.9%	130.5%

- **Renewal gap ratio** (asset renewal and upgrade expenses/depreciation) – Council allocates adequate funds towards renewal capital, to replace assets and infrastructure as they reach the end of their service life. Our target is to allocate 1:1.

	Forecast 2021/22 \$'000	Budget 2022/23 \$'000	Projection 2023/24 \$'000	Projection 2024/25 \$'000	Projection 2025/26 \$'000
Ratio at 30 June	1.51:1	1.09:1	1.34:1	1.45:1	1.40:1

1. Link to the Integrated Planning and Reporting Framework

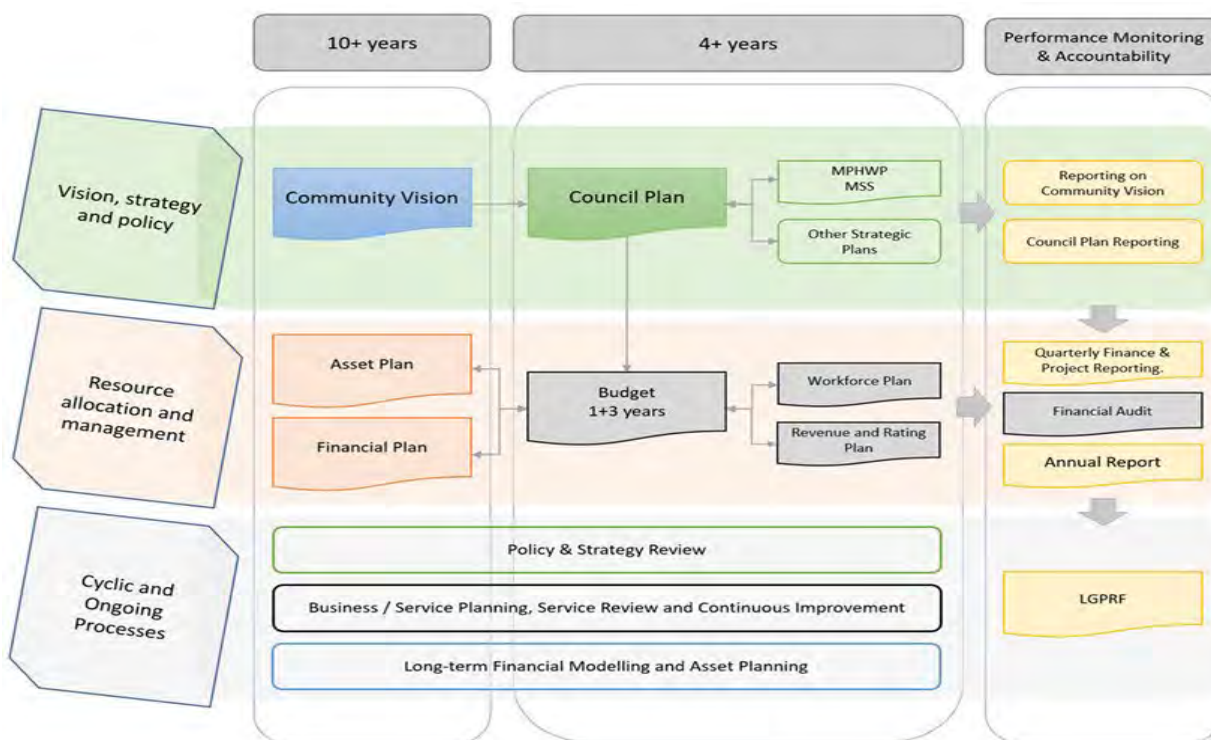
This section describes how the budget fits into our Integrated Planning and Reporting Framework, which applies to local government in Victoria. This framework guides Council in identifying community needs and aspirations over the long term (Community Vision and Financial Plan), medium term (Council Plan, Workforce Plan, and Revenue and Rating Plan), and short term (Annual Budget 2022/23), and then reporting on our performance against these documents (Annual Report).

1.1 Legislative planning and accountability framework

The Budget is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The diagram below shows the Integrated Planning and Reporting Framework that applies to local government in Victoria. At each stage of this framework, there are opportunities for community and stakeholder input. This is important to ensure transparency and accountability to both residents and ratepayers.

Source: Department of Jobs, Precincts and Regions.

Figure 1. Integrated Planning and Reporting Framework



The timing of each component of the Integrated Planning and Reporting Framework is critical to the successful achievement of the planned outcomes.

For the purposes of the development of the 2022/23 Budget, Council is using the 2021–2031 Council Plan (Year Two – 2022/23).

1.1.2. Key planning considerations

Service-level planning

Although councils have a legal obligation to provide some services – such as animal management, local roads, food safety and statutory planning – most council services are not legally mandated, including some services closely associated with councils, such as libraries, building permits and sporting facilities.

Over time, the needs and expectations of communities can change. Therefore, councils need to have robust processes for service planning and review, to ensure all services continue to provide value for money and are in line with community expectations. In doing this, councils should engage with communities to determine how to prioritise resources and balance service provision against other responsibilities, such as asset maintenance and capital works.

Community consultation needs to be in line with a council-adopted Community Engagement Policy and Public Transparency Policy.

1.2. Our purpose

Our vision

The community's vision for Macedon Ranges Shire Council was developed by the Community Vision Assembly. It forms part of Council's strategic planning framework that guides future planning across the shire, considering both short-term and long-term priorities that shape the Council Plan, as well as the Annual Budget and the 10-year Financial Plan.

'With our unique regional identity, Macedon Ranges Shire embodies a caring, resilient approach to community through our robust local economy, protection of the natural environment and a collaborative commitment to inclusivity for all.'

The Community Vision Assembly developed three community vision themes, which we have used to shape our Council Plan, along with delivering strong and reliable government.



The 2022/23 Budget has been developed in line with the Community Vision and Council Plan. It will deliver Council priorities and enable annual actions of the Council Plan 2021–2031 (Year Two 2022/23) to be delivered.

Our values

We are committed to the core values of:

- respect
- honesty
- accountability
- working together
- innovation.

1.3. Strategic objectives

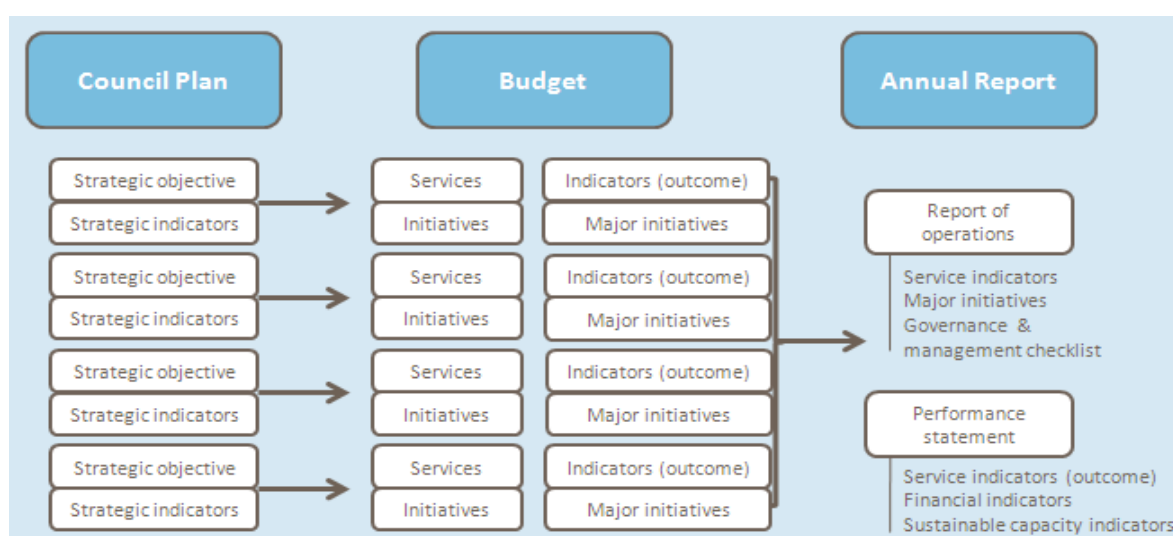
Strategic objectives	Description
1. Connecting communities	<p>We will maintain our built environment – including roads, paths, buildings, open space and other assets – in a fiscally, environmentally and socially sustainable way. This includes effective land-use planning, which has a direct impact on the liveability of our shire.</p> <p>We will provide support for volunteers, community groups and organisations, in recognition of their work in contributing to social connections.</p>
2. Healthy environment, healthy people	<p>We will contribute to positive health and wellbeing in our community by proactively supporting mental health, the prevention of violence against women, healthy lifestyles for all ages and abilities, social connection and inclusion, community safety, and arts and culture.</p> <p>We will protect our natural environment through proactive environmental planning, advocacy and policy to address climate change, support biodiversity and enhance water catchment quality. The Macedon Ranges Shire declared a Climate Emergency in 2021.</p> <p>We will take action to reduce waste, in order to protect public health and the environment.</p>
3. Business and tourism	<p>We will foster economic vitality in a way that promotes positive individual and community health outcomes, including business diversity, housing, transport, information and communication technology, and employment options. Investment attracted to the shire will be consistent with the Community Vision.</p>
4. Deliver strong and reliable government	<p>We will demonstrate the qualities of good governance, including a clear vision and culture, transparency, respect, consistency, accountability and responsiveness.</p>

2. Services and service performance indicators

This section provides a description of the services and initiatives to be funded in the 2022/23 Budget, and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes several initiatives and service performance indicators for key areas of Council's operations.

Council is required by legislation to identify major initiatives and service performance outcome indicators in the budget, and report against them in their Annual Report to support transparency and accountability. The relationship between accountability requirements in the Council Plan, the Annual Budget and the Annual Report is shown below.

Figure 2. Relationship between accountability requirements



Source: Department of Jobs, Precincts and Regions

Service area reporting

During the 2021/22 financial year, Council completed an organisational restructure. The financial information presented in this section includes 2020/21 Actual information, reflecting the financial cost of those service areas before the restructure. As such, comparison between the 2020/21 Actual, 2021/22 Forecast and 2022/23 Budget may not be possible for some service areas, due to realignment of the organisation.

Service areas will often fit across multiple different strategic priorities. A single strategic priority has been selected for each of Council's service areas and initiatives, for the purposes of presenting the information in the following tables. Initiatives will also fit across multiple different strategic priorities. A single strategic priority has been selected for each of Council's initiatives.

Council generates most of its income (Inc) from rates and charges. This income funds the expenditure (Exp) for many service areas. As rates and charges are not included in the tables against each service area's income, many service areas will present a deficit.

2.1. Strategic objective 1. Connecting communities

We will maintain our built environment – including roads, paths, buildings, open space and other assets – in a fiscally, environmentally and socially sustainable way. This includes effective land-use planning, which has a direct impact on the liveability of our shire.

We will provide support for volunteers, community groups and organisations, in recognition of their work in contributing to social connections.

Services

Service area	Description of services provided		2020/21 Actual \$'000	2021/22 Forecast \$'000	2022/23 Budget \$'000
Director Assets and Operations	Provide guidance to the business across the built environment and other priorities of Council.	<i>Inc</i>	-	-	-
		<i>Exp</i>	427	442	452
		<i>Surplus / (deficit)</i>	(427)	(442)	(452)
Engineering, Roads and Asset Maintenance	Investigate the best possible solution for our roads, storm-water drainage, footpaths, bridges, buildings and street lighting, and prepare designs that provide value for money, while conforming to the latest standards and industry best practice, and ensure a focus on environmentally responsible procurement in our tendering process.	<i>Inc</i>	1,044	720	900
		<i>Exp</i>	5,615	5,583	5,878
		<i>Surplus / (deficit)</i>	(4,571)	(4,863)	(4,978)
Facilities and Operations	Inspect, maintain and repair over 490 buildings and structures. During normal operations, we deliver 45 fitness and aquatic classes per week, approximately 18,000 attendances at indoor leisure centres each month, provide learn-to-swim classes for over 2,550 children per term, and welcome over 10,000 visitors to the outdoor pools over the summer season.	<i>Inc</i>	2,136	4,246	4,292
		<i>Exp</i>	4,864	6,277	6,547
		<i>Surplus / (deficit)</i>	(2,728)	(2,031)	(2,255)
Statutory Planning	Provide statutory planning information, advice and assessment. We process approximately 900 planning applications per annum, as well as responding to requests for information and advice from the community, businesses and developers. We also maintain and manage relationships with over 25 statutory and advisory agencies that are directly involved in the planning permit application process. We are also responsible for planning compliance with the Macedon Ranges Planning Scheme, through investigation of alleged contraventions, auditing of permit conditions, education and awareness.	<i>Inc</i>	3,197	2,354	3,095
		<i>Exp</i>	2,544	2,482	2,791
		<i>Surplus / (deficit)</i>	653	(128)	304

Service area	Description of services provided		2020/21	2021/22	2022/23
			Actual	Forecast	Budget
			\$'000	\$'000	\$'000
Open Space	Provision of management and maintenance services for Council's Open Space network, which includes sportsgrounds and recreation reserves, parks and gardens, play spaces, botanic gardens and street and park trees. These assets provide social and environmental values for our community.	<i>Inc</i>	326	23	23
		<i>Exp</i>	4,892	4,941	5,105
		<i>Surplus / (deficit)</i>	(4,566)	(4,918)	(5,082)
Assets and Project Management Office	Provide project management for capital works projects related to our buildings and open-space infrastructure.	<i>Inc</i>	5	-	-
		<i>Exp</i>	940	1,044	1,000
		<i>Surplus / (deficit)</i>	(935)	(1,044)	(1,000)
	Provide accurate, up-to-date data on our infrastructure assets to ensure informed decision-making and improve the efficiency with which we manage our infrastructure.				
	Revalue the infrastructure assets, in accordance with relevant Australian Accounting Standards and other Victorian Government requirements, to ensure a direct link with our financial position.				
	Develop appropriate processes and procedures in asset management and financial sustainability, in accordance with the defined national and state frameworks.				
	Assess developments and projects proposed by developers, and ensure they comply with relevant Australian Standards, manuals and our engineering guidelines, and supervise the delivery of those works, ensuring future generations inherit good-quality infrastructure.				

Listed below are initiatives included in the 2022/23 Budget that align directly to the Council Plan and will achieve the delivery of the strategic objective of **connecting communities**.

Major

- Continue construction of the Macedon Ranges Regional Sports Precinct project (Stage 1)
- Continue site investigations, and design and progress construction of the Macedon Ranges Shared Trails Project.
- Undertake required due diligence work, in addition to the existing feasibility study for the future construction of the Daylesford to Hanging Rock trail. This a joint project with the State Government and Hepburn Shire Council.
- Undertake works to the Woodend Golf Club clubrooms.

Other

- Extend the multipurpose room at the Riddells Creek Leisure Centre to enable the increased programming of events and to cater for increased facility use.
- The purchase of a small tipping truck will assist with activities such as mulching, litter and branch pick ups, and pruning material removal.

- Purchase land for open space to extend the Gisborne Fields open space reserve.
- Purchase four operational vehicles within the Assets and Operations directorate to meet increased demands of officers needing to be more mobile.
- Allocate funding to the resurfacing of Barkly Square – Kyneton. Council was successful in obtaining a grant in 2021/22. The costings of this project need to be reviewed, as costs have increased since the budget was completed several years ago.
- Netting is to be constructed behind the football goals at Lancefield Oval.
- Commence a update of the previous Kyneton Movement Network Study undertaken in 2018. The project aims to develop and guide the planning of future infrastructure requirements, and ensure growth areas are provided with a functional traffic movement network.
- Implement recommended actions from each of the Kyneton, Gisborne and Malmsbury Botanic Gardens Master Plans.
- Develop a master plan for the Woodend Racecourse Reserve and surrounds, to guide future development opportunities.
- Open Space and Recreation Planning Officer – this new position will enable strategic development of Council and developer delivered open space and recreation assets, through production of policies, plans and strategies.
- Senior Statutory Planning Officer – this position will assist with the workload of the statutory planning team, particularly the progress of planning applications.
- Purchase modular portable toilet facilities to be utilised at the Macedon Ranges Croquet Club initially.
- Woodend Neighbourhood House – internal works include painting, carpet renewal and a services upgrade.
- Kyneton Botanic Gardens Water splash pad – works include the installation of a balance tank and perimeter bunding to support water play operations.
- Romsey Recreation Reserve Clubrooms (Old) – demolish unused social rooms that were made redundant after Council built new social and change rooms.
- Footpath program – works will be undertaken at Pohlman Street Kyneton, Bloomfield Road Gisborne, Farrell Street New Gisborne and High Street Lancefield.
- A road program is to be undertaken at Sheedy Road Gisborne, Three Chains Road Carlsruhe, Romsey Road (Hesket and Romsey), and Hamilton and Fitzgerald Streets Riddells Creek.
- Undertake traffic investigation at Park Lane, Romsey to better understand car and pedestrian movement.
- Romsey Storage Shed – Oval No. 2 construction and installation of an external storage shed at the Romsey Community Oval.
- Gisborne Bowling Club undertake works to replace the existing grass green with a synthetic, all weather playing surface that will provide an all year round access.

2.2. Strategic objective 2. Healthy environment, healthy people

We will contribute to positive health and wellbeing in our community by proactively supporting mental health, the prevention of violence against women, healthy lifestyles for all ages and abilities, social connection and inclusion, community safety, and arts and culture.

We will protect our natural environment through proactive environmental planning, advocacy and policy to address climate change, support biodiversity and enhance water catchment quality. The Macedon Ranges Shire declared a Climate Emergency in 2021.

We will take action to reduce waste in order to protect public health and the environment.

Services

Service area	Description of services provided		2020/21	2021/22	2022/23
			Actual \$'000	Forecast \$'000	Budget \$'000
Director Planning and Environment	Provide guidance to the business across the built environment and other priorities of Council.	<i>Inc</i>	8	-	-
		<i>Exp</i>	480	458	461
		<i>Surplus / (deficit)</i>	(472)	(458)	(461)
Director Community	Provide guidance to the business across strong and reliable government, and other priorities of Council.	<i>Inc</i>	-	-	-
		<i>Exp</i>	19	-	388
		<i>Surplus / (deficit)</i>	(19)	-	(388)
Environment	Guide and support Council and the community to develop and implement policies, strategies and plans, to achieve innovative sustainable practices, and manage and enhance Council's bushland reserves, waterways and roadsides.	<i>Inc</i>	158	49	79
		<i>Exp</i>	1,530	1,502	1,616
		<i>Surplus / (deficit)</i>	(1,372)	(1,453)	(1,537)
Community Wellbeing ¹	Provide Healthy Ageing and Engagement, the Regional Assessment Service and Home Support Services to support older people to remain living at home and in their community.	<i>Inc</i>	2,085	1,782	1,936
		<i>Exp</i>	3,165	2,661	2,776
		<i>Surplus / (deficit)</i>	(1,080)	(879)	(840)
Community Strengthening	Provide the first point of contact to customers at our four service centres, and manage in excess of 65,000 telephone calls each year. Emergency Management and Municipal Recovery services supports the community preparedness, response and recovery in an emergency.	<i>Inc</i>	436	186	139
		<i>Exp</i>	2,026	2,146	2,421
		<i>Surplus / (deficit)</i>	(1,590)	(1,960)	(2,282)
Library Services	These are provided through the Goldfields Library Corporation, with libraries in Gisborne, Kyneton, Woodend and Romsey.	<i>Inc</i>	29	-	-
		<i>Exp</i>	1,457	1,421	1,438
		<i>Surplus / (deficit)</i>	(1,428)	(1,421)	(1,438)
Resource Recovery	Deliver high-quality kerbside waste and recycling collection services, and general waste management, which includes transfer stations, public place bins, disposing of waste, street cleaning, management of former landfill sites and other waste management services.	<i>Inc</i>	1,750	1,579	2,525
		<i>Exp</i>	12,329	11,395	12,066
		<i>Surplus / (deficit)</i>	(10,579)	(9,816)	(9,541)

Service area	Description of services provided		2020/21	2021/22	2022/23
			Actual	Forecast	Budget
			\$'000	\$'000	\$'000
Children, Youth and Family Services	<p>These services provide early years services planning and operations, including delivery of 3- and 4-year-old kindergarten to over 850 children in eight kindergartens across the shire.</p> <p>These services also provide maternal and child health support for up to 600 infants and their families each year. Our nurses conduct approximately 4,700 key ages-and-stages consultations each year for infants and children aged 0–6 years. They also operate supported playgroups and new parent groups.</p> <p>A range of youth programs are provided, such as Youth Spaces, Live4Life, Youth Leadership and Music in the Sticks, to over 3,000 young people each year.</p>	<i>Inc</i>	5,280	5,484	5,767
		<i>Exp</i>	6,007	6,431	6,832
		<i>Surplus / (deficit)</i>	(727)	(947)	(1,065)
Recreation	<p>Service delivery and provision of assistance to 81 sporting clubs, includes seasonal allocation, leases and use agreements. Open space and recreation planning for the development and upgrade of Council-owned facilities includes facilitating master plans and strategic direction for facility development, playgrounds and skate parks.</p> <p>Services will assist in the planning and delivery of capital projects that delivery recreation benefits, for example, Macedon Ranges Regional Sports Precinct and shire-wide shared trails projects.</p> <p>Promote the activation of open space and facilities to encourage more people to get more active more often.</p>	<i>Inc</i>	39	75	68
		<i>Exp</i>	540	552	739
		<i>Surplus / (deficit)</i>	(501)	(477)	(671)
Strategic Planning	<p>Develop policies, strategies and plans to manage growth and development in suitable locations, and to achieve sustainable environmental, economic and social outcomes.</p> <p>Provide a Heritage Advisory Service, which assists the community and staff in assessing heritage value.</p> <p>Convert policies into the formal decision-making framework, such as planning scheme amendments.</p>	<i>Inc</i>	3	46	50
		<i>Exp</i>	1,047	1,268	1,352
		<i>Surplus / (deficit)</i>	(1,044)	(1,222)	(1,302)
Arts and Events	<p>Guide and support Council and the community to develop policies, strategies and plans, to achieve innovative sustainable practices that ensure the preservation of limited resources.</p> <p>Manage and deliver Council's annual Community Funding Scheme to enable community groups to access up to \$160,000 of funding for community health and wellbeing projects.</p>	<i>Inc</i>	194	283	281
		<i>Exp</i>	839	879	911
		<i>Surplus / (deficit)</i>	(645)	(596)	(630)

Service area	Description of services provided		2020/21	2021/22	2022/23
			Actual	Forecast	Budget
			\$'000	\$'000	\$'000
Arts and Events (Cont.)	<p>Present a program of performance, visual arts, cultural and heritage events in five venues, which are attended by over 45,000 residents and visitors each year.</p> <p>Support local community-driven events in our community halls.</p> <p>Curate a creative kids school holiday program (KTH Kids), with local artists presenting local content for local kids.</p> <p>Foster historical interest, preserve and collect social history items, and present contemporary exhibitions and public programs at Kyneton Museum.</p>				
Safer Communities	<p>Deliver the immunisation program, including preschool sessions in Gisborne, Kyneton, Woodend, Riddells Creek and Romsey. The school program involves three visits to seven secondary colleges.</p> <p>Respond to matters relating to domestic pets, livestock, local law issues, littering and parking offences, to enhance and protect community safety. We register and record over 13,400 dogs and cats.</p> <p>Provide services that assist in keeping our community safe, through providing 21 school-crossing services, wastewater management, and compliance with food legislation, via more than 385 class 1 and class 2 food safety assessments annually.</p> <p>Conduct fire hazard inspections on private property within the township areas, to identify fire risks to community safety. We slash 1,000 kilometres of roadsides for fire prevention purposes to reduce the risk of a fire starting and spreading.</p>	<i>Inc</i>	1,279	1,395	1,359
		<i>Exp</i>	2,170	2,801	3,009
		<i>Surplus / (deficit)</i>	(891)	(1,406)	(1,650)

¹ During 2020/21, Council exited a number of aged care services, in line with a Council resolution in August 2019, due to changes in Federal Government policy, which has reduced revenue and expenditure in 2021/22.

Listed below are initiatives included in the 2022/23 Budget that align directly to the Council Plan and will achieve the delivery of the strategic objective of **healthy environment, healthy people**.

Major

- Undertake further work to complete a second draft of the Gisborne futures project, further consultation and consider a future Planning Scheme Amendment.
- Finalise the preparation of a new Public Open Space Strategy to guide the provision of improvements to the open space network, which are required to service the existing and future needs of the shire's community.
- Review and implement Local Law Number 10, in line with the new framework, as defined in the Local Government Act 2020. Local Law Number 10 provides the procedures for the administration of all of Council's Local Laws.

Other

- Commence the process for a planning scheme amendment to implement the Macedon Ranges Shire Thematic Environmental History into the Planning Scheme, and undertake a number of new heritage citations or corrections as required.

- Install a shade sail and plant established trees around the playground area at the Gisborne Children's Centre playground to improve shade coverage for children.
- Install a gazebo in the playground at the Woodend kindergarten to replace shade coverage for children that was lost from a storm event.
- Enclose back veranda for each kindergarten room to be weather proof at the Romsey kindergarten.
- Replace external windows to improve ventilation, and upgrade bi-fold doors between the two kindergarten rooms at the Romsey kindergarten.
- Upgrade kindergarten information technology (IT) equipment, including iPads, projector screens, TVs and computer accessories.
- Carry out refurbishment works for the existing Romsey Maternal and Child Health building to meet increased demand for the service.
- Celebrate and recognise Indigenous culture and recognition at Macedon Ranges Shire kindergartens, including artwork, sculptures, murals and mosaic seat.
- Carry out building works to improve ventilation and airflow, through installation of air purifiers in each kindergarten.
- Increase education initiatives to the community to reduce waste to landfill.
- Undertake work on the Romsey Structure Plan and progress its implementation to a planning scheme amendment.
- Develop a shire-wide Equestrian Facilities Plan, encompassing all equestrian facilities in the Macedon Ranges.
- Commence the review of Council's 2008–2014 Playground Strategy and provide an updated shire-wide plan for play spaces (this is a multi-year project).
- Inclusive Communities Officer – this new position will provide subject matter expertise on the delivery of Council's Disability Action Plan 2021–2025, and actions in the Municipal Public Health and Wellbeing Plan 2021–2025 (CREATE, ELEVATE and PARTICIPATE).
- Strategic Planner – this position will assist with the workload of the strategic planning team, particularly the progress of planning scheme amendments, and existing projects.
- The Waterway Conservation Works Program will restore the ecological values of our waterways by undertaking weed control, revegetation and maintenance works.
- Finalise the shire-wide Skate Park Master Plan.
- Continue to undertake environmental building upgrade initiatives across multiple buildings, resulting in a reduction in emissions, Council's energy consumption and financial savings.
- Facilitate preparation of community climate change action plans in two towns in the shire, as part of Council's Cool Changes program.
- Commence actions to contribute to the delivery of the Rural Land Use Strategy

2.3. Strategic objective 3. Business and tourism

We will foster economic vitality in a way that promotes positive individual and community health outcomes, including business diversity, housing, transport, information and communication technology, and employment options. Investment attracted to the shire will be consistent with the Community Vision.

