

# **Macedon Ranges Shire Council**

Coordinated by the Department of Government Services on behalf of Victorian councils



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#### **Background and objectives**

The Victorian Community Satisfaction Survey (CSS) creates a vital interface between the council and their community.

Held annually, the CSS asks the opinions of local people about the place they live, work and play and provides confidence for councils in their efforts and abilities.

Now in its twenty-sixth year, this survey provides insight into the community's views on:

- councils' overall performance, with benchmarking against State-wide and council group results
- · value for money in services and infrastructure
- community consultation and engagement
- decisions made in the interest of the community
- customer service, local infrastructure, facilities, services and
- · overall council direction.

When coupled with previous data, the survey provides a reliable historical source of the community's views since 1998. A selection of results from the last ten years shows that councils in Victoria continue to provide services that meet the public's expectations.

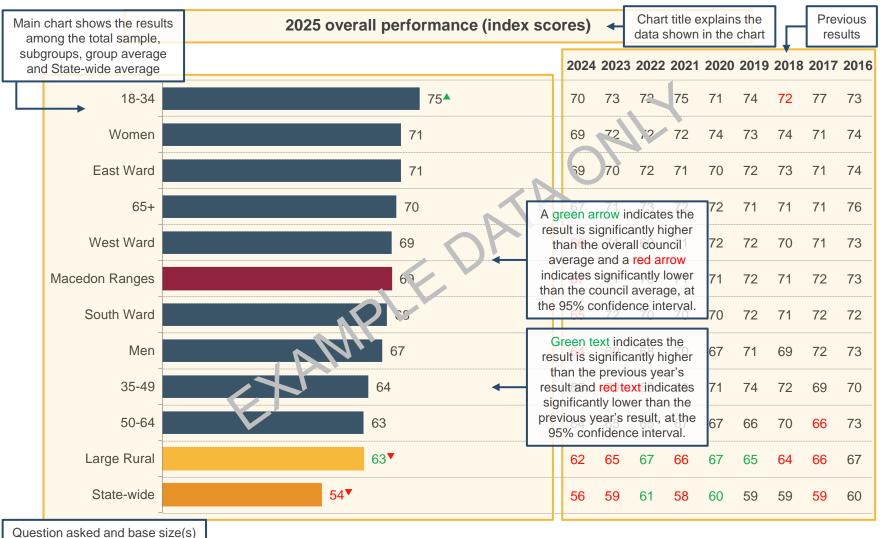
#### **Serving Victoria for 26 years**

Each year the CSS data is used to develop this State-wide report which contains all of the aggregated results, analysis and data. Moreover, with 26 years of results, the CSS offers councils a long-term measure of how they are performing – essential for councils that work over the long term to provide valuable services and infrastructure to their communities.

Participation in the State-wide Local Government Community Satisfaction Survey is optional. Participating councils have various choices as to the content of the questionnaire and the sample size to be surveyed, depending on their individual strategic, financial and other considerations.

# How to read index score charts in this report





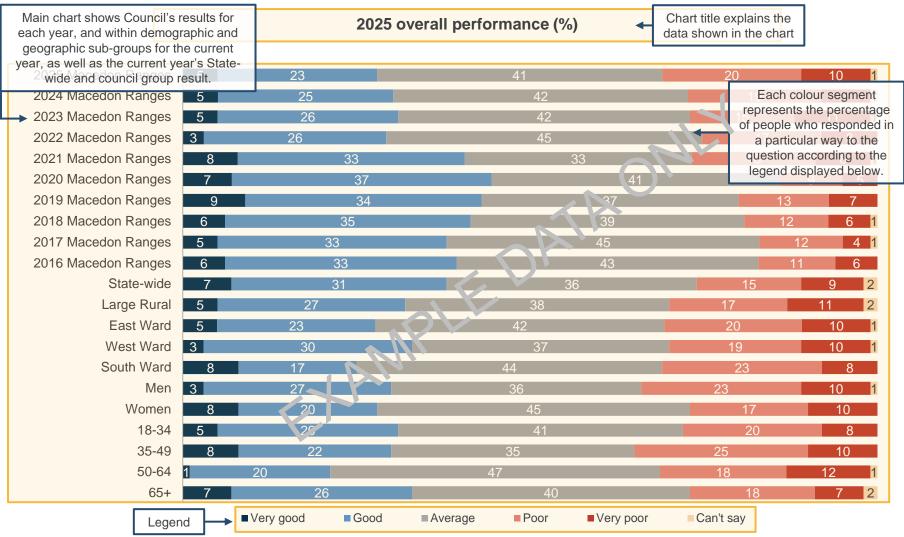
Q3. ON BALANCE, for the last twelve months, how do you feel about the performance of Macedon Ranges Shire Council, not just on one or two issues, BUT OVERALL across all responsibility areas? Has it been very good, good, average, poor or very poor?

Base: All respondents. Councils asked State-wide: 56 Councils asked group: 18

Note: Please see Appendix A for explanation of significant differences.

# How to read stacked bar charts in this report







## Macedon Ranges Shire Council – at a glance



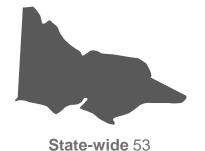
#### **Overall council performance**

Results shown are index scores out of 100.

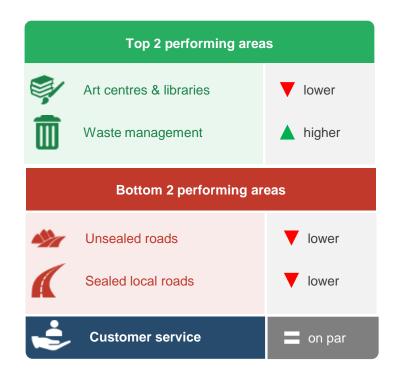


**Macedon Ranges** 49





# Council performance compared to group average



## **Summary of core measures**



#### **Index scores**



**Performance** 



money



Community

Consultation

Making Community

**Decisions** 



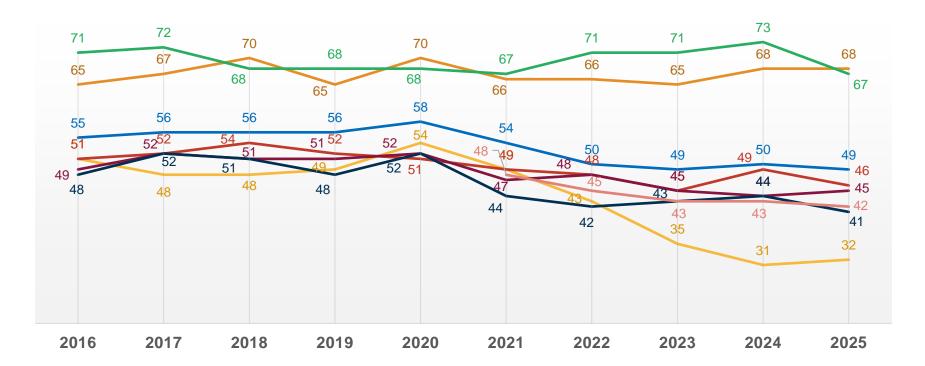








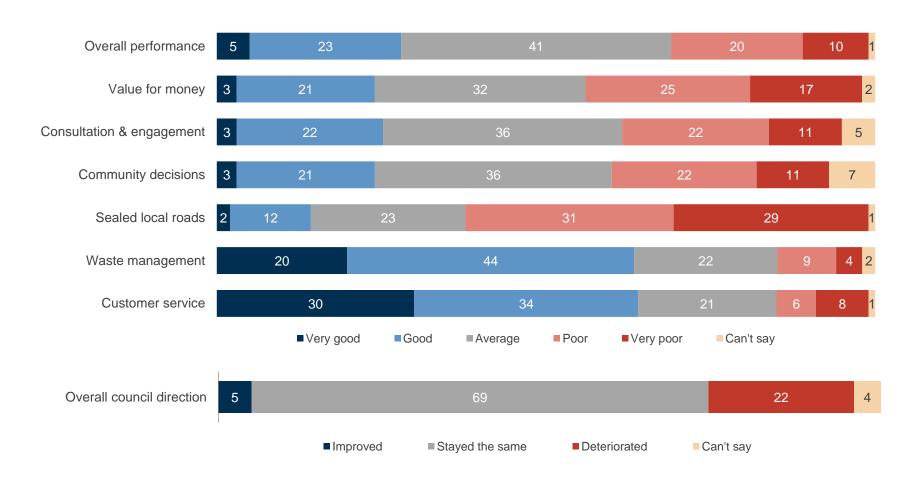
Council **Service** Direction



# **Summary of core measures**



#### Core measures summary results (%)



# **Summary of Macedon Ranges Shire Council performance**



Services		Macedon Ranges 2025	Macedon Ranges 2024	Large Rural 2025	State-wide 2025	Highest score	Lowest score
C/1	Overall performance	49	50	50	53	65+ years	50-64 years
S	Value for money	42	43	43	47	65+ years	50-64 years
+	Overall council direction	41	44	44	46	65+ years	50-64 years
	Customer service	68	68	65	66	South Ward residents	West Ward residents
<b>\$</b> /	Art centres & libraries	68	67	71	73	35-49 years	50-64 years
	Waste management	67	73	62	65	65+ years	50-64 years
<u>.</u>	Appearance of public areas	66	65	66	68	East Ward residents	50-64 years
外	Recreational facilities	66	64	65	67	South Ward residents	West Ward residents, East Ward residents, 50-64 years
立	Emergency & disaster mngt	66	64	65	65	18-34 years, South Ward residents	50-64 years
	Community & cultural	61	62	63	65	35-49 years, Women	50-64 years

# **Summary of Macedon Ranges Shire Council performance**



Services		Macedon Ranges 2025	Macedon Ranges 2024	Large Rural 2025	State-wide 2025	Highest score	Lowest score
	Enforcement of local laws	59	59	59	59	35-49 years, Women	Men, 65+ years
23	Environmental sustainability	59	61	58	59	35-49 years	50-64 years
***	Family support services	59	59	61	62	35-49 years	50-64 years
Ya	Tourism development	57	57	59	60	18-34 years	50-64 years
	Bus/community dev./tourism	56	58	55	56	18-34 years	50-64 years
MA	Elderly support services	56	54	63	63	18-34 years	West Ward residents
***	COVID-19 response	56	60	61	60	18-34 years	Men
***	Disadvantaged support serv.	54	55	58	58	18-34 years	50-64 years
	Parking facilities	53	53	50	54	East Ward residents	South Ward residents
	Informing the community	52	52	54	56	18-34 years	50-64 years

# **Summary of Macedon Ranges Shire Council performance**



Services		Macedon Ranges 2025	Macedon Ranges 2024	Large Rural 2025	State-wide 2025	Highest score	Lowest score
	Business & community dev.	52	53	55	54	18-34 years	50-64 years
	Consultation & engagement	46	49	48	50	18-34 years	50-64 years
*6	Community decisions	45	44	46	49	65+ years	50-64 years
<u>.</u>	Lobbying	45	46	47	49	65+ years	50-64 years
<b>*</b>	Slashing & weed control	44	44	46	47	18-34 years	50-64 years
	Local streets & footpaths	42	41	48	52	East Ward residents	35-49 years
<b>****</b>	Population growth	41	38	46	48	West Ward residents	South Ward residents
	Town planning policy	39	40	46	48	65+ years	50-64 years
	Planning & building permits	38	38	41	43	18-34 years	50-64 years
A	Sealed local roads	32	31	39	45	65+ years	50-64 years
	Unsealed roads	31	30	36	38	65+ years, Men	Women

#### Focus areas for the next 12 months



Overview

Perceptions of Macedon Ranges Shire Council's overall performance are in line with the previous three years' results. Perceptions of performance across most core and individual service areas evaluated are in line with last year. The exceptions are waste management and Council's COVID-19 response, where performance ratings have significantly declined.

Key influences on perceptions of overall performance

Decisions made in the interest of the community and community consultation are among Council's lower rated service areas and have the strongest influence on overall perceptions of Council performance, making these a priority for improvement. Council's unsealed roads and planning and building permits should also remain focus areas moving forward as changes here will also have a significant influence on overall perceptions and these are among Council's poorest performing areas.

Comparison to state and area grouping

Council performance is rated higher than the Large Rural group averages for waste management and parking facilities, and in line with the group average across a majority of core and individual service areas. However, Council performance is rated below the Large Rural group average in 12 out of 31 areas, and below the State-wide average in 21 areas.

Service declines and cohorts where ratings are consistently low require attention

Residents aged 50 to 64 years are the most critical of Council in 2025, providing the lowest performance ratings in 20 individual service areas. It is recommended that extra attention be paid to their key concerns and interactions with Council over the next year. Council should also work to recover from the significant decline in perceptions of its waste management this year. This is historically one of Council's strongest areas so early attention here is warranted.

# **DETAILED FINDINGS**





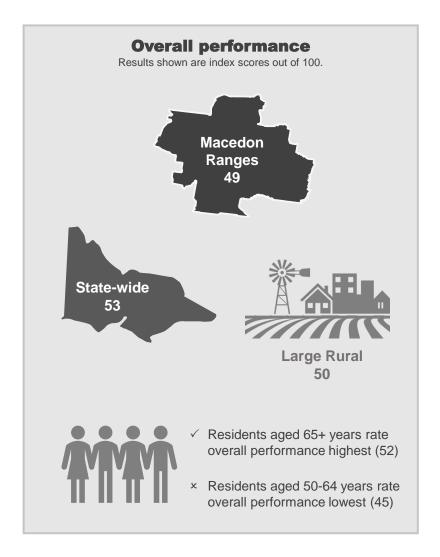
W

The overall performance index score of 49 for Macedon Ranges Shire Council is in line with the previous three years' results.

Council's overall performance is rated significantly lower (at the 95% confidence interval) than the Statewide average for councils but in line with the Large Rural group average (index scores of 53 and 50 respectively).

 No significant differences were found among residents from different geographic or demographic cohorts compared to the Council average.

Close to one quarter of residents (24%) rate the value for money they receive from Council in infrastructure and services as 'very good' or 'good'. A further 32% rate this as 'average'. Four in ten residents (42%) rate Council as 'very poor' or 'poor' on providing value for money.



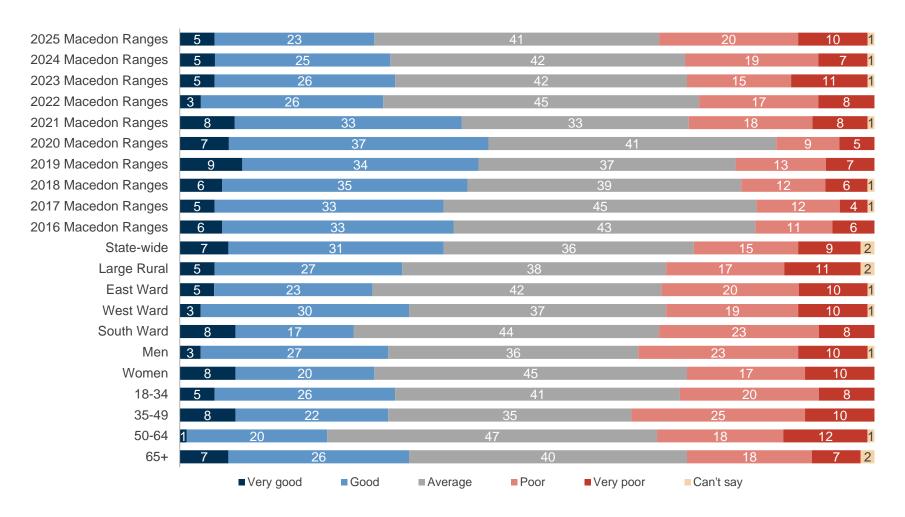


#### 2025 overall performance (index scores)





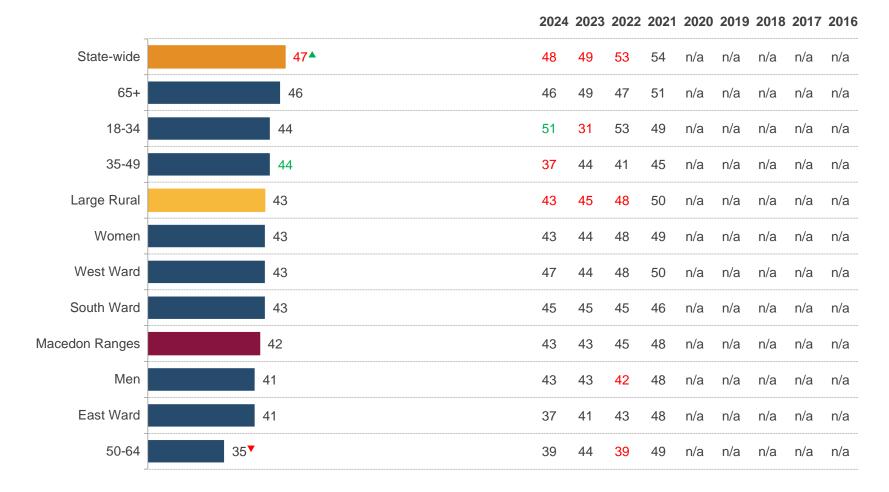
#### 2025 overall performance (%)



# Value for money in services and infrastructure



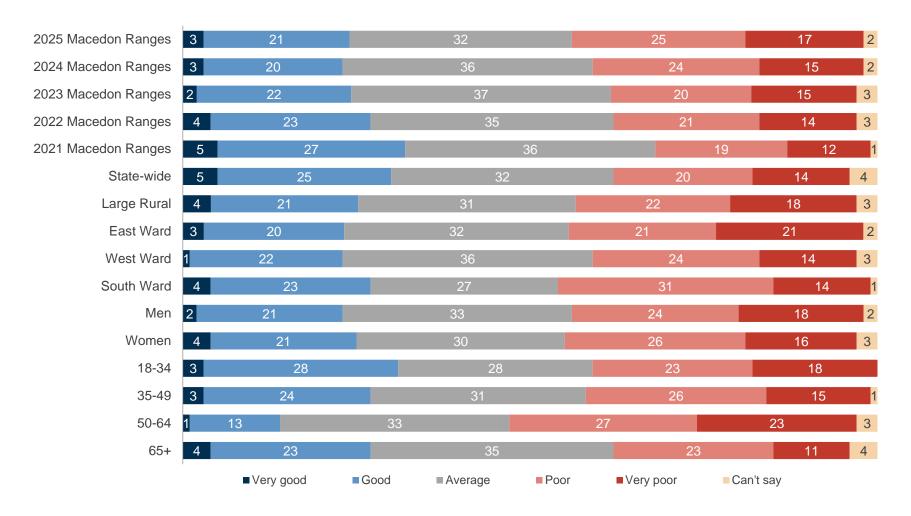
#### 2025 value for money (index scores)



# Value for money in services and infrastructure



#### 2025 value for money (%)



## **Top performing service areas**

Council performs best in the area of art centres and libraries (index score of 68) this year.

 Perceptions of performance in this area are in line with the 2024 result but significantly lower than the Large Rural group and State-wide group averages this year (index scores of 71 and 73 respectively).

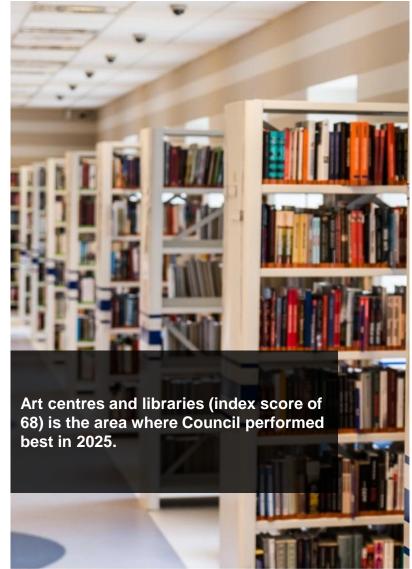
Waste management is Council's next highest rated service area (index score of 67) however performance has significantly declined in the past 12 months (down six index points).

- Contributing to this decrease are significant declines among both women and men, West Ward residents and residents aged 18 to 34 years.
- Positively, Council performs in line with the State-wide average and significantly higher than the Large Rural group average (index scores of 65 and 62 respectively).

Council also continues to perform well on the appearance of public areas, recreational facilities and emergency and disaster management (index scores of 66 for each).

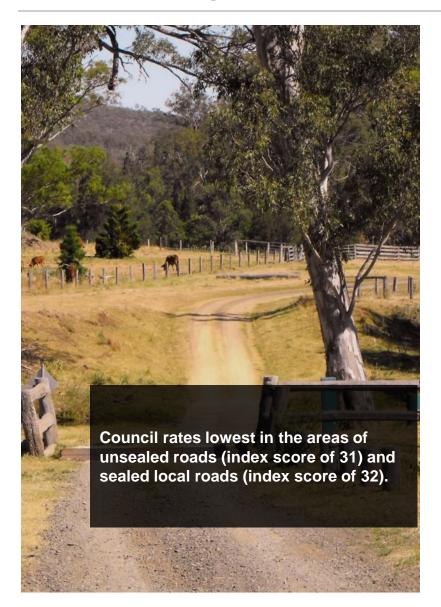
 Perceptions are significantly improved on the appearance of public areas among East Ward residents, and on recreational facilities among 35 to 49 year olds.





# Low performing service areas





Council rates lowest in the areas of unsealed roads and sealed local roads (index scores of 31 and 32 respectively). Performance ratings in these areas have been relatively steady since 2023, however higher ratings in earlier years demonstrate there is opportunity to improve.

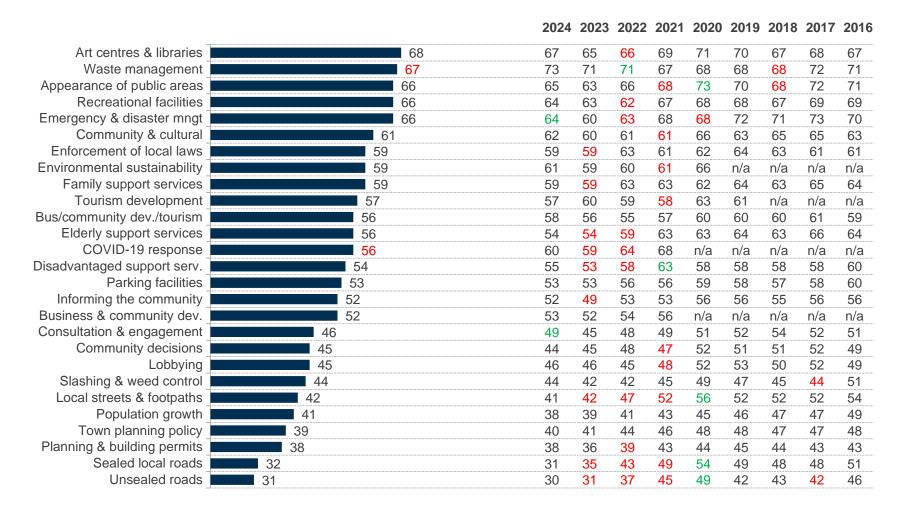
Council's next lowest rated areas are planning and building permits, town planning policy and planning for population growth (index scores of 38, 39 and 41 respectively).

- Council rates below the Large Rural group and State-wide averages for these five service areas.
- Maintenance of unsealed roads and planning and building permits each have a significant influence on Council's overall performance rating, so it will be important to address resident concerns about these service areas moving forward.
- The need for Council to remain attentive to these areas is also underpinned by the fact that sealed road maintenance (32%) and town planning / permits / red tape (16%) are the top two areas mentioned by residents as most in need of improvement.

#### Individual service area performance



#### 2025 individual service area performance (index scores)

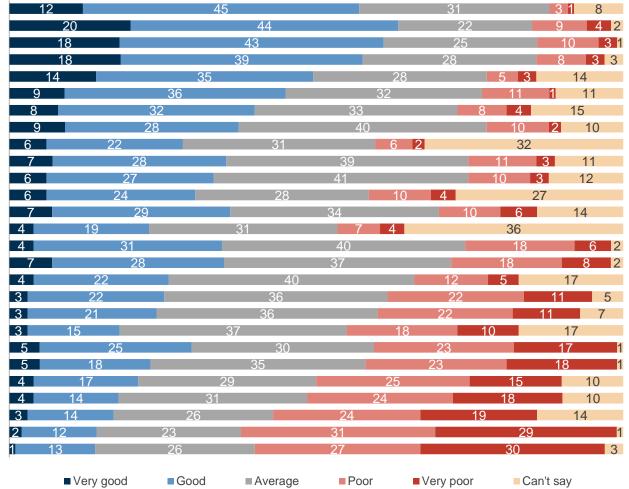


#### Individual service area performance



#### 2025 individual service area performance (%)

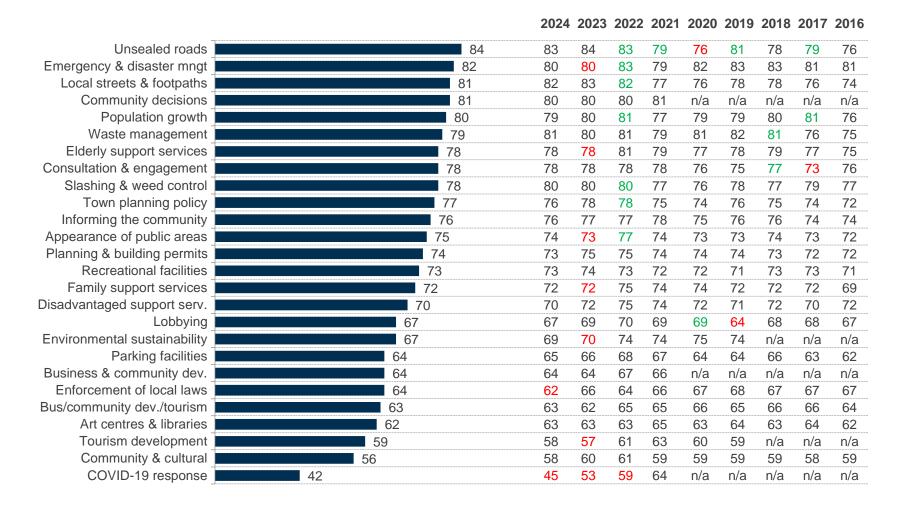
Art centres & libraries Waste management Appearance of public areas Recreational facilities Emergency & disaster mngt Community & cultural Enforcement of local laws Environmental sustainability Family support services Tourism development Bus/community dev./tourism Elderly support services COVID-19 response Disadvantaged support serv. Parking facilities Informing the community Business & community dev. Consultation & engagement 3 Community decisions Lobbying Slashing & weed control Local streets & footpaths Population growth Town planning policy Planning & building permits Sealed local roads Unsealed roads



#### Individual service area importance



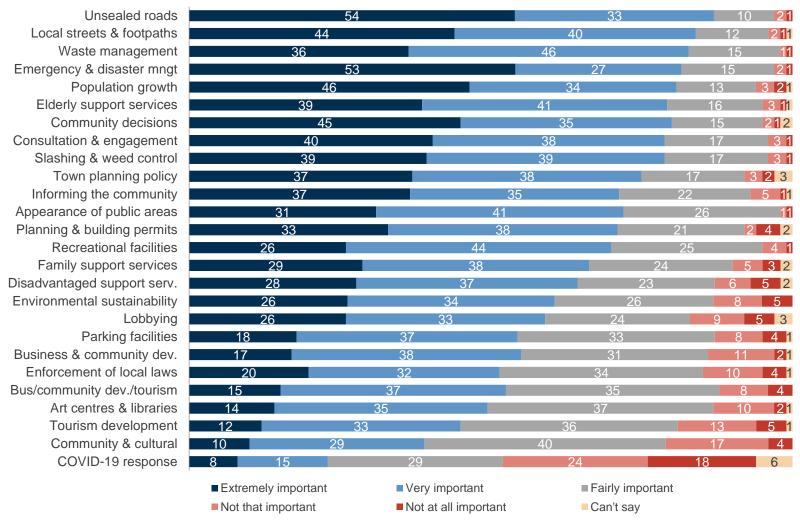
#### 2025 individual service area importance (index scores)



#### Individual service area importance



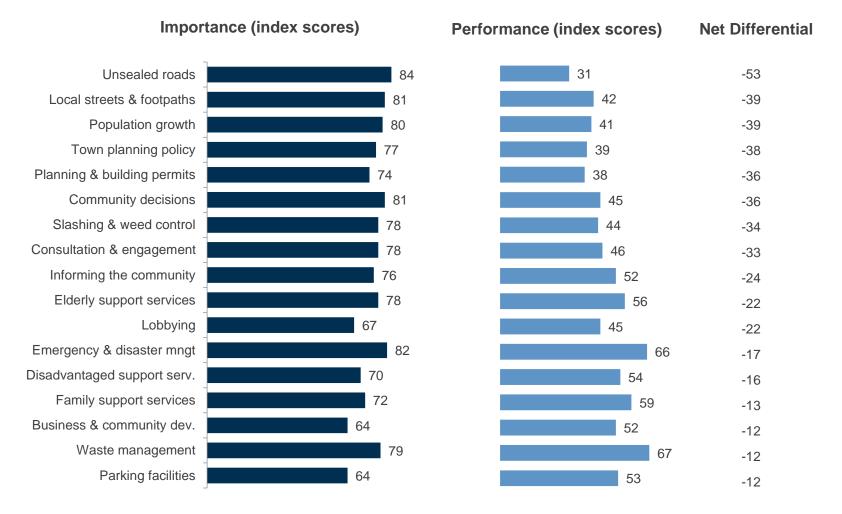
#### 2025 individual service area importance (%)



# Individual service areas importance vs performance



Service areas where importance exceeds performance by 10 points or more, suggesting further investigation is necessary.



#### Influences on perceptions of overall performance



The individual service area that has the strongest influence on the overall performance rating (based on regression analysis) is:

Decisions made in the interest of the community.

Good communication and transparency with residents about decisions Council has made in the community's interest provides the greatest opportunity to drive up overall opinion of Council's performance. Currently, performance in this area is rated as poor (index score of 45).

Following on from that, other service areas with a moderate-to-strong influence on the overall performance rating are:

- · Community consultation and engagement
- Parking facilities
- Planning and building permits
- Maintenance of unsealed roads.

Looking at these key service areas only, Council performs best on parking facilities (index score of 53), which has a relatively strong influence on the overall performance rating.

Maintaining this positive result should remain a focus – but there is greater work to be done elsewhere.

In addition to Council's decision making, most in need of attention are its community consultation, another strong influence on overall performance ratings, and the more moderate influences of planning and building permits and unsealed roads. Council performance in these areas is also rated as 'poor' (index scores of 46, 38 and 31 respectively).

It will be important to engage with residents on key local issues, and to attend to their concerns about Council's planning and building permit system and the condition of its unsealed roads to help improve overall ratings of performance.

## Regression analysis explained



We use regression analysis to investigate which individual service areas such as community consultation and the condition of sealed local roads (the independent variables) are influencing respondent perceptions of overall council performance (the dependent variable).

In the charts that follow:

- The horizontal axis represents Council's performance index score for each individual service.
   Service areas appearing on the right side of the chart have a higher index score than those on the left.
- The vertical axis represents the Standardised Beta Coefficient from the multiple regression performed.
   This measures the contribution of each service area to the model. Service areas near the top of the chart have a greater positive effect on overall performance ratings than those located closer to the axis.

The regressions are shown on the following two charts.

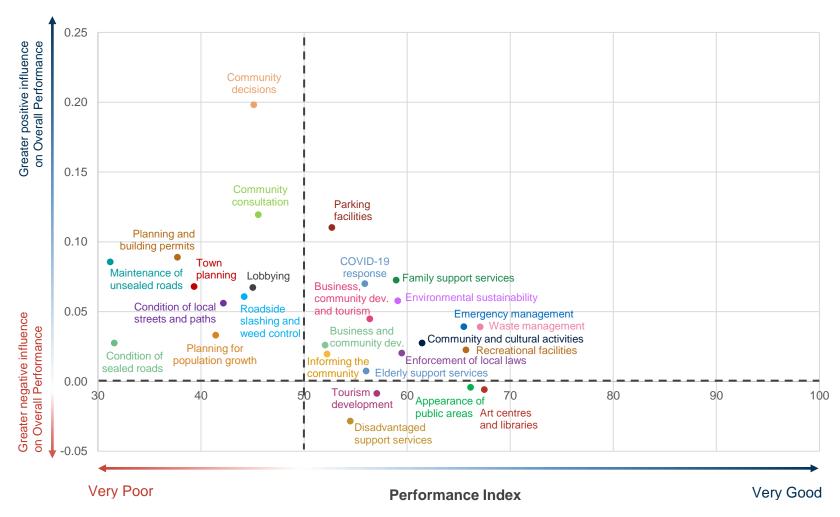
- The first chart shows the results of a regression analysis of all individual service areas selected by Council.
- 2. The second chart shows the results of a regression performed on a smaller set of service areas, being those with a moderate-to-strong influence on overall performance. Service areas with a weaker influence on overall performance (i.e. a low Standardised Beta Coefficient) have been excluded from the analysis.

Key insights from this analysis are derived from the second chart.

## Influence on overall performance: all services



#### 2025 regression analysis (all services)

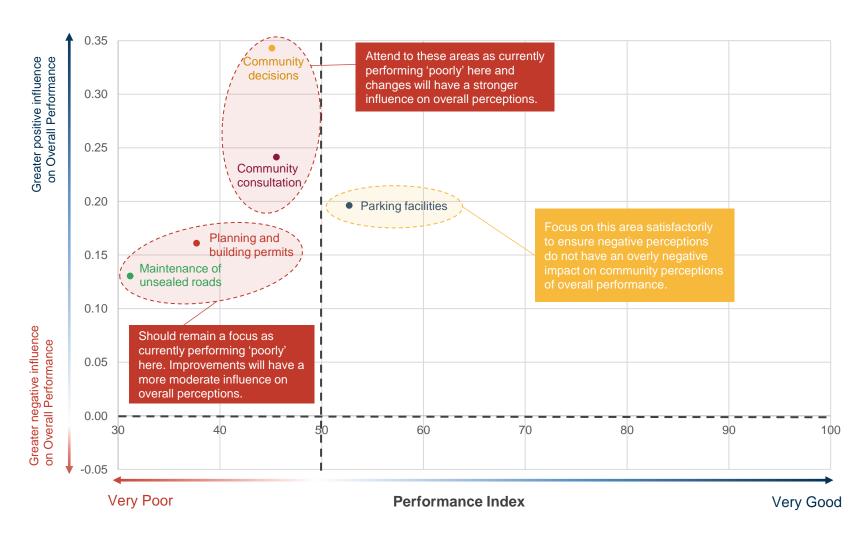


The multiple regression analysis model above (all service areas) has an  $R^2$  value of 0.673 and adjusted  $R^2$  value of 0.649, which means that 65% of the variance in community perceptions of overall performance can be predicted from these variables. The overall model effect was statistically significant at p = 0.0001, F = 28.38. This model should be interpreted with some caution as some data is not normally distributed and not all service areas have linear correlations.

# Influence on overall performance: key services



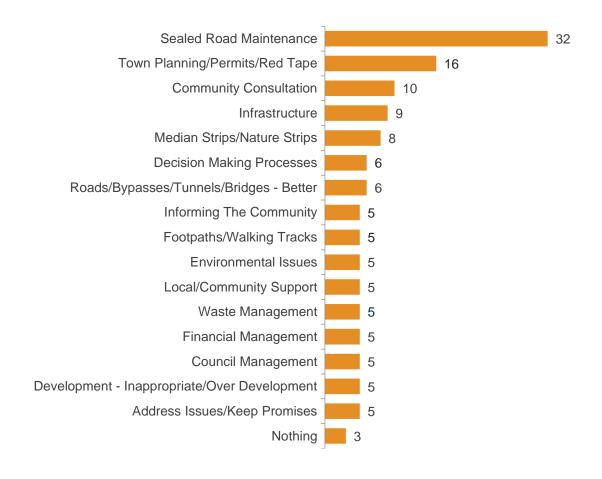
#### 2025 regression analysis (key services)



# **Areas for improvement**



# 2025 areas for improvement (%) - Top mentions only -





# **Customer service**

#### **Contact with council and customer service**

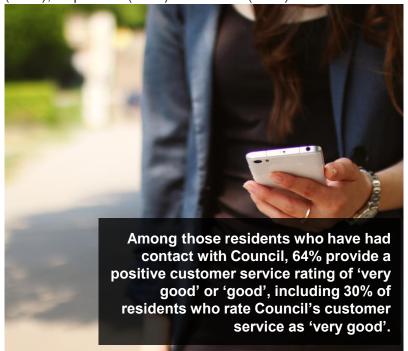


#### Contact with council

Seven in 10 residents (70%) had contact with Council in the last 12 months. Rate of contact has been steadily recovering for the past three years, after a small post-COVID-19 decline.

 Rate of contact was highest for 35 to 49 year olds (76%) and lowest for residents aged 65 years and over (65%).

The most common methods of contact were telephone (40%), in-person (32%) and email (28%).



#### **Customer service**

Council's customer service index score of 68 is unchanged from the 2024 result. Ratings of customer service have been relatively stable over the years.

Council's customer service is rated in line with the State-wide and Large Rural group averages (index scores of 66 and 65 respectively).

 Ratings are significantly higher than the Council average among South Ward residents (index score of 74) and lowest among West Ward residents (index score of 64).

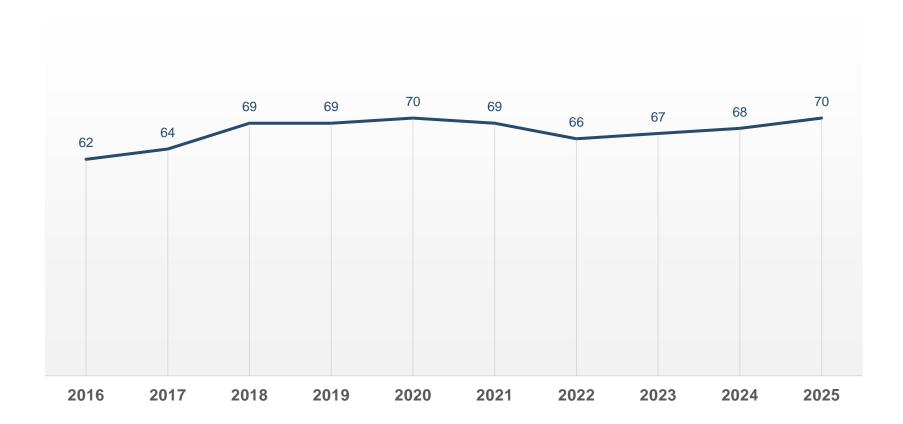
Among those residents who have had contact with Council, a majority (64%) rate customer service as 'very good' or 'good' in 2025.

Of the more frequently used channels, residents who interact with Council in-person or via telephone provide high customer service ratings (index scores of 75 and 70 respectively). However, ratings are relatively lower for email (index score of 59), indicating that Council should focus on improving customer service interactions via this channel.

#### **Contact with council**



# 2025 contact with council (%) Have had contact



## **Contact with council**



### 2025 contact with council (%)



## **Customer service rating**



### 2025 customer service rating (index scores)



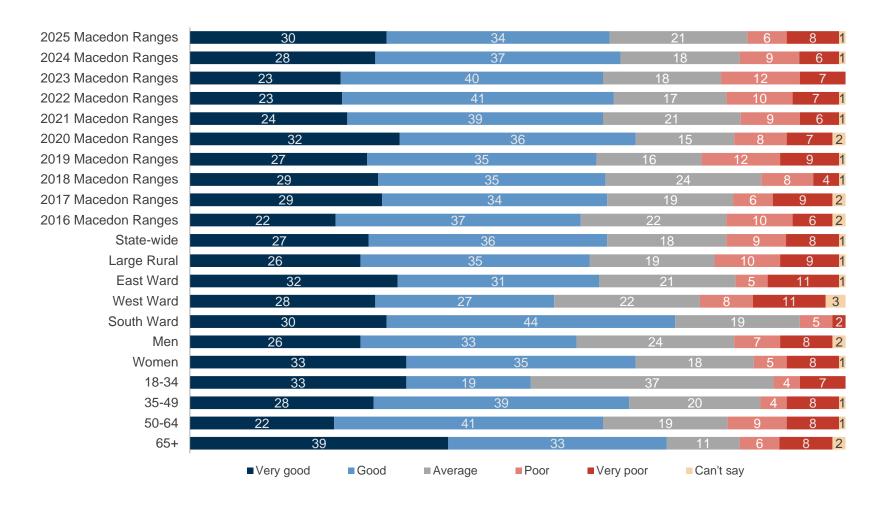
Q5c. Thinking of the most recent contact, how would you rate Macedon Ranges Shire Council for customer service? Please keep in mind we do not mean the actual outcome but rather the actual service that was received. Base: All respondents who have had contact with Council in the last 12 months.

Note: Please see Appendix A for explanation of significant differences.

## **Customer service rating**



### 2025 customer service rating (%)



## **Method of contact with council**



## 2025 method of contact (%)















**In Person** 

**In Writing** 

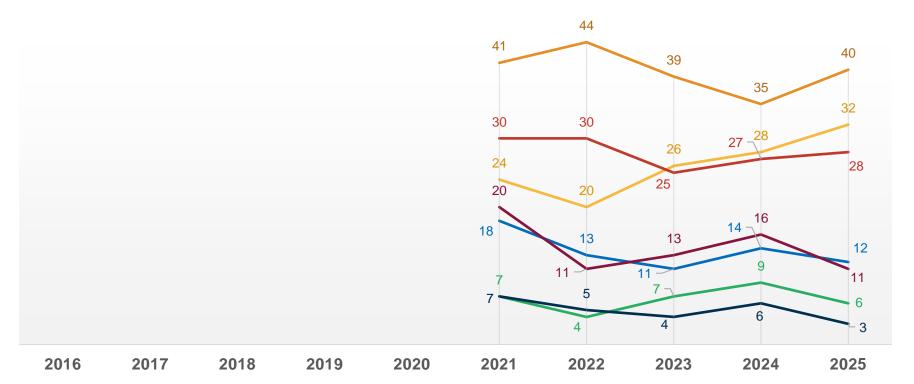
By Telephone

By Text Message

By Email

Via Website

By Social Media



## **Customer service rating by method of last contact**



### 2025 customer service rating (index score by method of last contact)



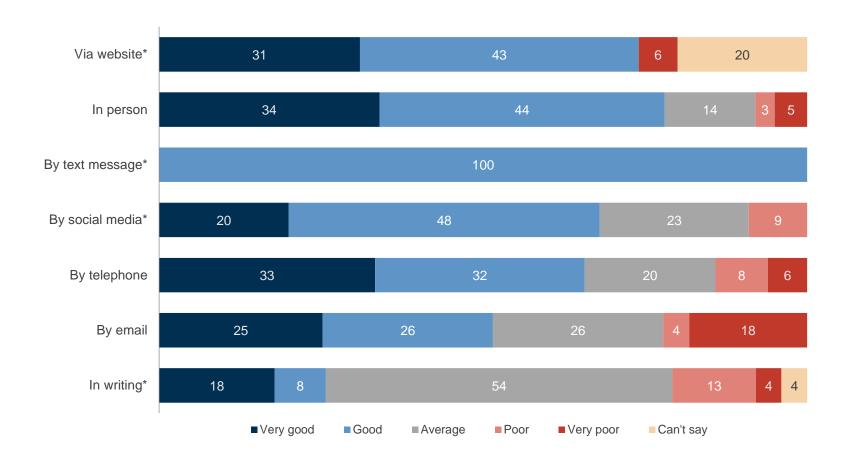
Q5c. Thinking of the most recent contact, how would you rate Macedon Ranges Shire Council for customer service? Please keep in mind we do not mean the actual outcome but rather the actual service that was received. Base: All respondents who have had contact with Council in the last 12 months. Councils asked State-wide: 24 Councils asked group: 9

Note: Please see Appendix A for explanation of significant differences.

## **Customer service rating by method of last contact**



2025 customer service rating (% by method of last contact)



Q5c. Thinking of the most recent contact, how would you rate Macedon Ranges Shire Council for customer service? Please keep in mind we do not mean the actual outcome but rather the actual service that was received.

Base: All respondents who have had contact with Council in the last 12 months.

Councils asked State-wide: 24 Councils asked group: 9

\*Caution: small sample size < n=30



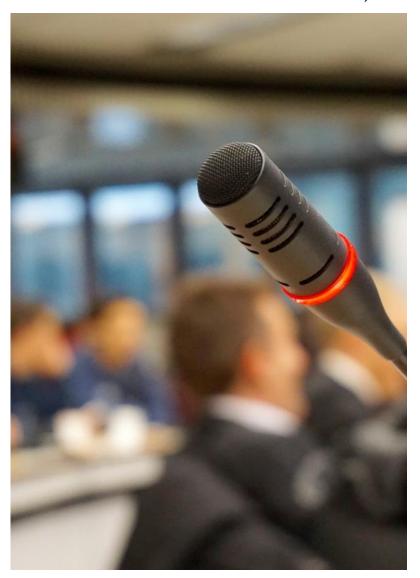
## Communication

W

The best form of communication about Council news and information and upcoming events continues to be a Council newsletter sent via email (35%), followed by a newsletter sent via mail (28%).

These are preferred well ahead of other options, such as social media (11%), advertising in a local newspaper (10%) and text message (8%).

- Those aged <u>under 50 years</u> continue to prefer a Council newsletter sent via email (37%, unchanged from 2024), followed by a newsletter sent via mail (28%, up seven percentage points), and social media (13%, down seven points).
- Those aged <u>50 years or older</u> also continue to prefer a Council newsletter sent via email (34%) ahead of those sent via mail (28%), followed by advertising in a local newspaper (12%) and social media (9%).



## **Best form of communication**



## 2025 best form of communication (%)



Advertising in a Local Newspaper

Note: 'Social Media' was included in 2019.