Services

Service area	Description of services provided		2020/21	2021/22	2022/23
			Actual \$'000	Forecast \$'000	Budget \$'000
Economic Development and Visitor Economy	<p>In consultation with the community, develop policies, strategies and plans to achieve innovative sustainable practices that value our people and environment.</p> <p>Manage and deliver Council's annual Events and Festivals grants, to enable community groups to access up to \$75,000 of funding for community events and festivals.</p> <p>Provide visitor services through Council's Visitor Information Centres and through online channels, to encourage more community participation and raise visitor awareness.</p> <p>Support business activities and encourage local business networking and business-to-business connections.</p> <p>Manage Hanging Rock operations to ensure a quality visitor experience and environmental outcomes.</p> <p>Facilitate better connections between Council, groups and businesses.</p> <p>Advocate for support from the Commonwealth and Victorian Governments for actions that will increase the economic participation and security of Macedon Ranges.</p>	<i>Inc</i>	735	784	700
		<i>Exp</i>	2,818	2,735	2,667
		<i>Surplus / (deficit)</i>	(2,083)	(1,951)	(1,967)

Listed below are initiatives included in the 2022/23 Budget that align directly to the Council Plan and will achieve the delivery of the strategic objective of **business and tourism**.

Major

- Funding for the Autumn Festival as a key action of Council's adopted Events Strategy 2021–2025. The funding will enable the festival to continue into its third year. It will allow the tourism team to develop promotional materials, hire resources, and deliver the elements of support necessary to engage more businesses and community groups, to encourage participation and put the Autumn Festival on the map.
- Support business development through profiling and celebrating local businesses via the Macedon Ranges business awards 2022.

Other

- Provide funding for the recently registered Macedon and Mount Macedon Community House.
- Continue the annual funding of the existing six neighbourhood houses across the shire.

- Use our allocated resources to build connections that support the creative economy, through professional development and networking opportunities for artists and craftspeople.
- Provide funding and promotional support to local businesses to improve their digital literacy and online presence.
- Drive advocacy measures and site-specific input and support, to accelerate improvements in telecommunications infrastructure and connectivity.
- Attract investment in the region by actively supporting the creation of an Invest Loddon-Mallee website.
- Promote local purchasing and the circular economy by implementing stage 3 of the Go Local First campaign.
- Increase funding to improve signage/ way finding within our town business centres.

2.4. Strategic objective 4. Deliver strong and reliable government

We will demonstrate the qualities of good governance, including a clear vision and culture, transparency, respect, consistency, accountability and responsiveness.

Services

Service area	Description of services provided		2020/21	2021/22	2022/23
			Actual	Forecast	Budget
			\$'000	\$'000	\$'000
CEO Office	Lead the organisation to deliver all the outcomes in the Council Plan.	<i>Inc</i>	-	-	-
		<i>Exp</i>	862	636	674
		<i>Surplus / (deficit)</i>	(862)	(636)	(674)
Communications and Engagement	Provide in excess of 250 media releases, produce and distribute four printed <i>ShireLife</i> newsletters, and manage the website and social media channels.	<i>Inc</i>	-	-	-
		<i>Exp</i>	894	905	919
		<i>Surplus / (deficit)</i>	(894)	(905)	(919)
Director Corporate	Provide guidance to the business across strong and reliable government, and other priorities of Council.	<i>Inc</i>	-	-	-
		<i>Exp</i>	566	456	495
		<i>Surplus / (deficit)</i>	(566)	(456)	(495)
Corporate Governance	Support our elected Councillors in performing their role and the decision-making process, including Council Meetings, Assemblies of Councillors, Australia Day events and Citizenship Ceremonies.	<i>Inc</i>	33	86	36
		<i>Exp</i>	1,224	1,141	924
		<i>Surplus / (deficit)</i>	(1,191)	(1,055)	(888)
Information Services	Provide and support an Information and Communication Technology (ICT) environment, which consists of over 90 servers, plus 650 desktop and portable computers, with a wide area network spanning across more than 30 facilities within the shire. Develop and progress an ICT Strategy to enhance our digital transformation and Cloud journey. Provide project and contract management, business analysis and support services for both internally hosted and cloud-based applications, which support the operations of Council to ensure they are continually reviewed for adherence to industry best practice, system reliability and value for money. Lead our Information Management practices, as well as classify and register over 70,000 items of incoming correspondence (both physical and digital) each year, in accordance with the Public Records Act 1973. Maintain a Geographic Information System that provides thousands of layers of spatial data, covering more than 100 different themes. The system is accessible by all staff and a simplified version is available through our website.	<i>Inc</i>	-	-	-
		<i>Exp</i>	2,670	3,485	3,916
		<i>Surplus / (deficit)</i>	(2,670)	(3,485)	(3,916)

Service area	Description of services provided		2020/21	2021/22	2022/23
			Actual	Forecast	Budget
			\$'000	\$'000	\$'000
People and Wellbeing ¹	Provide advice and leadership to all employees in relation to recruitment, retention, induction and performance management. Manage the learning and development function, providing staff with formal training opportunities that are facilitated, and a range of learning that is maintained on an eLearning platform and made available to the majority of employees. Payroll is also processed and managed for over 650 staff across all departments and functions. Provide expert occupational health and safety advice and measures to all managers and officers, to keep Council employees and the community safe. Our Risk and Insurance team supports the community and Council employees with the management of all insurance claims, strategic risk management and operational risk management.	<i>Inc</i>	2,601	225	223
		<i>Exp</i>	4,858	2,841	2,688
		<i>Surplus / (deficit)</i>	(2,257)	(2,616)	(2,465)
Finance and Reporting	Pay more than 15,000 supplier invoices annually. The purchasing of goods and services are governed by our Procurement Policy, which aims for our purchasing processes to be open and transparent and deliver value for money. Produce the financial information for the Budget Report, Financial Plan, Quarterly Reports and Annual Report, according to the requirements of Accounting Standards, the Local Government Act and best-practice reporting. We also provide commentary to help our community understand our financial performance and position. Issue more than 84,000 rate instalments notices and 10,000 debtor invoices to users of Council services annually. We have provided our ratepayers with the option to receive email notices, and around 11% of our ratepayers now receive their notices electronically. We work with the Valuer-General Victoria to manage valuations for over 23,000 properties annually and approximately 1,500 supplementary valuations each year. Lease over 100 properties to tenants for a variety of purposes, predominantly for community and recreational activities, and a small amount of commercial arrangements. Manage Council's money in accordance with our Investment Policy and through internal policies and procedures, in regard to cash handling and credit card usage.	<i>Inc</i>	6,678	7,082	6,771
		<i>Exp</i>	3,131	3,322	2,995
		<i>Surplus / (deficit)</i>	3,547	3,760	3,776

¹ 2020/21 includes Working for Victoria revenue.

Listed below are initiatives included in the 2022/23 Budget that align directly to the Council Plan and will achieve the delivery of the strategic objective to **deliver strong and reliable government**.

Major

- Adopt the Council Plan (Year Three) for adoption by 30 June 2023.
- Negotiate a new Enterprise Bargaining Agreement for the organisation.

Other

- Introduce technology platforms that will support activities of Council in the implementation of the new Child Safe Standards.
- Introduce an annual review of Council's ICT system for cyber-security threats.
- Improve internet and network connectivity at the Woodend Operations Centre.
- Undertake a review of the current software application fleet to determine if an Enterprise Solution is available, required and suitable to meet the various key areas of Council and Council's strategic direction.
- Continue leadership through advocacy and collaboration with state and federal government representatives, to advance projects and partnerships for the community's benefit.
- Advocate to government bodies and community stakeholders about current and future transport needs across the whole of our shire, and look for and promote regional solutions.
- To ensure our financial resources are sustainable and managed responsibly, we will complete and have audited the 2021/22 Financial Statements and Performance Statement by 30 September 2022.
- Rates Officer – this position is to assist the demands of an increased workload placed on the rates department, as a result of the continued growth of the shire.
- Coordinator People and Culture – this position will oversee organisational areas, such as performance management, disciplinary processes, team leadership and policy development. The position will also contribute to the delivery of key strategic plans.
- Deliver Community Engagement Guidelines to operationalise the final version of the Community Engagement Policy, in line with the Victorian Local Government Act 2020.
- Update the 10-year Financial Plan to recognise the creation of the Asset Plan.

2.5. Overall service performance outcome indicators

The Victorian Government introduced a new Local Government Performance Reporting Framework (LGPRF) which became mandatory for implementation by councils as part of the planning and reporting cycle in FY2015-16. The following are the prescribed indicators within the regulations:

Service	Indicator	Performance measure	Computation
Governance	Satisfaction	Satisfaction with Council decisions (community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community)	Community satisfaction rating out of 100 with the performance of Council in making decisions in the interest of the community
Statutory Planning	Decision-making	Council planning decisions upheld at VCAT (percentage of planning application decisions subject to review by VCAT and that were not set aside)	[Number of VCAT decisions that did not set aside Council's decision in relation to a planning application/number of VCAT decisions in relation to planning applications] x100
Roads	Satisfaction	Satisfaction with sealed local roads (community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads
Libraries	Participation	Active library borrowers (percentage of the population that are active library borrowers)	[The sum of the number of active library borrowers in the last three financial years/the sum of the population in the last three financial years] x100
Waste Collection	Waste Diversion	Kerbside collection waste diverted from landfill (percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins/weight of garbage, recyclables and green organics collected from kerbside bins] x100
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities (number of visits to aquatic facilities per head of population)	Number of visits to aquatic facilities/population
Animal Management	Health and Safety	Animal management prosecutions (percentage of animal management prosecutions that are successful)	Number of successful animal management prosecutions/total number of animal management prosecutions
Food Safety	Health and Safety	Critical and major non-compliance outcome notifications (percentage of critical and major non-compliance outcome notifications that are followed up by Council)	[Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about a food premises followed up/number of critical non-compliance outcome notifications and major non-compliance outcome notifications about food premises] x100
Maternal and Child Health	Participation	Participation in the MCH service (percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the financial year)/number of children enrolled in the MCH service] x100
		Participation in the MCH service by Aboriginal children (percentage of Aboriginal children enrolled who participate in the MCH service)	[Number of Aboriginal children who attend the MCH service at least once (in the financial year)/number of Aboriginal children enrolled in the MCH service] x100

The prescribe indicators of service performance are required to be reported against in the performance statement under section 98 of the Act. Section 98(4)(a) of the Act, states that the indicators of service performance must be reported against in the performance statement are prescribed in the regulations.

2.6 Reconciliation with budgeted operating result

	Surplus/ (deficit) \$'000	Expenditure \$'000	Revenue \$'000
Connecting communities	(13,464)	21,773	8,309
Healthy environment, healthy people	(20,106)	30,950	10,844
Business and tourism	(3,618)	5,676	2,058
Deliver strong and reliable government	(5,582)	12,611	7,029
Total	(42,770)	71,010	28,240
Expenses added in:			
Depreciation and amortisation	(16,252)		
Borrowing costs	(600)		
Surplus/(deficit) before funding sources	(59,623)		
Funding sources added in:			
Rates and charges revenue	47,471		
Waste charge revenue	10,115		
Capital project income	16,444		
Non-monetary asset contributions	7,920		
Total funding sources	81,950		
Operating surplus / (deficit) for the year	22,328		

Please note numbers included in sections 2.6 to 4.6 of this document have rounded to the nearest \$1,000

3. Financial statements

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the year 2022/23 has been supplemented with projections to 2025/26.

This section includes the following financial statements, prepared in accordance with the *Local Government Act 2020* and the *Local Government (Planning and Reporting) Regulations 2020*:

- Comprehensive Income Statement
- Balance Sheet
- Statement of Changes in Equity
- Statement of Cash Flows
- Statement of Capital Works
- Statement of Human Resources
- Summary of Planned Human Resources Expenditure
- Notes to the Financial Statements

Comprehensive Income Statement

For the four years ending 30 June 2026

		Forecast	Budget	Projections		
		2021/22	2022/23	2023/24	2024/25	2025/26
	NOTES	\$'000	\$'000	\$'000	\$'000	\$'000
Income						
Rates and charges	4.1.1	56,031	57,900	59,594	61,332	63,115
Statutory fees and fines	4.1.2	4,785	5,064	5,165	5,269	5,374
User fees	4.1.3	6,197	8,590	8,762	8,937	9,116
Grants – operating	4.1.4(a)	14,250	12,542	12,793	13,049	13,310
Grants – capital	4.1.4(b)	19,236	16,000	6,559	9,089	12,442
Contributions – monetary	4.1.5	386	559	1,137	1,182	3,543
Contributions – non-monetary	4.1.5	7,920	7,920	8,240	8,405	8,545
Other income	4.1.6	1,551	1,913	1,645	1,678	1,712
Total income		110,356	110,488	103,895	108,940	117,157
Expenses						
Employee costs	4.1.7	37,346	40,292	40,976	41,672	42,379
Materials and services	4.1.8	29,533	27,767	28,322	28,889	29,467
Depreciation	4.1.9	14,773	15,793	16,550	17,772	18,674
Amortisation – intangible assets	4.1.10	145	102	70	70	70
Amortisation – right-of-use assets	4.1.11	357	357	195	30	-
Bad and doubtful debts		6	6	10	10	10
Borrowing costs		149	581	554	526	477
Finance costs – leases		34	19	3	1	-
Other expenses	4.1.12	3,239	3,243	3,309	3,375	3,443
Total expenses		85,582	88,160	89,989	92,345	94,519
Surplus/(deficit) for the year		24,774	22,328	13,906	16,595	22,638
Other comprehensive income						
Items that will not be reclassified to surplus or deficit in future periods						
Net asset revaluation increment/ (decrement)	4.1.13	25	1,142	14,219	20,244	1,463
Total other comprehensive income		25	1,142	14,219	20,244	1,463
Total comprehensive result		24,799	23,470	28,125	36,839	24,101

Balance Sheet

For the four years ending 30 June 2026

		Forecast	Budget	Projections		
	NOTES	2021/22	2022/23	2023/24	2024/25	2025/26
		\$'000	\$'000	\$'000	\$'000	\$'000
Assets						
Current assets						
Cash and cash equivalents		33,609	33,636	32,511	31,216	29,882
Trade and other receivables		7,551	8,897	8,259	8,689	9,351
Total current assets	4.2.1	41,160	42,533	40,770	39,905	39,233
Non-current assets						
Other financial assets		21	21	22	22	23
Investments in associates, joint arrangement and subsidiaries		1,353	1,353	1,353	1,353	1,353
Property, infrastructure, plant and equipment		1,182,675	1,214,925	1,244,510	1,281,534	1,302,542
Right-of-use assets	4.2.4	582	225	30	-	-
Investment property		2,566	2,566	2,566	2,566	2,566
Intangible assets		445	393	373	353	333
Total non-current assets	4.2.1	1,187,642	1,219,483	1,248,854	1,285,828	1,306,817
Total assets		1,228,803	1,262,016	1,289,624	1,325,733	1,346,050
Liabilities						
Current liabilities						
Trade and other payables		7,010	8,411	8,556	8,751	8,826
Trust funds and deposits		11,530	11,761	11,996	12,236	12,480
Provisions		6,912	6,634	6,673	6,712	6,751
Interest-bearing liabilities	4.2.3	478	1,620	1,753	4,259	1,918
Lease liabilities	4.2.4	414	231	36	-	-
Total current liabilities	4.2.2	26,344	28,657	29,014	31,958	30,075
Non-current liabilities						
Provisions		4,449	4,784	4,803	4,821	4,839
Interest-bearing liabilities	4.2.3	8,640	15,928	15,071	11,379	9,460
Lease liabilities	4.2.4	228	36	-	-	-
Total non-current liabilities	4.2.2	13,317	20,748	19,874	16,200	14,299
Total liabilities		39,661	49,405	48,888	48,158	44,374
Net assets		1,189,142	1,212,611	1,240,736	1,277,575	1,301,676
Equity						
Accumulated surplus		688,112	709,833	723,359	739,794	762,337
Reserves		501,030	502,778	517,377	537,781	539,339
Total equity		1,189,142	1,212,611	1,240,736	1,277,575	1,301,676

Statement of Changes in Equity

For the four years ending 30 June 2026

	NOTES	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
2022 Forecast Actual					
Balance at beginning of the financial year		1,164,342	659,580	490,679	14,083
Surplus/(deficit) for the year		24,774	24,774	-	-
Net asset revaluation increment/(decrement)		25	-	25	-
Transfers to other reserves		-	(3,645)	-	3,645
Transfers from other reserves		-	7,402	-	(7,402)
Balance at end of the financial year		1,189,141	688,111	490,704	10,326
2023 Budget					
Balance at beginning of the financial year		1,189,141	688,111	490,704	10,326
Surplus/(deficit) for the year		22,238	22,328	-	-
Net asset revaluation increment/ (decrement)		1,142	-	1,142	-
Transfers to other reserves	4.3.1	-	(4,231)	-	4,231
Transfers from other reserves	4.3.1	-	3,625	-	(3,625)
Balance at end of the financial year	4.3.2	1,212,611	709,833	491,846	10,932
2024 Projection					
Balance at beginning of the financial year		1,212,611	709,833	491,846	10,932
Surplus/(deficit) for the year		13,906	13,096	-	-
Net asset revaluation increment/ (decrement)		14,219	-	14,219	-
Transfers to other reserves		-	(2,680)	-	2,680
Transfers from other reserves		-	2,300	-	(2,300)
Balance at end of the financial year		1,240,736	723,359	506,065	11,312
2025 Projection					
Balance at beginning of the financial year		1,240,736	723,359	506,065	11,312
Surplus/(deficit) for the year		16,565	16,595	-	-
Net asset revaluation increment/ (decrement)		20,244	-	20,244	-
Transfers to other reserves		-	(2,780)	-	2,780
Transfers from other reserves		-	2,620	-	(2,620)
Balance at end of the financial year		1,277,575	739,794	526,309	11,472
2026 Projection					
Balance at beginning of the financial year		1,277,575	739,794	526,309	11,472
Surplus/(deficit) for the year		22,638	22,638	-	-
Net asset revaluation increment/ (decrement)		1,463	-	1,463	-
Transfers to other reserves		-	(2,855)	-	2,855
Transfers from other reserves		-	2,760	-	(2,760)
Balance at end of the financial year		1,301,676	762,337	527,772	11,567

Statement of Cash Flows

For the four years ending 30 June 2026

	Notes	Forecast	Budget	Projections		
		2021/22	2022/23	2023/24	2024/25	2025/26
		\$'000	\$'000	\$'000	\$'000	\$'000
		Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)
Cash flows from operating activities						
Rates and charges		55,423	57,477	59,558	61,266	63,057
Statutory fees and fines		4,785	5,530	5,682	5,793	5,910
User fees		5,302	9,380	9,639	9,827	10,025
Grants – operating		14,250	12,450	12,794	13,043	13,306
Grants – capital		19,236	15,883	7,294	8,906	12,200
Contributions – monetary		386	559	1,137	1,182	3,543
Interest received		80	80	82	83	85
Trust funds and deposits taken			93	94	96	98
Other receipts		2,094	1,724	1,787	1,870	1,949
Net GST refund/payment		6,301	4,899	3,981	4,110	4,270
Employee costs		(36,662)	(40,240)	(40,924)	(41,620)	(42,328)
Materials and services		(32,193)	(29,293)	(31,029)	(31,610)	(32,260)
Trust funds and deposits repaid		(150)	-	-	-	-
Other payments		(3,139)	(3,422)	(3,625)	(3,693)	(3,769)
Net cash provided by/(used in) operating activities	4.4.1	35,713	35,120	26,481	29,265	36,095
Cash flows from investing activities						
Payments for property, infrastructure, plant and equipment		(53,413)	(43,267)	(26,485)	(29,201)	(33,083)
Proceeds from sale of property, infrastructure, plant and equipment		700	700	440	440	440
Proceeds from sale of investments		5,000	-	-	-	-
Payments of intangibles		-	(50)	(50)	(50)	(50)
Net cash provided by/(used in) investing activities	4.4.2	(47,713)	(42,547)	(26,095)	(28,811)	(32,693)
Cash flows from financing activities						
Finance costs		(149)	(581)	(554)	(526)	(477)
Proceeds from borrowings		5,603	10,000	950	600	-
Repayment of borrowings		(508)	(1,571)	(1,673)	(1,786)	(4,259)
Interest paid – lease liability		-	(19)	(3)	(1)	-
Repayment of lease liabilities		-	(375)	(231)	(36)	-
Net cash provided by/(used in) financing activities	4.4.3	4,946	7,454	(1,511)	(1,749)	(4,736)
Net increase/(decrease) in cash and cash equivalents		(7,054)	27	(1,125)	(1,295)	(1,334)
Cash and cash equivalents at the beginning of the financial year		40,663	33,609	33,636	32,511	31,216
Cash and cash equivalents at the end of the financial year		33,609	33,636	32,511	31,216	29,882

Statement of Capital Works

For the four years ending 30 June 2026

	NOTES	Forecast	Budget	Projections		
		2021/22	2022/23	2023/24	2024/25	2025/26
		\$'000	\$'000	\$'000	\$'000	\$'000
Property						
Land		-	500	-	-	-
Total Land		-	500	-	-	-
Buildings		6,529	3,893	4,985	5,985	4,090
Total buildings		6,529	3,893	4,985	5,985	4,090
Total property		6,529	4,393	4,985	5,985	4,090
Plant and equipment						
Plant, machinery and equipment		2,377	2,468	2,228	2,295	1,600
Computers and telecommunications		209	329	211	234	672
Total plant and equipment		2,586	2,797	2,439	2,529	2,272
Infrastructure						
Roads		9,209	9,613	9,036	9,226	9,226
Bridges		1,005	592	232	2,430	7,083
Footpaths and cycleway		7,689	2,878	2,351	2,053	2,387
Drainage		581	565	627	659	692
Recreational, leisure and community facilities		5,796	18,819	3,427	3,114	3,430
Parks, open space and streetscapes		1,398	212	580	450	745
Other infrastructure		264	300	400	100	150
Total infrastructure		26,942	32,979	16,653	18,032	23,713
Total capital works expenditure	4.5.1	36,057	40,169	24,077	26,546	30,075
Represented by:						
New asset expenditure		13,771	22,065	2,646	3,153	7,502
Asset renewal expenditure		20,726	15,158	18,166	19,897	18,752
Asset upgrade expenditure		1,560	2,946	3,265	3,496	3,821
Total capital works expenditure	4.5.1	36,057	40,169	24,077	26,546	30,075
Funding sources represented by:						
Grants		17,100	16,000	6,559	9,089	12,442
Contributions		161	444	567	600	2,950
Council cash		17,081	13,308	16,001	16,257	14,683
Borrowings		715	10,417	950	600	-
Total capital works expenditure	4.5.1	35,057	40,169	24,077	26,546	30,075

Statement of Human Resources

For the four years ending 30 June 2026

NOTES	Forecast	Budget	Projections		
	2021/22	2022/23	2023/24	2024/25	2025/26
	\$'000	\$'000	\$'000	\$'000	\$'000
Staff Expenditure					
Employee costs – operating	37,393	39,180	40,831	42,528	44,305
Employee costs – capital	1,930	2,135	2,171	2,208	2,246
Total staff expenditure	39,323	41,315	43,002	44,736	46,551
	FTE	FTE	FTE	FTE	FTE
Staff numbers					
Employees*	440	445	455	465	475
Total staff numbers	440	445	455	465	475

* Future years annual FTE increases have been included in line with the recently adopted Workforce Plan. This plan was adopted after the adoption of the Financial Plan in 2021. The Financial Plan is pending a review and will incorporate actions adopted as part of the Workforce Plan.

A summary of human resources expenditure categorised according to the organisational structure of Council is included below.