Council Newsletter via Mail



Council Newsletter via Email



Council Newsletter as Local Paper Insert



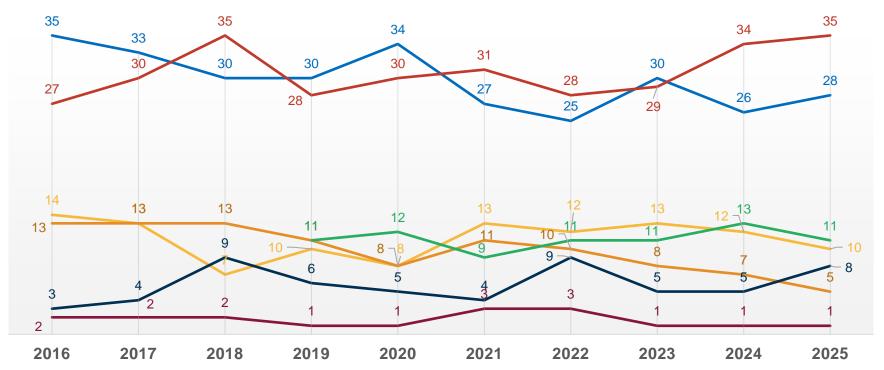
Council Website



Text Message



Social Media



Q13. If Macedon Ranges Shire Council was going to get in touch with you to inform you about Council news and information and upcoming events, which ONE of the following is the BEST way to communicate with you?

Base: All respondents. Councils asked State-wide: 33 Councils asked group: 9

## **Best form of communication: under 50s**



### 2025 under 50s best form of communication (%)



Advertising in a Local Newspaper

Note: 'Social Media' was included in 2019.



Council **Newsletter** via Mail



Council **Newsletter** via Email



Council **Newsletter** as **Local Paper Insert** 



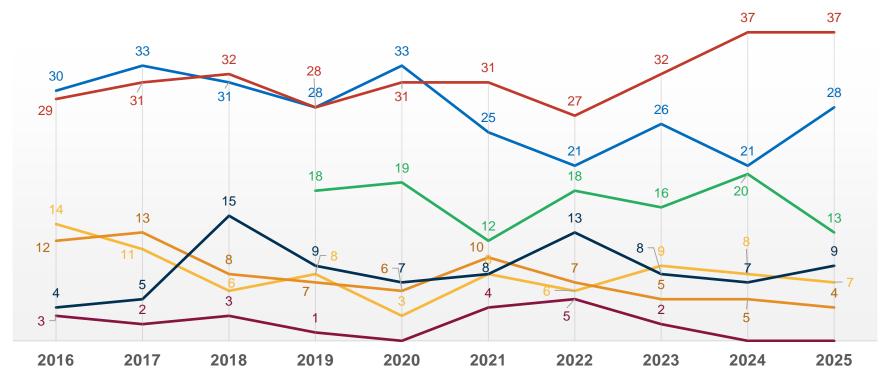
Council Website



**Text** Message



Social Media



Q13. If Macedon Ranges Shire Council was going to get in touch with you to inform you about Council news and information and upcoming events, which ONE of the following is the BEST way to communicate with you? Base: All respondents aged under 50. Councils asked State-wide: 33 Councils asked group: 9

## **Best form of communication: 50+ years**



## 2025 50+ years best form of communication (%)



Advertising in a Local Newspaper



Council Newsletter via Mail



Council Newsletter via Email



Council Newsletter as Local Paper Insert



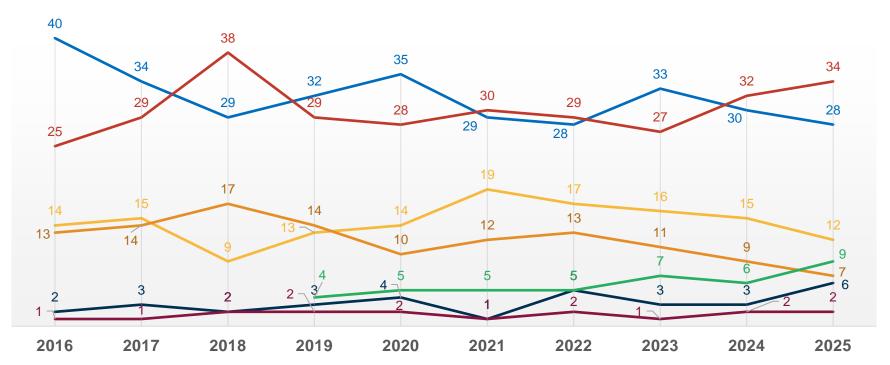
Council Website



Text Message



Social Media



Q13. If Macedon Ranges Shire Council was going to get in touch with you to inform you about Council news and information and upcoming events, which ONE of the following is the BEST way to communicate with you?

Base: All respondents aged 50+ years. Councils asked State-wide: 33 Councils asked group: 9

Note: 'Social Media' was included in 2019.



## **Council direction**

W

Council's overall direction index score of 41 has been relatively steady in recent years, following a significant decline in 2021. However, this represents Council's lowest rating in a decade.

 Council is rated significantly lower than the Statewide and Large Rural group averages (index scores of 46 and 44 respectively).

Over the last 12 months, 69% of residents believe that the direction of Council's overall performance has stayed the same. Just 5% believe this has improved, and over four times as many believe Council direction has deteriorated (22%).

- Residents aged 65 years and over provide Council's highest rating for overall direction (index score of 46).
- Residents aged 50 to 64 years rate this significantly lower than the Council average (index score of 35).



## **Overall council direction last 12 months**



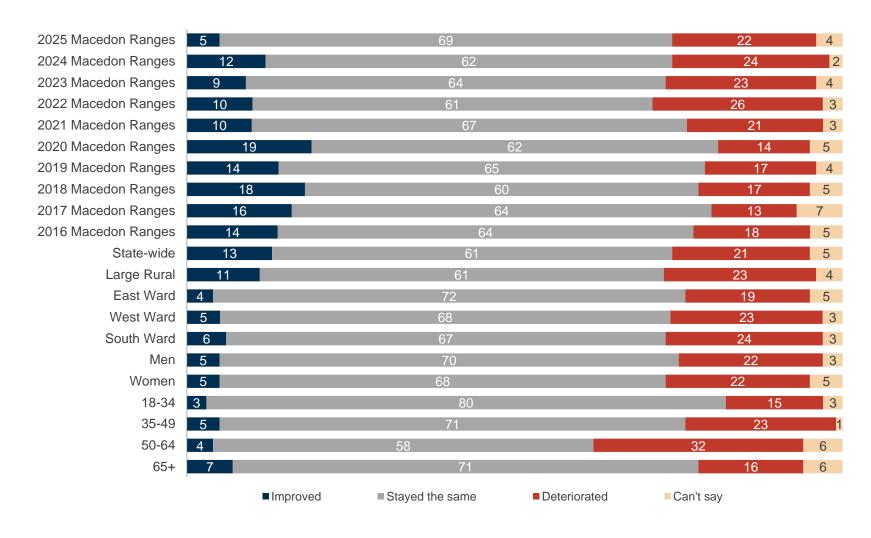
### 2025 overall council direction (index scores)



## **Overall council direction last 12 months**



### 2025 overall council direction (%)



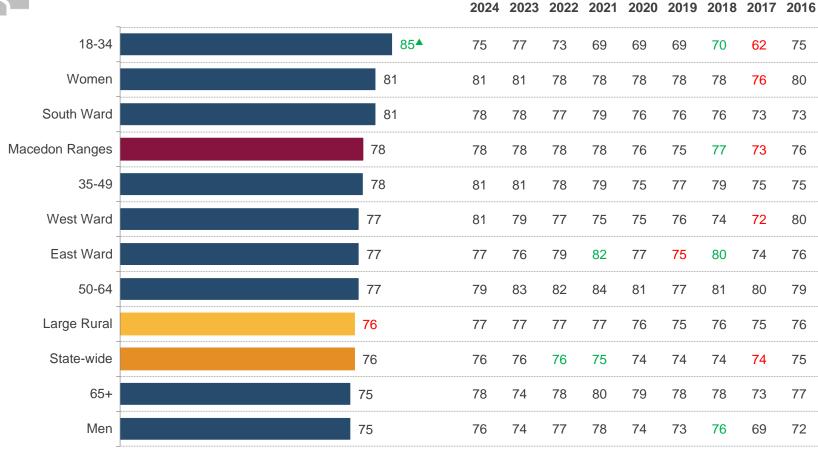


## **Community consultation and engagement importance**





2025 consultation and engagement importance (index scores)

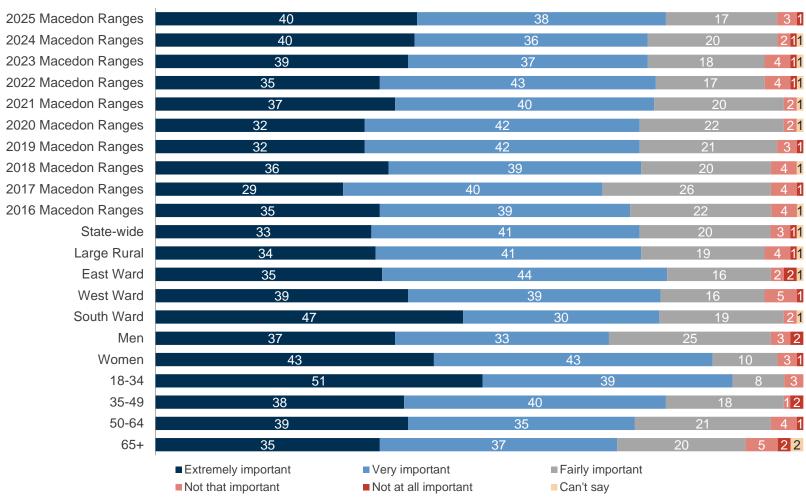


## **Community consultation and engagement importance**





#### 2025 consultation and engagement importance (%)



## Community consultation and engagement performance





### 2025 consultation and engagement performance (index scores)

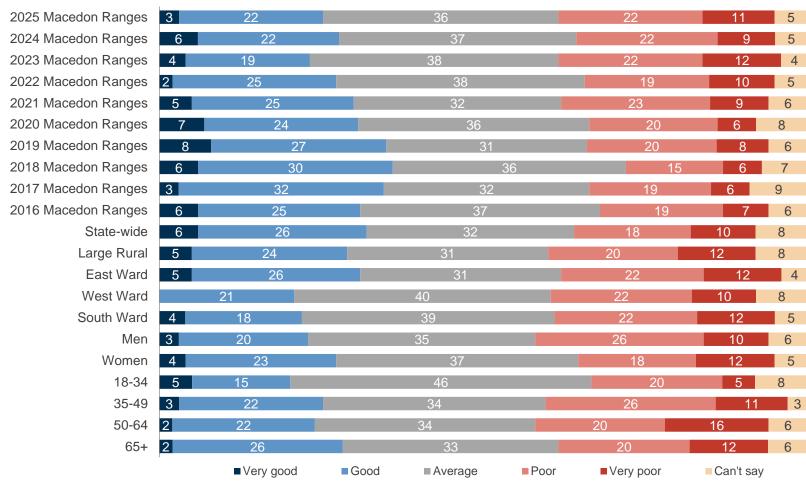


## Community consultation and engagement performance





#### 2025 consultation and engagement performance (%)

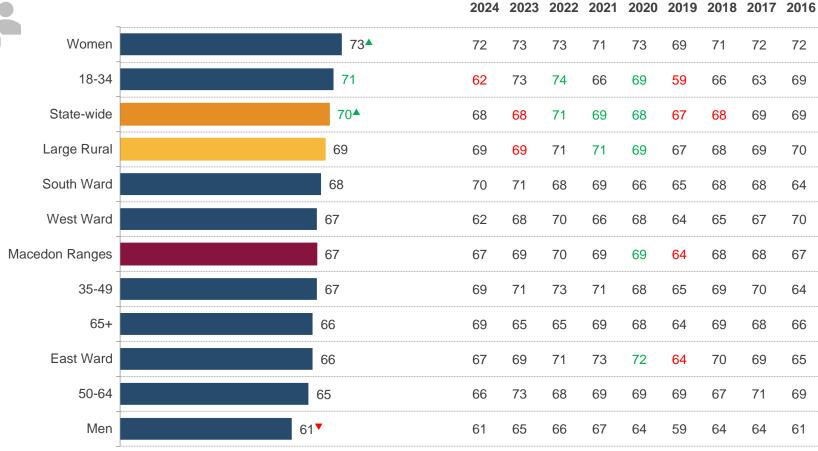


## Lobbying on behalf of the community importance





### 2025 lobbying importance (index scores)

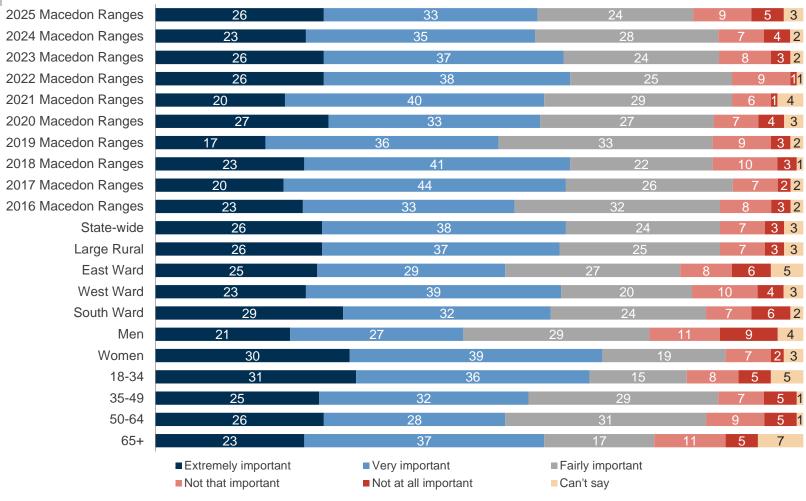


## Lobbying on behalf of the community importance





### 2025 lobbying importance (%)

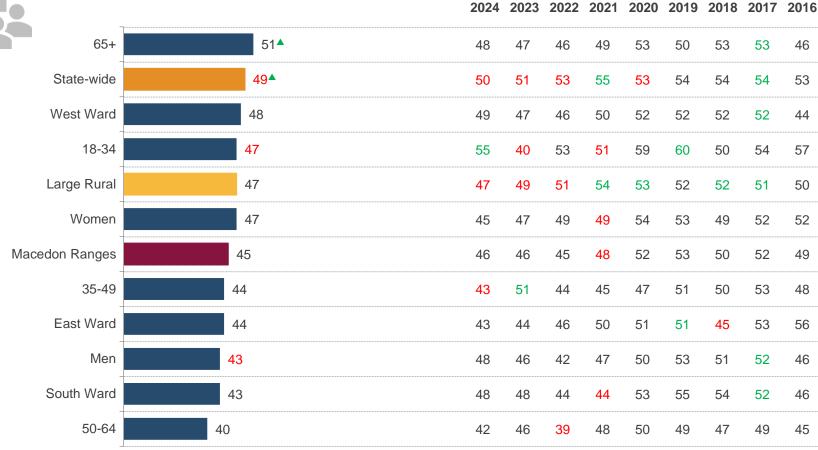


## Lobbying on behalf of the community performance





### 2025 lobbying performance (index scores)

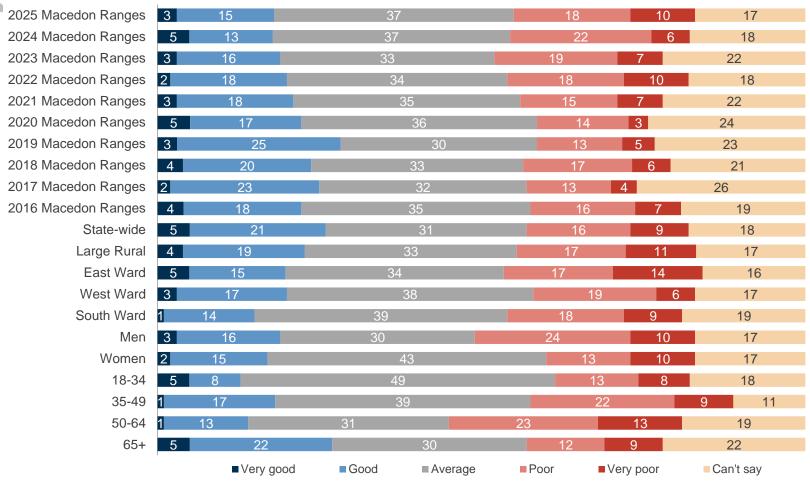


## Lobbying on behalf of the community performance





#### 2025 lobbying performance (%)

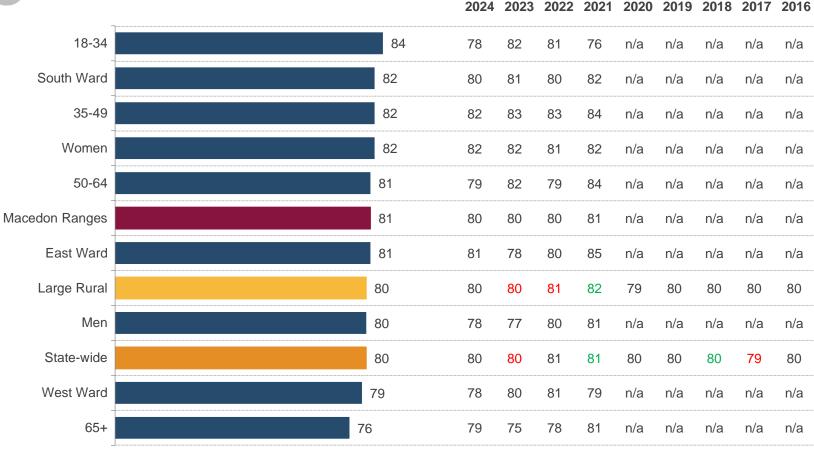


# **Decisions made in the interest of the community importance**





#### 2025 community decisions made importance (index scores)

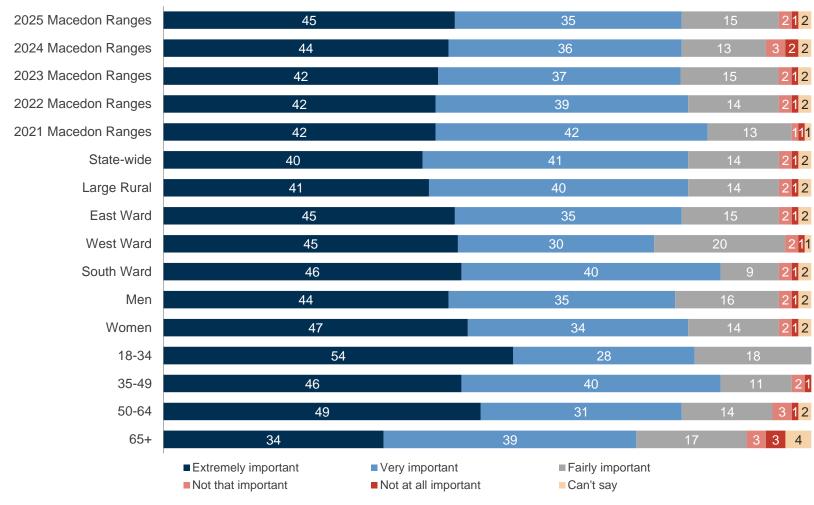


# **Decisions made in the interest of the community importance**





#### 2025 community decisions made importance (%)

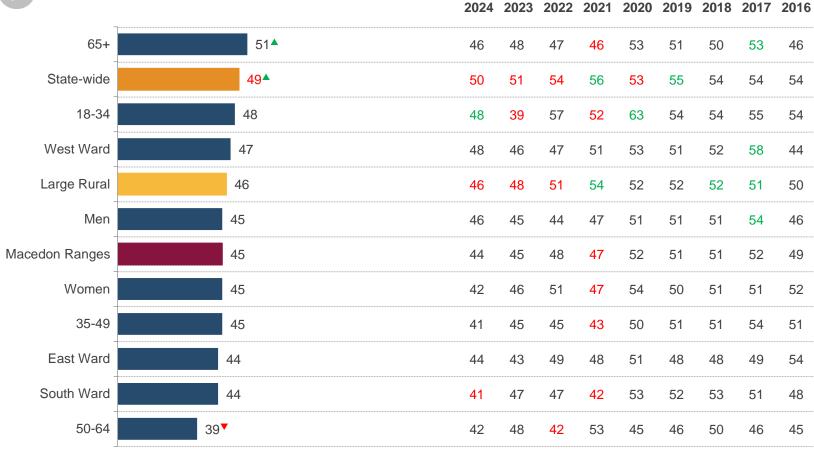


# **Decisions made in the interest of the community performance**





#### 2025 community decisions made performance (index scores)

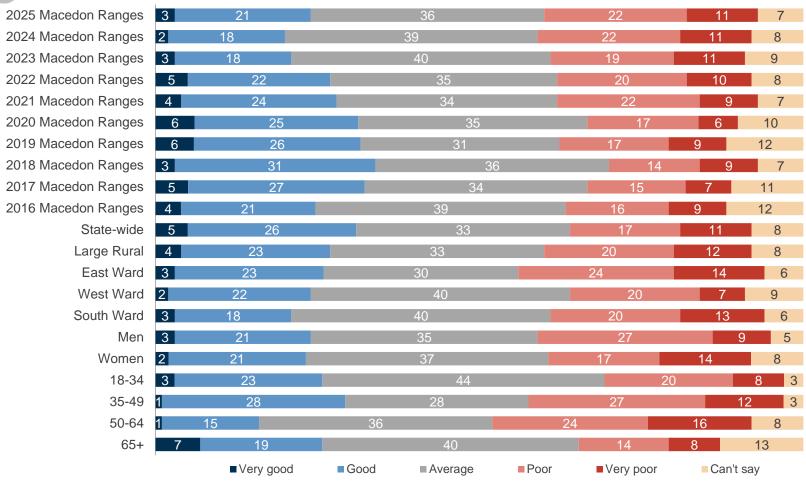


# **Decisions made in the interest of the community performance**





#### 2025 community decisions made performance (%)



# The condition of sealed local roads in your area performance





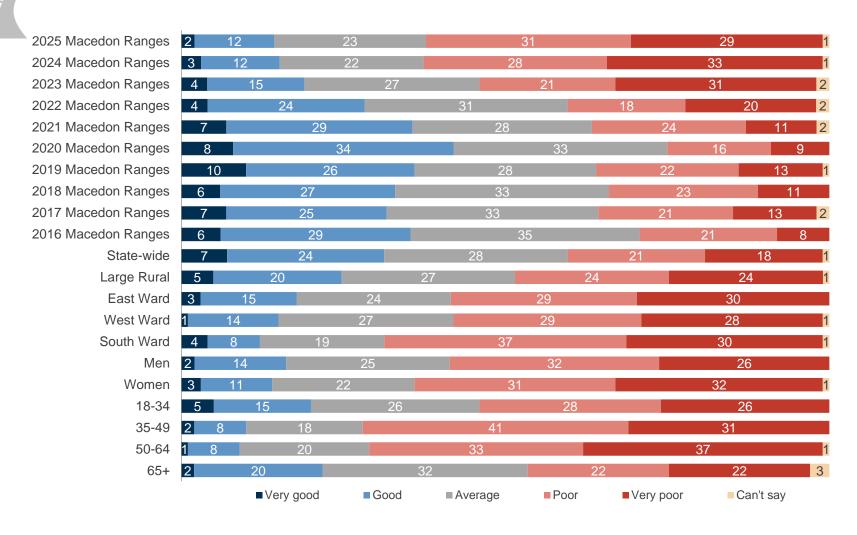
### 2025 sealed local roads performance (index scores)



# The condition of sealed local roads in your area performance



#### 2025 sealed local roads performance (%)

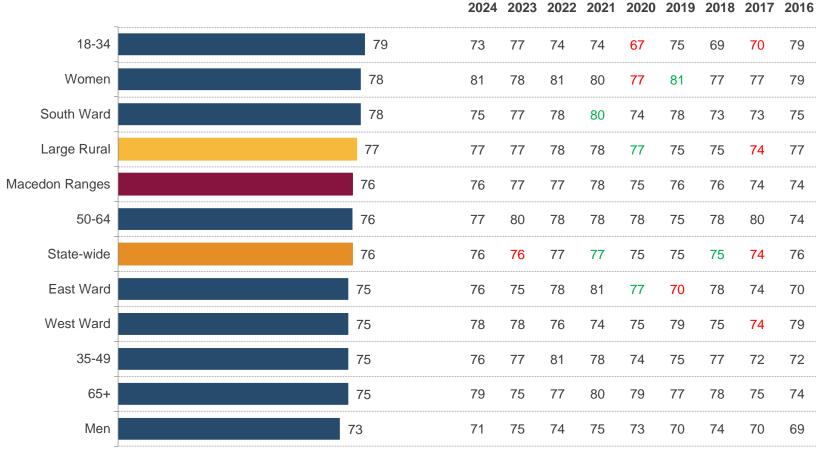


## Informing the community importance





### 2025 informing community importance (index scores)

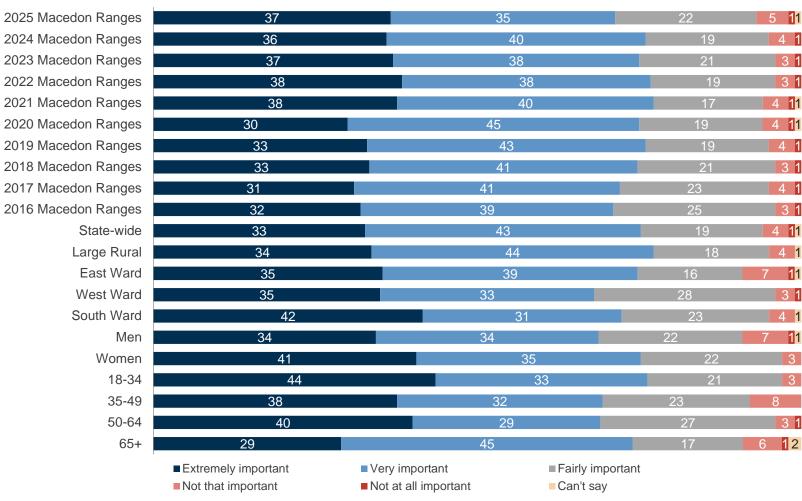


## Informing the community importance





## 2025 informing community importance (%)

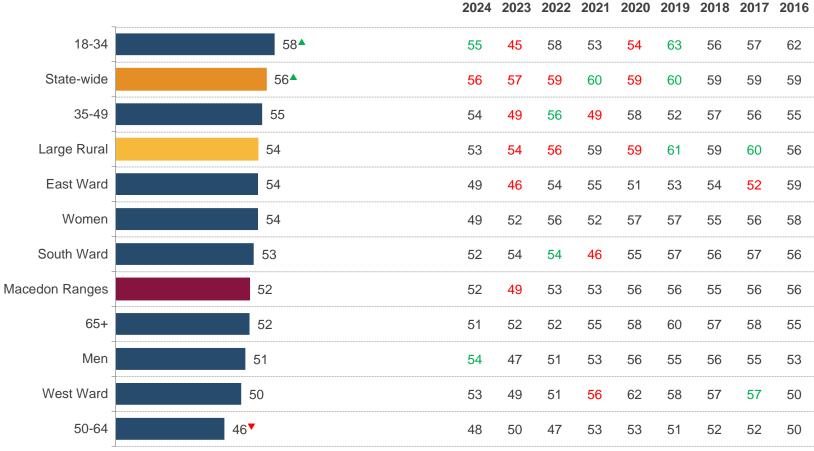


## Informing the community performance





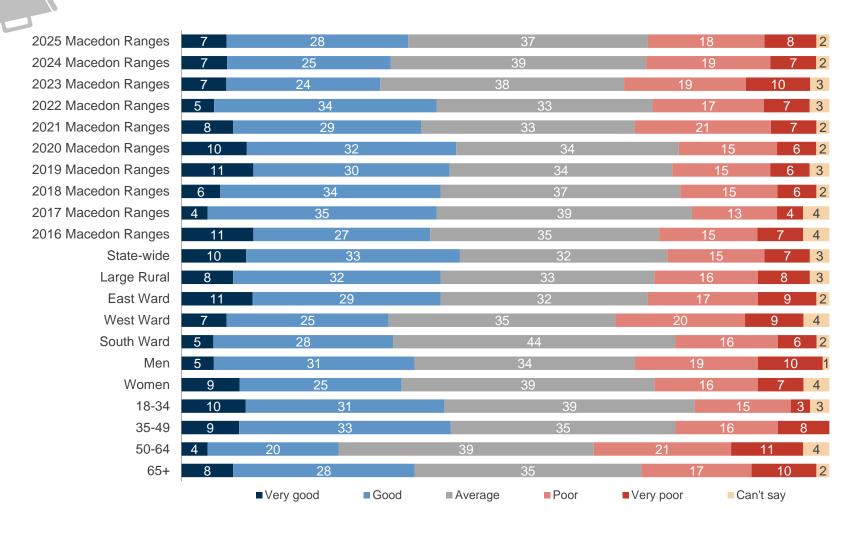
## 2025 informing community performance (index scores)