Department	NOTES	Budget	Full	Part	Casual	Temporary
		2022/23	Time	time		
		\$'000	\$'000	\$'000	\$'000	\$'000
CEO Office		1,145	1,098	47	-	-
Assets and Operations		15,847	11,366	2,447	2,034	-
Community		10,636	3,477	6,654	505	-
Corporate		5,881	4,883	881	117	-
Planning and Environment		7,806	5,657	1,675	474	-
Total staff expenditure		41,315	26,480	11,704	3,130	-
Total permanent staff expenditure		41,315				
Other employee related expenditure		1,112				
Capitalised labour costs		2,135				
Total expenditure		40,292				
		FTE	FTE	FTE	FTE	FTE
Staff numbers						
CEO Office		8.6	8	0.6	-	-
Assets and Operations		188.8	139	29.5	20.3	-
Community		115.3	33	77.3	5.0	-
Corporate		55.2	45	9.0	1.2	-
Planning and Environment		77.4	53	19.6	4.8	-
Total staff numbers		445.3	278	136.0	31.3	-

Summary of Planned Human Resources Expenditure

For the four years ending 30 June 2026

	Budget 2022/23 \$'000	2023/24 \$'000	Projection 2024/25 \$'000	2025/26 \$'000
CEO Office				
Permanent – full time	1,098	1,116	1,135	1,272
Permanent – part time	47	88	89	132
Total CEO Office	1,145	1,204	1,224	1,404
Assets and Operations				
Permanent – full time	11,365	11,849	12,347	12,866
Permanent – part time	2,447	2,533	2,576	2,620
Total Assets and Operation	13,812	14,382	14,923	15,486
Community				
Permanent – full time	3,476	3,641	3,810	3,984
Permanent – part time	6,654	6,943	7,329	7,591
Total Community	10,130	10,584	11,139	11,575
Corporate				
Permanent – full time	4,883	5,080	5,277	5,480
Permanent – part time	881	896	911	926
Total Corporate	5,764	5,976	6,188	6,406
Planning and Environment				
Permanent – full time	5,657	5,972	6,295	6,628
Permanent – part time	1,675	1,699	1,728	1,758
Total Planning and Environment	7,332	7,671	8,023	8,386
Casuals, temporary and other expenditure	3,132	3,185	3,239	3,294
Total staff expenditure	41,315	43,002	44,736	46,551
Capitalised labour costs	(2,135)	(2,171)	(2,208)	(2,246)
Total staff expenditure	39,180	40,831	42,528	44,305

Summary of Planned Human Resources Full-Time Equivalent Staff

For the four years ending 30 June 2026

	Budget	Projection		
	2022/23 FTE	2023/24 FTE	2024/25 FTE	2025/26 FTE
CEO Office				
Permanent – full time	8.0	8.0	8.0	9.0
Permanent – part time	0.6	1.1	1.1	1.6
Total CEO Office	8.6	9.1	9.1	10.6
Assets and Operations				
Permanent – full time	118.0	121.0	124.0	127.0
Permanent – part time	29.6	30.1	30.1	30.1
Total Assets and Operation	147.6	151.1	154.1	157.1
Community				
Permanent – full time	33.0	34.0	35.0	36.0
Permanent – part time	77.3	79.3	82.3	83.8
Total Community	110.3	113.3	117.3	119.8
Corporate				
Permanent – full time	45.0	46.0	47.0	48.0
Permanent – part time	9.0	9.0	9.0	9.0
Total Corporate	54.0	55.0	56.0	57.0
Planning and Environment				
Permanent – full time	53.0	55.0	57.0	59.0
Permanent – part time	19.6	19.6	19.6	19.6
Total Planning and Environment	72.6	74.6	76.6	78.6
Casuals and Temporary Staff	31.3	31.3	31.3	31.3
Total Operating Full-time Equivalent Staff	424.3	434.4	444.4	454.4
Capitalised Labour	21.0	21.0	21.0	21.0
Total Full-time Equivalent Staff	445.3	455.4	465.4	475.4

4. Notes to the financial statements

This section presents detailed information on material components of the financial statements. Council needs to assess which components are material, considering the dollar amounts and the nature of these components.

4.1 Comprehensive Income Statement

4.1.1 Rates and charges

Rates and charges are required by the Act and the Regulations to be disclosed in Council's Budget.

As per the Local Government Act 2020, Council is required to have a Revenue and Rating Plan, which is a four-year plan for how Council will generate income to deliver the Council Plan, programs and services, and capital works commitments over a four-year period.

In developing this Budget, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the financial planning process. The Fair Go Rates System (FGRS) sets out the maximum amount that councils may increase rates in a year. For 2022/23, the FGRS cap has been set at 1.75%. The cap applies to both general rates and municipal charges, and is calculated on the basis of Council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income, and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives, while maintaining service levels and a strong capital expenditure program, the average general rate and the municipal charge will increase by 1.75%, in line with the rate cap.

This will raise total rates and charges for 2022/23 to \$57,900,000.

4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

Type of charge	2021/22	2022/23	Change	
	Forecast	Budget	\$'000	%
	\$'000	\$'000	\$'000	%
General charge	39,991	42,014	2,023	5.06
Municipal charge	4,859	4,932	73	1.50
Kerbside collection and recycling	10,142	10,129	(13)	(0.13)
Supplementary rates and charges	695	525	(170)	(24.46)
Interest on rates and charges	348	300	(48)	(13.79)
Less trust for nature rebate	(5)	-	5	(100)
Total rates and charges	56,030	57,900	1,865	3.33

* The percentage change to the general charge is greater than the rate cap of 1.75%, because Council receives additional revenue through supplementary valuations throughout the year.

4.1.1(b) The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land, compared with the previous financial year, is:

Type or class of land	2021/22	2022/23	Change %
	cents/\$CIV	cents/\$CIV	
General rate for rateable residential properties	0.0023343	0.0019447	(16.69)
Agricultural land rate	0.0018674	0.0015558	(16.69)
Commercial/industrial rate	0.0028011	0.0023336	(16.69)
Recreational land rate	0.0011671	0.0009723	(16.69)
Not-for-profit housing rate	0.0011671	0.0009723	(16.69)

Note: Rates in the dollar for 2021/22 have decreased, due to the higher property values determined in the 2021 General Valuation of properties.

4.1.1(c) The estimated total amount to be raised by general rates, in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year is:

Type or class of land	2021/22	2022/23	Change	
	\$'000	\$'000	\$'000	%
Residential	35,370	37,321	1,951	5.52
Agricultural	2,291	2,327	36	1.57
Commercial/industrial	2,239	2,292	53	2.37
Recreational land	23	23	-	0.0
Not-for-profit housing	48	51	3	6.25
Total amount to be raised by general rates	39,971	41,014	2,043	5.11%

4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year is:

Type or class of land	2021/22	2022/23	Change	
	Number	Number	Number	%
Residential	21,237	21,668	431	2.03
Agricultural	1,027	1,015	(12)	(1.17)
Commercial/industrial	1,162	1,172	10	0.86
Recreational land	10	10	-	0.0
Not-for-profit housing	152	152	-	0.0
Total number of assessments	23,588	24,017	429	1.82

4.1.1(e) The basis of valuation to be used is the Capital Improved Value (CIV).

4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year is:

Type or class of land	2021/22	2022/23	Change	
	\$'000	\$'000	\$'000	%
Residential	15,158,132	19,320,942	4,162,810	27.46
Agricultural	1,226,741	1,678,607	451,866	36.83
Commercial/industrial	799,470	927,829	128,359	16.06
Recreational land	19,395	19,390	(5)	(0.03)
Not-for-profit housing	41,075	46,520	5,445	13.26
Total value of land	17,238,896	21,993,288	4,748,475	27.54

4.1.1(g) The municipal charge under Section 159 of the Act compared with the previous financial year is:

Type of charge	Per rateable property 2021/22	Per rateable property 2022/23	Change	
	\$	\$	\$	%
Municipal	212	212	-	0.0

4.1.1(h) The estimated total amount to be raised by municipal charges, compared with the previous financial year is:

Type of charge	2021/22	2022/23	Change	
	\$'000	\$'000	\$'000	%
Municipal	4,859	4,932	73	1.50

4.1.1(i) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act, compared with the previous financial year is:

Type of charge	Per rateable property 2021/22	Per rateable property 2022/23	Change	
	\$	\$	\$	%
Kerbside waste and recycling collection with FOGO	465	454	-11	(2.8)
EPA Levy	33	44	11	32.1
Total	498	498	-	0.0

4.1.1(j) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year is:

Type of charge	2021/22	2022/23	Change	
	\$'000	\$'000	\$'000	%
Kerbside waste and recycling collection	9,482	9,286	(196)	(2.07)
EPA Levy	660	843	183	27.73
Total	10,142	10,129	(13)	(0.13)

4.1.1(k) The estimated total amount to be raised by all rates and charges, compared with the previous financial year is:

Type of charge	2021/22	2022/23	Change	
	\$'000	\$'000	\$'000	%
General rates	39,971	42,014	2,043	5.11
Municipal charge	4,859	4,932	73	1.50
Kerbside collection and recycling	10,142	10,129	(13)	(0.13)
Total rates and charges	54,972	57,075	2,103	3.83

4.1.1(l) Fair Go Rates System compliance

The Macedon Ranges Shire Council is fully compliant with the Victorian Government's Fair Go Rates System (FGRS). The table below details the budget assumptions consistent with the requirements of the FGRS.

	2021/22	2022/23
Total rates	\$44,829,915	\$46,946,000
Number of rateable properties	23,588	24,017
Base average rate	\$1,887	\$1,941
Maximum rate increase (set by the Victorian Government)	1.50%	1.75%
Capped average rate	\$1,912	\$1,975
Maximum general rates and municipal charges revenue	\$45,102,615	\$47,437,764
Budgeted general rates and municipal charges revenue	\$44,877,001	\$47,396,067
Budgeted supplementary rates	\$695,000	\$525,000
Budgeted total rates and municipal charges revenue	\$45,572,001	\$47,921,067

4.1.1(m) Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes that may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- the level of supplementary valuations processed
- the variation of returned levels of value (for example, valuation appeals)
- changes of use of land, such that rateable land becomes non-rateable land and vice versa
- changes of use of land, such that residential land becomes agricultural land and vice versa.

4.1.1(n) Differential rates

Council's Rating Strategy can be found in its Revenue and Rating Plan. In summary, Council has established a rating structure comprised of three key elements, which are:

- property rates – based on the value of the property
- a municipal charge – that reflects a common contribution to the governance costs of Council
- service charges – that reflect availability and usage of waste services provided by Council.

Striking a proper balance between these elements aims for equity in the distribution of rates and charges across ratepayers. Council makes a further distinction, within the property value element, which is a differential rate (that is, rates based on the purpose for which the property is used). This distinction is based on the concept that property owners should pay a fair and equitable contribution to rates, taking into account the benefit that may be derived from the services Council provides.

The three major differential rates are the:

- General Rate that applies to most residential property and vacant land
- Business Rate that applies to properties that are used for commercial, industrial or professional purposes. The Business Rate is 20% more than the General Rate
- Agricultural Land Rate that applies to land defined as farmland, and for which the owner or occupier is regarded as a primary producer by the Australian Taxation Office. The Agricultural Land Rate is 20% less than the General Rate.

Section 161 of the Local Government Act 1989 allows a council to raise rates by a differential rate, if the council uses the capital-improved value system of valuing land, and if it considers that the differential rate will contribute to the equitable and efficient carrying out of the council's functions.

In accordance with Section 161 of the Local Government Act 1989, Council specified the following objectives and characteristics in relation to its differential rates.

For the General Rate:

1. the types and classes of land to which the rate applies is all rateable land, other than agricultural land, recreational land, commercial/industrial land and land used by not-for-profit organisations to provide low-income residential housing
2. the differential rate is considered fair and equitable, having regarded the:
 - a. amount of revenue required to be raised is in accordance with the Council Plan, Financial Plan and Budget
 - b. range and quality of infrastructure, physical services, health services and community services available to the owners and occupiers of residential properties and vacant land.

For the Business (Commercial/Industrial) Rate:

1. the types and classes of land to which the rate will apply are all rateable land that is not agricultural land, and which is used predominantly for carrying on one or more of the following activities for the purpose of generating income – commercial, industrial, business, wholesale trade, retail trade, manufacturing, professional or administrative
2. the differential rate is considered fair and equitable having regarded the:
 - a. amount of revenue required to be raised in accordance with the Council Plan, Financial Plan and Annual Budget
 - b. range and quality of infrastructure, physical services (including street lighting and street cleaning, car parking) and facilities available to the owners and occupiers of land described in paragraph 1.

For the Agricultural Land Rate:

1. the types and classes of land to which the rate applies are agricultural land, which means any rateable land within the Council's municipal district defined as farmland under Section 2

of the Valuation of Land Act 1960, on the condition that the owner or occupier of the land is a person carrying out the activities defined by the Valuation of Land Act 1960, who is regarded as a primary producer by the Australian Taxation Office.

2. the differential rate is considered fair and equitable having regarded:
 - a. that the amount of revenue required to be raised is in accordance with the Council Plan, Financial Plan and Budget
 - b. the range and quality of infrastructure, physical services, health services and community services available to the owners and occupiers of agricultural land
 - c. restrictions on the use and development of agricultural land in the Planning Scheme
 - d. the need to encourage the retention of viable agricultural land for agricultural purposes.

Council also has two minor differential rating categories that are:

- Not-for-Profit Housing
- Recreational Land.

For the Not-for-Profit Housing Rate:

1. the types and classes of land to which the rate will apply are properties containing low-income residential housing owned and/or managed by a volunteer, charitable or not-for-profit organisation, for which the organisation is responsible for the payment of rates, and for which a Victorian Government pension concession is not claimed. The Not-for-Profit Housing Rate is 50% of the General Rate
2. the differential rate is considered as fair and equitable having regarded the:
 - a. amount of revenue required to be raised in accordance with the Council Plan, Financial Plan and Budget; and
 - b. public service that volunteer, charitable or not-for-profit organisations are delivering to the community, by providing low-income residential housing. In accordance with Section 2 of the *Cultural and Recreational Lands Act 1963*, Council declared all rateable Cultural and Recreational Land to be rated at 50% of the General Rate.

For the Recreational Rate:

1. the types and classes of land to which the rate will apply are properties that are occupied by a body that exists for cultural or recreational purposes, and applies its profits in promoting the furthering of this purpose. The objective of the rate is to recognise the large contribution that these community organisations and the volunteers make to the shire, in the provision of sporting, cultural and recreational activities. In accordance with Section 2 of the *Cultural and Recreational Lands Act*, Council declared all rateable Cultural and Recreational Land to be rated at 50% of the General Rate.
2. the differential rate is considered as fair and equitable having regarded the:
 - a. amount of revenue required to be raised in accordance with the Council Plan, Financial Plan and Annual Budget; and
 - b. public service that volunteers and community organisations make in the shire, in the provision of sporting, cultural and recreational activities.

4.1.2 Statutory fees and fines

	Forecast	Budget	Change	
	2021/22	2022/23	\$'000	%
	\$'000	\$'000		
Animal control fees	733	772	39	5.32
Infringement and costs	137	154	17	12.41
Permits	1,301	1,149	(152)	(11.68)
Roads and infrastructure fees	2,210	2,625	415	18.78
Town planning fees	318	326	8	2.52
Other statutory fees	86	38	(48)	(55.81)
Total statutory fees and fines	4,785	5,064	279	5.83

Statutory fees and fines include fees and fines levied in accordance with legislation, and includes animal registrations, Health Act registrations, and building and planning application fees, as well as monies received for development contributions.

4.1.3 User fees

	Forecast	Budget	Change	
	2021/22	2022/23	\$'000	%
	\$'000	\$'000		
Aged and health services	155	162	7	4.52
Childcare/children's programs	711	1,306	595	83.68
Cultural activities	168	211	43	25.60
Gravel pit sales	63	63	0	0.00
Hanging Rock Reserve fees	706	623	(83)	(11.76)
Leisure centre and recreation	2,584	3,697	1,113	43.07
Sale yards	68	76	8	11.76
Waste management services	1,033	1,915	882	85.38
Other	709	537	(172)	(24.26)
Total user fees	6,197	8,590	2,393	38.62

User fees relate mainly to the charging of fees to users of Council's services. These include fees from leisure and aquatic facilities, arts performances, resource recovery centres, kindergartens and home care services.

In 2022/23, the amount received for childcare and children's programs is significantly higher, due to additional offsetting funding received from the Victorian Government in 2021/22 (which was reported under grants).

Leisure centre and recreation includes a budget that will see services return to full service following several years of being impacted by COVID-19.

Waste management services fees are budgeted to increase in 2022/23. This is due to the review of Transfer Stations fees as part of the budget process with the intention to increase fees to a full cost recovery model.

Hanging Rock Reserve fees are lower in 2022/23, this is due to fees being set from a lower base as a result of COVID-19. The budget does not include any income from concerts held at the East Paddock.

Refer to Appendix 2 for a complete list of all fees and charges.

4.1.4 Grants

Grants are required by the Act and the Regulations to be disclosed in Council's budget.

	Forecast	Budget	Change	
	2021/22	2022/23	\$'000	%
	\$'000	\$'000	\$'000	%
Grants were received in respect of the following:				
Summary of grants				
Commonwealth-funded grants	16,824	13,867	(2,956)	(17.57)
State-funded grants	16,660	14,675	(1,986)	(11.92)
Total grants received	33,486	28,542	(4,942)	(14.76)
(a) Operating grants				
Recurrent – Commonwealth Government				
Aged services	1,726	1,774	48	2.78
Victorian Grants Commission	5,787	5,787	-	0.00
Recurrent – State Government				
Family and children	3,313	3,719	406	12.25
Maternal and child health	589	632	43	7.30
School crossing supervisors	117	123	6	5.12
Youth and culture	117	116	(1)	(0.85)
Other	101	126	25	24.75
Total recurrent grants	11,750	12,277	527	4.49
Non-recurrent – Commonwealth Government				
Aged and disability services	(185)	-	185	(100.00)
Non-recurrent – State Government				
Emergency management	1,808	120	(1,688)	(93.36)
Family and children	804	42	(762)	(94.78)
Other	73	103	30	41.10
Total non-recurrent grants	2,500	265	(2,235)	(89.40)
Total operating grants	14,250	12,542	1,708	11.99
(b) Capital grants				
Recurrent – Commonwealth Government				
Roads to Recovery	2,441	1,441	(1,000)	(40.97)
Victorian Grants Commission	-	2,270	2,270	100.00
Total recurrent grants	2,441	3,711	1,270	52.03
Non-recurrent – Commonwealth Government				
Buildings	1,909	-	(1,909)	(100.00)
Footpaths and cycleways	496	-	(496)	(100.00)
Recreational, leisure and community facilities	186	-	(186)	(100.00)
Roads and bridges	4,407	2,597	(1,810)	(41.07)
Other	58	-	(58)	(100.00)
Non-recurrent – State Government				
Buildings	210	512	302	143.81
Family and children	18	-	(18)	(100.00)
Footpaths and cycleways	3,834	-	(3,834)	(100.00)
Recreational, leisure and community facilities	4,108	8,145	4,037	98.27
Roads and bridges	120	-	(120)	(100.00)
Parks, open space and streetscapes	570	1,000	430	75.44
Other	879	35	(844)	(96.02)
Total non-recurrent grants	16,795	12,289	(4,506)	(26.83)
Total capital grants	19,236	16,000	(3,236)	(16.82)
Total grants	33,486	28,542	(4,944)	(14.76)

4.1.5 Contributions

	Forecast	Budget	Change	
	2021/22	2022/23		

	\$'000	\$'000	\$'000	%
Monetary	386	559	173	44.82
Non-monetary	7,920	7,920	-	0.00
Total contributions	8,306	8,479	173	2.08

Monetary contributions relate to income from community groups and clubs that contribute financially to Council projects that the group or club is involved in. Developers may also make monetary contributions to assist Council deliver additional infrastructure that is required to service new sub divisions. The income varies from year to year, depending on budgeted projects.

Non-monetary contributions are received in the form of gifted assets, such as roads, footpaths, drainage and other community facilities, from developers once subdivisions are completed. The level of non-monetary contributions varies from year to year, depending on the number of subdivisions completed and the timing of their completion.

4.1.6 Other income

	Forecast 2021/22 \$'000	Budget 2022/23 \$'000	Change \$'000	%
Interest	80	80	-	0.00
Investment property rental	531	542	11	2.07
Sale of goods and materials	482	521	39	8.09
Other	458	770	312	68.12
Total other income	1,551	1,913	362	23.34

Other income includes revenue streams from term-deposit investments, property rentals, insurance recoveries, and the sale of goods and materials. Income listed above as 'Other' includes an amalgamation of smaller income streams, such as fuel rebates and insurance receipts.

4.1.7 Employee costs

	Forecast 2021/22 \$'000	Budget 2022/23 \$'000	Change \$'000	%
Salaries and wages	33,273	36,162	2,889	8.68
Work Cover	300	300	0	0.00
Superannuation	3,460	3,500	40	1.16
Fringe benefits tax	313	330	17	5.43
Total employee costs	37,346	40,292	2,946	7.89

Employee costs include all employee-related expenditure paid by the employer, including wages, allowances, leave, superannuation and fringe benefits tax.

A summary of human resources and full-time equivalent (FTE) expenditure, categorised according to the organisational structure of Council, is included in the Budgeted Statement of Human Resources in section 3.

4.1.8 Materials and services

	Forecast	Budget	Change
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	2021/22	2022/23		
	\$'000	\$'000	\$'000	%
Administration	2,214	1,981	(233)	(10.52)
Building maintenance	263	258	(5)	(1.90)
Consultants	2,663	1,696	(967)	(36.31)
Contract payments – parks maintenance	1,781	1,609	(172)	(9.66)
Contract payments – resource recovery	8,587	8,490	(97)	(1.13)
Contract payments – other	6,778	6,378	(400)	(5.90)
General maintenance	744	789	45	6.05
Information technology	1,288	1,362	74	5.75
Insurance	856	833	(23)	(2.69)
Materials and supplies	2,101	2,096	(5)	(0.24)
Utilities	2,258	2,275	17	0.75
Total materials and services	29,533	27,767	(1,766)	(5.98)

Materials and services include the purchase of consumables, and payments to contractors and consultants, for the provision of services and utility costs. The level of contractor and consultancy expenditure can vary from year to year, depending on the operating projects undertaken and changes to key contracts. Administration includes expenditure on items such as fuel, training and conferences, rates and charges, and printing, postage and stationery.

4.1.9 Depreciation

	Forecast	Budget	Change	
	2021/22	2022/23	\$'000	%
	\$'000	\$'000		
Property	2,006	2,215	2109	10.42
Plant and equipment	1,647	1,905	258	15.66
Infrastructure	11,120	11,673	553	4.97
Total depreciation	14,773	15,793	1,020	6.90

Depreciation is an accounting measure that attempts to allocate the value of an asset over its useful life. Increases in depreciation are generally a result of increasing asset values through capital works. Increases are also due to asset revaluations, which are conducted on a rolling program, in line with accounting standards for Council's property, plant and equipment, including infrastructure assets, such as roads and drains.

4.1.10 Amortisation – Intangible assets

	Forecast	Budget	Change	
	2021/22	2022/23	\$'000	%
	\$'000	\$'000		
Software	145	102	(43)	(29.66)
Total amortisation – intangible assets	145	102	(43)	(29.66)

Amortisation is an accounting measure that attempts to allocate the value of an intangible asset over its useful life.

4.1.11 Amortisation – Right-of-use assets

	Forecast	Budget	Change	
	2021/22	2022/23	\$'000	%
	\$'000	\$'000		
Right-of-use assets	357	357	0	0
Total amortisation – right-of-use assets	357	357	0	0

Right-of-use assets are assets that are not owned by Council, but are utilised by Council under a lease arrangement. The only right-of-use asset that Council has recorded is the Woodend Depot land and buildings, which is under a long-term lease.

4.1.12 Other expenses

	Forecast	Budget	Change	
	2021/22	2022/23	\$'000	%
	\$'000	\$'000		
Auditor fees (Internal and External audit)	111	125	14	12.61
Councillors' allowances ¹	326	361	35	10.74
Contributions and donations	2,126	1,904	(222)	(10.44)
Other	676	853	177	26.18
Total other expenses	3,239	3,243	4	0.12

¹ Councillor allowances have been increased in line with the Victorian Independent Remuneration Tribunal's review (Allowance payable to Mayors, Deputy Mayors and Councillors (Victoria) determination no.01/2022).

4.1.13 Net asset revaluation increment/decrement

Net asset revaluation increment/decrement is variable each year, depending on the asset classes that are revalued. In 2023/24 and 2024/25, significant asset classes are planned to be revalued, which directly impacts the projections in those years.

4.2 Balance sheet

4.2.1 Assets

Current assets include trade and other receivables and cash and cash equivalents which represents cash held in the bank, and the value of investments with short-term maturities of three months or less.

Non-current assets include property, infrastructure, plant and equipment. Non-current assets are the largest component of Council's worth, and represent the value of all the land, buildings, roads, plant and equipment, which have been accumulated over many years. Section 4.5 contains our analysis of capital works, and includes further information on 2021/22 capital works projects that are indicated as being required to be carried forward to 2022/23.

The asset balance will increase in 2022/23, due to capital works and purchases that increase the total value of Council's assets. A contribution of assets, such as roads and footpaths from developers as part of their subdivisions, also increases the asset value. Asset depreciation partly offsets these increases, which reduces asset values as the assets age.

4.2.2 Liabilities

Liabilities are classed as current or non-current, depending on when they are expected to be repaid. The non-current provisions include discounted accrued long-service leave for employees with less than five years of service, and monitoring and remediation works for three closed landfill sites.

4.2.3 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	Forecast	Budget	Projections		
	2021/22	2022/23	2023/24	2024/25	2025/26
	\$'000	\$'000	\$'000	\$'000	\$'000
Amount borrowed as at 30 June of the prior year	4,023	9,118	17,548	16,824	15,638
Amount proposed to be borrowed	5,603	10,000	950	600	-
Amount projected to be redeemed	(508)	(1,570)	(1,674)	(1,786)	(4,259)
Amount of borrowings as at 30 June	9,118	17,548	16,824	15,638	11,379

Borrowings are an important funding source, which enables funding for capital works or other items as identified, without adversely affecting Council's liquidity position. Council has committed to borrowing an additional \$10,000,000 to fund the Macedon Ranges Regional Sports Precinct project (Stage 1) during 2022/23, while repaying \$1,571,000 of previously committed borrowings.

4.2.4 Leases by category

As a result of the introduction of *AASB 16 Leases*, right-of-use assets and lease liabilities have been recognised as outlined in the table below.

	Forecast 2021/22 \$'000	Budget 2022/23 \$'000
Right-of-use assets		
Property	486	162
Other, etc.	96	63
Total right-of-use assets	582	225
Lease liabilities		
Current lease liabilities		
Land and buildings	374	191
Other, etc.	40	40
Total current lease liabilities	414	231
Non-current lease liabilities		
Land and buildings	191	-
Other, etc.	37	36
Total non-current lease liabilities	228	36
Total lease liabilities	642	267

Where the interest rate applicable to a lease is not expressed in the lease agreement, Council applies the average incremental borrowing rate in the calculation of lease liabilities. The current incremental borrowing rate is 4%.

4.3 Statement of changes in equity

4.3.1 Reserves

Council has allocated funds to reserves for specific purposes. These reserves are either statutory or discretionary reserves. Statutory reserve funds must be applied for specified statutory purposes, in accordance with various legislative requirements. Discretionary reserves have been established by Council, regarding the future use of these funds. Net reserve movements for 2022/23 are forecast to be a net transfer to reserves of \$606,000. Amounts to be used from reserves for capital expenditure in 2022/23 are shown below.