## Informing the community performance



### 2025 informing community performance (%)

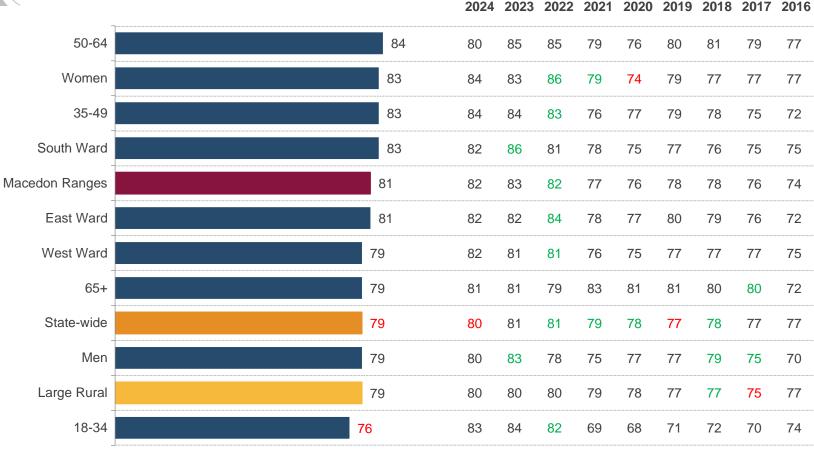


# The condition of local streets and footpaths in your area importance





### 2025 streets and footpaths importance (index scores)

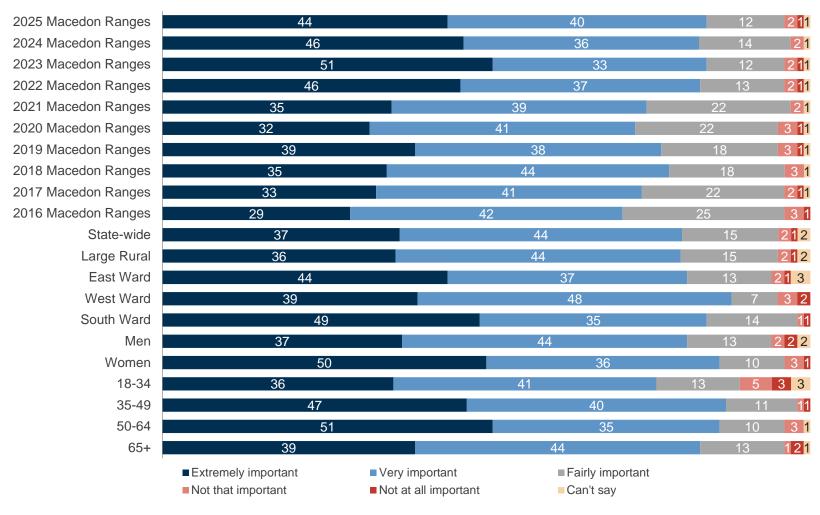


# The condition of local streets and footpaths in your area importance





#### 2025 streets and footpaths importance (%)

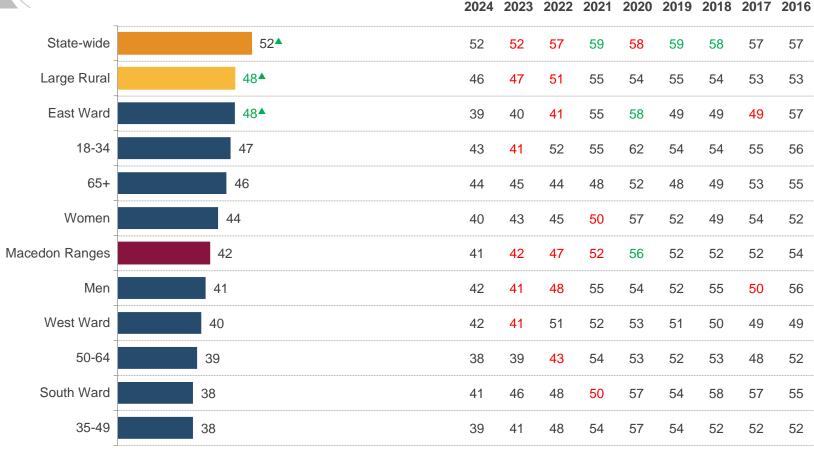


# The condition of local streets and footpaths in your area performance





### 2025 streets and footpaths performance (index scores)

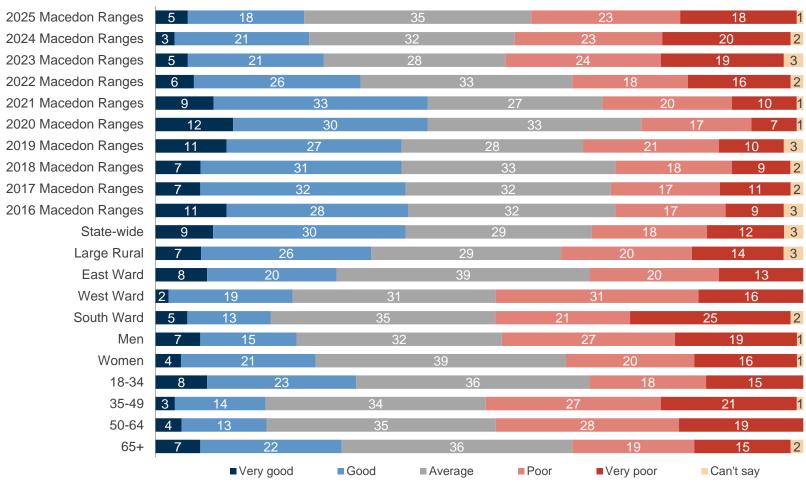


# The condition of local streets and footpaths in your area performance





#### 2025 streets and footpaths performance (%)



# Parking facilities importance





### 2025 parking importance (index scores)

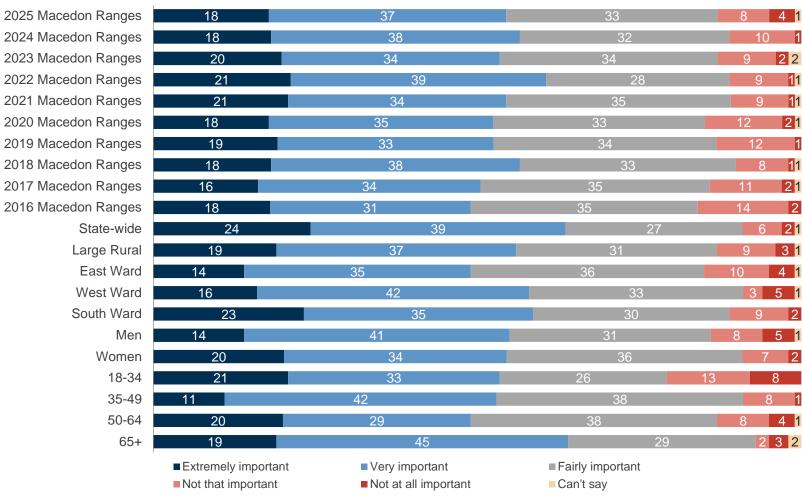


# Parking facilities importance





#### 2025 parking importance (%)



# **Parking facilities performance**





### 2025 parking performance (index scores)

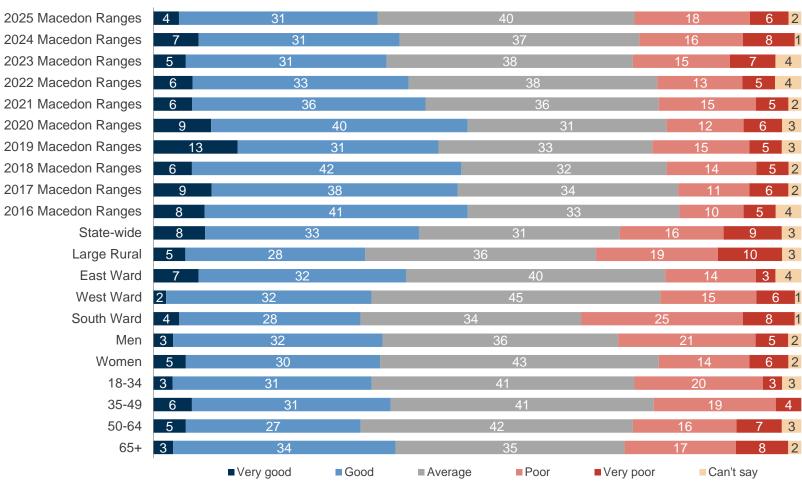


# **Parking facilities performance**





### 2025 parking performance (%)

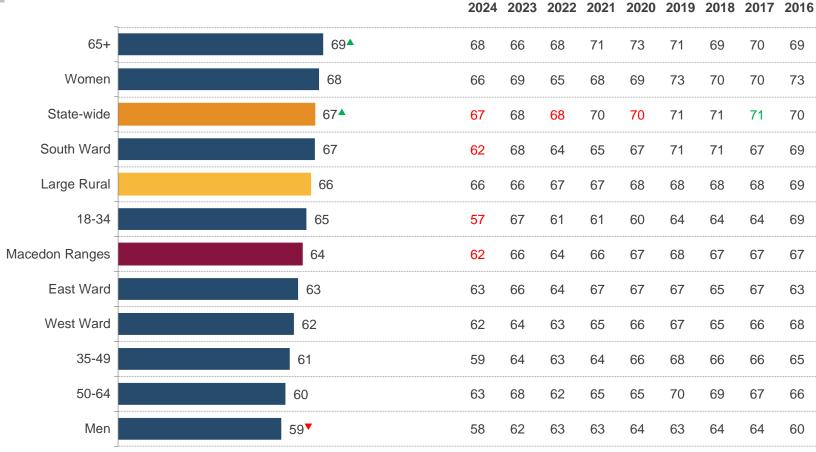


# **Enforcement of local laws importance**





### 2025 law enforcement importance (index scores)

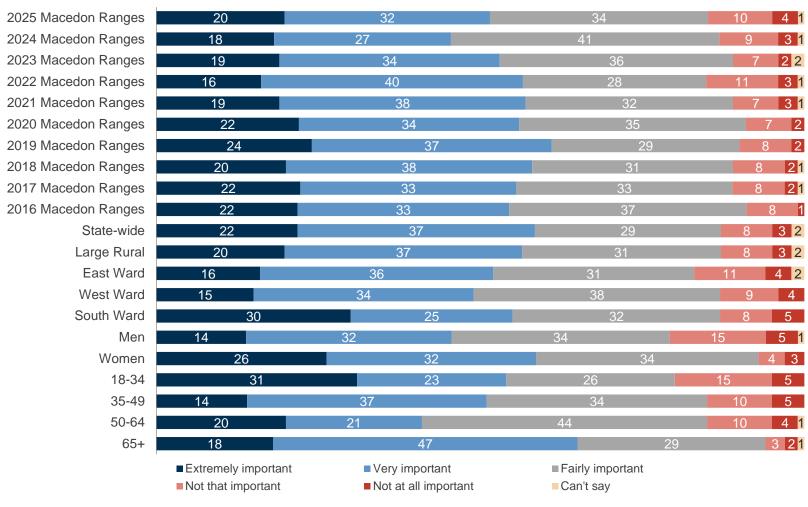


### **Enforcement of local laws importance**





#### 2025 law enforcement importance (%)

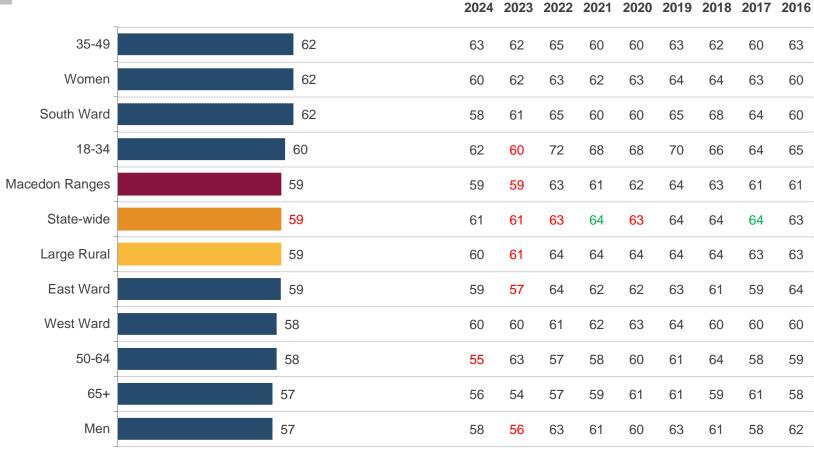


# **Enforcement of local laws performance**





### 2025 law enforcement performance (index scores)

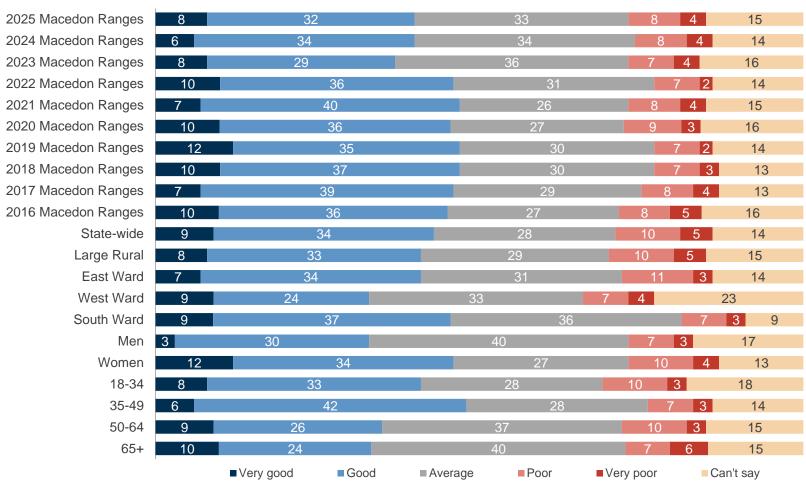


# **Enforcement of local laws performance**





#### 2025 law enforcement performance (%)

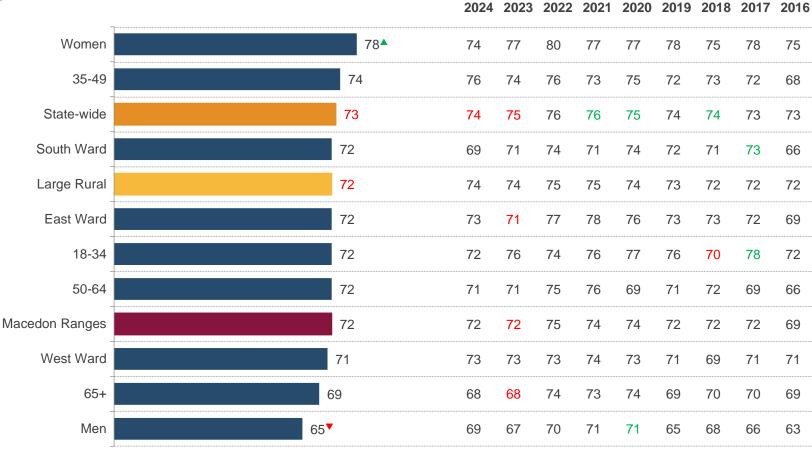


# Family support services importance





### 2025 family support importance (index scores)

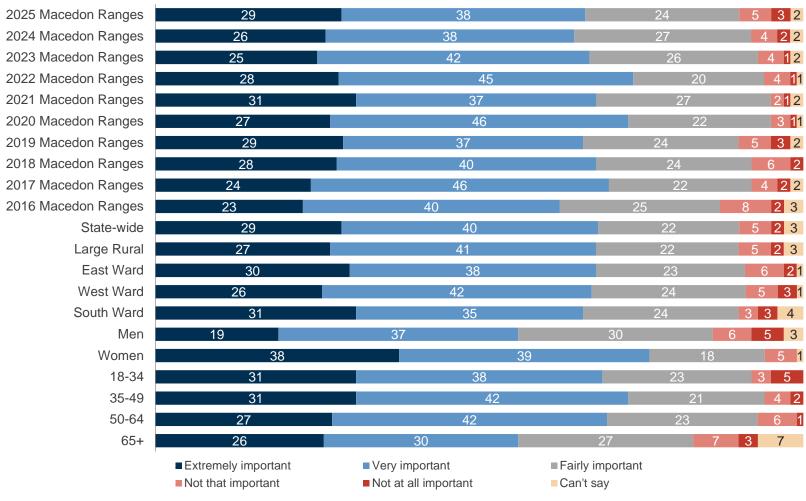


# **Family support services importance**





### 2025 family support importance (%)

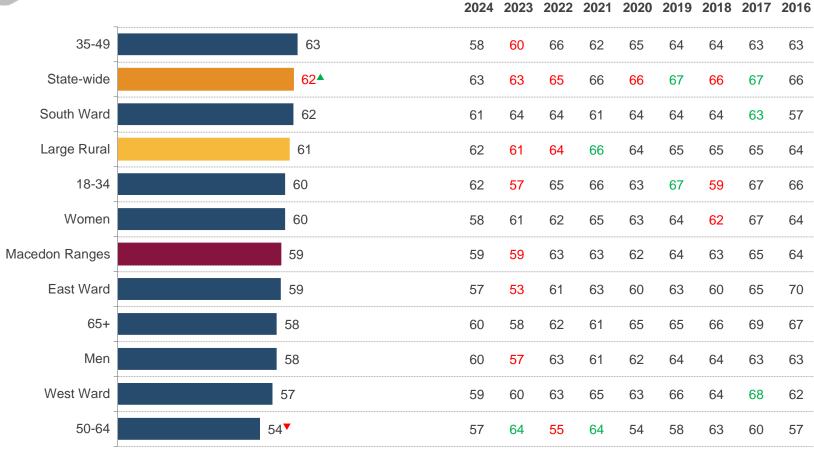


# Family support services performance





### 2025 family support performance (index scores)

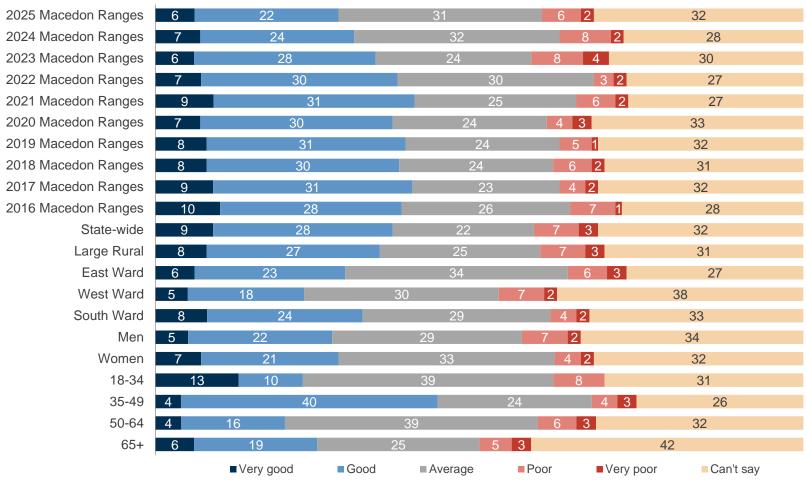


# Family support services performance





### 2025 family support performance (%)



# **Elderly support services importance**





### 2025 elderly support importance (index scores)

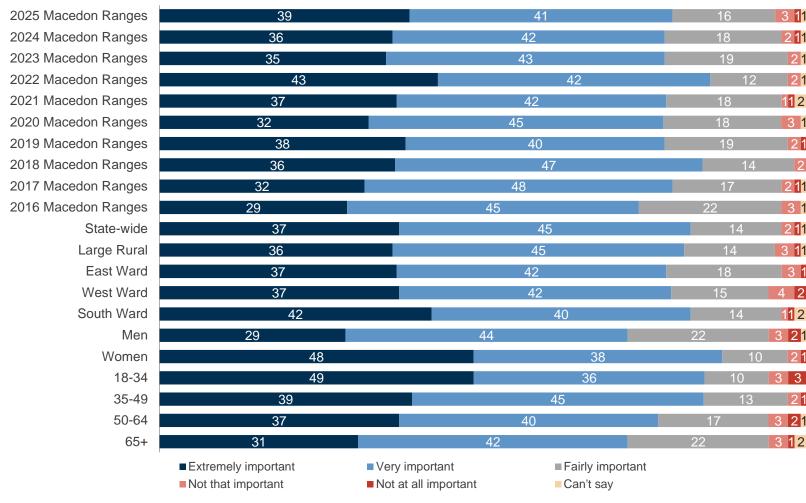


# **Elderly support services importance**





### 2025 elderly support importance (%)

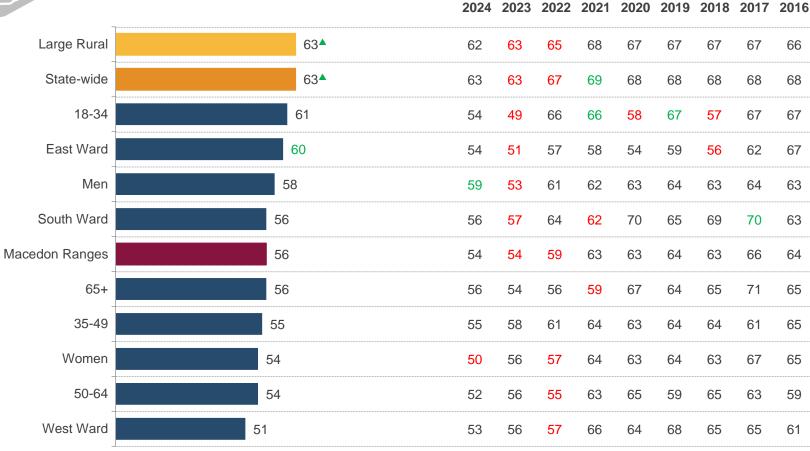


### **Elderly support services performance**





### 2025 elderly support performance (index scores)

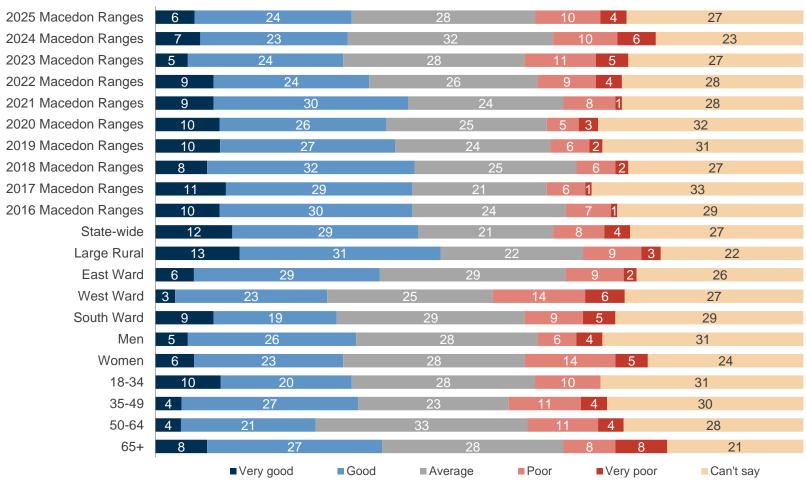


# **Elderly support services performance**





### 2025 elderly support performance (%)



# Disadvantaged support services importance





### 2025 disadvantaged support importance (index scores)

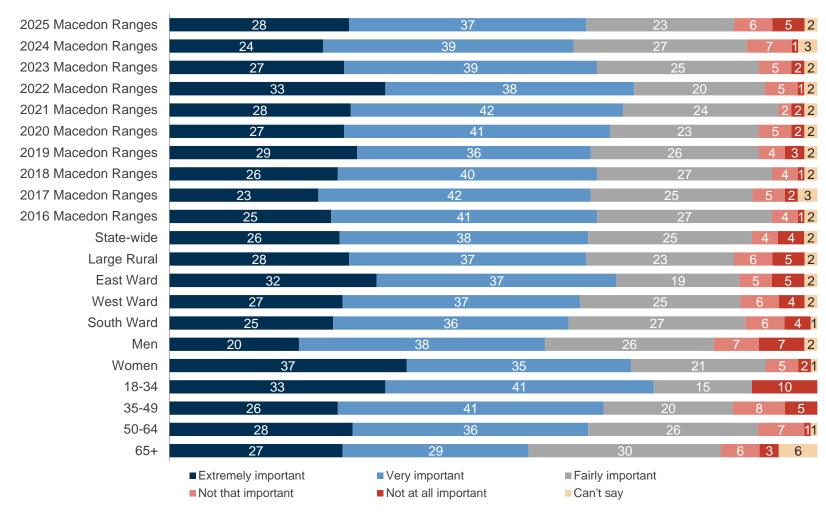


### Disadvantaged support services importance





#### 2025 disadvantaged support importance (%)

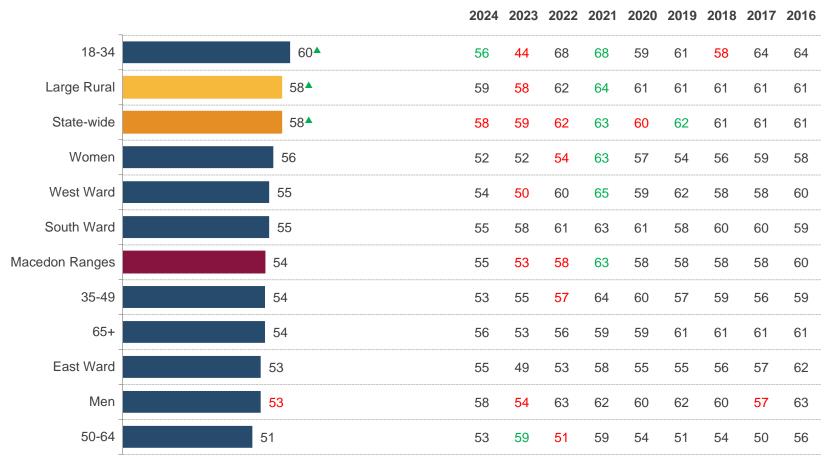


# Disadvantaged support services performance





#### 2025 disadvantaged support performance (index scores)

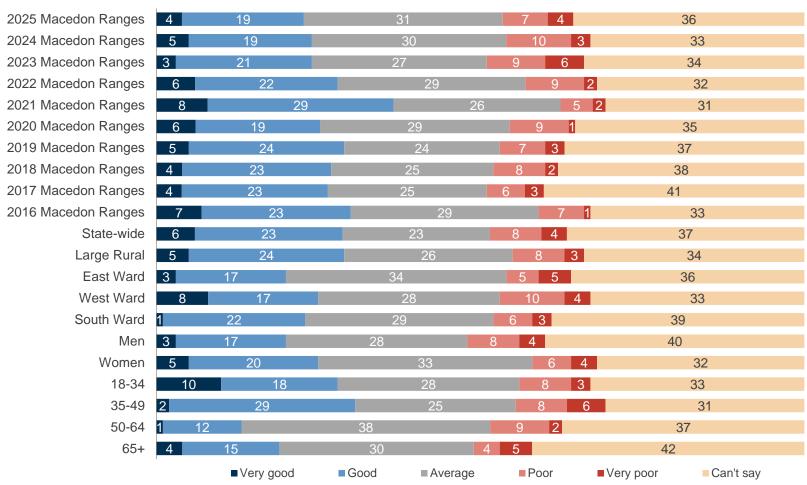


# Disadvantaged support services performance





### 2025 disadvantaged support performance (%)

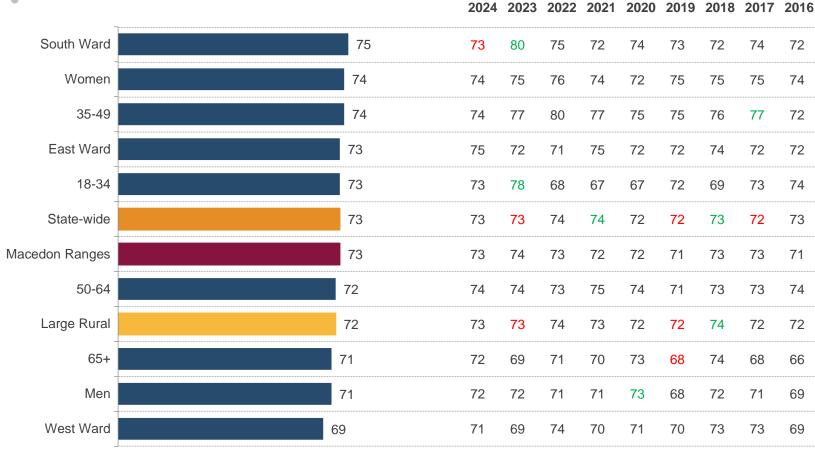


# **Recreational facilities importance**





### 2025 recreational facilities importance (index scores)

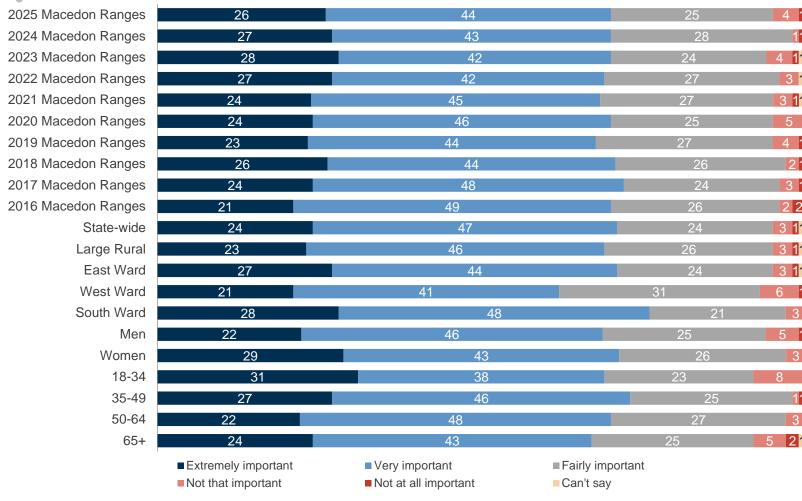


# **Recreational facilities importance**





### 2025 recreational facilities importance (%)



# Recreational facilities performance





#### 2025 recreational facilities performance (index scores)

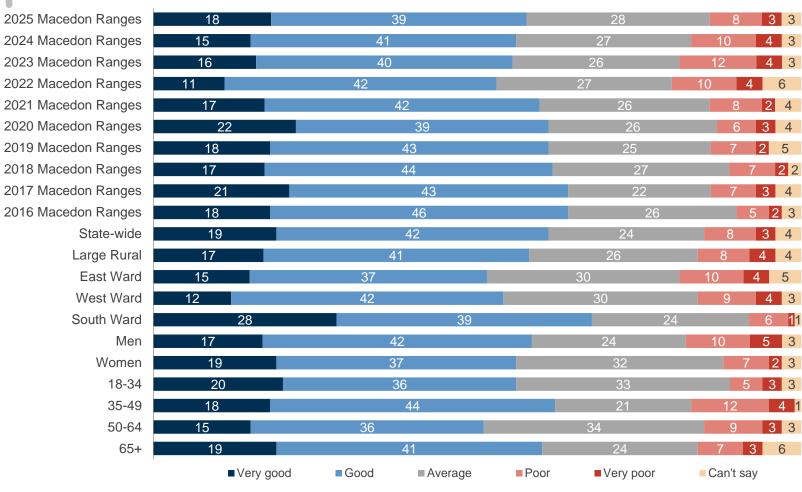


# Recreational facilities performance





### 2025 recreational facilities performance (%)

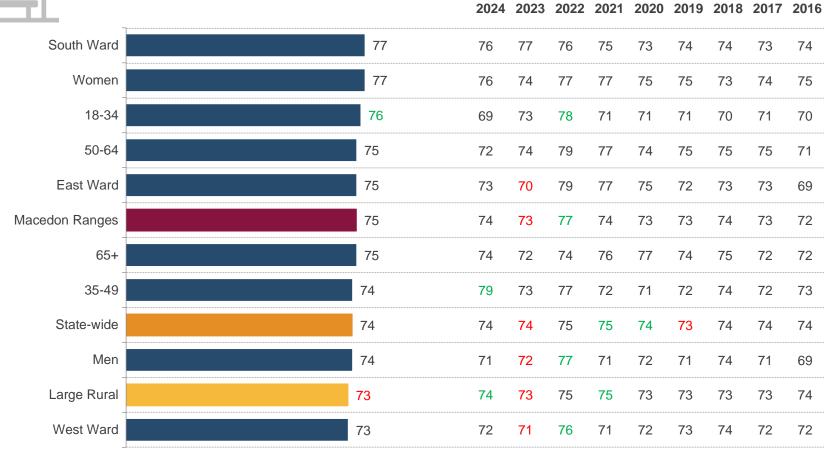


# The appearance of public areas importance





### 2025 public areas importance (index scores)

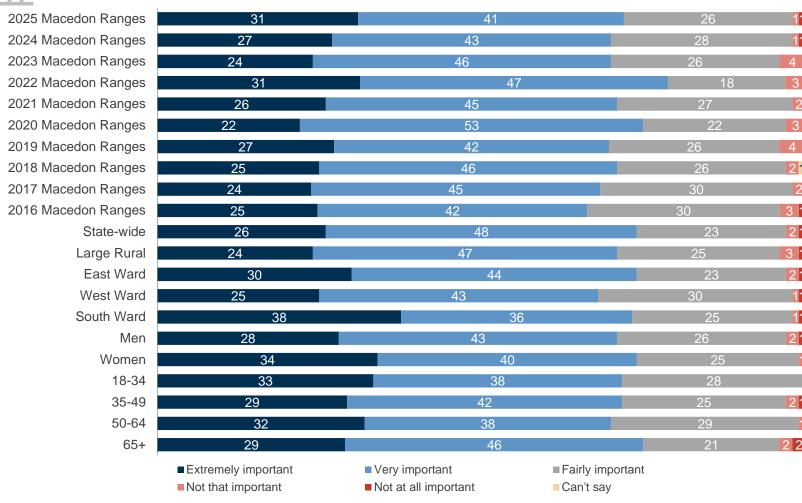


# The appearance of public areas importance





### 2025 public areas importance (%)

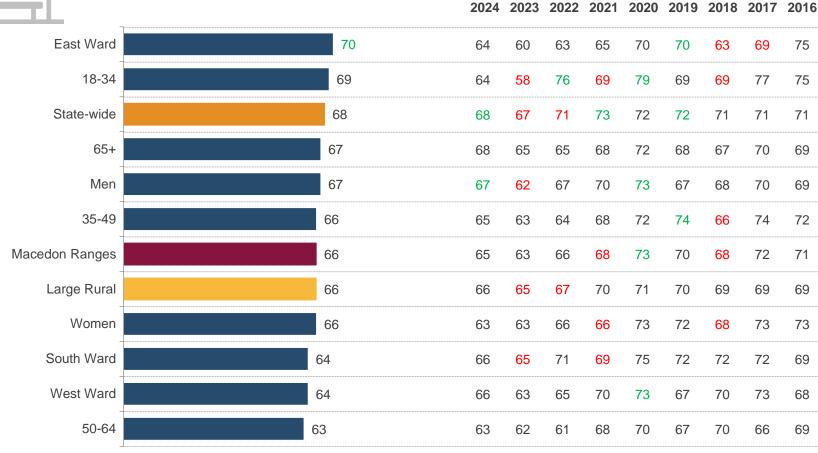


# The appearance of public areas performance





### 2025 public areas performance (index scores)

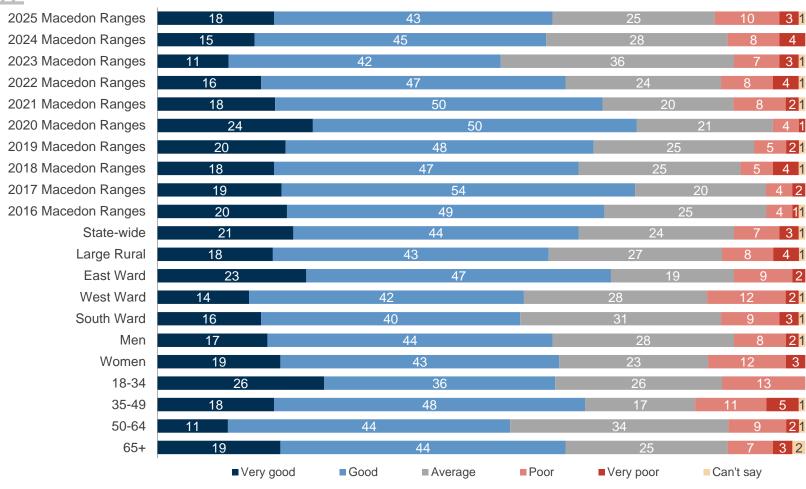


# The appearance of public areas performance





### 2025 public areas performance (%)

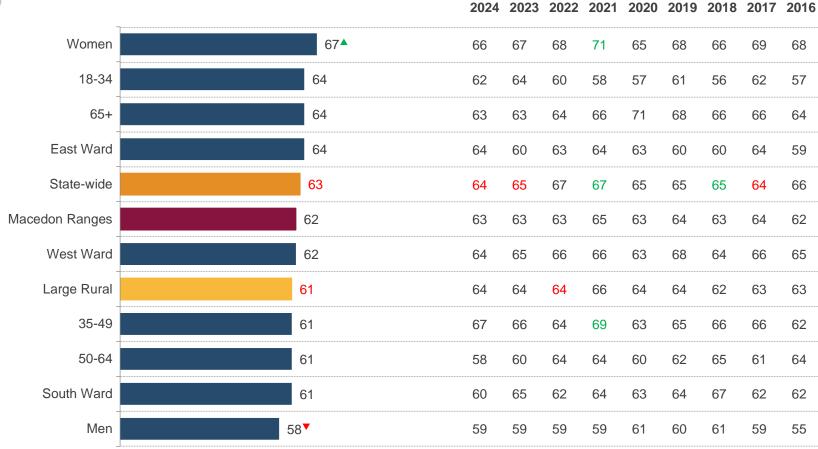


# **Art centres and libraries importance**





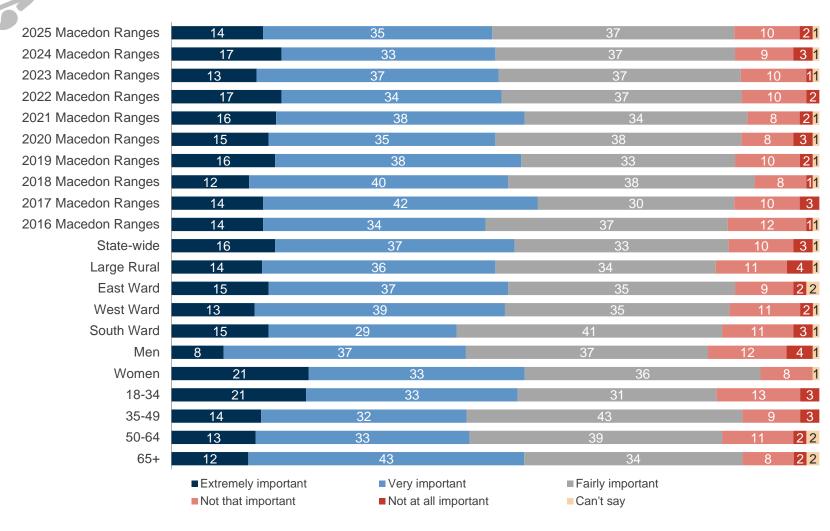
### 2025 art centres and libraries importance (index scores)



# **Art centres and libraries importance**



#### 2025 art centres and libraries importance (%)



# Art centres and libraries performance





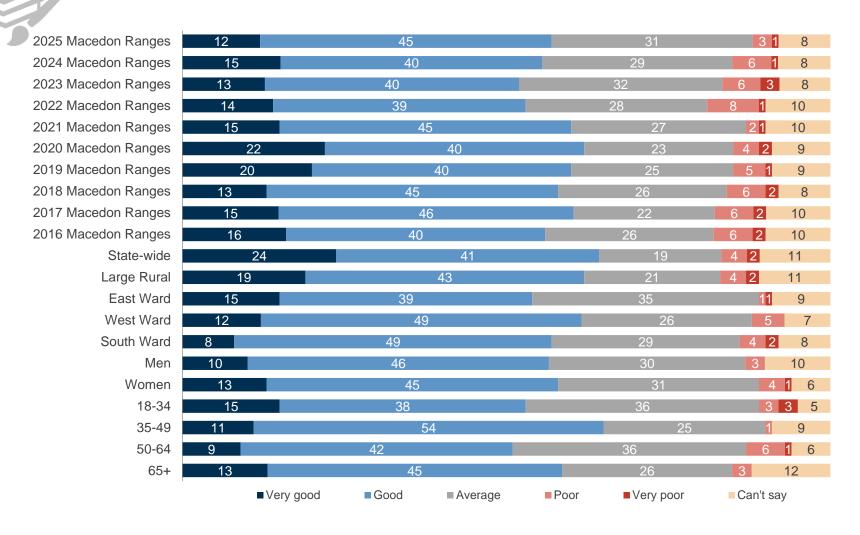
### 2025 art centres and libraries performance (index scores)