Capital project reserve funding	Total	Hanging Rock reserve	Open space reserve – central	Open space reserve – west	Open space reserve – east	Open space reserve – south	Plant replacement reserve	Seniors housing reserve	Community facilities reserve
Daylesford to Hanging Rock Shared Trail	\$125,000		\$125,000						
Romsey MCH internal rooms	\$100,000								\$100,000
Kindergarten air purifiers	\$39,600								\$39,600
Romsey Early Years veranda	\$16,000								\$16,000
Lancefield Oval nets	\$50,000				\$50,000				
Romsey Oval No2 shed	\$45,000				\$45,000				
Barkly Square oval surface	\$103,823			\$103,823					
Tovey Drive Gisborne open space	\$500,000					\$500,000			
Seniors' housing units renewal program	\$80,000							\$80,000	
Fleet and plant replacement program	\$2,057,559						\$2,057,559		
Fleet and plant new vehicles	\$254,441						\$254,441		
Hanging Rock Discovery Centre roof, and septic works	\$30,000	\$30,000							
Hanging Rock north toilet demolition	\$30,000	\$30,000							
Ash Wednesday Park footbridge	\$44,000					\$44,000			
Botanic Gardens	\$150,000			\$100,000		\$50,000			
Total reserve transfers	\$3,625,423	\$60,000	\$125,000	\$203,823	\$95,000	\$594,000	\$2,312,000	\$80,000	\$155,600

Brief summary of the purpose of each reserve

Reserve	Description
Plant replacement	Funding from plant operations for capital replacements
Asset conversion	Net proceeds of property sales for capital works projects
Commercial development	Net proceeds from the sale of industrial/commercial land for furthering local employment, and the purchase and development of land to be used for industrial/commercial purposes
Gravel pit operations	Surplus from gravel pit operations for capital works
Hanging Rock	Surplus funding from Hanging Rock operations directed towards works at the reserve
Maintenance of senior citizens' accommodation	Contributions towards maintenance of seniors' units
Debt repayment	Annual budget allocation to accumulate the required amount of funds to repay the borrowed money when it is due to be repaid
Public open space	Contributions from subdivisional works for funding of open-space projects
Community facilities	Developer contributions for community infrastructure facilities
Car parking	Developer contributions for car-parking projects
Planning roadworks	Developer contributions for roadworks
Drainage	Developer contributions for drainage works
Gisborne Development Contribution Plan	Includes developer contributions for development works within Gisborne
Romsey Development Contribution Plan	Developer contributions for development works within Romsey
Planning footpath works	Developer contributions for footpath works

4.3.2 Equity

Total equity equals net assets, and is made up of:

- accumulated surplus, which is the value of all net assets, less reserves that have accumulated over time
- reserves, which are made up of two types:
 1. the asset revaluation reserve, which represents the difference between the previously recorded value of assets and their current valuations
 2. other reserves (statutory and discretionary), which are funds that Council wishes to separately identify as being set aside to meet a specific purpose in the future, and to which there is no existing liability.

4.4 Statement of cash flows

4.4.1 Net cash flows provided by or used in operating activities

Net cash from operating activities in 2022/23 has increased by \$5.37 million, in comparison to the 2021/22 forecast. This is due to an increase in rates revenue partially offset by a decrease in other payments.

4.4.2 Net cash flows provided by or used in investing activities

Overall, the level of investing activities is expected to decrease by \$311,000 in 2022/23, in comparison to the 2021/22 forecast. Payments for plant, property and infrastructure is offset by proceeds from sale of investments.

4.4.3 Net cash flows provided by or used in financing activities

Net cash flow from finance activity is expected to increase by \$2.5 million, with a new loan of \$10 million to fund the Macedon Ranges Regional Sports Precinct project (Stage 1). Cash outflows are \$2.5 million, which is made up of finance costs, repayments of borrowings and lease liabilities. See section 4.2.3 for more detail on movements in borrowings.

4.5 Capital Works Program

This section presents a list of the capital works projects that will be undertaken for the 2022/23 year, classified by expenditure type and funding source.

4.5.1 Summary

	Forecast 2021/22 \$'000	Budget 2022/23 \$'000	Change \$'000	%
Property	11,465	3,976	(7,489)	(65.32)
Plant and equipment	3,862	2,797	(1,065)	(27.58)
Infrastructure	42,467	32,979	(9,488)	(22.34)
Total	57,794	39,752	(18,042)	(31.22)

	Project cost \$'000	Asset expenditure types				Summary of funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
Property	3,976	580	3,005	391	-	285	-	3,691	-
Plant and equipment	2,797	394	2,403	-	-	83	-	2,714	-
Infrastructure	32,979	21,091	9,333	2,555	-	15,632	444	6,903	10,000
Total	49,752	22,065	14,741	2,946	-	16,000	444	13,308	10,000

4.5.2 Current budget

New works

Capital Works Area	Project cost \$'000	Asset expenditure types				Summary of funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
PROPERTY									
Land									
South Gisborne open space land purchase	500	500	-	-	-	-	-	500	-
Buildings									
Council building renewal program	2,925	-	2,925	-	-	-	-	2,925	-
Minor building projects program	25	-	-	25	-	-	-	25	-
Seniors' housing units renewal program	80	-	80	-	-	-	-	80	-
Romsey Kindergarten – veranda and windows upgrade	266	-	-	266	-	250	-	16	-
Woodend Kinder Built Share – gazebo	35	35	-	-	-	35	-	-	-
Woodend Golf Club clubrooms	417	-	417	-	-	-	-	417	-
Romsey MCH internal rooms	100	-	-	100	-	-	-	100	-
Romsey Oval No 2 shed	45	45	-	-	-	-	-	45	-
TOTAL PROPERTY	4,393	580	3,422	391	-	285	-	4,108	-

Capital Works Area	Project cost \$'000	Asset expenditure types				Summary of funding sources			
		New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
PLANT AND EQUIPMENT									
Plant, machinery and equipment									
Fleet and plant replacement program	2,058	-	2,058	-	-	-	-	2,058	-
Outdoor pool/aquatic and leisure equipment renewal program	20	-	40	-	-	-	-	20	-
Kyneton Town Hall equipment renewal	25	-	25	-	-	-	-	25	-
Swinburne Avenue Kindergarten – natural and built shade	35	35	-	-	-	35	-	-	-
Kinder and MCH ventilation air purifiers	76	76	-	-	-	36	-	-	-
Small tipping truck	70	70	-	-	-	-	-	70	-
Resource recovery vehicles	154	154	-	-	-	-	-	154	-
Additional vehicle	30	30	-	-	-	-	-	30	-
Computers and telecommunications									
Network and computer replacement program	200	-	200	-	-	-	-	200	-
Kindergarten IT equipment upgrade	29	29	-	-	-	12	-	17	-
Server replacement program	100	-	100	-	-	-	-	100	-
TOTAL PLANT AND EQUIPMENT	2,797	394	2,403	-	-	83	-	2,714	-

Capital Works Area	Project cost \$'000	Asset expenditure types				Summary of funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
INFRASTRUCTURE									
Roads									
Road construction program	5,817	-	3,490	2,327	-	4,866	-	951	-
Bitumen resurfacing program	2,000	-	2,000	-	-	1,441	-	559	-
Gravel road renewal program	953	-	953	-	-	-	-	953	-
Minor road stabilisation program	270	-	270	-	-	-	-	270	-
Kerb and channel program	178	-	178	-	-	-	-	178	-
Minor traffic management works	49	-	49	-	-	-	-	49	-
Intersection upgrade and renewal program	130	-	69	61	-	-	-	130	-
Minor roadworks unplanned	76	-	76	-	-	-	-	76	-
Guardrail program	90	-	36	54	-	-	-	90	-
Road design and planning	50	-	50	-	-	-	-	50	-
Bridges									
Bridge renewal	592	-	592	-	-	-	-	592	-
Footpaths and cycleways									
Footpath renewal program	298	-	298	-	-	-	-	298	-
Footpath construction program	980	980	-	-	-	-	-	980	-
Pram ramp compliance and safety improvements	100	-	100	-	-	-	-	100	-
Macedon Ranges Shared Trails Project	1,500	1,500	-	-	-	1,000	375	125	-
Drainage									
Drainage works planned	565	113	339	113	-	-	-	565	-

Capital Works Area	Project cost \$'000	Asset expenditure types				Summary of funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
Recreational, leisure and community facilities									
Macedon Ranges Regional Sports Precinct	17,900	17,900	-	-	-	7,900	-	-	10,000
Playground renewal	45	-	45	-	-	-	-	45	-
Kindergarten playground equipment program	30	-	30	-	-	-	-	30	-
Recreation facilities replacement program	92	-	92	-	-	-	-	92	-
Gisborne Bowling Club Synthetic Rink	368	368	-	-	-	245	69	54	-
Riddells Creek Leisure Centre multi-purpose expansion	230	230	-	-	-	180	-	50	-
Lancefield Oval nets	50	-	50	-	-	-	-	50	-
Barkly Square oval resurfacing	104	-	104	-	-	-	-	104	-
Parks, open space and streetscapes									
Parks infrastructure renewal program	62	-	62	-	-	-	-	62	-
Botanic Gardens	150	-	150	-	-	-	-	150	-
Other infrastructure									
Parks and street bin renewal	45	-	45	-	-	-	-	45	-
Kerbside bin replacement program	230	-	230	-	-	-	-	230	-
Tourism signage	25	-	25	-	-	-	-	25	-
TOTAL INFRASTRUCTURE	32,979	21,091	9,333	2,555	-	15,632	444	6,903	10,000
TOTAL NEW CAPITAL WORKS	40,169	22,065	15,158	2,946	-	16,000	444	13,725	10,000

2021/22 Carry forward projects¹

Capital Works Area	Project cost \$'000	Asset expenditure types				Summary of funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowing \$'000
PROPERTY									
Buildings									
Kyneton Dog Obedience - clubrooms	130	-	130	-	-	-	-	130	-
Woodend Golf Club - clubrooms	266	-	266	-	-	-	-	266	-
Barkly Square Small Bore Range	100	-	100	-	-	-	-	100	-
TOTAL PROPERTY	496	-	496	-	-	-	-	496	-
INFRASTRUCTURE									
Footpaths and Cycleways									
Macedon Ranges shared trails	9,500	9,500	-	-	-	3,810	-	4,200	1,490
Recreational, leisure and community facilities									
Kyneton Barkly Square field	750	-	750	-	-	500	-	250	-
Romsey Park Oval drainage improvements	221	-	221	-	-	-	-	221	-
Macedon Ranges regional sports precinct	5,500	5,500	-	-	-	5,500	-	-	-
Parks, open space and streetscapes									
Manna Gum Family and Children's Centre playground upgrade	195	-	-	195	-	195	-	-	-
TOTAL INFRASTRUCTURE	16,166	15,000	971	195	-	10,005	-	4,671	1,490
TOTAL CARRIED FORWARD CAPITAL WORKS 2021/22	16,662	15,000	1,467	195	-	10,005	-	5,167	1,490

¹ Reflects material projects identified for carry forward from the 2021/22 financial year at the time of preparing the draft budget. All final amounts of project carry forwards will be identified post-June 30 2022, when all expenditure has been determined for the financial year. Formal approval will then be sought to carry forward these amounts.

4.6 Summary of planned capital works expenditure

For the years ending June 2024, June 2025 and June 2026

2023/24	Asset expenditure types					Funding sources				
	Total \$'000	New \$'000	Renewal \$'000	Expansion \$'000	Upgrade \$'000	Total \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
Property										
Buildings	4,985	-	4,985	-	-	4,985	980	-	4,005	-
Total buildings	4,985	-	4,985	-	-	4,985	980	-	4,005	-
Total property	4,985	-	4,985	-	-	4,985	980	-	4,005	-
Plant and equipment										
Plant, machinery and equipment	2,228	-	2,228	-	-	2,228	-	-	2,228	-
Computers and telecommunications	211	-	211	-	-	211	-	-	211	-
Total plant and equipment	2,439	-	2,439	-	-	2,439	-	-	2,439	-
Infrastructure										
Roads	9,039	5	6,851	-	2,180	9,036	3,630	315	5,091	-
Bridges	232	-	232	-	-	232	-	-	232	-
Footpaths and cycleways	2,351	1,631	420	-	300	2,351	534	252	1,565	-
Drainage	627	60	457	-	110	627	-	-	627	-
Recreational, leisure and community facilities*	3,427	900	2,027	-	500	3,427	1,290	-	1,187	950
Parks, open space and streetscapes	580	50	355	-	175	580	125	-	455	-
Other infrastructure	400	-	400	-	-	400	-	-	400	-
Total infrastructure	16,653	2,646	10,742	-	3,265	16,653	5,579	567	9,557	950
Total capital works expenditure	24,077	2,646	18,166	-	3,265	24,077	6,559	567	16,001	950

2024/25	Asset expenditure types					Funding sources				
	Total	New	Renewal	Expansion	Upgrade	Total	Grants	Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Property										
Buildings	5,985	-	5,985	-	-	5,985	1,180	-	4,805	-
Total buildings	5,985	-	5,985	-	-	5,985	1,180	-	4,805	-
Total property	5,985	-	5,985	-	-	5,985	1,180	-	4,805	-
Plant and equipment										
Plant, machinery and equipment	2,295	-	2,295	-	-	2,295	-	-	2,295	-
Computers and telecommunications	234	-	234	-	-	234	-	-	234	-
Total plant and equipment	2,529	-	2,529	-	-	2,529	-	-	2,529	-
Infrastructure										
Roads	9,226	45	7,070	-	2,110	9,226	3,820	200	5,206	-
Bridges	2,430	2,000	430	-	-	2,430	1,600	400	430	-
Footpaths and cycleways	2,053	968	425	-	660	2,053	722	-	1,331	-
Drainage	659	50	449	-	160	659	-	-	659	-
Recreational, leisure and community facilities	3,114	-	2,664	-	450	3,114	1,767	-	747	600
Parks, open space and streetscapes	450	90	245	-	115	450	-	-	450	-
Other infrastructure	100	-	100	-	-	100	-	-	100	-
Total infrastructure	18,032	3,153	11,383	-	3,495	18,032	7,909	600	8,923	600
Total capital works expenditure	26,546	3,153	19,897	-	3,495	26,546	9,089	600	16,257	600

2025/26	Asset expenditure types					Funding sources				
	Total	New	Renewal	Expansion	Upgrade	Total	Grants	Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Property										
Buildings	4,090	-	4,090	-	-	4,090	4,000	-	90	-
Total buildings	4,090	-	4,090	-	-	4,090	4,000	-	90	-
Total property	4,090	-	4,090	-	-	4,090	4,000	-	90	-
Plant and equipment										
Plant, machinery and equipment	1,600	-	1,600	-	-	1,600	-	-	1,600	-
Computers and telecommunications	672	-	672	-	-	672	-	-	672	-
Total plant and equipment	2,272	-	2,272	-	-	2,272	-	-	2,272	-
Infrastructure										
Roads	9,226	255	6,895	-	2,076	9,226	2,001	250	6,975	-
Bridges	7,083	6,000	1,083	-	-	7,083	4,200	1,800	1,083	-
Footpaths and cycleways	2,387	987	500	-	900	2,387	-	900	1,487	-
Drainage	692	60	512	-	120	692	-	-	692	-
Recreational, leisure and community facilities	3,430	150	2,730	-	550	3,430	2,241	-	1,189	-
Parks, open space and streetscapes	745	50	520	-	175	745	-	-	745	-
Other infrastructure	150	-	150	-	-	150	-	-	150	-
Total infrastructure	23,713	7,502	12,390	-	3,821	23,713	8,442	2,950	12,321	-
Total capital works expenditure	30,075	7,502	18,752	-	3,821	30,075	12,442	2,950	14,683	-

4.7. Capital recurring programs and projects

Building renewal program 2022/23			Total \$2,385,000
Locality	Ward	Building/program	Details and comments
Gisborne	South	Gardiner Reserve – Hamilton Street toilets	Internal doors, floor and fittings
Gisborne	South	Jacksons Creek Reserve rotunda	Rotunda rebuild following demolition in 2021/22
Gisborne	South	Sankey Reserve public toilet	External landscaping, including retaining walls and external drainage improvements
Gisborne	South	Modular portable toilet facilities	This facility will be utilised at the Macedon Ranges Croquet Club initially
Kyneton	West	Barkly Square kiosk	Soccer social rooms building, review of roof condition
Kyneton	West	Kyneton Sports and Aquatic	Gym floor reinforcement
Kyneton	West	Kyneton Shire Office bakery building	Bakery building HVAC renewal
Kyneton	West	Kyneton Showgrounds – grandstand/change rooms	Grandstand requires roof work and internal renewal
Kyneton	West	Kyneton Sports and Aquatic	Splash pad renewal
Kyneton	West	Kyneton Sports and Aquatic	Pool hall door renewal
Kyneton	West	Kyneton Botanic Gardens water play	Install additional balance tank and perimeter bonding to support water play operations
Kyneton	West	Kyneton Office	Structural blade wall underpinning
Lancefield	East	Lancefield Swimming Pool	Pool deck remediation
Lancefield	East	Lancefield Swimming Pool	Change rooms and kiosk stage 2 DDA compliance
Newham	East	Hanging Rock Discovery Centre	Discovery Centre requires internal renewal. Ceiling and roof works due to water ingress. Septic requires renewal
Region	Region	Security software upgrade	Security software across the region
Region	Region	Floor finishing	Scheduled programs
Region	Region	HVAC Renewal Program	Scheduled programs
Region	Region	Aquatic Plant Renewal	Scheduled programs
Region	Region	Painting Program	Scheduled programs
Region	Region	CCTV camera installs and renewals	Scheduled programs
Region	Region	Timber pest inspection	Scheduled programs
Region	Region	Solar cleaning and audits	Scheduled programs
Region	Region	Certificate of Occupancies and Evacuation Plans	Compliance program

Locality	Ward	Building/program	Details and comments
Region	Region	Backflow Prevention Device (BPD) installs and compliance upgrades	Compliance program
Region	Region	Thermostatic mixing valve (TMV) audits and upgrades	Compliance program
Region	Region	Roof safe access installs and audits	Compliance program
Region	Region	Switchboard Thermal Imaging and Earth Audit Program	Compliance program
Region	Region	Essential safety maintenance (ESM) inspections and renewals	Compliance program
Region	Region	Emergency and exit lighting renewals	Compliance program
Region	Region	Asbestos removal	Compliance program
Region	Region	Emergency items	As required
Riddells Creek	East	Riddells Creek Community Centre toilets	Toilet upgrades
Romsey	East	Romsey Golf/Bowls Club rooms	Change room refurbishment – floor renewal, including fixtures and fittings
Romsey	East	Romsey Recreation Centre	Box gutter replacements
Romsey	East	Romsey Recreation Reserve rotunda	Renewal of shelter and removal of open fire BBQ
Woodend	West	Woodend Neighbourhood House	Painting, carpet renewal and services upgrade
Woodend	West	Woodend Pool Fence Stage 2	Complete upgrade to full perimeter security fencing
Woodend	West	Woodend Transfer Station Bin Shelter	Structure renewal

Design projects 2022/23			Total \$450,000
Locality	Ward	Building/program	Details and comments
Bullengarook	South	Bullengarook Old School	Consult, plan and design building renewal
Gisborne	South	Gardiner Reserve social rooms and Council gym	Consult, plan and design for renewal of the services, fit out, painting, carpet, toilets, kitchen and veranda at front
Gisborne	South	Gisborne Aquatics Centre	Plan and design plant and boiler renewal
Gisborne	South	Gisborne Community Centre	Plan and design services renewal
Gisborne	South	Gisborne Shire Office	Plan and design roof renewal

Locality	Ward	Building/program	Details and comments
Kerrie	East	Kerrie old school	Building replacement permits, fees and allowance
Kyneton	West	Barkley Square public toilets	Design as per original masterplan (subject to Public Toilet Strategy outcome and Recreation plan for old change rooms)
Kyneton	West	Hurry Reserve clubrooms	Clubroom design works or possible demolition
Kyneton	West	Kyneton Mineral Springs public toilet	Plan and design toilet renewal
Kyneton	West	Kyneton Museum – Theaden Cottage	Plan and design required repair work to roof, veranda, entry pathway, drainage and possible relocation within the museum precinct
Kyneton	West	Kyneton Sports and Aquatic	Plan and design court 1 floor replacement and seating upgrade
Kyneton	West	Kyneton Sports and Aquatic	Plan and design plant and boiler renewal
Kyneton	West	KMI Lions A-frame shed	A-frame shed review
Kyneton	West	Kyneton Botanical Gardens	Plan and design new toilet/change area, in place of yellow brick public toilet
Lancefield	East	Lancefield Golf Course clubhouse	Plan and design services renewal
Macedon	South	Mount Players	Plan and design roof renewal
Macedon	South	Tony Clarke Reserve Sports Centre	Plan and design structural and footing decline, asbestos in men's and women's change areas
Macedon	South	Macedon Kindergarten children's toilet	Plan and design to separate the toilets from the main room space
Woodend	West	Woodend Bowling Club social rooms	Services and fit out renewal

Demolition projects 2022/23			Total \$90,000
Locality	Ward	Building/program	Details and comments
Gisborne	South	Dixon Field bird hide	Removal of bird hide
Newham	East	Hanging Rock north toilets	Unused toilets
Romsey	East	Romsey Recreation Reserve clubrooms	Removal of old social rooms that were made redundant after Council built new social and change rooms

Road program 2022/23			Total \$5,818,350
Locality	Ward	Building/program	Details and comments
Carlsruhe	West	Three Chain Road	Section between Boundary Road and Institute Road
Gisborne	South	Sheedy Road	Between Howey Road and The Willows Estate in Willowbank Road
Hesket	East	Romsey Road	Section between Coach Road and Straws Lane
Riddells Creek	East	Hamilton Street and Fitzgerald Street	Works include sealing of existing unsealed road between Sutherlands Road and Stephen Street. These works are part of the VicTracks train station carpark redevelopment works
Romsey	East	Romsey Road	From 1460 Romsey Road to 1686 Romsey Road
Springhill	West	Kyneton-Springhill Road	From Springhill Road CH12775 to CH14150
Various	Various	Road design	Road design for 2023/24 road program
Woodend North	West	Boundary Road	Widening of narrow seal south of Anderson Road

Bridge program 2022/23			Total \$592,000
Locality	Ward	Building/program	Details and comments
Gisborne	South	Gisborne Dixon Field Reserve footbridge, Bird Observation Boardwalk – design and investigation	A relatively low-construction standard boardwalk out to a bird observation building. Many of the treated pine piers have rotted and sunk, and the timber deck is very weathered and in poor condition. Recommend removal or replacement
Lancefield	East	Whitebridge Road bridge design and investigations	An old stone abutment bridge with an existing eight tonne load limit, based on the small size of the main beams. The abutments have moved and cracked badly, with some stones having fallen out. Does not appear to be in much worse condition than it was in 2015, but requires replacement, rather than rehabilitation
Macedon	South	Ash Wednesday Park footbridge	Timber deck needs replacing and the two main beams are extremely corroded at the abutments. This bridge connects to the pedestrian path system within the park and crosses a drainage line/winter creek
Macedon	South	Macedon Waterfalls Road footbridge	This is a large single-span footbridge. The timber deck is in poor condition, as is the central steel deck support beam. Redeck with more durable materials and do away with the central steel support, as part of the redeck process
Nulla Vale	East	Martins Lane Culvert upgrade works	This bridge is not identified in the Bridge Condition Report. However, it was scheduled to be upgraded four years ago

Locality	Ward	Building/program	Details and comments
Romsey	East	Romsey Main Road East side footbridge	A small single-span footbridge. The timber deck is in poor condition and the main steel beams have extreme corrosion on the top flange, due to constant moisture between the steel beam and the timber fixing plate
Various	Various	Investigations into 17 bridges and culverts	Bridge Condition Report recommends further investigations to 17 bridges and culverts
Various	Various	Urgent works at 73 bridges and culverts	Bridge Condition Report recommends urgent works requirements to 73 bridges and culverts

Footpath program 2022/23			Total \$979,790
Locality	Ward	Building/program	Details and comments
Gisborne	South	Bloomfield Road	From the existing footpath in Willowbank Road to link in with the existing footpath in Sheedy Road
Kyneton	West	Pohlman Street	From Ebdon Street to Powlett Street
Kyneton	West	Pohlman Street	From Mollison Street to Ebdon Street
Kyneton	West	Kyneton Aquatic Centre	Seal existing unsealed shared path from the existing bridge/culvert to Victoria Street
Lancefield	East	The Crescent	New footpath between Dunsford Street and High Street
Lancefield	East	High Street	New footpath connection along High Street between Foy Street and Raglan Street
Malmsbury	West	Mollison Street	Brodie Street connection across Mollison Street and around the school
New Gisborne	South	Farrell Street	Along Farrell Street to provide a link to the existing Saunders Road and Station Street footpath
Riddells Creek	East	Bolithos Road	From Main Road and past the bridge to give that final connection
Tylden	West	Clowes Street	Connection from Clowes Street to Harpers Street

Drainage program 2022/23			Total \$565,000
Locality	Ward	Building/program	Details and comments
Gisborne	South	Daly Reserve/53 Howey St	Drainage works to cater for overland flow from the Daly Reserve
Gisborne	South	48 Brantome Street	Works required in relation to development outflow
New Gisborne	South	15 Monaghan Road – Design and Investigation	Design and investigation works for 2022/23 construction

Locality	Ward	Building/program	Details and comments
Riddells Creek	East	Sutherlands Road	Existing cross road culverts are unable to cope. Additional cross road culverts to be installed and adjacent drainage works completed
Riddells Creek	East	Sutherlands Road	Open drain not functioning behind 2 Stephen Street
Shire Wide	All	Drainage works unplanned	Works required in relation to emergent drainage issues throughout the financial year
Woodend	West	Blackberry Lane – design and investigation	Design and investigation works for 2022/23 construction
Woodend	West	40 Forest Street	Existing blue stone drain needs to be removed and replaced with kerb and underground drainage
Woodend	West	Mount Macedon Road and easement works	Existing open roadside drain and easement to be piped. Hydraulic design check would be required for capacity

5. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance, and should be interpreted in the context of the organisation's objectives.

The financial performance indicators below are the prescribed financial performance indicators contained in Part 3 of Schedule 3 of the Local Government (Planning and Reporting) Regulations 2020. Results against these indicators will be reported in Council's Performance Statement included in the Annual Report.

Indicator	Measure	Notes	Actual	Forecast	Budget	Projections			Trend
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	+/-
Operating position									
Adjusted underlying result	Adjusted underlying surplus (deficit)/adjusted underlying revenue	1	(2.74)%	1.0%	4.5%	(2.3%)	(2.3%)	(2.0)%	-
Liquidity									
Working capital	Current assets/current liabilities	2	194.07%	156.2%	148.4%	140.5%	124.9%	130.5%	-
Unrestricted cash	Unrestricted cash/current liabilities	3	19.01%	73.4%	65.1%	58.8%	48.5%	46.5%	-
Obligations									
Loans and borrowings	Interest-bearing loans and borrowings/rate revenue	4	7.56%	16.5%	30.6%	28.5%	25.7%	18.2%	+
Loans and borrowings	Interest and principal repayments on interest-bearing loans and borrowings/rate revenue		1.24%	1.2%	3.8%	3.8%	3.8%	7.6%	+
Indebtedness	Non-current liabilities/own source revenue		13.34%	19.4%	28.2%	26.4%	21.0%	18.0%	+
Asset renewal	Asset renewal and upgrade expense/asset depreciation	5	87.06%	150.9%	109.3%	129.5%	131.6%	120.9%	+
Stability									
Rates concentration	Rate revenue/adjusted underlying revenue	6	64.62%	64.0%	62.1%	67.1%	67.3%	67.5%	+
Efficiency									
Expenditure level	Total expenses/no. of property assessments		\$3.60	\$3.63	\$3.62	\$3.72	\$3.78	\$3.83	+
Revenue level	Total rate revenue/no. of property assessments		\$1.88	\$2.37	\$2.41	\$2.48	\$2.55	\$2.63	+

Key to forecast trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

1. Adjusted underlying result

This is an indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives.

2. Working capital

This is the proportion of current liabilities represented by current assets.

3. Unrestricted cash

Similar to working capital, this indicator represents Council's ability to meet its short-term commitments, without the need to use funds that are earmarked for other purposes.

4. Debt compared to rates

This indicator measures the level of Council's total debt as a percentage of rate revenue. Future years' percentage does increase, but remains in the low-risk level of VAGO indicators.

5. Asset renewal

This percentage indicates the extent of Council's renewals against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed, and future capital expenditure will be required to renew assets.

6. Rates concentration

This reflects the extent of reliance on rate revenues to fund all of Council's ongoing services.

Appendix 1. Summary of new initiatives

No.	Department	New initiative description	Category	Ongoing
1	Engineering and Resource Recovery	Waste education initiatives implementation	NP	No
2	Engineering and Resource Recovery	Street sweeping waste disposal	NP	Yes
3	Safer Communities	General Purposes and Amenity Local Law No10 – Recurring Legislated Required Review	NP	2 years
4	Communications	Community engagement guidelines	NP	No
5	Infrastructure Design and Investigation	Commence the update of the Township Movement Study – Kyneton	NP	Multi-year
6	Strategic Planning and Environment	Gisborne Futures – Further Work and progress to Planning Scheme Amendment	NP	Multi-year
7	Strategic Planning and Environment	Romsey Structure Plan and Planning Scheme Amendment	NP	Multi-year
8	Open Space and Recreation	Woodend Racecourse Reserve Master Plan	NP	No
9	Open Space and Recreation	Commence a review of the Playground Strategy	NP	Multi-year
10	Open Space and Recreation	Undertake a shire wide Equestrian Facilities Plan	NP	No
11	Community and Economic Development Art and Events	Contribution to newly formed Macedon Mount Macedon Community House	NP	Yes
12	Information Systems	Implementation of a Child Safe Solution	NP	Yes
13	Information Systems	Microsoft Office 365 extended licence	NP	Yes
14	Information Systems	IS security review and penetration testing	NP	Yes
15	Information Systems	Content Management software upgrade	NP	No
16	Information Systems	Woodend Operations Centre Secondary Internet/Network Connection	NP	Yes
17	Information Systems	Enterprise Solution Review	NP	No
18	Project Management Office	Project Life Management software consulting	NP	No
19	Children, Youth and Family Services	Celebration and recognition of Indigenous Australian Culture at Macedon Ranges Shire kindergartens	NP	No
20	Community Strengthening	Social planning – consulting	NP	No
21	Open Space and Recreation	Open Space and Recreation Planner	NS	Yes
22	Community Wellbeing	Inclusive Communities Officer	NS	3 years
23	Finance and Reporting	Rates Officer	NS	Yes
24	Strategic Planning and Environment	Strategic Planner	NS	Yes
25	Statutory Planning	Senior Statutory Planning Officer	NS	Yes
26	People and Wellbeing	Coordinator People and Culture	NS	Yes
27	Strategic Planning and Environment	Thematic environmental history implementation	NP	3 years
		Total net cost of new initiatives (\$,000)	\$1,115	

Note: Category: New project (NP) and new staff position or additional staff hours (NS).

Appendix 2. Customer Fees and Charges 2022/23

Description of charge	Unit	Unit of Measure	2021/22 Charge (GST inc)	2022/23 Charge (GST inc)	Fee Increase or Decrease	Fee 2022/23 to 2021/22 % Change
General						
Cake Stall Hire	Customer Services	Per Stall	\$ 12.30	\$ 12.50	\$ 0.20	1.6%
Photocopying - Private per copy:						
A4 (per side)	Customer Services	Per Copy	\$ 0.80	\$ 0.90	\$ 0.10	12.5%
A3 (per side)	Customer Services	Per Copy	\$ 1.30	\$ 1.40	\$ 0.10	7.7%
Colour (per side)	Customer Services	Per copy	\$ 6.00	\$ 6.10	\$ 0.10	1.7%
Activities on Roads (Not for Profit)						
Activities on Roads (Sporting)	Engineering & Resource Recovery	Per Activity	\$ 180.00	\$ 184.00	\$ 4.00	2.2%
Activities on Roads (Commercial)						
Activities on Roads	Engineering & Resource Recovery	Per Activity	\$ 675.00	\$ 690.00	\$ 15.00	2.2%
Woodend Community Hub						
Hall Hire (Category 4 HH)						
Not for Profit - Full Day (8hrs)	Customer Services	Per Day	\$ 233.00	\$ 237.00	\$ 4.00	1.7%
Not for Profit - Hourly	Customer Services	Per Hour	\$ 41.40	\$ 42.30	\$ 0.90	2.2%
Commercial - Full Day (8hrs)	Customer Services	Per Day	\$ 332.00	\$ 339.00	\$ 7.00	2.1%
Commercial - Hourly	Customer Services	Per Hour	\$ 59.30	\$ 60.60	\$ 1.30	2.2%
Multipurpose Room (Category 2 MP)						
Not for Profit - Full Day (8hrs)	Customer Services	Per Day	\$ 168.00	\$ 172.00	\$ 4.00	2.4%
Not for Profit - Hourly	Customer Services	Per Hour	\$ 30.00	\$ 30.70	\$ 0.70	2.3%
Commercial - Full Day (8hrs)	Customer Services	Per Day	\$ 240.00	\$ 245.00	\$ 5.00	2.1%
Commercial - Hourly	Customer Services	Per Hour	\$ 42.90	\$ 43.80	\$ 0.90	2.1%
Hall and Multipurpose Room						
Not for Profit - Full Day (8hrs)	Customer Services	Per Day	\$ 283.00	\$ 289.00	\$ 6.00	2.1%
Not for Profit - Hourly	Customer Services	Per Hour	\$ 50.10	\$ 51.20	\$ 1.10	2.2%
Commercial - Full Day (8hrs)	Customer Services	Per Day	\$ 404.00	\$ 413.00	\$ 9.00	2.2%
Commercial - Hourly	Customer Services	Per Hour	\$ 71.50	\$ 73.10	\$ 1.60	2.2%
Romsey Hub						
Mt William Room						
Not for Profit - Full Day (8hrs)	Customer Services	Per Day	\$ 126.00	\$ 129.00	\$ 3.00	2.4%
Not for Profit - Hourly	Customer Services	Per Hour	\$ 22.90	\$ 23.40	\$ 0.50	2.2%
Commercial - Full Day (8hrs)	Customer Services	Per Day	\$ 180.00	\$ 184.00	\$ 4.00	2.2%
Commercial - Hourly	Customer Services	Per Hour	\$ 32.70	\$ 33.40	\$ 0.70	2.1%
Monegetta Room						
Not for Profit - Full Day (8hrs)	Customer Services	Per Day	\$ 106.00	\$ 108.00	\$ 2.00	1.9%
Not for Profit - Hourly	Customer Services	Per Hour	\$ 18.60	\$ 19.00	\$ 0.40	2.2%
Commercial - Full Day (8hrs)	Customer Services	Per Day	\$ 151.00	\$ 154.00	\$ 3.00	2.0%
Commercial - Hourly	Customer Services	Per Hour	\$ 26.60	\$ 27.20	\$ 0.60	2.3%
Mt William Room & Monegetta Room Combined						
Not for Profit - Full Day (8hrs)	Customer Services	Per Day	\$ 162.00	\$ 165.00	\$ 3.00	1.9%
Not for Profit - Hourly	Customer Services	Per Hour	\$ 28.60	\$ 29.20	\$ 0.60	2.1%
Commercial - Full Day (8hrs)	Customer Services	Per Day	\$ 231.00	\$ 236.00	\$ 5.00	2.2%
Commercial - Hourly	Customer Services	Per Hour	\$ 40.90	\$ 41.80	\$ 0.90	2.2%
Note - there is some availability of free meeting room hire for Not for Profit Groups (see details below after line 551)						
Residential Permits						
Permit to enter a building site by means of a motor vehicle having a gross weight exceeding two tonnes.	Engineering & Resource Recovery	Per Permit	\$ 503.00	\$ 514.00	\$ 11.00	2.2%
Permit to occupy a road for works	Engineering & Resource Recovery	Per Permit	\$ 503.00	\$ 514.00	\$ 11.00	2.2%
Permit to install/connect to stormwater drain	Engineering & Resource Recovery	Per Permit	\$ 372.00	\$ 380.00	\$ 8.00	2.2%
Permit to alter or open the road (including Vehicle Crossing)	Engineering & Resource Recovery	Per Permit	\$ 372.00	\$ 380.00	\$ 8.00	2.2%
Permit to access a building site from a point other than a vehicle crossing	Engineering & Resource Recovery	Per Permit	\$ 503.00	\$ 514.00	\$ 11.00	2.2%
Temporary Storage of material	Engineering & Resource Recovery	Per Permit	\$ 503.00	\$ 514.00	\$ 11.00	2.2%
Nature strip landscaping application	Engineering & Resource Recovery	Per Permit	\$ 210.00	\$ 215.00	\$ 5.00	2.4%
Rural Permits						
Permit to enter a building site by means of a motor vehicle having a gross weight exceeding two tonnes (Vehicle Crossing).	Engineering & Resource Recovery	Per Permit	\$ 123.00	\$ 126.00	\$ 3.00	2.4%
Permit to occupy a road for works	Engineering & Resource Recovery	Per Permit	\$ 123.00	\$ 126.00	\$ 3.00	2.4%
Permit to install/connect to stormwater drain	Engineering & Resource Recovery	Per Permit	\$ 123.00	\$ 126.00	\$ 3.00	2.4%
Permit to alter or open road (including Driveway Construction)	Engineering & Resource Recovery	Per Permit	\$ 123.00	\$ 126.00	\$ 3.00	2.4%
Permit to access a building site from a point other than a vehicle crossing	Engineering & Resource Recovery	Per Permit	\$ 123.00	\$ 126.00	\$ 3.00	2.4%
Temporary Storage of material	Engineering & Resource Recovery	Per Permit	\$ 123.00	\$ 126.00	\$ 3.00	2.4%
Recycling Materials - Commercial						
Commercial quantities Per m3	Engineering & Resource Recovery	Per m3	\$ 23.00	\$ 25.00	\$ 2.00	8.7%
Ute/Station Wagon Per m3	Engineering & Resource Recovery	Per m3	\$ 23.00	\$ 25.00	\$ 2.00	8.7%
Trailer (6x4Single) Per m3	Engineering & Resource Recovery	Per m3	\$ 23.00	\$ 25.00	\$ 2.00	8.7%
Heaped trailer(6x4) Per m3	Engineering & Resource Recovery	Per m3	\$ 23.00	\$ 25.00	\$ 2.00	8.7%
Trailer (10x6 single) Per m3	Engineering & Resource Recovery	Per m3	\$ 23.00	\$ 25.00	\$ 2.00	8.7%
Heaped Trailer (10x6) Per m3	Engineering & Resource Recovery	Per m3	\$ 23.00	\$ 25.00	\$ 2.00	8.7%
Note: Residents and ratepayers of the shire are able to take their sorted recycled waste to Council Transfer Stations free of charge; they will need proof of address. Non-residents will pay applicable fees.						
Gas Bottles - Small	Engineering & Resource Recovery	Per Bottle	\$ 7.70	\$ 8.50	\$ 0.80	10.4%
Gas Bottles - Large	Engineering & Resource Recovery	Per Bottle	\$ 10.00	\$ 11.00	\$ 1.00	10.0%
Mattress - all sizes	Engineering & Resource Recovery	Per Mattress	\$ 31.00	\$ 34.00	\$ 3.00	9.7%

Appendix 2. Customer Fees and Charges 2022/23

Description of charge	Unit	Unit of Measure	2021/22 Charge (GST inc)	2022/23 Charge (GST inc)	Fee Increase or Decrease	Fee 2022/23 to 2021/22 % Change
General Waste						
Per Bag (120 litres)	Engineering & Resource Recovery	Per Bag	\$ 7.70	\$ 9.50	\$ 1.80	23.4%
Drum (200 litres)	Engineering & Resource Recovery	Per Drum	\$ 17.00	\$ 21.00	\$ 4.00	23.5%
Wheelie Bin (240 litres)	Engineering & Resource Recovery	Per Bin	\$ 17.00	\$ 21.00	\$ 4.00	23.5%
Small Boot	Engineering & Resource Recovery	Per Boot load	\$ 19.00	\$ 23.40	\$ 4.40	23.2%
Small Ute/Station Wagon	Engineering & Resource Recovery	Per load	\$ 37.00	\$ 45.50	\$ 8.50	23.0%
Small Tray Ute	Engineering & Resource Recovery	Per load	\$ 56.00	\$ 68.90	\$ 12.90	23.0%
Trailer (6x4x1 foot)	Engineering & Resource Recovery	Per Trailer	\$ 37.00	\$ 45.50	\$ 8.50	23.0%
Heaped trailer(6x4x2 foot)	Engineering & Resource Recovery	Per Trailer	\$ 74.00	\$ 91.00	\$ 17.00	23.0%
Vehicle/Trailer (6x4x3 foot)	Engineering & Resource Recovery	Per Trailer	\$ 111.00	\$ 136.50	\$ 25.50	23.0%
Vehicle/Trailer (6x4x4 foot)	Engineering & Resource Recovery	Per Trailer	\$ 148.00	\$ 182.00	\$ 34.00	23.0%
Vehicle/Trailer (8x5x1 foot)	Engineering & Resource Recovery	Per Trailer	\$ 69.00	\$ 84.90	\$ 15.90	23.0%
Vehicle/Trailer (8x5x2 foot)	Engineering & Resource Recovery	Per Trailer	\$ 138.00	\$ 170.00	\$ 32.00	23.2%
Vehicle/Trailer (8x5x3 foot)	Engineering & Resource Recovery	Per Trailer	\$ 207.00	\$ 255.00	\$ 48.00	23.2%
Vehicle/Trailer (8x5x4 foot)	Engineering & Resource Recovery	Per Trailer	\$ 276.00	\$ 340.00	\$ 64.00	23.2%
Vehicle/Trailer (10x6x1 foot)	Engineering & Resource Recovery	Per Trailer	\$ 91.00	\$ 112.00	\$ 21.00	23.1%
Vehicle/Trailer (10x6x2 foot)	Engineering & Resource Recovery	Per Trailer	\$ 182.00	\$ 224.00	\$ 42.00	23.1%
Vehicle/Trailer (10x6x3 foot)	Engineering & Resource Recovery	Per Trailer	\$ 273.00	\$ 336.00	\$ 63.00	23.1%
Vehicle/Trailer (10x6x4 foot)	Engineering & Resource Recovery	Per Trailer	\$ 364.00	\$ 448.00	\$ 84.00	23.1%
Vehicle/Trailer (12x7x1 foot)	Engineering & Resource Recovery	Per Trailer	\$ 121.00	\$ 149.00	\$ 28.00	23.1%
Vehicle/Trailer (12x7x2 foot)	Engineering & Resource Recovery	Per Trailer	\$ 242.00	\$ 298.00	\$ 56.00	23.1%
Vehicle/Trailer (12x7x3 foot)	Engineering & Resource Recovery	Per Trailer	\$ 363.00	\$ 446.50	\$ 83.50	23.0%
Vehicle/Trailer (12x7x4 foot)	Engineering & Resource Recovery	Per Trailer	\$ 484.00	\$ 595.00	\$ 111.00	22.9%
Engine Oil over 20 litres- per litre	Engineering & Resource Recovery	Per Litre	\$ 0.65	\$ 0.70	\$ 0.05	7.7%
Green Waste - non residential						
Per Bag	Engineering & Resource Recovery	Per Bag	\$ 6.60	\$ 8.20	\$ 1.60	24.2%
Drum (200 litres)	Engineering & Resource Recovery	Per Drum	\$ 13.80	\$ 17.50	\$ 3.70	26.8%
Wheelie Bin (240 litres)	Engineering & Resource Recovery	Per Bin	\$ 14.20	\$ 17.50	\$ 3.30	23.2%
Small Boot	Engineering & Resource Recovery	Per Boot load	\$ 17.80	\$ 19.40	\$ 1.60	9.0%
Small Tray Ute	Engineering & Resource Recovery	Per Load	\$ 38.80	\$ 37.80	-\$ 1.00	-2.6%
Small Ute/Station Wagon	Engineering & Resource Recovery	Per Load	\$ 30.50	\$ 57.20	\$ 26.70	87.5%
Trailer (6x4x1 foot)	Engineering & Resource Recovery	Per Trailer	\$ 30.50	\$ 37.50	\$ 7.00	23.0%
Heaped trailer(6x4x2 foot)	Engineering & Resource Recovery	Per Trailer	\$ 61.00	\$ 75.00	\$ 14.00	23.0%
Vehicle/Trailer (6x4x3 foot)	Engineering & Resource Recovery	Per Trailer	\$ 91.50	\$ 112.50	\$ 21.00	23.0%
Vehicle/Trailer (6x4x4 foot)	Engineering & Resource Recovery	Per Trailer	\$ 122.00	\$ 150.00	\$ 28.00	23.0%
Vehicle/Trailer (8x5x1 foot)	Engineering & Resource Recovery	Per Trailer	\$ 52.50	\$ 64.60	\$ 12.10	23.0%
Vehicle/Trailer (8x5x2 foot)	Engineering & Resource Recovery	Per Trailer	\$ 105.00	\$ 129.20	\$ 24.20	23.0%
Vehicle/Trailer (8x5x3 foot)	Engineering & Resource Recovery	Per Trailer	\$ 157.50	\$ 193.80	\$ 36.30	23.0%
Vehicle/Trailer (8x5x4 foot)	Engineering & Resource Recovery	Per Trailer	\$ 210.00	\$ 258.40	\$ 48.40	23.0%
Vehicle/Trailer (10x6x1 foot)	Engineering & Resource Recovery	Per Trailer	\$ 74.00	\$ 91.00	\$ 17.00	23.0%
Vehicle/Trailer (10x6x2 foot)	Engineering & Resource Recovery	Per Trailer	\$ 148.00	\$ 182.00	\$ 34.00	23.0%
Vehicle/Trailer (10x6x3 foot)	Engineering & Resource Recovery	Per Trailer	\$ 222.00	\$ 273.00	\$ 51.00	23.0%
Vehicle/Trailer (10x6x4 foot)	Engineering & Resource Recovery	Per Trailer	\$ 296.00	\$ 364.00	\$ 68.00	23.0%
Vehicle/Trailer (12x7x1 foot)	Engineering & Resource Recovery	Per Trailer	\$ 101.00	\$ 124.00	\$ 23.00	22.8%
Vehicle/Trailer (12x7x2 foot)	Engineering & Resource Recovery	Per Trailer	\$ 202.00	\$ 248.00	\$ 46.00	22.8%
Vehicle/Trailer (12x7x3 foot)	Engineering & Resource Recovery	Per Trailer	\$ 303.00	\$ 372.00	\$ 69.00	22.8%
Vehicle/Trailer (12x7x4 foot)	Engineering & Resource Recovery	Per Trailer	\$ 404.00	\$ 496.00	\$ 92.00	22.8%
Green Waste - (residential quantities)						
Per Bag	Engineering & Resource Recovery	Per Trailer	Free	Free		
Drum (200 litres)	Engineering & Resource Recovery	Per Bag	Free	Free		
Wheelie Bin (240 litres)	Engineering & Resource Recovery	Per Bin	Free	Free		
Small Boot	Engineering & Resource Recovery	Per Boot load	Free	Free		
Small Tray Ute	Engineering & Resource Recovery	Per load	Free	Free		
Small Ute/Station Wagon	Engineering & Resource Recovery	Per load	Free	Free		
Trailer (6x4x1)	Engineering & Resource Recovery	Per Trailer	Free	Free		
Heaped trailer(6x4x2)	Engineering & Resource Recovery	Per Trailer	Free	Free		
Vehicle/Trailer (6x4x3)	Engineering & Resource Recovery	Per Trailer	Free	Free		
Vehicle/Trailer (6x4x4)	Engineering & Resource Recovery	Per Trailer	Free	Free		
Vehicle/Trailer (8x5x1)	Engineering & Resource Recovery	Per Trailer	Free	Free		
Vehicle/Trailer (8x5x2)	Engineering & Resource Recovery	Per Trailer	Free	Free		
Vehicle/Trailer (8x5x3)	Engineering & Resource Recovery	Per Trailer	Free	Free		
Vehicle/Trailer (8x5x4)	Engineering & Resource Recovery	Per Trailer	Free	Free		
Vehicle/Trailer (10x6x1)	Engineering & Resource Recovery	Per Trailer	Free	Free		
Vehicle/Trailer (10x6x2)	Engineering & Resource Recovery	Per Trailer	Free	Free		
Vehicle/Trailer (10x6x3)	Engineering & Resource Recovery	Per Trailer	Free	Free		
Vehicle/Trailer (10x6x4)	Engineering & Resource Recovery	Per Trailer	Free	Free		
Vehicle/Trailer (12x7x1)	Engineering & Resource Recovery	Per Trailer	Free	Free		
Vehicle/Trailer (12x7x2)	Engineering & Resource Recovery	Per Trailer	Free	Free		
Vehicle/Trailer (12x7x3)	Engineering & Resource Recovery	Per Trailer	Free	Free		
Vehicle/Trailer (12x7x4)	Engineering & Resource Recovery	Per Trailer	Free	Free		
Tyres						
Car	Engineering & Resource Recovery	Per Tyre	\$ 9.00	\$ 9.20	\$ 0.20	2.2%
Car tyre with rim attached	Engineering & Resource Recovery	Per Tyre	\$ 13.20	\$ 13.50	\$ 0.30	2.3%
Light Truck	Engineering & Resource Recovery	Per Tyre	\$ 23.00	\$ 23.50	\$ 0.50	2.2%
Truck	Engineering & Resource Recovery	Per Tyre	\$ 40.80	\$ 41.70	\$ 0.90	2.2%
Tractor	Engineering & Resource Recovery	Per Tyre	\$ 216.00	\$ 221.00	\$ 5.00	2.3%