# **Art centres and libraries performance**



### 2025 art centres and libraries performance (%)



# Community and cultural activities importance





### 2025 community and cultural activities importance (index scores)

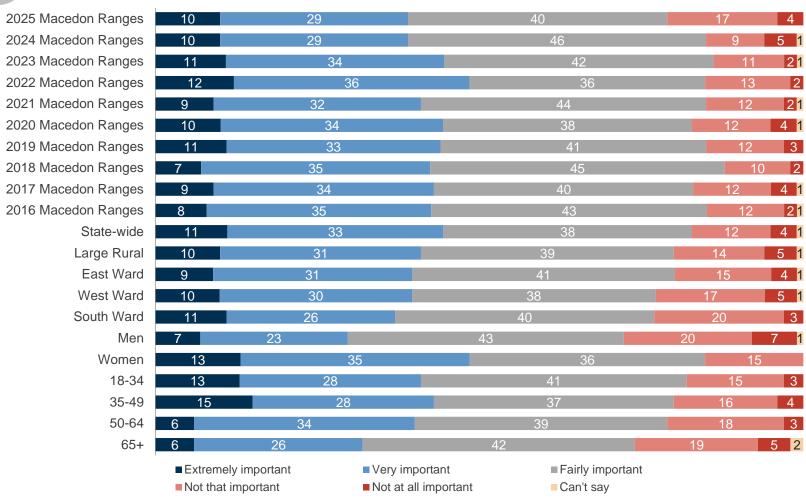


# **Community and cultural activities importance**





#### 2025 community and cultural activities importance (%)

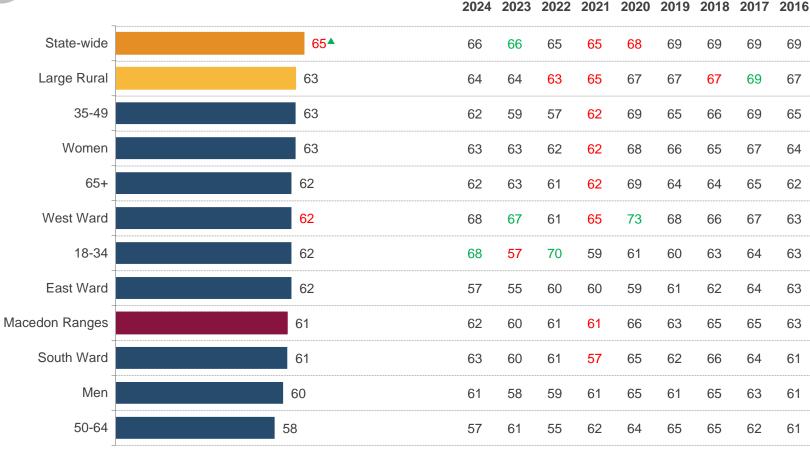


## Community and cultural activities performance





#### 2025 community and cultural activities performance (index scores)

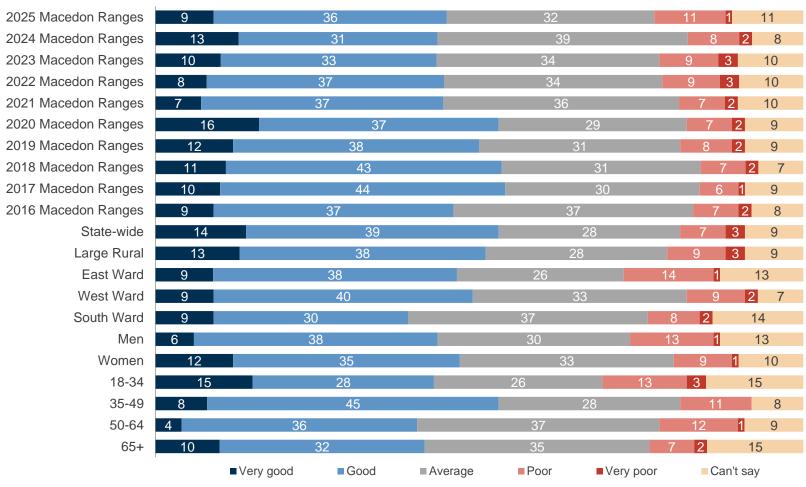


## Community and cultural activities performance





#### 2025 community and cultural activities performance (%)



# **Waste management importance**





#### 2025 waste management importance (index scores)

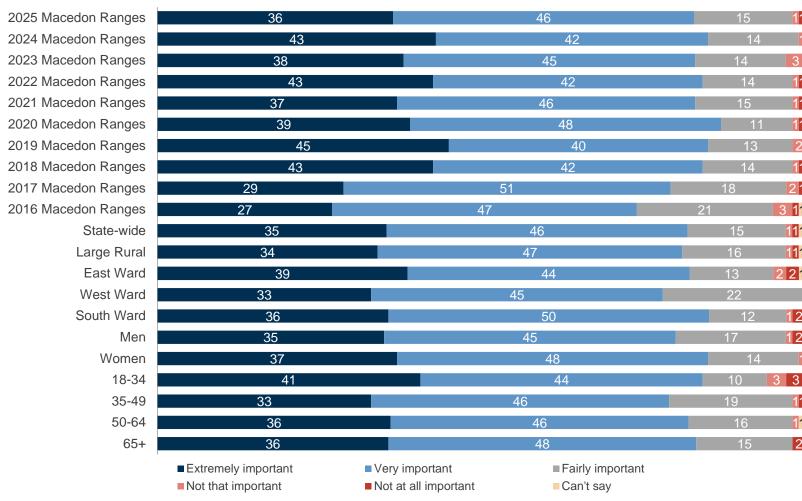


## **Waste management importance**





#### 2025 waste management importance (%)



## **Waste management performance**





#### 2025 waste management performance (index scores)

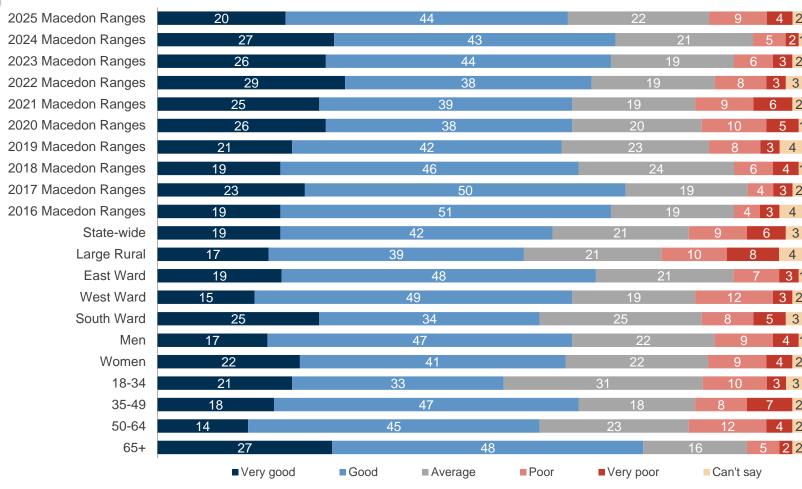


## **Waste management performance**





#### 2025 waste management performance (%)

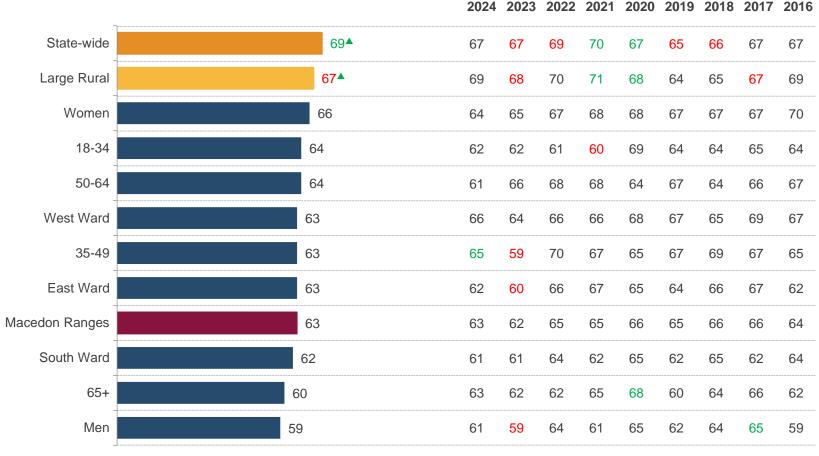


# **Business and community development and tourism importance**





#### 2025 business/development/tourism importance (index scores)

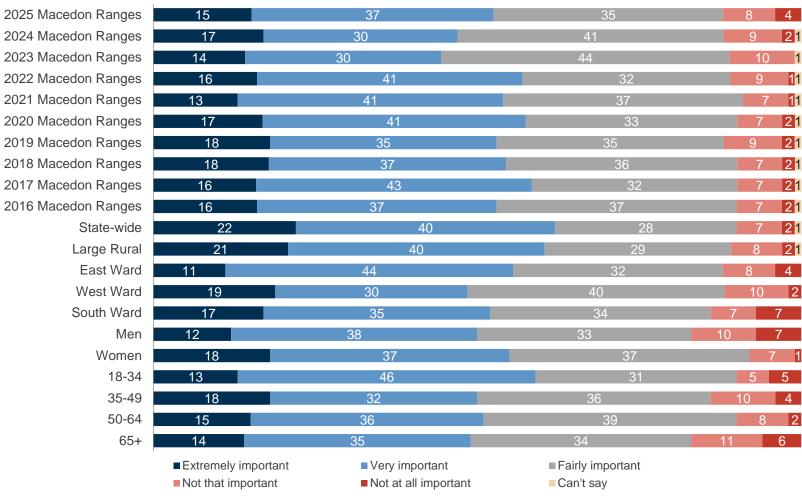


# **Business and community development and tourism importance**





#### 2025 business/development/tourism importance (%)

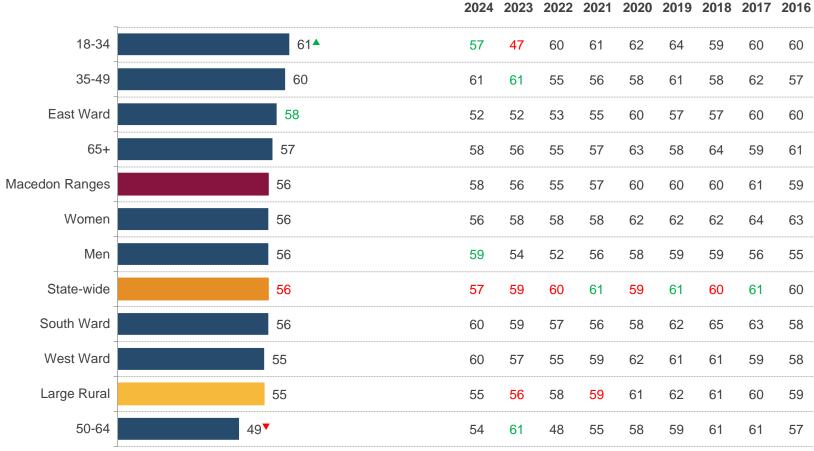


# **Business and community development and tourism performance**





#### 2025 business/development/tourism performance (index scores)

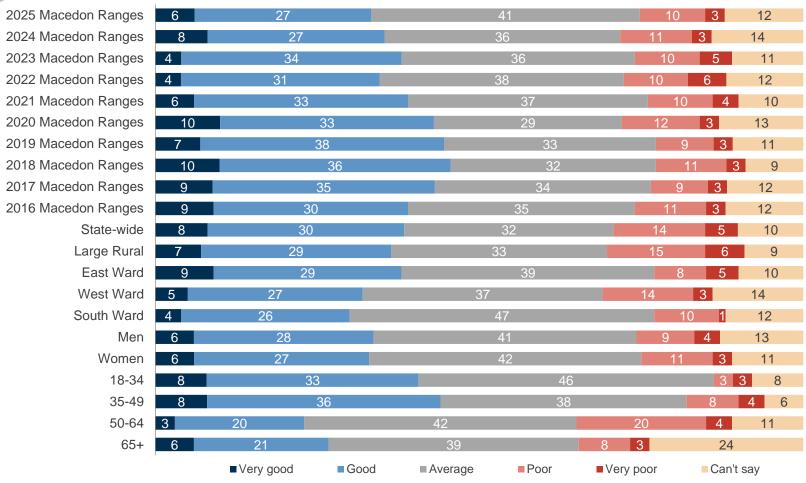


# **Business and community development and tourism performance**





#### 2025 business/development/tourism performance (%)



## Council's general town planning policy importance





#### 2025 town planning importance (index scores)

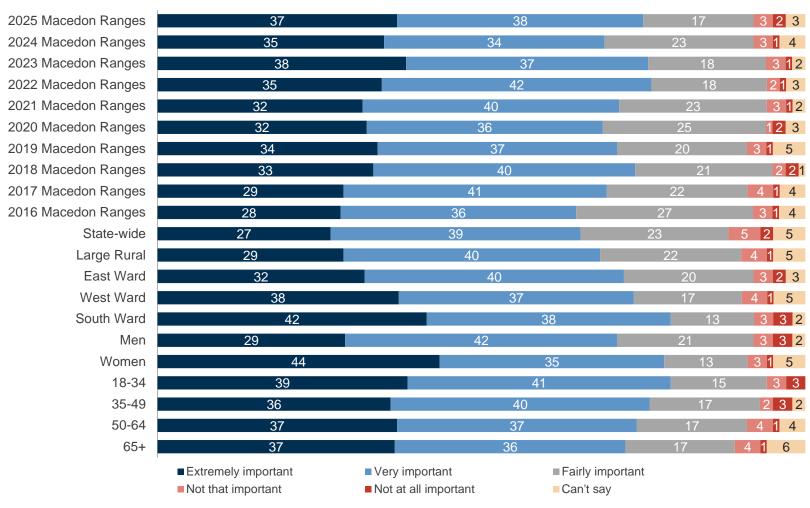


## Council's general town planning policy importance





#### 2025 town planning importance (%)

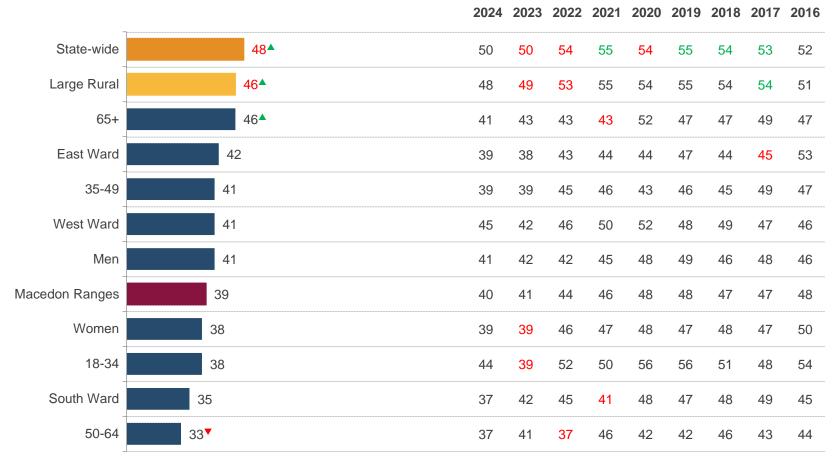


# Council's general town planning policy performance





#### 2025 town planning performance (index scores)

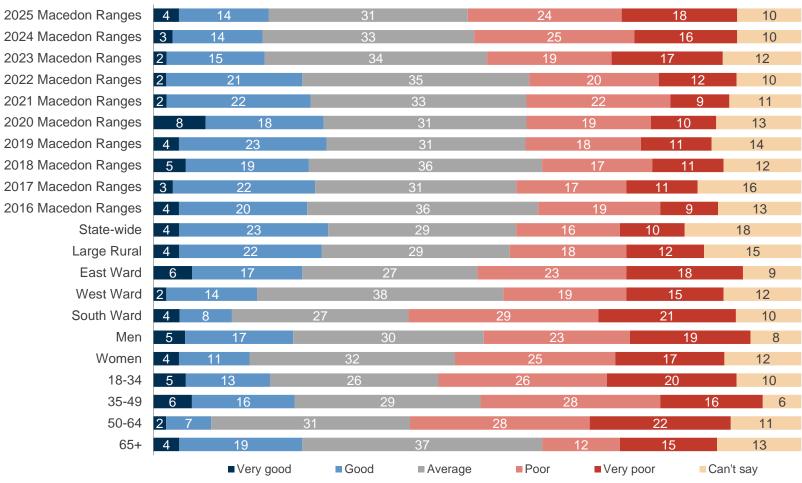


## Council's general town planning policy performance





#### 2025 town planning performance (%)

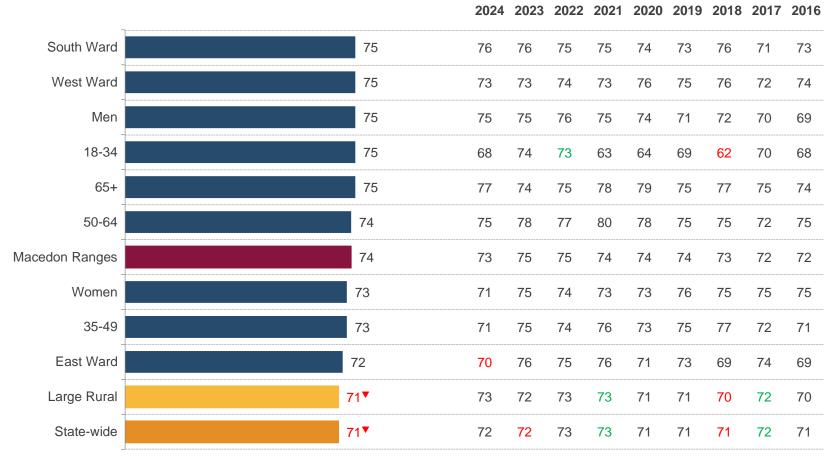


## Planning and building permits importance





#### 2025 planning and building permits importance (index scores)

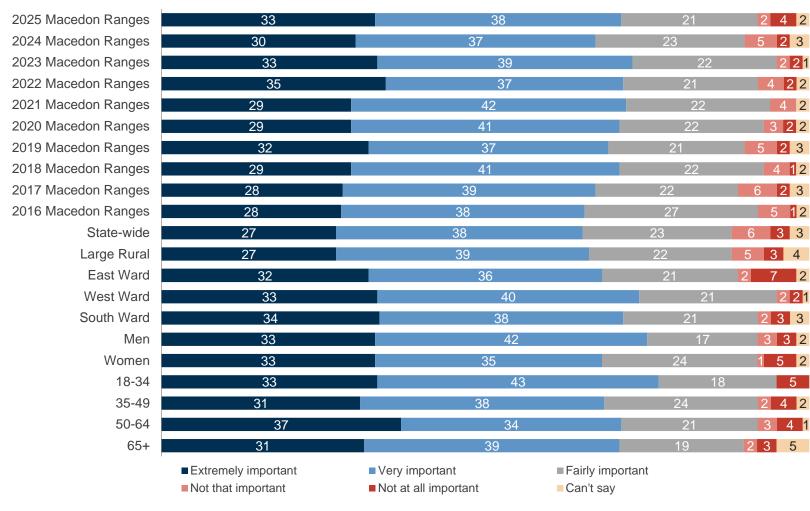


## Planning and building permits importance





#### 2025 planning and building permits importance (%)

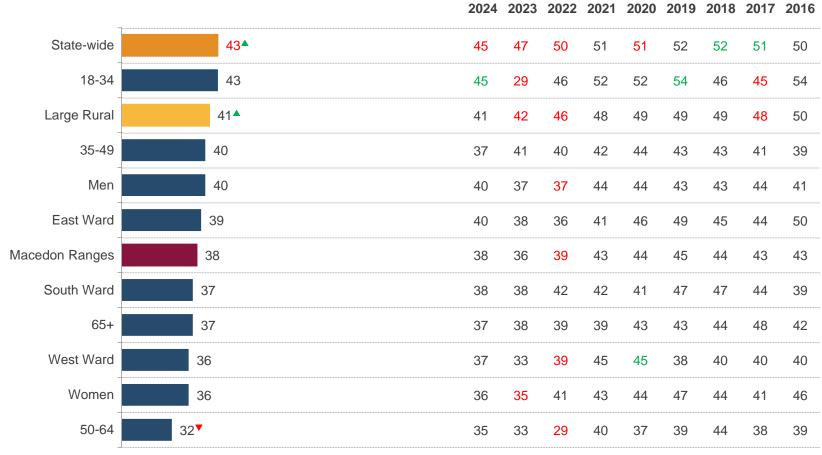


## Planning and building permits performance





#### 2025 planning and building permits performance (index scores)

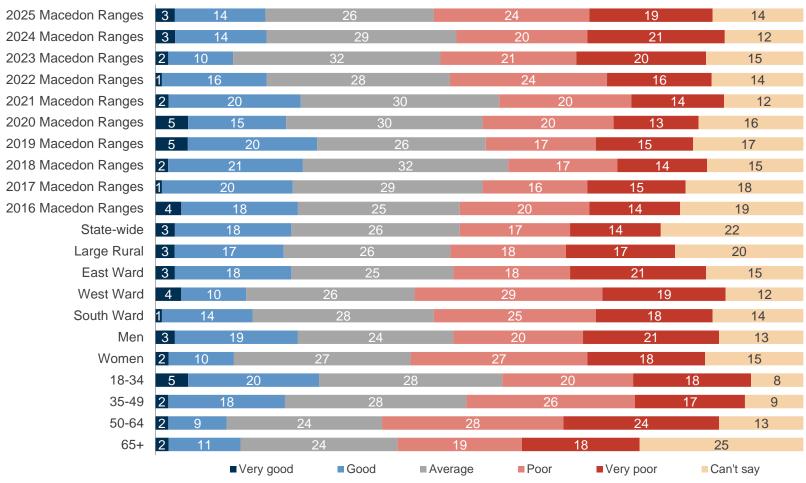


## Planning and building permits performance





#### 2025 planning and building permits performance (%)



## **Environmental sustainability importance**





#### 2025 environmental sustainability importance (index scores)

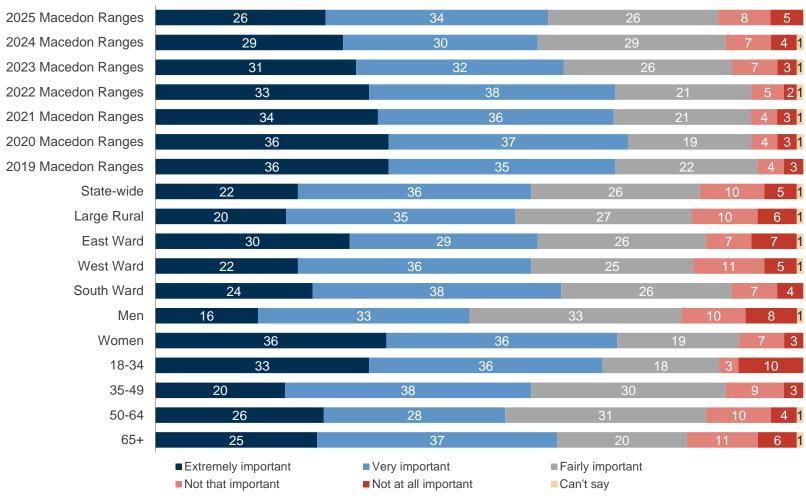


## **Environmental sustainability importance**





#### 2025 environmental sustainability importance (%)



## **Environmental sustainability performance**





#### 2025 environmental sustainability performance (index scores)

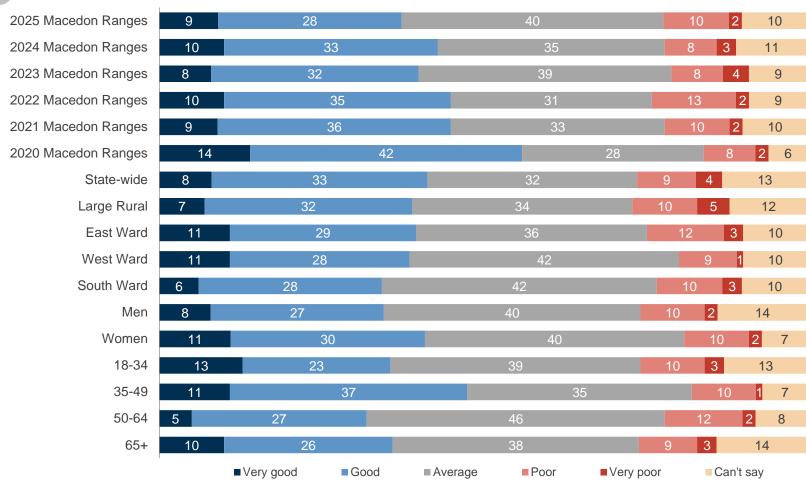


## **Environmental sustainability performance**





#### 2025 environmental sustainability performance (%)



## **Emergency and disaster management importance**





#### 2025 emergency and disaster management importance (index scores)

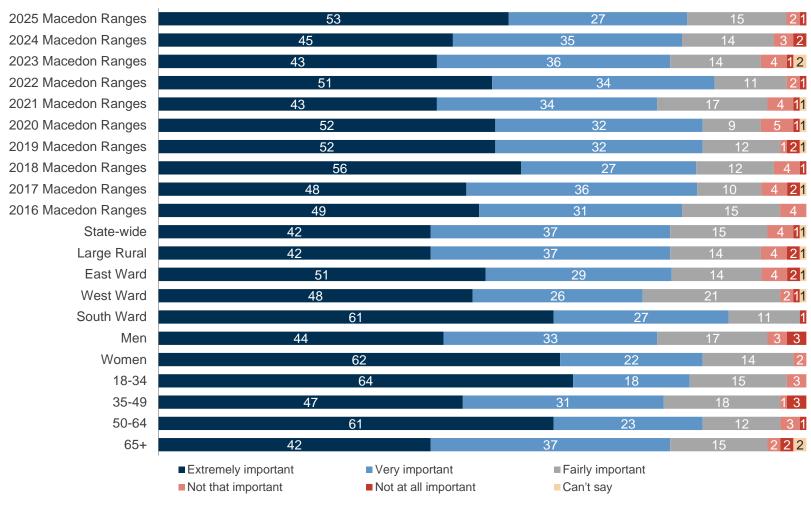


## **Emergency and disaster management importance**





#### 2025 emergency and disaster management importance (%)

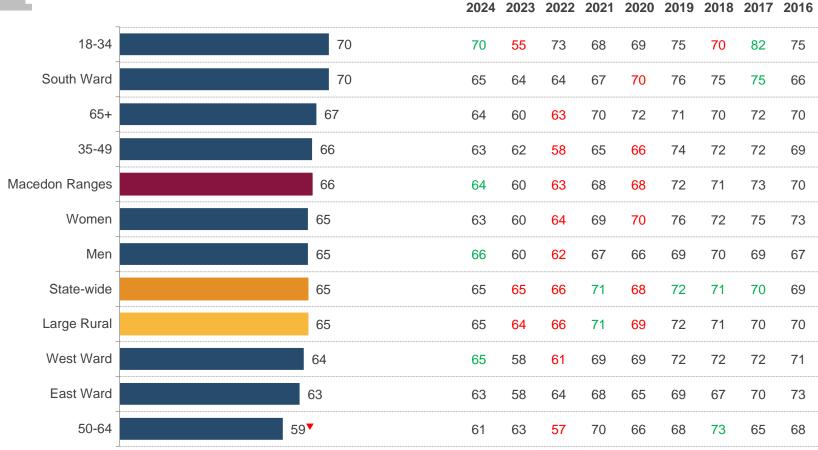


## **Emergency and disaster management performance**





2025 emergency and disaster management performance (index scores)

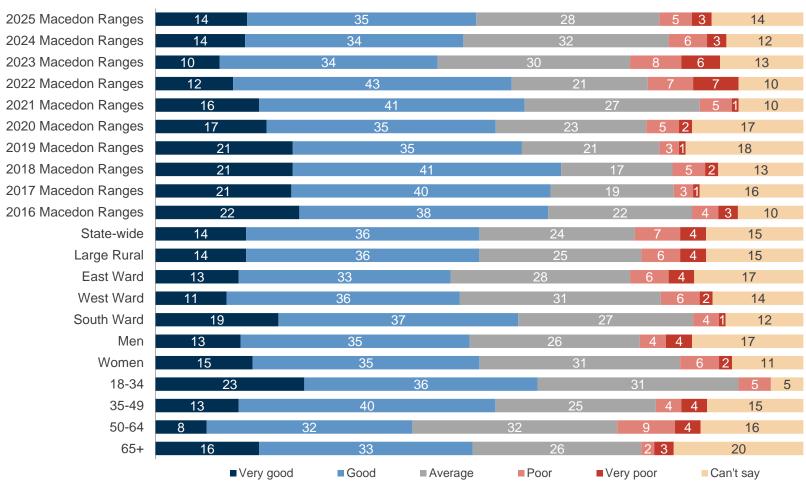


## **Emergency and disaster management performance**





#### 2025 emergency and disaster management performance (%)

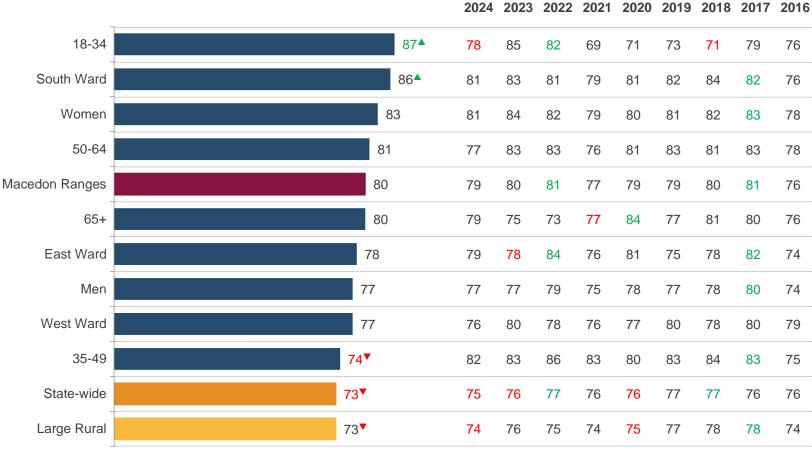


## Planning for population growth in the area importance





#### 2025 population growth importance (index scores)

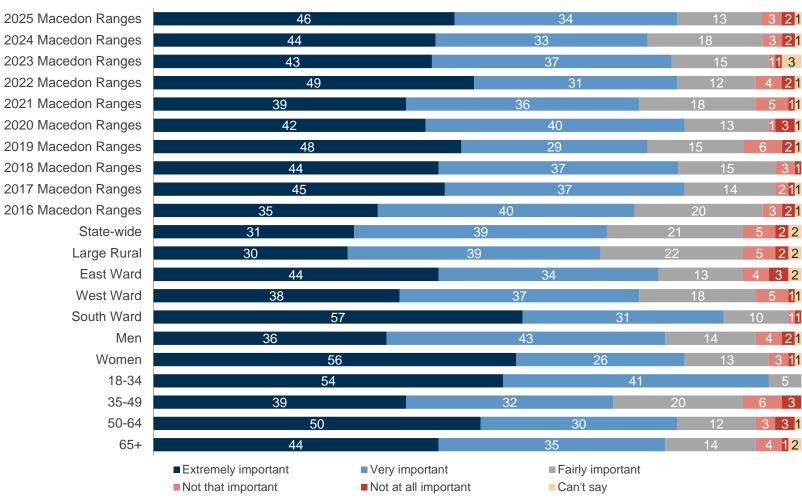


## Planning for population growth in the area importance





#### 2025 population growth importance (%)

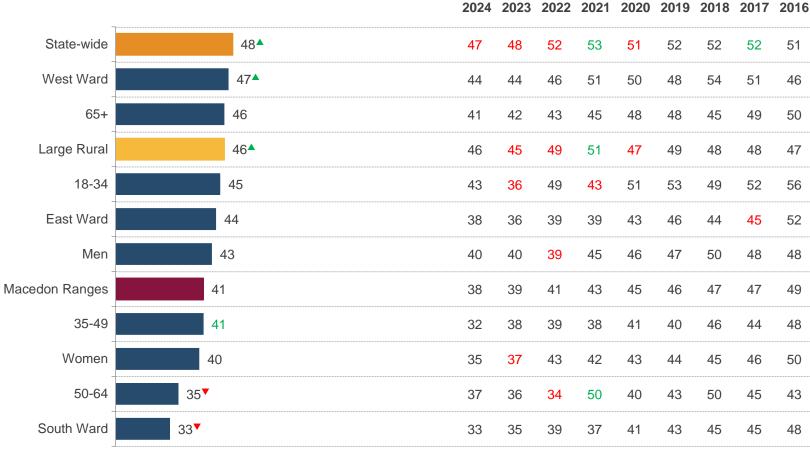


## Planning for population growth in the area performance





#### 2025 population growth performance (index scores)

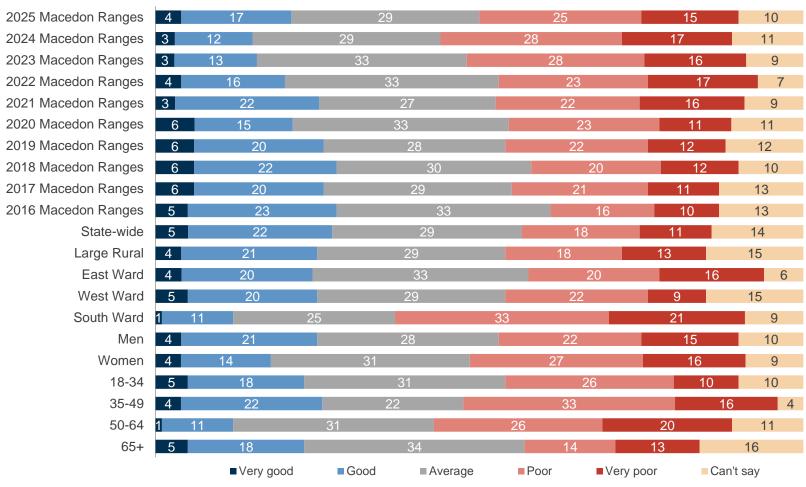


# Planning for population growth in the area performance





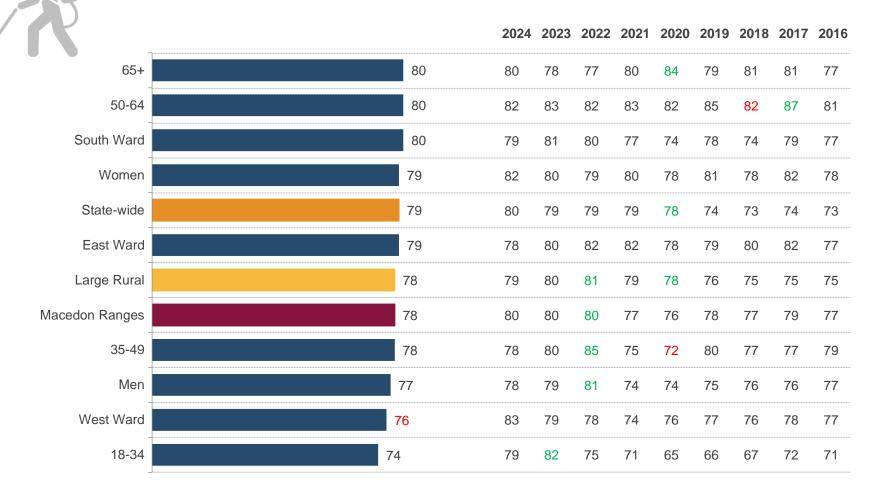
#### 2025 population growth performance (%)



## Roadside slashing and weed control importance



2025 roadside slashing and weed control importance (index scores)

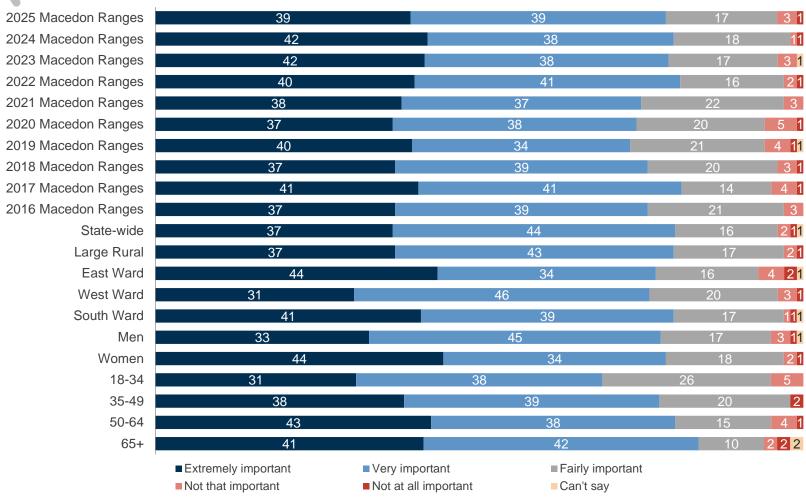


## Roadside slashing and weed control importance





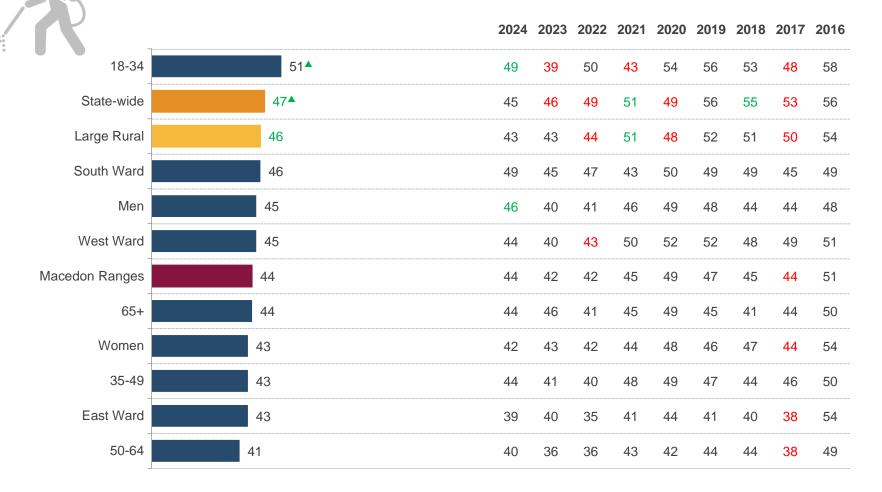
#### 2025 roadside slashing and weed control importance (%)



## Roadside slashing and weed control performance



2025 roadside slashing and weed control performance (index scores)