Appendix 2. Customer Fees and Charges 2022/23

Description of charge	Unit	Unit of Measure	2021/22 Charge (GST inc)	2022/23 Charge (GST inc)	Fee Increase or Decrease	Fee 2022/23 to 2021/22 % Change
eWaste						
e-Waste - Computers/laptops	Engineering & Resource Recovery	Per Item	Free	Free		
e-Waste - TV/dvd	Engineering & Resource Recovery	Per Item	Free	Free		
e-Waste - Refrigerators	Engineering & Resource Recovery	Per Item	Free	Free		
e-Waste - others	Engineering & Resource Recovery	Per Item	Free	Free		
e-waste Non-residents - Other small	Engineering & Resource Recovery	Per Item	\$ 2.00	\$ 2.00	\$ -	0.0%
e-waste Non-residents - Other large	Engineering & Resource Recovery	Per Item	\$ 3.00	\$ 3.00	\$ -	0.0%
e-waste Non-residents - refrigerators	Engineering & Resource Recovery	Per Item	\$ 5.00	\$ 5.00	\$ -	0.0%
Mulch Sales						
Delivered within Macedon Ranges Shire 6m3 loads	Engineering & Resource Recovery	Per Load 6m3	\$ 215.00	\$ 130.00	-\$ 85.00	-39.5%
Delivered within Macedon Ranges Shire 10m3 loads	Engineering & Resource Recovery	Per Load 10m3	\$ 314.00	\$ 180.00	-\$ 134.00	-42.7%
Per Cubic metre loaded by Council	Engineering & Resource Recovery	Per Cubic Metre	\$ 30.00	\$ 30.00	\$ -	0.0%
Self service - per trailer load	Engineering & Resource Recovery	Per Trailer	\$ 10.00	Free		
Gravel Pit Operations						
Crushed per tonne (external)	Facilities & Operations	Per Tonne	\$ 21.50	\$ 23.50	\$ 2.00	9.3%
Crushed per tonne (internal)	Facilities & Operations	Per Tonne	\$ 11.20	\$ 12.30	\$ 1.10	9.8%
Uncrushed per tonne (external)	Facilities & Operations	Per Tonne	\$ 13.60	\$ 15.00	\$ 1.40	10.3%
Uncrushed per tonne (Internal)	Facilities & Operations	Per Tonne	\$ 7.30	\$ 8.00	\$ 0.70	9.6%
Clay Fill per tonne	Facilities & Operations	Per Tonne	\$ 2.90	\$ 3.20	\$ 0.30	10.3%
Community Buses						
Non Community Group Booking per day	Facilities & Operations	Per Day	\$ 56.20	\$ 57.40	\$ 1.20	2.1%
Non Community Group km rate	Facilities & Operations	Per km	\$ 1.40	\$ 1.40	\$ -	0.0%
Non Community Group E-Tag	Facilities & Operations	Per E tag	\$ 16.00	\$ 16.40	\$ 0.40	2.5%
Community Group Booking	Facilities & Operations	Per Day	\$ 19.90	\$ 20.30	\$ 0.40	2.0%
Community Group km rate	Facilities & Operations	Per km	\$ 1.30	\$ 1.30	\$ -	0.0%
Community Group E-Tag	Facilities & Operations	Per E Tag	\$ 15.70	\$ 16.00	\$ 0.30	1.9%
Internal Group Booking Fee	Facilities & Operations	Per Booking	\$ 17.20	\$ 17.60	\$ 0.40	2.3%
Internal Group Km rate	Facilities & Operations	Per km	\$ 1.20	\$ 1.20	\$ -	0.0%
Bond Social Functions	Facilities & Operations	Per Function	\$ 350.00	\$ 350.00	\$ -	0.0%
Saleyards						
Lambs/Sheep - per head	Facilities & Operations	Per Head	\$ 1.40	\$ 1.40	\$ -	0.0%
Store Sheep - per head	Facilities & Operations	Per Head	\$ 1.00	\$ 1.00	\$ -	0.0%
Goats - per head	Facilities & Operations	Per Head	\$ 3.00	\$ 3.10	\$ 0.10	3.3%
Fat Cattle - per head	Facilities & Operations	Per Head	\$ 13.00	\$ 13.30	\$ 0.30	2.3%
Cow/calf - per head	Facilities & Operations	Per Head	\$ 15.00	\$ 15.30	\$ 0.30	2.0%
Bulls - per head	Facilities & Operations	Per Head	\$ 18.10	\$ 18.50	\$ 0.40	2.2%
B/Calf - per head	Facilities & Operations	Per Head	\$ 4.50	\$ 4.60	\$ 0.10	2.2%
Store Cattle - per head	Facilities & Operations	Per Head	\$ 13.00	\$ 13.30	\$ 0.30	2.3%
Truck wash Fees per minute	Facilities & Operations	Per Minute	\$ 1.50	\$ 1.55	\$ 0.05	3.3%
Horses - per head	Facilities & Operations	Per Head	\$ 39.60	\$ 40.50	\$ 0.90	2.3%
Agents fees cattle	Facilities & Operations	Per Sale	0.60%	0.62%	0.02%	3.3%
Agents fees sheep and goats	Facilities & Operations	Per Sale	0.60%	0.62%	0.02%	3.3%
Agent fees horses	Facilities & Operations	Per Sale	0.60%	0.62%	0.02%	3.3%
NLIS Buyer Fee - Cattle	Facilities & Operations	Per Sale	\$ 3.00	\$ 3.10	\$ 0.10	3.3%
NLIS Tag Fee - Cattle	Facilities & Operations	Per Sale	\$ 28.20	\$ 28.80	\$ 0.60	2.1%
NLIS Buyer Fee - Sheep	Facilities & Operations	Per Sale	\$ 1.10	\$ 1.10	\$ -	0.0%
NLIS Tag Fee - Sheep	Facilities & Operations	Per Sale	\$ 5.40	\$ 5.50	\$ 0.10	1.9%
Saddlery - per sale event	Facilities & Operations	Per Sale Event	\$ 451.00	\$ 461.00	\$ 10.00	2.2%
Private Weighing of cattle	Facilities & Operations	Per Head	\$ 5.70	\$ 5.80	\$ 0.10	1.8%
Private use of saleyards	Facilities & Operations	Per Hour	\$70.00/hour	\$70.00/hour		
Standpipe fees per kilolitre (1,000 litres)	Facilities & Operations	Per Mega Litre	\$ 4.00	\$ 4.10	\$ 0.10	2.5%
Yard usage for livestock on consignment - per head	Facilities & Operations	Per Head	\$ 2.20	\$ 2.20	\$ -	0.0%
Health						
Public Health & Wellbeing Act Registration - New Business	Safer Communities	Per Application	\$ 282.00	\$ 288.00	\$ 6.00	2.1%
Public Health & Wellbeing Act Premises Renewal of Registrations	Safer Communities	Per Registration	\$ 204.00	\$ 208.00	\$ 4.00	2.0%
Public Health & Wellbeing Act Premises Registrations - Late fee after 31 December	Safer Communities	Per Registration	\$ 112.00	\$ 114.00	\$ 2.00	1.8%
Public Health & Wellbeing Act Premises Transfer fee	Safer Communities	Per Application	\$ 102.00	\$ 104.00	\$ 2.00	2.0%
Septic Tank - New Application	Safer Communities	Per Application	\$ 705.00	\$ 734.60	\$ 29.60	4.2%
Septic Tank - Alteration to existing	Safer Communities	Per Permit	\$ 498.00	\$ 734.60	\$ 236.60	47.5%
Septic Tank - Amend permit	Safer Communities	Per Permit	\$ 146.00	\$ 149.00	\$ 3.00	2.1%
Septic Tank - minor alterations	Safer Communities	Per Permit	\$ 215.00	\$ 559.90	\$ 344.90	160.4%
Septic Tank - Search Fee	Safer Communities	Per Search	\$ 139.00	\$ 142.00	\$ 3.00	2.2%
Septic Tank - Fees for inspection	Safer Communities	Per Inspection	\$ 180.00	\$ 184.00	\$ 4.00	2.2%
Food Act Premises Renewal Fees Class 1	Safer Communities	Per Registration	\$ 494.00	\$ 505.00	\$ 11.00	2.2%
Food Act Premises Registration- New Bus Class 1	Safer Communities	Per Application	\$ 651.00	\$ 665.00	\$ 14.00	2.2%
Food Act Premises Renewal Fees Class 1 - Late Fee after 31 December	Safer Communities	Per Registration	\$ 112.00	\$ 114.00	\$ 2.00	1.8%
Food Act Premises Renewal Fees Class 2	Safer Communities	Per Registration	\$ 495.00	\$ 506.00	\$ 11.00	2.2%
Food Act Premises Registration - New Business Class 2	Safer Communities	Per Registration	\$ 651.00	\$ 665.00	\$ 14.00	2.2%
Food Act Premises Renewal Fees Class 2 - late fee after 31 December	Safer Communities	Per Registration	\$ 112.00	\$ 114.00	\$ 2.00	1.8%
Food Act Premises Renewal Fees Class 3a	Safer Communities	Per Registration	New	\$ 114.00		
Food Act Premises Registration - New Business Class 3a	Safer Communities	Per Registration	New	\$ 379.00		
Food Act Premises Renewal Fees Class 2 - late fee after 31 December	Safer Communities	Per Registration	New	\$ 539.00		
Food Act Premises Renewal Fees Class 3	Safer Communities	Per Registration	\$ 247.00	\$ 252.00	\$ 5.00	2.0%
Food Act Premises Registration - New Business Class 3	Safer Communities	Per Application	\$ 404.00	\$ 413.00	\$ 9.00	2.2%
Food Act Premises Renewal Fees Class 3 - Late fee after 31 December	Safer Communities	Per Registration	\$ 112.00	\$ 114.00	\$ 2.00	1.8%
Food Act Seasonal Sporting Club New and Renewal fee Class 2 & 3	Safer Communities	Per Registration	\$ 112.00	\$ 114.00	\$ 2.00	1.8%
Fees for Inspection requested by purchaser/solicitor	Safer Communities	Per Inspection	\$ 225.00	\$ 230.00	\$ 5.00	2.2%
Food Act Street Trader Temporary food premises fees	Safer Communities	Per Application	\$ 112.00	\$ 114.00	\$ 2.00	1.8%
Meningococcal ACWY vaccine	Safer Communities	Per vaccination	New	\$ 80.00		
Meningococcal B vaccine	Safer Communities	Per vaccination	New	\$ 125.00		
Influenza vaccine	Safer Communities	Per vaccination	New	\$ 13.00		
Varicella (Chicken Pox) vaccine	Safer Communities	Per vaccination	New	\$ 65.00		
Diphtheria, Tetanus, Whooping cough vaccine	Safer Communities	Per vaccination	New	\$ 45.00		

Appendix 2. Customer Fees and Charges 2022/23

Description of charge	Unit	Unit of Measure	2021/22 Charge (GST inc)	2022/23 Charge (GST inc)	Fee Increase or Decrease	Fee 2022/23 to 2021/22 % Change
Community Safety						
Fire Hazard re inspection Fee	Safer Communities	Per Inspection	\$ 189.00	\$ 193.00	\$ 4.00	2.1%
Domestic Animal Business re inspection fee (1st compliance re-check)	Safer Communities	Per Inspection	\$ 269.00	\$ 275.00	\$ 6.00	2.2%
Domestic Animal Business re inspection fee (non-compliance re-inspection fee 2nd and subsequent re-inspections - per visit fee)	Safer Communities	Per Inspection	\$ 524.00	\$ 536.00	\$ 12.00	2.3%
After-hours Officer attendance fee	Safer Communities	Per Attendance	\$ 83.00	\$ 85.00	\$ 2.00	2.4%
Additional officer attendance fee	Safer Communities	Per Attendance	\$ 83.00	\$ 85.00	\$ 2.00	2.4%
Cat Cage Hire Fees (per weekly hire)	Safer Communities	Per Week	\$ 11.00	\$ 11.00	\$ -	0.0%
Cat Cage on property set up fee (per Officer site visit - additional to cage hire fee)	Safer Communities	Per Cage	\$ 15.00	\$ 15.00	\$ -	0.0%
Replacement Tag and transfer from other Council areas	Safer Communities	Per Tag	\$ 8.50	\$ 8.50	\$ -	0.0%
Cat Registrations - (complete) Full	Safer Communities	Per animal	\$ 134.00	\$ 137.00	\$ 3.00	2.2%
Cat Registrations - (complete) Concession	Safer Communities	Per animal	\$ 67.00	\$ 68.50	\$ 1.50	2.2%
Cat Registrations - (desexed/microchip/etc)	Safer Communities	Per animal	\$ 44.00	\$ 45.00	\$ 1.00	2.3%
Cat Registrations - (desexed/microchip/etc) Concession	Safer Communities	Per animal	\$ 22.00	\$ 22.50	\$ 0.50	2.3%
Cat Registration - Prescribed reduced fee category other (Over 10 Years, breeding in DAB, applicable organisation)	Safer Communities	Per animal	\$ 44.00	\$ 45.00	\$ 1.00	2.3%
Cat Registration - Prescribed reduced fee category other (Over 10 Years, breeding in DAB, applicable organisation) - Concession	Safer Communities	Per animal	\$ 22.00	\$ 22.50	\$ 0.50	2.3%
Cat Registration - Initial registration for desexed cat (inc. adoptions) Waiver applied to first registration year only	Safer Communities	Per animal	Free	Free		
Cat Registration - New (initial) registration between 1 Jan to 9 April (except cats kept for breeding at DAB)	Safer Communities	Per animal	50% of full year	50% of full year		
Cat Registration - Fostered by registered foster carer (1st 12 months)	Safer Communities	Per animal	\$ 5.00	\$ 5.00	\$ -	0.0%
Dog Registrations - (complete) Full	Safer Communities	Per animal	\$ 153.00	\$ 157.00	\$ 4.00	2.6%
Dog Registrations - (complete) Pensioner	Safer Communities	Per animal	\$ 76.00	\$ 78.50	\$ 2.50	3.3%
Dog Registrations - (desexed/micro chipped/etc) Full	Safer Communities	Per animal	\$ 51.00	\$ 52.00	\$ 1.00	2.0%
Dog Registrations - (desexed/micro chipped/etc) Concession	Safer Communities	Per animal	\$ 25.00	\$ 26.00	\$ 1.00	4.0%
Dog Registration - Prescribed reduced fee category other (Over 10 Years, breeding in DAB, applicable organisation, approved obedience training)	Safer Communities	Per animal	\$ 51.00	\$ 52.00	\$ 1.00	2.0%
Dog Registration - Prescribed reduced fee category other (Over 10 Years, breeding in DAB, applicable organisation, approved obedience training) - Concession	Safer Communities	Per animal	\$ 25.00	\$ 26.00	\$ 1.00	4.0%
Dog Registration - Farm Working Dog	Safer Communities	Per animal	\$ 51.00	\$ 52.00	\$ 1.00	2.0%
Dog Registration - Farm Working Dog Concession	Safer Communities	Per animal	\$ 25.00	\$ 26.00	\$ 1.00	4.0%
Dog Registration - Assistance Dogs (Guide, Hearing) and Government Authority exemptions	Safer Communities	Per animal	FREE	FREE		
Dog Registration - Initial registration for desexed adopted dog from registered shelter Discount applied to first registration year only	Safer Communities	Per animal	\$ 17.00	\$ 17.40	\$ 0.40	2.4%
Dog Registration - New (initial) registration between 1 Jan to 9 April (Excludes Dangerous, Menacing, Restricted Breed, Guard Dogs, and dogs kept for breeding at DAB)	Safer Communities	Per animal	50% of full year	50% of full year		
Dog Registration - Fostered by registered foster carer (1st 12 months)	Safer Communities	Per animal	\$ 6.00	\$ 6.00	\$ -	0.0%
Animal Registration Renewal - Late fee	Safer Communities	Per animal	\$ 11.00	\$ 11.00	\$ -	0.0%
Impound Release Fee (from Council) - Dogs/Cats	Safer Communities	Per animal	\$ 83.00	\$ 85.00	\$ 2.00	2.4%
Pound reclaim fee (from contractor) - dogs	Safer Communities	Per animal	\$ 360.00	\$ 368.00	\$ 8.00	2.2%
Pound reclaim fee (from contractor) - cats and small domestic pets (eg. rabbits, guinea pigs, ferrets, chickens, etc.)	Safer Communities	Per animal	\$ 205.00	\$ 210.00	\$ 5.00	2.4%
Impound Release Fees - subsequent daily care fee normal impounds - Dogs/Cats/Small Animals	Safer Communities	Per animal	\$ 11.50	\$ 11.80	\$ 0.30	2.6%
Impound Release Fee (from Council) - Dogs/Cats - subsequent impoundment within 6 months of initial impoundment	Safer Communities	Per animal	\$ 166.00	\$ 170.00	\$ 4.00	2.4%
Seized dog daily care fee (investigation/case holds)	Safer Communities	Per Day	\$ 48.50	\$ 50.00	\$ 1.50	3.1%
Seized cat/small domestic pets daily care fee (investigation/case holds)	Safer Communities	Per Day	\$ 37.00	\$ 38.00	\$ 1.00	2.7%
Emergency welfare boarding	Safer Communities	Per Day	At cost	At cost		
Pound contractor - registration admin processing fee (added to price of registration)	Safer Communities	Per animal	\$ 21.00	\$ 21.50	\$ 0.50	2.4%
Microchipping Fee - Impounded Animals	Safer Communities	Per animal	\$ 67.00	\$ 70.00	\$ 3.00	4.5%
Veterinary care costs for impounded / seized animals	Safer Communities	Per animal	At cost	At cost		
Dog Registration Declared Dangerous	Safer Communities	Per animal	\$ 500.00	\$ 500.00	\$ -	0.0%
Dog Registration Declared Menacing	Safer Communities	Per animal	\$ 500.00	\$ 500.00	\$ -	0.0%
Dog Registration Restricted Breed	Safer Communities	Per animal	\$ 500.00	\$ 500.00	\$ -	0.0%
Dog Registration - Declared Dog Concession (applies to Restricted Breed and Menacing only)	Safer Communities	Per animal	\$ 250.00	\$ 256.00	\$ 6.00	2.4%
Dog Registration - Guard dog /protection trained dog	Safer Communities	Per animal	\$ 153.00	\$ 156.00	\$ 3.00	2.0%
Local Law Busking Fee (over 18yrs age)	Safer Communities	Per Permit	\$ 34.00	\$ 34.70	\$ 0.70	2.1%
Local Laws Fees - General Permit	Safer Communities	Per Permit	\$ 159.00	\$ 162.00	\$ 3.00	1.9%
Local Laws Fees - General Permit (charitable / not-for-profit one per annum)	Safer Communities	Per Permit	FREE	FREE		
Local Laws Fees - Permit to burn	Safer Communities	Per Permit	FREE	FREE		
Local Laws Fees - Additional Animal Permit (up to 5 total)	Safer Communities	Per Permit	\$ 101.50	\$ 104.00	\$ 2.50	2.5%
Local Laws Fees - Additional Animal Permit (up to 5 total) - concession rate	Safer Communities	Per Permit	New	\$ 52.00		
Local Laws Fees - Additional Animal Permit (6 or more total domestic pet keeping)	Safer Communities	Per Permit	\$ 201.00	\$ 205.00	\$ 4.00	2.0%
Local Laws Fees - Keeping of Animal Permit - Livestock	Safer Communities	Per Permit	\$ 101.50	\$ 104.00	\$ 2.50	2.5%
Local Laws Fees - Keeping of Animal Permit - Livestock - concession rate	Safer Communities	Per Permit	New	\$ 52.00		
Local Law Permit - Outdoor Dining 1-4 tables and seats	Safer Communities	Per Permit	\$ 167.00	\$ 171.00	\$ 4.00	2.4%
Local Law Permit - Outdoor Dining 5-8 tables and seats	Safer Communities	Per Permit	\$ 250.00	\$ 256.00	\$ 6.00	2.4%
Local Law Permit - Outdoor Dining 9+ tables and seats	Safer Communities	Per Permit	\$ 353.00	\$ 356.00	\$ 3.00	0.8%

Appendix 2. Customer Fees and Charges 2022/23

Description of charge	Unit	Unit of Measure	2021/22 Charge (GST inc)	2022/23 Charge (GST inc)	Fee Increase or Decrease	Fee 2022/23 to 2021/22 % Change
Local Law Permit - Ancillary furniture (eg. umbrellas, heaters, screens, plants) annual price per business	Safer Communities	Per Permit	\$ 57.00	\$ 58.00	\$ 1.00	1.8%
Local Law Permit - Goods for display 1-4 items (eg. display tables, shelves, clothes racks, etc.)	Safer Communities	Per Permit	\$ 89.00	\$ 91.00	\$ 2.00	2.2%
Local Law Permit - Goods for display 5-8 items (eg. display tables, shelves, clothes racks, etc.)	Safer Communities	Per Permit	\$ 133.00	\$ 136.00	\$ 3.00	2.3%
Local Law Permit - Goods for display 9+ items (eg. display tables, shelves, clothes racks, etc.)	Safer Communities	Per Permit	\$ 179.00	\$ 182.00	\$ 3.00	1.7%
Local Law Permit - Moveable advertising signs / flags - fee per each item (note - maximum 2 signs permitted)	Safer Communities	Per Permit	\$ 44.00	\$ 45.00	\$ 1.00	2.3%
Local Law Permit - Real Estate Signs (annual price per franchise)	Safer Communities	Per Permit	\$ 204.00	\$ 209.00	\$ 5.00	2.5%
Skip Bin Permit (domestic use 4m3 size and under)	Safer Communities	Per Permit	\$ 89.00	\$ 91.00	\$ 2.00	2.2%
Bull/Stallion Impound Release Fee (per head)(excludes transport costs)	Safer Communities	Per Head	\$ 183.00	\$ 187.00	\$ 4.00	2.2%
Other (Large) Livestock Impound Release Fee (per head)(excludes transport)(horses/cattle)	Safer Communities	Per Head	\$ 111.00	\$ 113.50	\$ 2.50	2.3%
(Medium) Livestock Impound Release Fee (per head)(excludes transport costs)(sheep/goat/alpaca/pig)	Safer Communities	Per Head	\$ 53.50	\$ 55.00	\$ 1.50	2.8%
Small animal Impound Council Release Fee (per head) (rabbit/ferret/chicken/pet birds, etc.)	Safer Communities	Per Head	\$ 27.00	\$ 28.00	\$ 1.00	3.7%
Livestock Management and Care Fee - Up to 5 head of stock daily care fee	Safer Communities	Per Day	\$ 47.00	\$ 56.00	\$ 9.00	19.1%
Livestock Management and Care Fee - Per additional head per day for more than 5 head of impounded stock	Safer Communities	Per Day	\$ 25.00	\$ 15.00	-\$ 10.00	-40.0%
Livestock transport fee	Safer Communities	Per Trip	At cost	At cost		
Owner surrender of Dog or Cat to Council (S.33A)	Safer Communities	Per Animal	\$ 83.00	\$ 84.80	\$ 1.80	2.2%
Owner surrender of animal type other than cat or dog	Safer Communities	Per Animal	New	Same as impound		
General Items Impound Fee (excludes all transport costs)	Safer Communities	Per Vehicle	\$ 87.00	\$ 89.00	\$ 2.00	2.3%
Vehicle Impound Release Fee (excludes transport and storage costs costs)	Safer Communities	Per Vehicle	\$ 215.00	\$ 220.00	\$ 5.00	2.3%
Vehicle Impound Daily Fee	Safer Communities	Per Vehicle	\$ 21.50	\$ 22.00	\$ 0.50	2.3%
Vehicle impound transport costs (includes recovery/carriage/towing)	Safer Communities	Per Vehicle	At cost	At cost		
Local Law Permit / Domestic Animal Business Registration - late renewal fee (30+ days overdue)	Safer Communities	Per Registration	\$ 26.00	\$ 26.60	\$ 0.60	2.3%
Domestic Animal Business Registration - Boarding, Pound, Shelter, Training Establishments (1 type)	Safer Communities	Per Registration	\$ 306.00	\$ 313.00	\$ 7.00	2.3%
Domestic Animal Business Registration - Boarding, Pound, Shelter, Training Establishments (add-on DAB types - fee per each additional business type)	Safer Communities	Per Registration	\$ 54.00	\$ 55.00	\$ 1.00	1.9%
Domestic Animal Business Registration - Breeding - up to 5 fertile female dogs / cats	Safer Communities	Per Registration	\$ 270.00	\$ 276.00	\$ 6.00	2.2%
Domestic Animal Business Registration - Breeding - 6 to 10 fertile female dogs / cats	Safer Communities	Per Registration	\$ 379.00	\$ 387.00	\$ 8.00	2.1%
Domestic Animal Business Registration - Breeding - 11 to 50 fertile female dogs / cats	Safer Communities	Per Registration	\$ 805.00	\$ 823.00	\$ 18.00	2.2%
Domestic Animal Business Registration - Breeding - over 50 fertile female dogs / cats	Safer Communities	Per Registration	\$ 1,074.00	\$ 1,098.00	\$ 24.00	2.2%
Foster Carer Registration	Safer Communities	Per Registration	FREE	FREE		
The Statutory charges administered by Local Laws listed are the regularly charged charges and fines. For a full list of Statutory fees and fines please see Department of Justice website for calculated penalties. Where there is a \$ range for a penalty Council charges the highest amount. Penalty fee units can be accessed at www.dtf.vic.gov.au/financial-management/indexation-fees-and-penalties .						
Home and Community Care						
Domestic Assistance- Hrly Rate (Low)	Community Care	Per Hour	\$ 9.00	\$ 9.20	\$ 0.20	2.2%
Domestic Assistance - Hrly Rate (Medium)	Community Care	Per Hour	\$ 15.60	\$ 15.90	\$ 0.30	1.9%
Domestic Assistance - Hrly Rate (High)	Community Care	Per Hour	\$ 25.80	\$ 26.40	\$ 0.60	2.3%
Personal Care - Hrly Rate (Low)	Community Care	Per Hour	\$ 5.90	\$ 6.00	\$ 0.10	1.7%
Personal Care - Hrly Rate (Medium)	Community Care	Per Hour	\$ 9.90	\$ 10.10	\$ 0.20	2.0%
Personal Care - Hrly Rate (High)*	Community Care	Per Hour	\$ 65.00	\$ 66.40	\$ 1.40	2.2%
Respite Care - Hrly Rate (Low)	Community Care	Per Hour	\$ 4.20	\$ 4.30	\$ 0.10	2.4%
Respite Care - Hrly Rate (Medium)	Community Care	Per Hour	\$ 6.20	\$ 6.30	\$ 0.10	1.6%
Respite Care - Hrly Rate (High)*	Community Care	Per Hour	\$ 64.30	\$ 65.70	\$ 1.40	2.2%
Social Support Individual Hrly Rate (Low)	Community Care	Per Hour	\$ 5.90	\$ 6.00	\$ 0.10	1.7%
Social Support Individual Hrly Rate (Medium)	Community Care	Per Hour	\$ 9.90	\$ 10.10	\$ 0.20	2.0%
Social Support Individual Hrly Rate (High)*	Community Care	Per Hour	\$ 65.00	\$ 66.40	\$ 1.40	2.2%
Domestic Assistance Core Hours	Community Care	Per Hour	\$ 62.90	\$ 64.30	\$ 1.40	2.2%
Domestic Assistance - After Hours	Community Care	Per Hour	\$ 95.70	\$ 97.80	\$ 2.10	2.2%
Domestic Assistance - Public Holidays	Community Care	Per Hour	\$ 110.00	\$ 112.00	\$ 2.00	1.8%
Personal care - core	Community Care	Per Hour	\$ 66.40	\$ 67.90	\$ 1.50	2.3%
Personal care - After Hours	Community Care	Per Hour	\$ 104.00	\$ 106.00	\$ 2.00	1.9%
Personal care - Public Holidays	Community Care	Per Hour	\$ 115.00	\$ 118.00	\$ 3.00	2.6%
Respite care - core	Community Care	Per Hour	\$ 65.70	\$ 67.10	\$ 1.40	2.1%
Respite care - After Hours	Community Care	Per Hour	\$ 98.10	\$ 100.30	\$ 2.20	2.2%
Respite care - Public Holidays	Community Care	Per Hour	\$ 115.00	\$ 118.00	\$ 3.00	2.6%
Social Support Individual - Core	Community Care	Per Hour	\$ 66.40	\$ 67.90	\$ 1.50	2.3%
Social Support Individual - After Hours	Community Care	Per Hour	\$ 104.00	\$ 106.00	\$ 2.00	1.9%
Social Support Individual - Public Holidays	Community Care	Per Hour	\$ 115.00	\$ 118.00	\$ 3.00	2.6%
Full cost travel per km	Community Care	Per Km	\$ 1.60	\$ 1.65	\$ 0.05	3.1%

* Fees for higher income bracket CHSP clients are moved to full cost recovery, following benchmarking and in line with the CHSP Client Contribution Framework.

Family & Children's Services - fees effective for period January 2023 to December 2023

4 year old Kindergarten 15 hours (billed in three instalments)	Children Youth & Family Services	Per Child	\$ 1,700.40	\$ 1,740.00	\$ 39.60	2.3%
4 year old kindergartens 15 hours - twins (billed in three instalments)	Children Youth & Family Services	Twins	\$ 2,550.60	\$ 2,610.00	\$ 59.40	2.3%
3 Year old Kindergarten - 5 Hours 2023 (billed per term)	Children Youth & Family Services	Per Child	\$ 984.00	\$ 580.00	-\$ 404.00	-41.1%
3 Year old Kindergarten - 5 Hours 2023 - twins (billed per term)	Children Youth & Family Services	Twins	New	\$ 870.00		
3 Year old Kindergarten - 7.5 Hours 2023 (billed per term)	Children Youth & Family Services	Per Child	New	\$ 870.00		
3 Year old Kindergarten - 7.5 Hours 2023 - Twins (billed per term)	Children Youth & Family Services	Twins	New	\$ 1,305.00		
Kindergarten Fee -Card account processing fee per transaction	Children Youth & Family Services	Per transaction	New	\$ 0.33		

Appendix 2. Customer Fees and Charges 2022/23

Description of charge	Unit	Unit of Measure	2021/22 Charge (GST inc)	2022/23 Charge (GST inc)	Fee Increase or Decrease	Fee 2022/23 to 2021/22 % Change
Kindergarten Fee - Visa/MastaCard processing fee per transaction	Children Youth & Family Services	Per transaction	New	1.98%		
Kindergarten Fee - Bank Account processing fee per transaction	Children Youth & Family Services	Per transaction	New	\$ -		
Preschool enrolment application fee - non-refundable	Children Youth & Family Services	Per Child	\$ 41.00	\$ 42.00	\$ 1.00	2.4%
Preschool enrolment application fee - non-refundable - health care holders	Children Youth & Family Services	Per Child	Free	Free		
Manna Gum single room hire - hour	Children Youth & Family Services	Per Hour	\$ 26.10	\$ 26.70	\$ 0.60	2.3%
Manna Gum single room hire - Day	Children Youth & Family Services	Per Day	\$ 148.00	\$ 151.00	\$ 3.00	2.0%
Manna Gum combined room hire - hour	Children Youth & Family Services	Per Hour	\$ 41.90	\$ 42.80	\$ 0.90	2.1%
Manna Gum combined room hire - Day	Children Youth & Family Services	Per Day	\$ 225.00	\$ 230.00	\$ 5.00	2.2%
30% discount for not for profit apply to these room hire rates	Children Youth & Family Services					
Freeza Events	Children Youth & Family Services	Per person	\$ 10.20	Variable		
Youth Services Camps	Children Youth & Family Services	Per person	\$ 20.40	\$ 20.80	\$ 0.40	2.0%
Youth Mental Health First Aid Training - Residents & Schools within the Shire	Children Youth & Family Services	Per person	\$ 38.30	\$ 30.00	-\$ 8.30	-21.7%
Youth Mental Health First Aid Training - Non-residents	Children Youth & Family Services	Per person	\$ 194.00	\$ 200.00	\$ 6.00	3.1%
Youth Mental Health First Aid Training - Organisations outside the Shire	Children Youth & Family Services	Per person	\$ 245.00	\$ 250.00	\$ 5.00	2.0%
Cultural Development equipment fees for hall hire-in and community events						
<i>See General Meeting Rooms & Halls Section for these types of facilities at this centre.</i>						
Kyneton Town Hall						
Hire for first 4 hours (Commercial)	Community Strengthening	Per 1/2 day	\$ 1,427.00	\$ 1,500.00	\$ 73.00	5.1%
Additional hour hire (Commercial)	Community Strengthening	Per hour	\$ 110.00	\$ 120.00	\$ 10.00	9.1%
Performance Large Groups per hour, min 4 hours Not For Profit	Community Strengthening	Per 1/2 day	\$ 186.00	\$ 190.00	\$ 4.00	2.2%
Hourly Rehearsal Large Groups (above 50 occupants or outside of office hours) Not For Profit	Community Strengthening	Per Hour	\$ 142.00	\$ 145.00	\$ 3.00	2.1%
Hourly Rehearsal Small Groups (less than 50 occupants, Office hours only) min 4 hours Not For Profit	Community Strengthening	Per Hour	\$ 109.00	\$ 112.00	\$ 3.00	2.8%
Richardson Room Not For Profit (In addition to hiring the Kyneton Town Hall)	Community Strengthening	Per Hour	\$ 84.80	\$ 87.00	\$ 2.20	2.6%
Balcony Not For Profit (When Hiring the Kyneton Town Hall)	Community Strengthening	Per Hour	\$ 84.80	\$ 87.00	\$ 2.20	2.6%
Kitchen Facilities Hire Not For Profit (When Hiring the Kyneton Town Hall)	Community Strengthening	Per Hour	\$ 164.00	\$ 168.00	\$ 4.00	2.4%
Dressing Rooms Not For Profit - per Room (When Hiring the Kyneton Town Hall)	Community Strengthening	Per Room	\$ 39.90	\$ 41.00	\$ 1.10	2.8%
Kitchen Facilities Hire	Community Strengthening	Per Day	\$ 373.00	\$ 380.00	\$ 7.00	1.9%
Technician per hour	Community Strengthening	Per Hour	\$ 61.30	\$ 63.00	\$ 1.70	2.8%
Usher per hour	Community Strengthening	Per Hour	\$ 61.30	\$ 63.00	\$ 1.70	2.8%
Ticketing fees and charges						
Commercial rate						
Ticketing / booking fee	Community Strengthening	Per Ticket	\$2.70 per ticket sold	\$2.70 per ticket sold		
Ticketing / booking fee - per complimentary ticket (max 10)	Community Strengthening	Per Ticket	\$ 1.00	\$ 1.00	\$ -	0.0%
Administration fee	Community Strengthening	Per Ticket	3.5% of gross total ticket sales	3.5% of gross total ticket sales		
Postage fee (optional)	Community Strengthening	Per Ticket	\$3 per transaction	\$3 per transaction		
Not for Profit / Community rate						
Ticketing / booking fee	Community Strengthening	Per Ticket	\$2 per ticket sold	\$2 per ticket sold		
Ticketing / booking fee - per complimentary ticket (max 10)	Community Strengthening	Per Ticket	\$ 1.00	\$ 1.00	\$ -	0.0%
Administration fee	Community Strengthening	Per Ticket	3.5% of gross total ticket sales	3.5% of gross total ticket sales		
Postage fee (optional)	Community Strengthening	Per Ticket	\$3 per transaction	\$3 per transaction		
Internal rate – Community event - priced ticket						
Ticketing / booking fee	Community Strengthening	Per Ticket	\$2 per ticket sold	\$2 per ticket sold		
Ticketing / booking fee -per complimentary ticket (max 10)	Community Strengthening	Per Ticket	\$ 1.00	\$ 1.00	\$ -	0.0%
Internal rate – Community event - Zero priced ticket						
Ticketing / booking fee	Community Strengthening	Per Ticket	\$1 per ticket sold	\$1 per ticket sold		
Ticketing / booking fee - per complimentary ticket (max 10)	Community Strengthening	Per Ticket	\$ 1.00	\$ 1.00	\$ -	0.0%
Internal rate – Commercial - priced ticket						
Ticketing / booking fee	Community Strengthening	Per Ticket	\$2.70 per ticket sold	\$2.70 per ticket sold		
Ticketing / booking fee - per complimentary ticket (max 10)	Community Strengthening	Per Ticket	\$ 1.00	\$ 1.00	\$ -	
Technical assistance						
Technician per hour	Community Strengthening	Per Hour	\$ 71.50	\$ 73.10	\$ 1.60	2.2%
Red Brick Building						
Hourly Rate (Commercial)	Community Strengthening	Per Hour	\$ 29.60	\$ 31.00	\$ 1.40	4.7%
Daily Rate (Commercial)	Community Strengthening	Per Day	\$ 164.00	\$ 170.00	\$ 6.00	3.7%
Bluestone Theatre						
Daily Rate - Rehearsals / Set up (Commercial)	Community Strengthening	Per Day	\$ 240.00	\$ 245.00	\$ 5.00	2.1%
Performance (Commercial)	Community Strengthening	Per Day	\$ 276.00	\$ 282.00	\$ 6.00	2.2%
Stage Only - set storage (Commercial)	Community Strengthening	Per Day	\$ 110.00	\$ 115.00	\$ 5.00	4.5%
Auditorium Only (Commercial)	Community Strengthening	Per Day	\$ 164.00	\$ 170.00	\$ 6.00	3.7%
Hourly (Workshops only, No audience)	Community Strengthening	Per Hour	\$ 29.60	\$ 30.00	\$ 0.40	1.4%
Blue Stone Theatre remove / reinstate seating bank	Community Strengthening	Per removal	\$ 330.00	\$ 340.00	\$ 10.00	3.0%
Museum						
Adults	Community Strengthening	Per person	\$ 5.00	\$ 5.00	\$ -	0.0%
Pension/Student (Under 5 years free)	Community Strengthening	Per person	\$ 3.00	\$ 3.00	\$ -	0.0%
Education/Schools program per student	Community Strengthening	Per Student	\$ 2.50	\$ 2.50	\$ -	0.0%
Family	Community Strengthening	Per Family	\$ 10.00	\$ 10.00	\$ -	0.0%
Group Booking with activities (per person)	Community Strengthening	Per Person	\$ 5.00	\$ 5.00	\$ -	0.0%

Appendix 2. Customer Fees and Charges 2022/23

Description of charge	Unit	Unit of Measure	2021/22 Charge (GST inc)	2022/23 Charge (GST inc)	Fee Increase or Decrease	Fee 2022/23 to 2021/22 % Change
Kyneton Mechanics Institute Theatre						
Kyneton Mechanics Institute THEATRE commercial EVENT rate	Community Strengthening	Per Event	\$ 307.00	\$ 315.00	\$ 8.00	2.6%
Kyneton Mechanics Institute THEATRE Not For Profit EVENT rate	Community Strengthening	Per Event	\$ 215.00	\$ 220.00	\$ 5.00	2.3%
Event Bond	Community Strengthening	Per Event	\$ 1,000.00	\$ 1,000.00	\$ -	0.0%
Kyneton Mechanics Institute Small Meeting Rooms						
Kyneton Mechanics Small Meeting Room / Studio per Hour	Community Strengthening	Per Hour	\$ 21.50	\$ 22.00	\$ 0.50	2.3%
Kyneton Mechanics Institute - Daily Room/Hall Charges						
Small Meeting Rooms						
Kyneton Mechanics Small Meeting Room / Studio per day	Community Strengthening	Per Day	\$ 153.00	\$ 156.00	\$ 3.00	2.0%
Large Meeting Rooms						
Kyneton Mechanics Large Meeting Room / Studio per day	Community Strengthening	Per Day	\$ 174.00	\$ 178.00	\$ 4.00	2.3%
Event Trailer Including Delivery and Pick Up (Office Hours Only / Max travel distance 40 km each way)	Community Strengthening	Per Hire	\$ 644.00	\$ 660.00	\$ 16.00	2.5%
No Discount						
Profit making organisations or those that have the capacity to pay.						
<ul style="list-style-type: none"> Commercial Enterprise Private Functions Political Parties Activities that give political advantage to a registered political party. Activities that give commercial advantage to a specific business or businesses. Activities that fall within the financial responsibility of another level of government. 						
50% Discount NFP Organisations and start-up small businesses who make a tangible contribution to the community and the regions cultural vibrancy.						
<ul style="list-style-type: none"> Community groups NFP organisations Sporting clubs Local Schools Start-up Arts based businesses Non-Government community service organisations 						
70% Discount • Events and activities in which MRSC are a formal strategic partner.						
• Events and activities undertaken as a strategic partnership with MRSC that support specific objectives within adopted Council. strategies and plans						
* Note that Council provides meeting rooms to local community groups for 12 free meeting per year						
100% Discount Where Council directly supports local groups to provide events and activities in line with the Council strategies or emergency services.						
<ul style="list-style-type: none"> Emergency Services Community NFP groups conducting meetings (up to 12 times per year). Recipients of In-Kind event support through the MRSC Events and Festivals funding program. Community groups providing an agreed return service to Council. In addition to the above groups, application for 100% in-kind venue hire subsidy can be made by formal written submission to the relevant Director. 						
* no internal fees for MRSC departments						
Recreation Reserve User Contributions and Fees						
Sporting Club annual user contribution (proportioned across all clubs and groups)	Open Space & Recreation	Per Year	\$ 35,546.00	\$ 36,328.00	\$ 782.00	2.2%
Casual Hire of Grounds (per day or part thereof) - Local community group - admission fee charged	Open Space & Recreation	Per Day	\$ 60.00	\$ 60.00	\$ -	0.0%
Casual Hire of Grounds (per day or part thereof) - Local community group - Not for Profit - no admission fee to event	Open Space & Recreation	Per Day	Free	Free		
Casual Hire of Grounds (per day or part thereof) - Commercial or Non Local Community Group - less than 150 people	Open Space & Recreation	Per Day	\$ 420.00	\$ 430.00	\$ 10.00	2.4%
Casual Hire of Grounds (per day or part thereof) - Commercial or Non Local Community Group - 150 to 599 people	Open Space & Recreation	Per Day	\$ 825.00	\$ 840.00	\$ 15.00	1.8%
Casual Hire of Grounds (per day or part thereof) - Commercial or Non Local Community Group - more than 600 people	Open Space & Recreation	Per Day	\$ 1,200.00	\$ 1,225.00	\$ 25.00	2.1%
State Sporting Associations (SSA's)/Affiliates and Local Schools - Participation or Promotional Programs that are consistent with their core function (per day or part thereof)	Open Space & Recreation	Per Day	Free	Free		
Charitable organisations - Full profits to a registered charitable organisation - (per day or part thereof)	Open Space & Recreation	Per Day	Free	Free		
Wedding & Life Celebrations/Photography in Council Reserves inc.	Open Space & Recreation	Per Day	\$ 88.00	\$ 90.00	\$ 2.00	2.3%
Botanical Gardens - Residents	Open Space & Recreation	Per Day	\$ 180.00	\$ 184.00	\$ 4.00	2.2%
Wedding & Life Celebration/Photography in Council Reserves inc. Botanical Gardens - Non Residents	Open Space & Recreation	Per Day	\$ 170.00	\$ 174.00	\$ 4.00	2.4%
Casual Hire of Grounds (per day or part thereof) - Non Local Schools	Open Space & Recreation	Per Day	\$ 170.00	\$ 174.00	\$ 4.00	2.4%
Hanging Rock Reserve User Fees						
Admission Car	Economic Development & Visitor Economy	Per Car	\$ 10.00	\$ 10.00	\$ -	0.0%
Admission Coach *	Economic Development & Visitor Economy	Per Coach	\$ 50.00	\$ 50.00	\$ -	0.0%
Admission Minibus *	Economic Development & Visitor Economy	Per Minibus	\$ 20.00	\$ 20.00	\$ -	0.0%
Admission Motorbike	Economic Development & Visitor Economy	Per Motorbike	\$ 10.00	\$ 5.00	-\$ 5.00	-50.0%
Admission Person not in car or bus	Economic Development & Visitor Economy	Per Person	\$ 4.00	\$ 5.00	\$ 1.00	25.0%
* Local School & Charity Groups - 20% discount						
Hanging Rock Reserve Site Fees Non Commercial						
Car entry fees payable at normal rates in addition to fees listed below (unless otherwise stated).						
Petanque Shelter - booking fee only. Car entries separate.	Economic Development & Visitor Economy	Per Day	\$ 140.00	\$ 143.00	\$ 3.00	2.1%
South West & South East Shelters - booking fee only. Car entries separate.	Economic Development & Visitor Economy	Per Day	\$ 90.00	\$ 92.00	\$ 2.00	2.2%
BBQ's - 2 Plates - booking fee only. Car entries separate.	Economic Development & Visitor Economy	Per BBQ	\$ 90.00	\$ 92.00	\$ 2.00	2.2%
East Paddock Shelter A - booking fee only - day time	Economic Development & Visitor Economy	Per Day	\$ 196.00	\$ 204.00	\$ 8.00	4.1%
East Paddock Shelter A - booking fee including 30 cars - day time	Economic Development & Visitor Economy	Per Day	\$ 500.00	\$ 504.00	\$ 4.00	0.8%

Appendix 2. Customer Fees and Charges 2022/23

Description of charge	Unit	Unit of Measure	2021/22 Charge (GST inc)	2022/23 Charge (GST inc)	Fee Increase or Decrease	Fee 2022/23 to 2021/22 % Change
East Paddock Shelter A - booking fee including 15 cars - day time	Economic Development & Visitor Economy	Per Day	\$ 350.00	\$ 354.00	\$ 4.00	1.1%
East Paddock Shelter B - booking fee only - day time	Economic Development & Visitor Economy	Per Day	\$ 115.00	\$ 122.00	\$ 7.00	6.1%
East Paddock Shelter B - booking fee including 30 cars - day time	Economic Development & Visitor Economy	Per Day	\$ 420.00	\$ 422.00	\$ 2.00	0.5%
East Paddock Shelter B - Booking fee including 15 cars - day time	Economic Development & Visitor Economy	Per Day	\$ 270.00	\$ 272.00	\$ 2.00	0.7%
Out of hours charge	Economic Development & Visitor Economy	Per Day	New	\$ 250.00		
Ranger supervision charge	Economic Development & Visitor Economy	Per Hour	New	\$ 110.00		
Cricket Oval (Exclusive Use) - per part or full day	Economic Development & Visitor Economy	Per Day	\$ 250.00	\$ 256.00	\$ 6.00	2.4%
Hanging Rock Reserve Site Fees Commercial						
Site reservation fee plus normal entry charge (negotiable)	Economic Development & Visitor Economy	Per Site	\$ 360.00	\$ 368.00	\$ 8.00	2.2%
Hanging Rock Reserve						
Annual Pass	Economic Development & Visitor Economy	Per Year	\$ 76.00	\$ 78.00	\$ 2.00	2.6%
1/2 Day Film Crew / Photo Shoot + Bond determined by Management. Fee may be negotiated.	Economic Development & Visitor Economy	Per 1/2 day	\$ 1,000.00	\$ 1,022.00	\$ 22.00	2.2%
Full Day Film Crew / Photo Shoot + Bond determined by Management. Fee may be negotiated.	Economic Development & Visitor Economy	Per Day	\$ 1,660.00	\$ 1,697.00	\$ 37.00	2.2%
Ranger Guided Tours (up to 40 people)	Economic Development & Visitor Economy	Per Coach	\$ 180.00	\$ 250.00	\$ 70.00	38.9%
* School 20% discount on guided tour and vehicle entry						
Nightwalks Adults	Economic Development & Visitor Economy	Per Adult	\$ 25.00	\$ 25.00	\$ -	0.0%
Nightwalks Children (per child)	Economic Development & Visitor Economy	Per Child	\$ 12.00	\$ 12.00	\$ -	0.0%
Nightwalks Family (2 Adults & 2 Children)	Economic Development & Visitor Economy	Per Family	\$ 60.00	\$ 60.00	\$ -	0.0%
Weddings and Life Celebrations	Economic Development & Visitor Economy	Per Service	\$ 500.00	\$ 850.00	\$ 350.00	70.0%
Hanging Rock Film Night						
Per paying Adult	Economic Development & Visitor Economy	Per Adult	\$ 25.00	\$ 25.00	\$ -	0.0%
Per paying Child	Economic Development & Visitor Economy	Per Child	\$ 10.00	\$ 10.00	\$ -	0.0%
Family Pass - 2 Adults, 2 Children	Economic Development & Visitor Economy	Per Family	\$ 60.00	\$ 60.00	\$ -	0.0%
Hanging Rock - Other events as they occur						
Subject to negotiation and approval by Director Planning & Environment where over \$2000. Manager under \$2000.	Economic Development & Visitor Economy	Per Event		Subject to negotiation	Subject to negotiation	
Hanging Rock Camp Out at the Rock						
Per paying Adult	Economic Development & Visitor Economy	Per Adult	\$ 23.50	\$ 25.00	\$ 1.50	6.4%
Per paying Child	Economic Development & Visitor Economy	Per Child	\$ 13.30	\$ 15.00	\$ 1.70	12.8%
Per paying Family (2 adults, 2 children)	Economic Development & Visitor Economy	Per Family	\$ 60.30	\$ 70.00	\$ 9.70	16.1%
Gisborne Fitness Centre and Kyneton Sports & Aquatic Centre Gym Fees						
3 Month Membership	Facilities & Operations	Per membership	\$ 295.00	\$ 301.00	\$ 6.00	2.0%
6 Month Membership	Facilities & Operations	Per membership	\$ 445.00	\$ 455.00	\$ 10.00	2.2%
12 Month Membership	Facilities & Operations	Per membership	\$ 760.00	\$ 777.00	\$ 17.00	2.2%
Casual Visit (Includes Gym & Sauna)	Facilities & Operations	Per Visit	\$ 9.80	\$ 10.00	\$ 0.20	2.0%
Casual Visit Gym Concession	Facilities & Operations	Per Visit	\$ 9.80	\$ 10.00	\$ 0.20	2.0%
Casual Visit Gym/Swim	Facilities & Operations	Per Visit	\$ 13.50	\$ 13.80	\$ 0.30	2.2%
Casual Visit Gym/Swim Concession	Facilities & Operations	Per Visit	\$ 12.30	\$ 12.60	\$ 0.30	2.4%
Casual Visit Aerobics	Facilities & Operations	Per Visit	\$ 10.70	\$ 10.90	\$ 0.20	1.9%
Casual Visit Aerobics Concession	Facilities & Operations	Per Visit	\$ 10.70	\$ 10.90	\$ 0.20	1.9%
Casual Circuit 1/2 Hour class	Facilities & Operations	Per Visit	\$ 8.40	\$ 8.60	\$ 0.20	2.4%
Gym Visit 10 Pass Card	Facilities & Operations	Per pass	\$ 88.20	\$ 90.10	\$ 1.90	2.2%
Gym Visit 10 Pass Card Concession	Facilities & Operations	Per pass	\$ 88.20	\$ 90.10	\$ 1.90	2.2%
Teens Hour	Facilities & Operations	Per Hour	\$ 8.40	\$ 8.60	\$ 0.20	2.4%
Teens Hours 10 Pass Card	Facilities & Operations	Per Pass	\$ 75.60	\$ 77.30	\$ 1.70	2.2%
Gym Six Month Membership Direct Debit (per fortnight)	Facilities & Operations	Per Fortnight	\$ 35.05	\$ 35.80	\$ 0.75	2.1%
Gym Direct Debit Membership 10% Concession	Facilities & Operations	Per Fortnight	\$ 31.65	\$ 32.30	\$ 0.65	2.1%
Gym Direct Debit Membership 25% Concession	Facilities & Operations	Per Fortnight	\$ 26.25	\$ 26.80	\$ 0.55	2.1%
Casual Fitness Assessment Fee	Facilities & Operations	Per Assessment	\$ 45.00	\$ 46.00	\$ 1.00	2.2%
Aerobics 10 Pass Card	Facilities & Operations	Per pass	\$ 96.30	\$ 98.40	\$ 2.10	2.2%
Aerobics 10 Pass Card Concession	Facilities & Operations	Per pass	\$ 96.30	\$ 98.40	\$ 2.10	2.2%
Strength Training Casual	Facilities & Operations	Per pass	\$ 8.40	\$ 8.60	\$ 0.20	2.4%
Strength Training 10 Pass Card	Facilities & Operations	Per pass	\$ 75.40	\$ 77.10	\$ 1.70	2.3%
Strength Training 20 Pass Card	Facilities & Operations	Per pass	\$ 134.40	\$ 137.00	\$ 2.60	1.9%
Personal Training 30 min session Member	Facilities & Operations	Per Session	\$ 45.00	\$ 46.00	\$ 1.00	2.2%
Personal Training 45 min session Member	Facilities & Operations	Per Session	\$ 65.00	\$ 66.40	\$ 1.40	2.2%
Personal Training 10 sessions 30 min Member	Facilities & Operations	Per Session	\$ 405.00	\$ 414.00	\$ 9.00	2.2%
Personal Training 10 sessions 45 min Member	Facilities & Operations	Per Session	\$ 585.00	\$ 598.00	\$ 13.00	2.2%