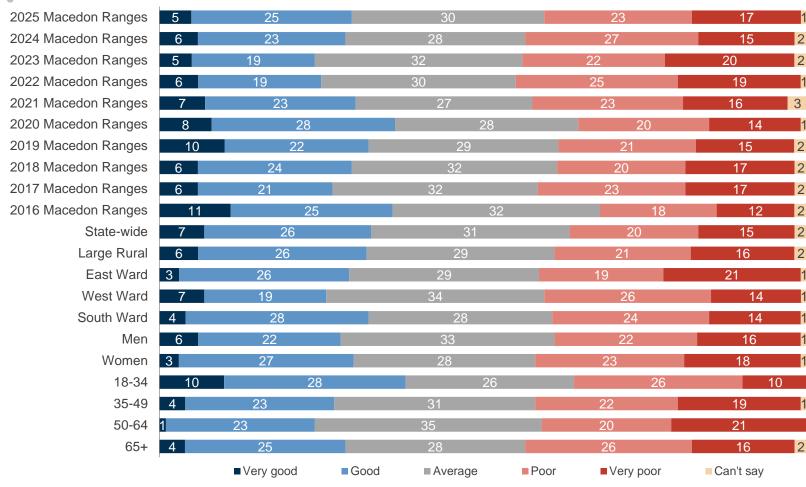


## Roadside slashing and weed control performance





#### 2025 roadside slashing and weed control performance (%)



# Maintenance of unsealed roads in your area importance





#### 2025 unsealed roads importance (index scores)

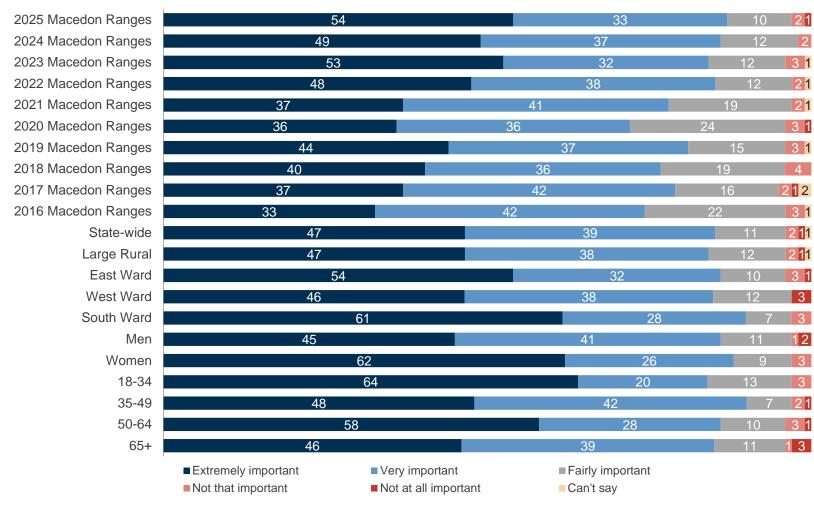


# Maintenance of unsealed roads in your area importance





#### 2025 unsealed roads importance (%)

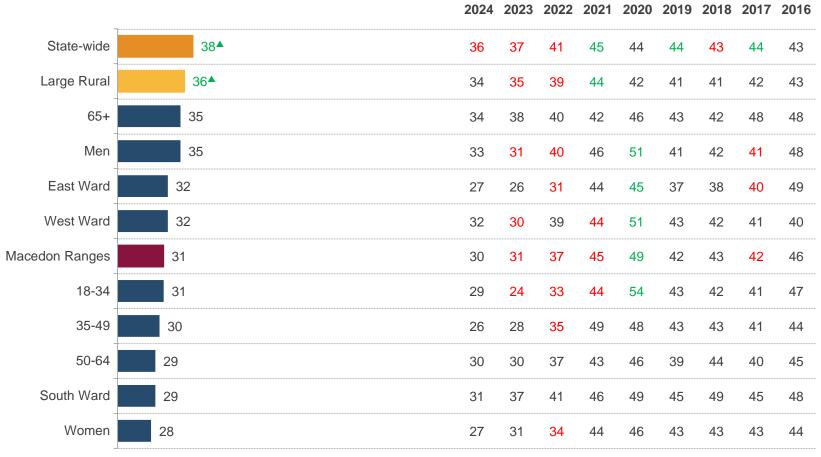


# Maintenance of unsealed roads in your area performance





#### 2025 unsealed roads performance (index scores)

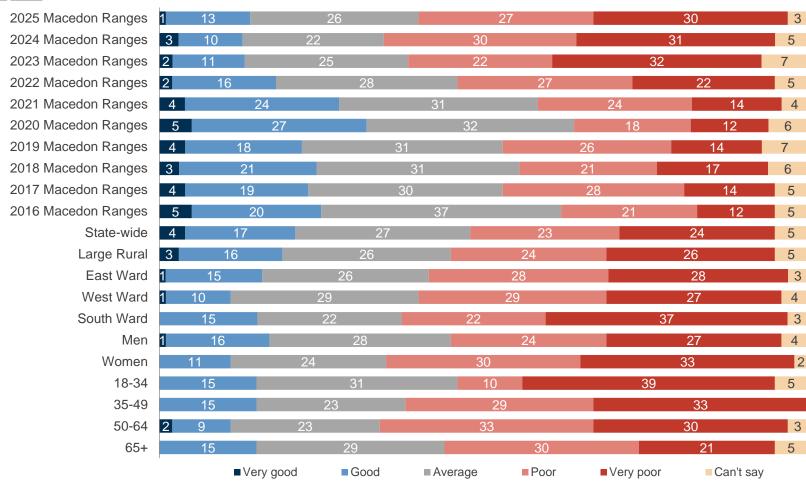


# Maintenance of unsealed roads in your area performance





#### 2025 unsealed roads performance (%)



# **Business and community development importance**





#### 2025 business/community development importance (index scores)

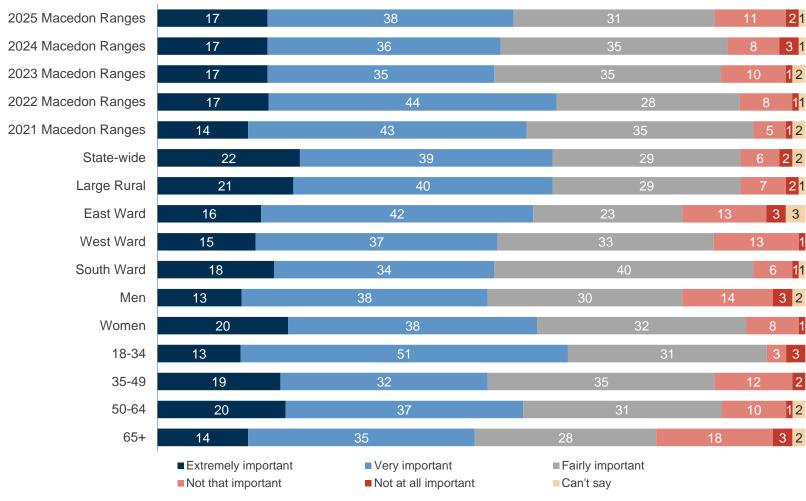


# **Business and community development importance**





#### 2025 business/community development importance (%)



# **Business and community development performance**





#### 2025 business/community development performance (index scores)

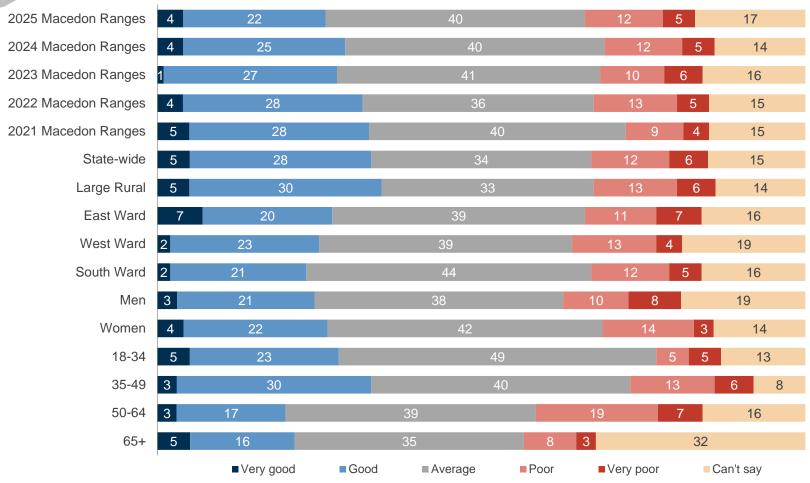


# **Business and community development performance**





#### 2025 business/community development performance (%)



# **Tourism development importance**





#### 2025 tourism development importance (index scores)

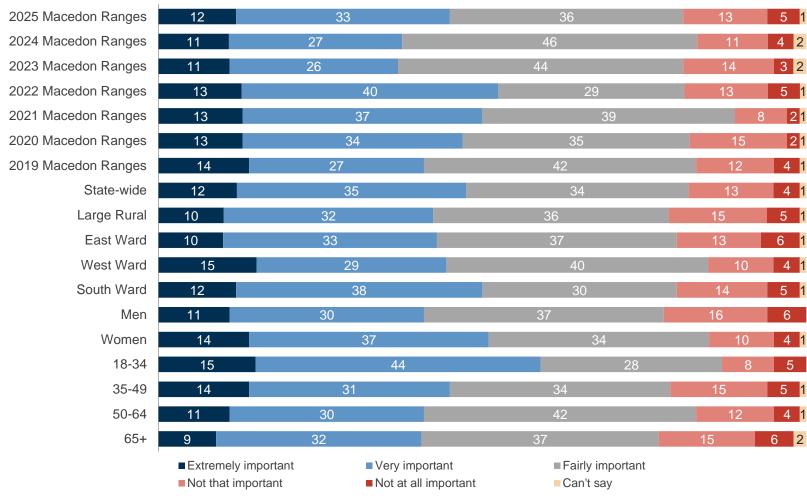


## **Tourism development importance**





#### 2025 tourism development importance (%)



# **Tourism development performance**





#### 2025 tourism development performance (index scores)

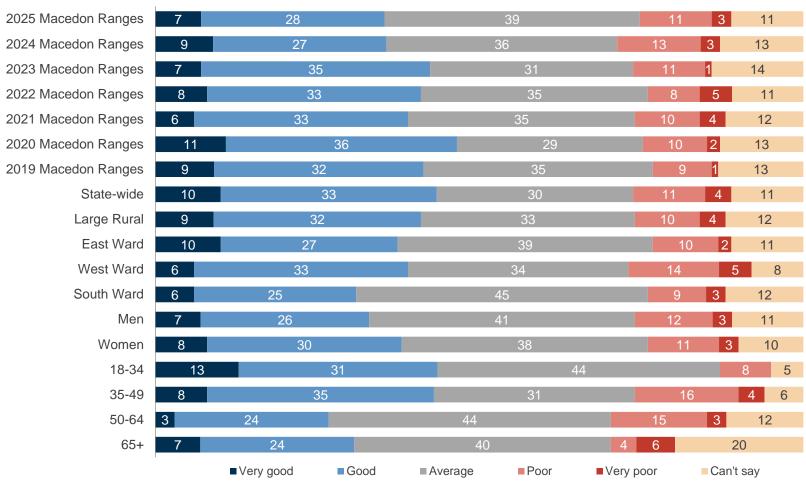


## **Tourism development performance**





#### 2025 tourism development performance (%)

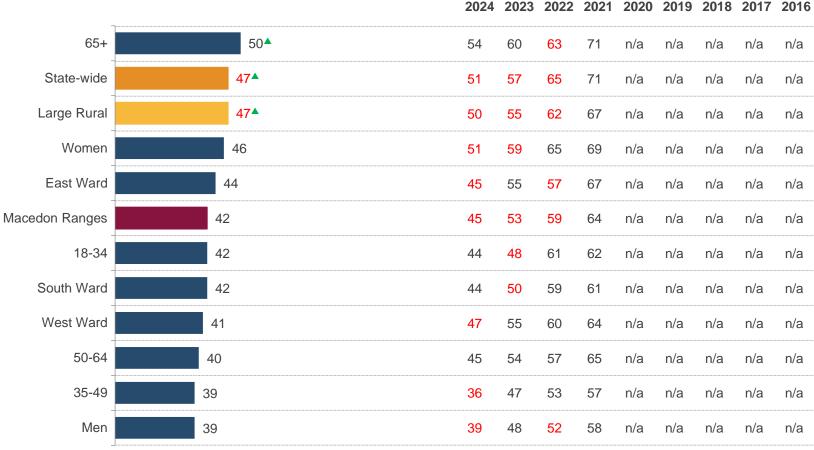


# **COVID-19 response importance**





#### 2025 COVID-19 response importance (index scores)

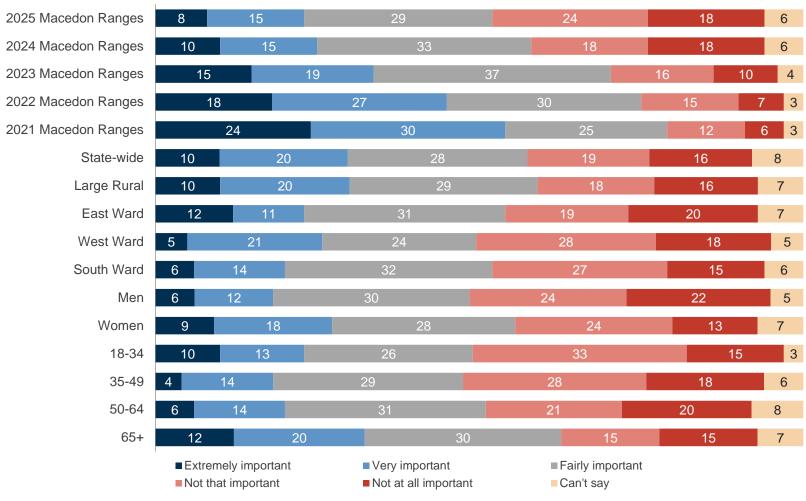


# **COVID-19 response importance**





#### 2025 COVID-19 response importance (%)



# **COVID-19 response performance**





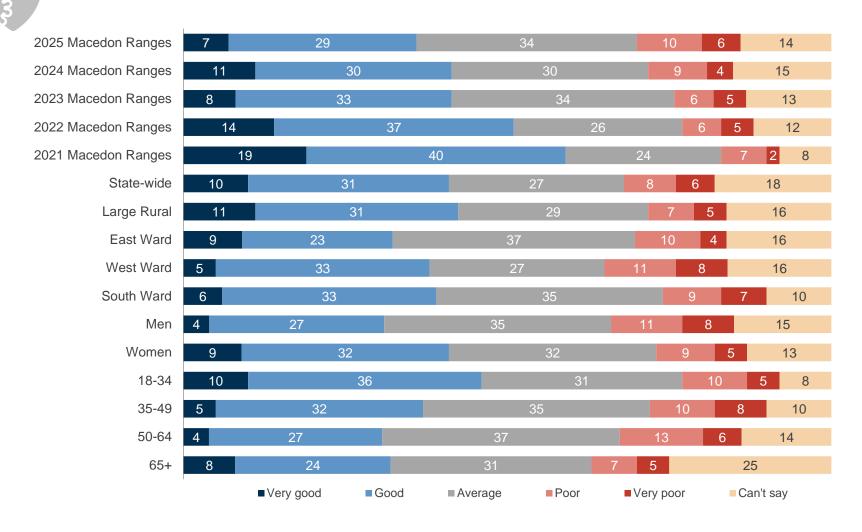
#### 2025 COVID-19 response performance (index scores)



## **COVID-19 response performance**





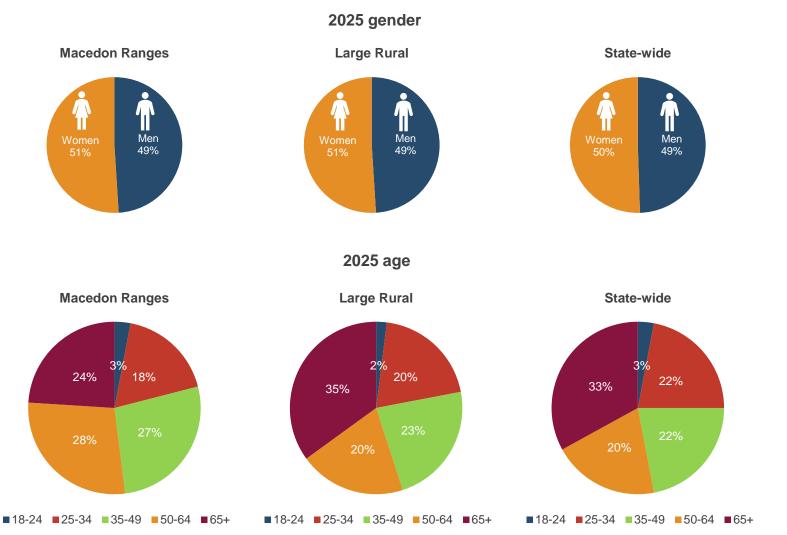




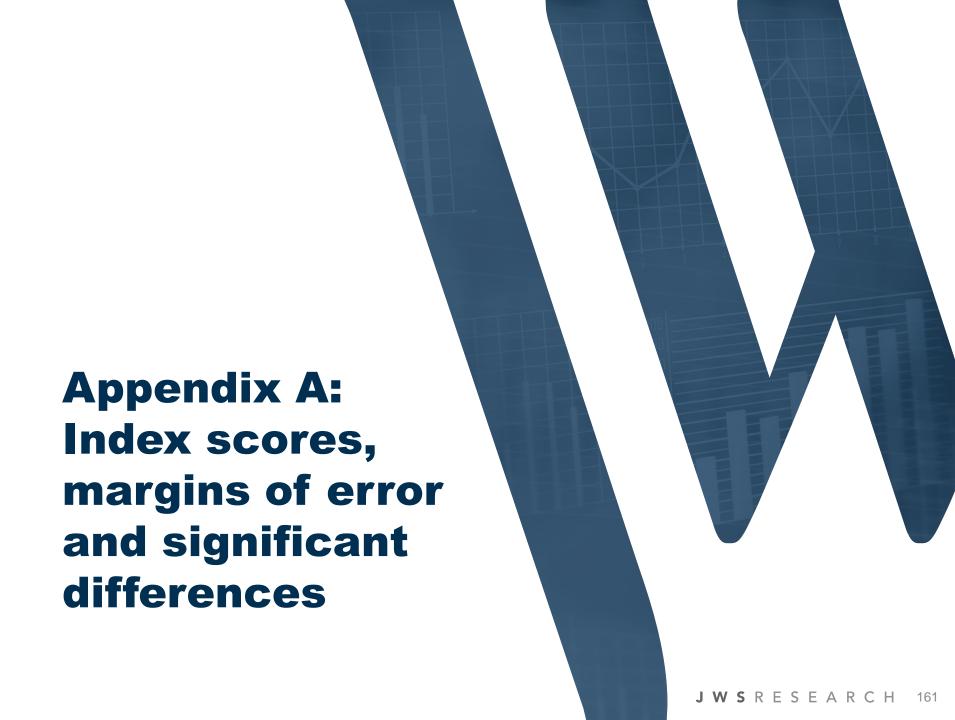
**Detailed demographics** 

# **Gender and age profile**





S3. How would you describe your gender? / S4. To which of the following age groups do you belong? Base: All respondents. Councils asked State-wide: 56 Councils asked group: 18 An "Other" option has been included for gender, hence the results may not add to 100%.



# Appendix A: Index Scores



#### **Index Scores**

Many questions ask respondents to rate council performance on a five-point scale, for example, from 'very good' to 'very poor', with 'can't say' also a possible response category. To facilitate ease of reporting and comparison of results over time, starting from the 2012 survey and measured against the statewide result and the council group, an 'Index Score' has been calculated for such measures.

The Index Score is calculated and represented as a score out of 100 (on a 0 to 100 scale), with 'can't say' responses excluded from the analysis. The '% RESULT' for each scale category is multiplied by the 'INDEX FACTOR'. This produces an 'INDEX VALUE' for each category, which are then summed to produce the 'INDEX SCORE', equating to '60' in the following example.

Similarly, an Index Score has been calculated for the Core question 'Performance direction in the last 12 months', based on the following scale for each performance measure category, with 'Can't say' responses excluded from the calculation.

SCALE CATEGORIES	% RESULT	INDEX FACTOR	INDEX VALUE
Very good	9%	100	9
Good	40%	75	30
Average	37%	50	19
Poor	9%	25	2
Very poor	4%	0	0
Can't say	1%		INDEX SCORE 60

SCALE CATEGORIES	% RESULT	INDEX FACTOR	INDEX VALUE
Improved	36%	100	36
Stayed the same	40%	50	20
Deteriorated	23%	0	0
Can't say	1%		INDEX SCORE 56

Please note that the horizontal (x) axis of the index score bar charts in this report is displayed on a scale from 20 to 100.

# Appendix A: Margins of error

W

The sample size for the 2025 State-wide Local Government Community Satisfaction Survey for Macedon Ranges Shire Council was n=401. Unless otherwise noted, this is the total sample base for all reported charts and tables.

The maximum margin of error on a sample of approximately n=401 interviews is +/-4.9% at the 95% confidence level for results around 50%. Margins of error will be larger for any sub-samples. As an example, a result of 50% can be read confidently as falling midway in the range 45.1% - 54.9%.

Maximum margins of error are listed in the table below, based on a population of 39,200 people aged 18 years or over for Macedon Ranges Shire Council, according to ABS estimates.

Demographic	Actual survey sample size	Weighted base	Maximum margin of error at 95% confidence interval
Macedon Ranges Shire Council	401	400	+/-4.9
Men	209	195	+/-6.8
Women	190	203	+/-7.1
East Ward	150	149	+/-8.0
West Ward	128	126	+/-8.7
South Ward	123	125	+/-8.9
18-34 years	39	82	+/-15.9
35-49 years	100	109	+/-9.8
50-64 years	140	113	+/-8.3
65+ years	122	97	+/-8.9

# Appendix A: Index score significant difference calculation



The test applied to the Indexes was an Independent Mean Test, as follows:

Z Score = 
$$(\$1 - \$2) / Sqrt ((\$5^2 / \$3) + (\$6^2 / \$4))$$
  
Where:

- \$1 = Index Score 1
- \$2 = Index Score 2
- \$3 = unweighted sample count 1
- \$4 = unweighted sample count 2
- \$5 = standard deviation 1
- \$6 = standard deviation 2

All figures can be sourced from the detailed cross tabulations.

The test was applied at the 95% confidence interval, so if the Z Score was greater than +/- 1.954 the scores are significantly different.

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**Appendix B: Further project information** 

# Appendix B: Further information



Further information about the report and explanations about the State-wide Local Government Community Satisfaction Survey can be found in this section including:

- · Background and objectives
- · Analysis and reporting
- Glossary of terms

#### **Detailed survey tabulations**

Detailed survey tabulations are available in supplied Excel file.

#### **Contacts**

For further queries about the conduct and reporting of the 2025 State-wide Local Government Community Satisfaction Survey, please contact JWS Research on

(03) 8685 8555 or via email: admin@jwsresearch.com

# Appendix B: Survey methodology and sampling



The 2025 results are compared with previous years, as detailed below:

- 2024, n=400 completed interviews, conducted across four quarters from 1<sup>st</sup> June 2023 - 18<sup>th</sup> March 2024.
- 2023, n=400 completed interviews, conducted in the period of 27<sup>th</sup> January – 19<sup>th</sup> March.
- 2022, n=400 completed interviews, conducted in the period of 27<sup>th</sup> January – 24<sup>th</sup> March.
- 2021, n=400 completed interviews, conducted in the period of 28<sup>th</sup> January – 18<sup>th</sup> March.
- 2020, n=400 completed interviews, conducted in the period of 30<sup>th</sup> January – 22<sup>nd</sup> March.
- 2019, n=400 completed interviews, conducted in the period of 1<sup>st</sup> February – 30<sup>th</sup> March.
- 2018, n=400 completed interviews, conducted in the period of 1st February – 30th March.
- 2017, n=400 completed interviews, conducted in the period of 1<sup>st</sup> February – 30<sup>th</sup> March.
- 2016, n=400 completed interviews, conducted in the period of 1<sup>st</sup> February – 30<sup>th</sup> March.

Minimum quotas of gender within age groups were applied during the fieldwork phase. Post-survey weighting was then conducted to ensure accurate representation of the age and gender profile of the Macedon Ranges Shire Council area.

Any variation of +/-1% between individual results and net scores in this report or the detailed survey tabulations is due to rounding. In reporting, '—' denotes not mentioned and '0%' denotes mentioned by less than 1% of respondents. 'Net' scores refer to two or more response categories being combined into one category for simplicity of reporting.

This survey was conducted by Computer Assisted Telephone Interviewing (CATI) as a representative random probability survey of residents aged 18+ years in Macedon Ranges Shire Council.

Survey sample matched to the demographic profile of Macedon Ranges Shire Council as determined by the most recent ABS population estimates was purchased from an accredited supplier of publicly available phone records, including up to 58% mobile phone numbers to cater to the diversity of residents within Macedon Ranges Shire Council, particularly younger people.

A total of n=401 completed interviews were achieved in Macedon Ranges Shire Council. Survey fieldwork was conducted across four quarters from 6<sup>th</sup> June 2024 – 16<sup>th</sup> March 2025.

# Appendix B: Analysis and reporting

All participating councils are listed in the State-wide report published on the DGS website. In 2025, 56 of the 79 Councils throughout Victoria participated in this survey. For consistency of analysis and reporting across all projects, Local Government Victoria has aligned its presentation of data to use standard council groupings. Accordingly, the council reports for the community satisfaction survey provide analysis using these standard council groupings. Please note that councils participating across 2012-2025 vary slightly.

**Council Groups** 

Macedon Ranges Shire Council is classified as a Large Rural council according to the following classification list:

 Metropolitan, Interface, Regional Centres, Large Rural & Small Rural.

Councils participating in the Large Rural group are:

 Bass Coast, Baw Baw, Colac-Otway, Corangamite, East Gippsland, Glenelg, Golden Plains, Macedon Ranges, Mitchell, Moira, Moorabool, Mount Alexander, Moyne, South Gippsland, Southern Grampians, Surf Coast, Swan Hill and Wellington. Wherever appropriate, results for Macedon Ranges Shire Council for this 2025 State-wide Local Government Community Satisfaction Survey have been compared against other participating councils in the Large Rural group and on a state-wide basis. Please note that council groupings changed for 2015, and as such comparisons to council group results before that time can not be made within the reported charts.

# Appendix B: Core, optional and tailored questions



#### Core, optional and tailored questions

Over and above necessary geographic and demographic questions required to ensure sample representativeness, a base set of questions for the 2025 State-wide Local Government Community Satisfaction Survey was designated as 'Core' and therefore compulsory inclusions for all participating Councils.

These core questions comprised:

- Overall performance last 12 months (Overall performance)
- Value for money in services and infrastructure (Value for money)
- Contact in last 12 months (Contact)
- Rating of contact (Customer service)
- Overall council direction last 12 months (Council direction)
- Community consultation and engagement (Consultation)
- Decisions made in the interest of the community (Making community decisions)
- Condition of sealed local roads (Sealed local roads)
- Waste management

Reporting of results for these core questions can always be compared against other participating councils in the council group and against all participating councils state-wide. Alternatively, some questions in the 2025 State-wide Local Government Community Satisfaction Survey were optional. Councils also had the ability to ask tailored questions specific only to their council.

# Appendix B: Analysis and reporting

#### Reporting

Every council that participated in the 2025 State-wide Local Government Community Satisfaction Survey receives a customised report. In addition, the State government is supplied with this State-wide summary report of the aggregate results of 'Core' and 'Optional' questions asked across all council areas surveyed, which is available at:

https://www.localgovernment.vic.gov.au/our-programs/council-community-satisfaction-survey

Tailored questions commissioned by individual councils are reported only to the commissioning council and not otherwise shared unless by express written approval of the commissioning council.

# **Appendix B: Glossary of terms**

**Core questions**: Compulsory inclusion questions for all councils participating in the CSS.

CSS: 2025 Victorian Local Government Community Satisfaction Survey.

Council group: One of five classified groups, comprising: metropolitan, interface, regional centres, large rural and small rural.

**Council group average**: The average result for all participating councils in the council group.

**Highest / lowest**: The result described is the highest or lowest result across a particular demographic subgroup e.g. men, for the specific question being reported. Reference to the result for a demographic sub-group being the highest or lowest does not imply that it is significantly higher or lower, unless this is specifically mentioned.

**Index score**: A score calculated and represented as a score out of 100 (on a 0 to 100 scale). This score is sometimes reported as a figure in brackets next to the category being described, e.g. men 50+ (60).

**Optional questions**: Questions which councils had an option to include or not.

**Percentages**: Also referred to as 'detailed results', meaning the proportion of responses, expressed as a percentage.

**Sample**: The number of completed interviews, e.g. for a council or within a demographic sub-group.

**Significantly higher / lower**: The result described is significantly higher or lower than the comparison result based on a statistical significance test at the 95% confidence limit. If the result referenced is statistically higher or lower then this will be specifically mentioned, however not all significantly higher or lower results are referenced in summary reporting.

**State-wide average**: The average result for all participating councils in the State.

**Tailored guestions**: Individual guestions tailored by and only reported to the commissioning council.

**Weighting**: Weighting factors are applied to the sample for each council based on available age and gender proportions from ABS census information to ensure reported results are proportionate to the actual population of the council, rather than the achieved survey sample.

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