Appendix 2. Customer Fees and Charges 2022/23

Description of charge	Unit	Unit of Measure	2021/22 Charge (GST inc)	2022/23 Charge (GST inc)	Fee Increase or Decrease	Fee 2022/23 to 2021/22 % Change
Gisborne Aquatic Centre and Kyneton Sports & Aquatic Centre Pool Fees						
Casual Swim Adult	Facilities & Operations	Per Swim	\$ 6.90	\$ 7.10	\$ 0.20	2.9%
Casual Swim Child	Facilities & Operations	Per Swim	\$ 5.50	\$ 5.60	\$ 0.10	1.8%
Casual Swim Family	Facilities & Operations	Per Swim	\$ 20.80	\$ 21.30	\$ 0.50	2.4%
Casual Swim Full Time Student	Facilities & Operations	Per Swim	\$ 5.50	\$ 5.60	\$ 0.10	1.8%
Casual Swim Pensioner	Facilities & Operations	Per Swim	\$ 5.50	\$ 5.60	\$ 0.10	1.8%
Casual Swim Concession Adult	Facilities & Operations	Per Swim	\$ 5.50	\$ 5.60	\$ 0.10	1.8%
Casual Swim Concession Child	Facilities & Operations	Per Swim	\$ 4.80	\$ 4.90	\$ 0.10	2.1%
Casual Swim 10 Session Adult	Facilities & Operations	Per Pass	\$ 62.10	\$ 63.50	\$ 1.40	2.3%
Casual Swim 10 Session Child	Facilities & Operations	Per Pass	\$ 49.50	\$ 50.60	\$ 1.10	2.2%
Casual Swim 25 Session Adult Swim	Facilities & Operations	Per Pass	\$ 130.00	\$ 133.00	\$ 3.00	2.3%
Casual Swim 25 Session Adult Concession Swim	Facilities & Operations	Per Pass	\$ 103.50	\$ 106.00	\$ 2.50	2.4%
Parent Supervising Toddler U5	Facilities & Operations	Per Adult	\$ 5.50	\$ 5.60	\$ 0.10	1.8%
Learn to Swim School Age	Facilities & Operations	Per Lesson	\$ 16.80	\$ 17.20	\$ 0.40	2.4%
Learn to Swim Pre School Age	Facilities & Operations	Per Lesson	\$ 16.80	\$ 17.20	\$ 0.40	2.4%
Learn to Swim 2nd Child in Lesson	Facilities & Operations	Per Lesson	\$ 15.96	\$ 16.30	\$ 0.34	2.1%
Learn to Swim 3rd Child in Lesson	Facilities & Operations	Per Lesson	\$ 15.12	\$ 15.50	\$ 0.38	2.5%
LTS Re-enrolment Deposit	Facilities & Operations	Per Re-enrolment	\$ 47.00	\$ 48.00	\$ 1.00	2.1%
LTS Administration Fee	Facilities & Operations	Per Re-enrolment	\$ 49.10	\$ 50.20	\$ 1.10	2.2%
Learn to Swim Special Needs	Facilities & Operations	Per Lesson	\$ 24.10	\$ 24.60	\$ 0.50	2.1%
Learn to Swim Private Lesson	Facilities & Operations	Per Lesson	\$ 47.50	\$ 48.50	\$ 1.00	2.1%
Learn to Swim Adults	Facilities & Operations	Per Lesson	\$ 21.15	\$ 21.60	\$ 0.45	2.1%
Programs Aqua Exercise	Facilities & Operations	Per Session	\$ 13.60	\$ 13.90	\$ 0.30	2.2%
Programs Aqua Exercise Concession	Facilities & Operations	Per Session	\$ 12.50	\$ 12.80	\$ 0.30	2.4%
Programs Aqua Exercise 10 Pass Card	Facilities & Operations	Per Pass	\$ 122.40	\$ 125.00	\$ 2.60	2.1%
Programs Aqua Exercise Concession 10 Pass Card	Facilities & Operations	Per Pass	\$ 112.50	\$ 115.00	\$ 2.50	2.2%
Programs Aqua Exercise 3 Month Membership	Facilities & Operations	Per Pass	\$ 230.00	\$ 235.00	\$ 5.00	2.2%
Birthday Parties (per child)	Facilities & Operations	Per Child	\$ 18.20	\$ 18.60	\$ 0.40	2.2%
Swim Membership 12 Months Adult	Facilities & Operations	Per Year	\$ 492.00	\$ 503.00	\$ 11.00	2.2%
Swim Membership 6 Months Adult	Facilities & Operations	Per 1/2 year	\$ 297.00	\$ 304.00	\$ 7.00	2.4%
Swim Membership 3 Months Adult	Facilities & Operations	Per 3 months	\$ 189.00	\$ 193.00	\$ 4.00	2.1%
Swim Membership 12 Months Child	Facilities & Operations	Per Year	\$ 357.00	\$ 365.00	\$ 8.00	2.2%
Swim Membership 6 Months Child	Facilities & Operations	Per 1/2 year	\$ 214.00	\$ 219.00	\$ 5.00	2.3%
Swim Membership 3 Months Child	Facilities & Operations	Per 3 months	\$ 142.00	\$ 145.00	\$ 3.00	2.1%
Gym & Swim 12 Months	Facilities & Operations	Per Year	\$ 900.00	\$ 920.00	\$ 20.00	2.2%
Gym & Swim 6 Months	Facilities & Operations	Per 1/2 year	\$ 540.00	\$ 552.00	\$ 12.00	2.2%
Gym & Swim 3 Months	Facilities & Operations	Per 3 months	\$ 350.00	\$ 358.00	\$ 8.00	2.3%
Direct Debit 6 Month Membership Gym and Swim	Facilities & Operations	Per Fortnight	\$ 42.40	\$ 43.30	\$ 0.90	2.1%
Direct Debit Gym and Swim Membership 10% Concession	Facilities & Operations	Per Fortnight	\$ 38.10	\$ 38.90	\$ 0.80	2.1%
Direct Debit Gym and Swim Membership 25% Concession	Facilities & Operations	Per Fortnight	\$ 31.80	\$ 32.50	\$ 0.70	2.2%
Direct Debit Swim Membership	Facilities & Operations	Per Fortnight	\$ 23.38	\$ 23.90	\$ 0.52	2.2%
Direct Debit Swim Membership 10% Concession	Facilities & Operations	Per Fortnight	\$ 21.55	\$ 22.00	\$ 0.45	2.1%
Direct Debit Swim Membership 25% Concession	Facilities & Operations	Per Fortnight	\$ 18.00	\$ 18.40	\$ 0.40	2.2%
Family Membership 12 Months	Facilities & Operations	Per Year	\$ 1,060.00	\$ 1,083.00	\$ 23.00	2.2%
Family Membership 6 Months	Facilities & Operations	Per 1/2 year	\$ 650.00	\$ 664.00	\$ 14.00	2.2%
Family Membership 3 Months	Facilities & Operations	Per 3 months	\$ 412.00	\$ 421.00	\$ 9.00	2.2%
Direct Debit Family Swim Membership	Facilities & Operations	Per Fortnight	\$ 52.60	\$ 53.80	\$ 1.20	2.3%
Direct Debit Family Swim Membership 10% Concession	Facilities & Operations	Per Fortnight	\$ 47.30	\$ 48.30	\$ 1.00	2.1%
Direct Debit Family Swim Membership 25% Concession	Facilities & Operations	Per Fortnight	\$ 39.70	\$ 40.60	\$ 0.90	2.3%
Swimming Lesson Ratio 1:6 per lesson per student	Facilities & Operations	Per Student	\$ 10.00	\$ 10.20	\$ 0.20	2.0%
Swim Lesson Ratio 1:10 per lesson per student	Facilities & Operations	Per Student	\$ 8.70	\$ 8.90	\$ 0.20	2.3%
Full Centre Hire per hour (other group)	Facilities & Operations	Per Hour	\$ 239.00	\$ 244.00	\$ 5.00	2.1%
Full Centre Hire half day (other group)	Facilities & Operations	Per 1/2 year	\$ 729.00	\$ 745.00	\$ 16.00	2.2%
Full Centre Hire per hour (community group)	Facilities & Operations	Per Hour	\$ 179.00	\$ 183.00	\$ 4.00	2.2%
Full Centre Hire half day (community group)	Facilities & Operations	Per 1/2 year	\$ 637.00	\$ 651.00	\$ 14.00	2.2%
25m & teaching pools one hour (other group)	Facilities & Operations	Per Hour	\$ 180.00	\$ 184.00	\$ 4.00	2.2%
25m & teaching pools half day (other group)	Facilities & Operations	Per day	\$ 637.00	\$ 651.00	\$ 14.00	2.2%
25m & teaching pools one hour (school group)	Facilities & Operations	Per Hour	\$ 147.00	\$ 150.00	\$ 3.00	2.0%
25m Carnival Hire per hour	Facilities & Operations	Per Hour	\$ 123.00	\$ 126.00	\$ 3.00	2.4%
25m Carnival Student Entry Fee	Facilities & Operations	Per Student	\$ 2.80	\$ 2.90	\$ 0.10	3.6%
25m & teaching pools half day (school group)	Facilities & Operations	Per Half day	\$ 550.00	\$ 562.00	\$ 12.00	2.2%
25m Pool Lane hire per hour	Facilities & Operations	Per Hour	\$ 60.10	\$ 61.40	\$ 1.30	2.2%
25m Pool Lane hire per hour (Off Peak)	Facilities & Operations	Per Hour	\$ 48.20	\$ 49.30	\$ 1.10	2.3%
LTS Pool per hour	Facilities & Operations	Per Hour	\$ 31.40	\$ 32.10	\$ 0.70	2.2%
WWE Pool per hour	Facilities & Operations	Per Hour	\$ 44.50	\$ 45.50	\$ 1.00	2.2%
Extra staff member per hour	Facilities & Operations	Per Hour	\$ 51.00	\$ 52.10	\$ 1.10	2.2%
Access fobs	Facilities & Operations	Per Hour	\$ 7.00	\$ 7.20	\$ 0.20	2.9%
Outdoor Pools						
Casual Swim Adult	Facilities & Operations	Per Adult	\$ 5.80	\$ 5.90	\$ 0.10	1.7%
Casual Swim Child	Facilities & Operations	Per Child	\$ 4.20	\$ 4.30	\$ 0.10	2.4%
Casual Swim Full Time Student	Facilities & Operations	Per Student	\$ 4.20	\$ 4.30	\$ 0.10	2.4%
Casual Swim Pensioner	Facilities & Operations	Per Adult	\$ 4.20	\$ 4.30	\$ 0.10	2.4%
Parent Supervising Child U5	Facilities & Operations	Per Parent	\$ 4.20	\$ 4.30	\$ 0.10	2.4%
Family Swim pass	Facilities & Operations	Per Family	\$ 17.20	\$ 17.60	\$ 0.40	2.3%
Season Ticket Adult	Facilities & Operations	Per Adult	\$ 115.00	\$ 118.00	\$ 3.00	2.6%
Season Ticket Child U18	Facilities & Operations	Per Child	\$ 74.00	\$ 75.60	\$ 1.60	2.2%
Season Ticket Family	Facilities & Operations	Per Family	\$ 222.00	\$ 227.00	\$ 5.00	2.3%
Season Ticket Concession	Facilities & Operations	Per Adult	\$ 74.00	\$ 75.60	\$ 1.60	2.2%
Season Ticket pre season special	Facilities & Operations	Per Adult	\$ 106.00	\$ 108.00	\$ 2.00	1.9%
Council offers the following discounts:						
*10% Seniors Card - 25% Students, Teens, Pensioner, Carers & Corporate - 30% Staff Kiosk/Merchandise						
*50% discount for Corporate Not for Profit						
*30% Discount to Community Groups who are fundraising for good will events						
*Free use annually for each swim club to run a fundraising swimathon						
*Free use for companion card holders.						
*Incentive based pricing throughout the year to encourage sales growth/member retention including sibling discounts						
*Family is considered all those identified on an individual Medicare card						
Gisborne Community Centre						
Office One Regular (per hour)	Facilities & Operations	Per hour	\$ 18.80	\$ 19.20	\$ 0.40	2.1%
Office One Casual (per hour)	Facilities & Operations	Per hour	\$ 21.70	\$ 22.20	\$ 0.50	2.3%
Storeroom One	Facilities & Operations	Per hour	\$ 105.00	\$ 107.00	\$ 2.00	1.9%

Appendix 2. Customer Fees and Charges 2022/23

Description of charge	Unit	Unit of Measure	2021/22 Charge (GST inc)	2022/23 Charge (GST inc)	Fee Increase or Decrease	Fee 2022/23 to 2021/22 % Change
PA system hire (per hour)	Facilities & Operations	Per hour	\$ 132.00	\$ 135.00	\$ 3.00	2.3%
Buffalo Sports Stadium / Romsey Recreation Centre / Riddells Creek Leisure Centre /						
<i>See General Meeting Rooms & Halls Section below for room and associated facility rates at these centres.</i>						
Stadium Hire (Category 1 SH)						
Social Functions (session)	Facilities & Operations	Per Function	\$ 549.00	\$ 561.00	\$ 12.00	2.2%
Peak (per hour)	Facilities & Operations	Per hour	\$ 51.00	\$ 52.10	\$ 1.10	2.2%
Off Peak (per hour)	Facilities & Operations	Per hour	\$ 34.00	\$ 34.70	\$ 0.70	2.1%
Bond for Social Function	Facilities & Operations	Per Function	\$ 350.00	\$ 350.00	\$ -	0.0%
Other						
Kitchen/Kiosk (Day)	Facilities & Operations	Per Day	\$ 61.00	\$ 62.30	\$ 1.30	2.1%
Club Rooms (Half Year / Junior)	Facilities & Operations	Per half year	\$ 588.00	\$ 601.00	\$ 13.00	2.2%
Club Rooms (Year)	Facilities & Operations	Per year	\$ 1,145.00	\$ 1,170.00	\$ 25.00	2.2%
Amenities hire (year)	Facilities & Operations	Per year	\$ 338.00	\$ 345.00	\$ 7.00	2.1%
Outdoor sports courts - casual	Facilities & Operations	Per Court	\$ 25.80	\$ 26.40	\$ 0.60	2.3%
Outdoor sports courts - regular	Facilities & Operations	Per Court	\$ 15.30	\$ 15.60	\$ 0.30	2.0%
Squash Courts						
Regular Use Per Hour	Facilities & Operations	Per Hour	\$ 22.00	\$ 22.50	\$ 0.50	2.3%
Casual Use Per Hour	Facilities & Operations	Per Hour	\$ 24.50	\$ 25.00	\$ 0.50	2.0%
Junior Use Per Hour	Facilities & Operations	Per Hour	\$ 21.00	\$ 21.50	\$ 0.50	2.4%
Macedon Community Centre Stadium						
<i>See General Meeting Rooms & Halls Section for these types of facilities at this centre.</i>						
Stadium Hire (Category 1 SH)						
Social Functions	Facilities & Operations	Per Functions	\$ 549.00	\$ 561.00	\$ 12.00	2.2%
Peak (hour)	Facilities & Operations	Per hour	\$ 47.00	\$ 48.00	\$ 1.00	2.1%
Off Peak (hour)	Facilities & Operations	Per hour	\$ 30.50	\$ 31.20	\$ 0.70	2.3%
Bonds	Facilities & Operations	Per Hire	\$ 350.00	\$ 350.00	\$ -	0.0%
Other						
Kitchen Per Day	Facilities & Operations	Per Day	\$ 61.00	\$ 62.30	\$ 1.30	2.1%
Kitchen Per Day Commercial Use	Facilities & Operations	Per Use	\$ 140.00	\$ 143.00	\$ 3.00	2.1%
Bond Commercial Hirer	Facilities & Operations	Per Hire	\$ 1,000.00	\$ 1,000.00	\$ -	0.0%
GENERAL MEETING ROOMS AND HALLS						
Small Meeting Room						
<i>(up to 20 people)</i>						
Regular Use (Hour)	Facilities & Operations	Per Hour	\$ 18.70	\$ 19.10	\$ 0.40	2.1%
Casual Use (Hour)	Facilities & Operations	Per Hour	\$ 21.90	\$ 22.40	\$ 0.50	2.3%
Social / Commercial (H)our	Facilities & Operations	Per Hour	\$ 39.30	\$ 40.20	\$ 0.90	2.3%
Applicable facilities:						
<i>Buffalo Sports Stadium - Utility Room</i>						
<i>Romsey Rec Centre - Upstairs Utility Room</i>						
<i>KTSAC - The Den Squash Room</i>						
<i>Macedon Community Centre - Utility Room</i>						
<i>Gisborne Community Centre - Meeting Rooms</i>						
Multipurpose / Small Hall						
<i>(up to approx. 100 people)</i>						
Regular Use per hour	Facilities & Operations	Per hour	\$ 27.30	\$ 27.90	\$ 0.60	2.2%
Casual Use per hour	Facilities & Operations	Per hour	\$ 32.20	\$ 32.90	\$ 0.70	2.2%
Social Functions (food & drink consumed) - evening	Facilities & Operations	Per evening	\$ 316.00	\$ 323.00	\$ 7.00	2.2%
Bond	Facilities & Operations	Per Hire	\$ 350.00	\$ 350.00	\$ -	0.0%
Applicable facilities:						
<i>Buffalo Sports Stadium - Rotary Room</i>						
<i>Romsey Rec Centre - Multipurpose Room</i>						
<i>Riddells Creek Leisure Centre - Multipurpose Rm</i>						
<i>KTSAC - The Studio / Jack Walker Room</i>						
<i>Macedon Community Centre - Multipurpose Rm</i>						
<i>Gisborne Community Centre - Senior Citz Hall</i>						
Large Hall						
<i>(up to approx. 150+ people)</i>						
Regular Use per hour	Facilities & Operations	Per hour	\$ 39.80	\$ 40.70	\$ 0.90	2.3%
Casual Use per hour	Facilities & Operations	Per hour	\$ 44.30	\$ 45.30	\$ 1.00	2.3%
Social Functions (food & drink consumed) - evening	Facilities & Operations	Per evening	\$ 425.00	\$ 434.00	\$ 9.00	2.1%
Commercial Event - day	Facilities & Operations	Per day	\$ 323.00	\$ 330.00	\$ 7.00	2.2%
Community Event - day	Facilities & Operations	Per day	\$ 280.00	\$ 286.00	\$ 6.00	2.1%
Bond	Facilities & Operations	Per Hire	\$ 350.00	\$ 350.00	\$ -	0.0%
Applicable facilities:						
<i>Gisborne Community Centre - Mechanics Hall</i>						
Large Catering Kitchen						
<i>(capacity to cater for 100+)</i>						
Per Day	Facilities & Operations	Per Day	\$ 61.00	\$ 62.30	\$ 1.30	2.1%
Commercial Hire per day	Facilities & Operations	Per Day	\$ 140.00	\$ 143.00	\$ 3.00	2.1%
Bond Commercial Hire	Facilities & Operations	Per hire	\$ 1,000.00	\$ 1,000.00	\$ -	0.0%
Applicable facilities:						
<i>Gisborne Community Centre - Kitchen</i>						

** Community Meetings

Selected small meeting rooms at all facilities are available free of charge for meetings (NOT activities) for local community groups that are based in the Shire and who operate entirely on a voluntary not for profit community basis. Only groups who do not engage paid personnel may be eligible. The following conditions apply -

Conditions:

1. Limit up to 12 bookings per annum however more may be considered depending upon demand.
2. Bookings must be made at least 7 days in advance.
3. A hire form must be completed for each booking & PL insurances provided (properly constituted groups will have this).
4. Paid hirings take precedence (ie. Non paying hirer may have to reschedule/relocate booking if a paid hirer requires the room at the same time - at least 7 days notice will be provided).
5. The Facility manager has authority to determine eligibility.
6. Applicable small meetings rooms are: Gisborne Community Centre - meeting room, Buffalo Sports Stadium - front utility room, Macedon Community Centre - front utility room, Riddells Creek Leisure Centre - crèche, Romsey Recreation Centre - crèche, Kyneton Mechanics Institute - meeting room library corner (Board room).
7. Conditions subject to review after 12 months.

Appendix 2. Customer Fees and Charges 2022/23

Description of charge	Unit	Unit of Measure	2021/22 Charge (GST inc)	2022/23 Charge (GST inc)	Fee Increase or Decrease	Fee 2022/23 to 2021/22 % Change
Planning and Building Permits						
Request for Extension to Permit - First Request	Statutory Planning	Per Request	\$ 307.00	\$ 314.00	\$ 7.00	2.3%
Request for Extension to Permit - Second Request	Statutory Planning	Per Request	\$ 613.00	\$ 626.00	\$ 13.00	2.1%
Request for Extension to Permit - Third Request	Statutory Planning	Per Request	\$ 792.00	\$ 809.00	\$ 17.00	2.1%
Request to endorse amended plans	Statutory Planning	Per Request	Cost	Cost		
Secondary Consent	Statutory Planning	Per Request	\$ 273.00	\$ 279.00	\$ 6.00	2.2%
Miscellaneous Consent	Statutory Planning	Per Application	\$ 562.00	\$ 574.00	\$ 12.00	2.1%
Written Planning Enquiry	Statutory Planning	Per Enquiry	\$ 144.00	\$ 147.00	\$ 3.00	2.1%
Industrial/commercial land planning or building permit copies	Statutory Planning	Per Copy	Price on application	Price on application		
Development Plan (that does not create a road)	Statutory Planning	Per plan	\$ 562.00	\$ 574.00	\$ 12.00	2.1%
Development Plan (that does create a road)	Statutory Planning	Per plan	\$ 1,022.00	\$ 1,044.00	\$ 22.00	2.2%
Amend a development Plan	Statutory Planning	Per plan	\$ 397.00	\$ 406.00	\$ 9.00	2.3%
Residential enquiry - request for copy of Planning Permit for one dwelling and ancillary buildings and/or sheds on vacant land only.	Statutory Planning	Per Copy	\$ 182.00	\$ 186.00	\$ 4.00	2.2%
Advertising Amended S173 (maximum 10 letters)	Statutory Planning	Per Advertisement	\$ 161.00	\$ 165.00	\$ 4.00	2.5%
Advertising Amended S173 (per letter after 10)	Statutory Planning	Per Advertisement	\$ 8.60	\$ 8.80	\$ 0.20	2.3%
Planning Certificate - Urgent	Statutory Planning	Per Certificate	\$ 55.20	\$ 56.40	\$ 1.20	2.2%
Industrial/commercial pre-application planning meeting for major development - first meeting	Statutory Planning	Per meeting	\$ 204.00	\$ 208.00	\$ 4.00	2.0%
Industrial/commercial pre-application planning meeting for major development - second meeting	Statutory Planning	Per meeting	\$ 409.00	\$ 418.00	\$ 9.00	2.2%
Industrial/commercial pre-application planning meeting for major development - third and subsequent meetings	Statutory Planning	Per meeting	\$ 1,022.00	\$ 1,044.00	\$ 22.00	2.2%
Permit extension of time for 12 months	Safer Communities	Per Permit	\$ 391.00	\$ 400.00	\$ 9.00	2.3%
Building Works (Class 1A Outbuildings, sheds, fences, retaining walls) Works up to and including \$20,000	Safer Communities	Per Application	\$ 1,226.00	\$ 1,253.00	\$ 27.00	2.2%
Building Works (Class 1A Outbuildings, sheds, fences, retaining walls) Works over \$20,000	Safer Communities	Per Application	\$ 1,533.00	\$ 1,567.00	\$ 34.00	2.2%
Building Works (Class 1A New dwellings/dwelling extensions) Works up to and including \$50,000	Safer Communities	Per Application	\$ 1,799.00	\$ 1,839.00	\$ 40.00	2.2%
Building Works (Class 1A New dwellings/dwelling extensions) Works over \$50,000 up to and including \$150,000	Safer Communities	Per Application	\$ 2,024.00	\$ 2,069.00	\$ 45.00	2.2%
Building Works (Class 1A New dwellings/dwelling extensions) Works over \$150,000	Safer Communities	Per Application	\$ 2,351.00	\$ 2,403.00	\$ 52.00	2.2%
Residential style developments - Class 2	Safer Communities	Per Application	\$ 4,549.00	\$ 4,649.00	\$ 100.00	2.2%
Residential style developments - Class 3	Safer Communities	Per Application	\$ 5,637.00	\$ 5,761.00	\$ 124.00	2.2%
Residential style developments - Class 4	Safer Communities	Per Application	\$ 5,627.00	\$ 5,751.00	\$ 124.00	2.2%
Commercial and Industrial - Class 5-9 works up to and including \$50,000	Safer Communities	Per Application	\$ 1,749.00	\$ 1,787.00	\$ 38.00	2.2%
Commercial and Industrial - Class 5-9 Works \$50,000 up to and including \$150,000	Safer Communities	Per Application	\$ 1,966.00	\$ 2,009.00	\$ 43.00	2.2%
Commercial and Industrial - Class 5-9 Works over \$150,000	Safer Communities	Per Application	\$ 2,291.00	\$ 2,341.00	\$ 50.00	2.2%
Residential enquiries - building search fees and copies of plans and permits replacing to one dwelling and ancillary buildings and/or sheds on vacant land only	Safer Communities	Per Application	\$ 182.00	\$ 186.00	\$ 4.00	2.2%
Variation of Building permit	Safer Communities	Per Application	\$ 296.00	\$ 303.00	\$ 7.00	2.4%
Assessment non compliant building matter	Safer Communities	Per Assessment	Permit Fee by 200%	Permit Fee by 200%		
Additional inspections	Safer Communities	Per Inspection	\$ 220.00	\$ 225.00	\$ 5.00	2.3%
Fence inspections (including pool, barriers and retaining walls)	Safer Communities	Per Inspection	\$ 501.00	\$ 512.00	\$ 11.00	2.2%
Place of Public Entertainment - Up to 5,000 people	Safer Communities	Per Application	\$ 679.00	\$ 694.00	\$ 15.00	2.2%
Place of Public Entertainment - 5,001 to 15,000 people	Safer Communities	Per Application	\$ 940.00	\$ 961.00	\$ 21.00	2.2%
Place of Public Entertainment - greater than 15,000 people	Safer Communities	Per Application	\$ 1,778.00	\$ 1,817.00	\$ 39.00	2.2%
Liquor Licence Reports	Safer Communities	Per Application	\$ 807.00	\$ 825.00	\$ 18.00	2.2%
Application for Occupancy Permit (not associated with a Place of Public Entertainment)	Safer Communities	Per Application	\$ 307.00	\$ 314.00	\$ 7.00	2.3%
Creation of Occupancy permit or Consolidation for Commercial Buildings	Safer Communities	Per Application	\$ 1,615.00	\$ 1,651.00	\$ 36.00	2.2%
Consideration of Building Reports associated with non compliant or illegal works	Safer Communities	Per Application	\$ 613.00	\$ 626.00	\$ 13.00	2.1%
Swimming pool inspection	Safer Communities	Per Pool	\$ 501.00	\$ 512.00	\$ 11.00	2.2%
Building search fee if documentation is not available digitally	Safer Communities	Per Search	82+ hourly fee \$1,720	82+ hourly fee \$1,720		
Building / works demolition	Safer Communities	Per Application	minimum or 1% of demolition work cost	minimum or 1% of demolition work cost		
Extending a Building Permit	Safer Communities	Per Application	\$ 400.00	\$ 409.00	\$ 9.00	2.3%
Tourist signing application fee	Economic Development & Visitor Economy		\$ 94.20	\$ 96.30	\$ 2.10	2.2%
Corporate Charges						
Admin Fee - Dishonoured Payments	Finance & Reporting	Per Dishonour	\$ 11.00	\$ 11.00	\$ -	0.0%
Rate Search (10 Years)	Finance & Reporting	Per Search	\$ 31.00	\$ 32.00	\$ 1.00	3.2%
Rate Search (20 Years)	Finance & Reporting	Per Search	\$ 120.00	\$ 125.00	\$ 5.00	4.2%
Rate Search (30 Years)	Finance & Reporting	Per Search	\$ 175.00	\$ 180.00	\$ 5.00	2.9%
Re-issue Rate Notice	Finance & Reporting	Per Notice	\$ 5.50	\$ 6.00	\$ 0.50	9.1%

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